

# Findings Summary on Michu Application Audit

No	Findings	Criteria and Impact	Recommendations
<b>1. Third-Party Dependency and Absence of Internal Technical Support Team</b>			
1.1	<p>There is no internal technical team assigned to manage the Michu system, such as:</p> <ul style="list-style-type: none"> <li>• All application-level activities including bug fixes, patching, deployments, and monitoring are handled solely by Kifiya.</li> <li>• Internal IT and Digital Channel staff do not have administrative credentials or technical documentation.</li> <li>• SLA includes NDA terms but lacks clauses requiring internal capability development or technical handover.</li> </ul>	<p><b>Criteria:</b></p> <p><b><u>Requirements for Information Technology (IT) Management of Banks Directive No. SBB/83/2022:</u></b></p> <p><b>4.6.</b> To ensure proper implementation of IT related initiatives and projects, a bank shall develop and follow effective project and IT vendor management framework.</p> <p><b>7.2.</b> The IT risk management strategies, plans, policies, procedures and standards indicated under sub-article 7.1 hereinabove shall at least cover:</p> <p>viii) IT vendor and third-party service provider management;</p> <p><b>IS Policy:</b></p> <p><b>10.6.3.</b> The Bank shall ensure that all third-party providers' services are properly identified and that the technical and organizational interfaces with suppliers are documented.</p> <p><b>10.6.7.</b> The Bank shall put in place mechanisms to prevent vendor lock-in a situation where the Bank cannot easily change service or product</p>	<p>Establish an internal Michu technical team with access rights, clear responsibilities, and training plans. Incorporate support escalation procedures in the SLA, where internal teams manage Level 1 and 2 support, and Kifiya is involved only at Level 3.</p>

# Findings Summary on Michu Application Audit

	<p>providers due to contractual and/or technical complexities.</p> <p><b>10.8.5.</b> The Bank shall define and implement Service Levels Agreements (SLAs) that shall be measurable and have associated performance targets.</p> <p><b>Cause:</b></p> <ul style="list-style-type: none"><li>▪ Lack of structured handover planning or system knowledge transfer from Kifiya to internal staff.</li><li>▪ SLAs were created without ensuring operational sustainability beyond vendor support.</li></ul> <p><b>Impact:</b></p> <ul style="list-style-type: none"><li>▪ Creates a single point of failure with no in-house fallback capability.</li><li>▪ Inability to maintain continuity or escalate incidents internally.</li><li>▪ Potential compliance risk due to full external control of a critical financial platform.</li></ul>	
--	--	--

## 2. Internal Audit Scope Limitation and Lack of Oversight on Kifiya

2.1.	There is no visibility or control over Kifiya's internal processes or development practices, such as:	<p><b>Criteria:</b></p> <p><b>IS Policy:</b></p> <p><b>10.8.5.</b> The Bank shall define and implement Service Levels Agreements</p>	Amend the SLA to include clear audit and reporting rights. Establish a third-party assurance framework that requires regular
------	---	--	--

# Findings Summary on Michu Application Audit

	<ul style="list-style-type: none"> <li>Internal Audit is not granted access to review platform logs, backend databases, code repositories, or security configurations.</li> <li>No contractual right is defined in the SLA for audit or inspection of third-party systems.</li> </ul>	<p>(SLAs) that shall be measurable and have associated performance targets.</p> <p><b>10.8.6.</b> IS process shall define and implement Operation Level Agreements (OLAs) as aligned with the SLAs entered with other Bank organs.</p> <p><b>Cause:</b></p> <ul style="list-style-type: none"> <li>SLA lacks provisions on internal or third-party audit rights.</li> <li>Governance structure does not integrate Risk, Audit, or Compliance into the vendor lifecycle.</li> </ul> <p><b>Impact:</b></p> <ul style="list-style-type: none"> <li>Significant assurance gap over security, integrity, and reliability of a high-risk platform.</li> <li>Difficulty in verifying access controls, incident management, or compliance status.</li> </ul>	<p>reporting from vendors and grants Internal Audit limited access to system controls, metrics, and incident logs.</p>
--	---	--	--

## 3. Infrastructure Ownership Without Operational Control

3.1.	<p>The bank owns the servers and network environment, but Kifiya controls the system remotely, such as:[I think depends on the agreement b/n the parties]</p>	<p><b>Criteria:</b></p> <p><b>IS Policy:</b></p> <p><b>10.1.4.</b> The Bank shall develop and implement information security controls to safeguard IS assets</p>	<p>Establish shared administrative access and implement access monitoring.</p> <p>Define clear ownership and control rules in the SLA, ensuring internal</p>
------	---	--	--

## Findings Summary on Michu Application Audit

	<ul style="list-style-type: none"><li>• Remote access by Kifiya personnel is not logged or monitored.</li><li>• Bank IT staff cannot perform any platform-level administration, including access control, database backup, or system recovery.</li><li>• No records exist of configuration settings, change history, or platform audit logs within internal systems.</li></ul>	<p>against an authorized access, data breaches and cyber threats.</p> <p><b>10.11.5.</b> The Bank shall promote a culture of accountability, transparency and ownership within IS process.</p> <p><b>10.8.5.</b> The Bank shall define and implement Service Levels Agreements (SLAs) that shall be measurable and have associated performance targets.</p> <p><b>10.8.6.</b> IS process shall define and implement Operation Level Agreements (OLAs) as aligned with the SLAs entered with other Bank organs.</p> <p><b>Cause:</b></p> <ul style="list-style-type: none"><li>▪ Ownership of infrastructure was not matched with system-level control.</li><li>▪ No policies established to ensure internal visibility and technical boundaries.</li></ul> <p><b>Impact:</b></p> <ul style="list-style-type: none"><li>▪ High risk of unauthorized changes or misconfigurations.</li><li>▪ Loss of accountability and inability to investigate or respond to technical issues.</li><li>▪ Security risks due to unmanaged access from third-party personnel.</li></ul>	<p>personnel can monitor, configure, and maintain the system.</p>
--	--	---	---

# Findings Summary on Michu Application Audit

4. Lack of Role Segregation and Escalation Procedures			
4.1.	<p>There is no clearly defined support model or escalation flow, such as:</p> <ul style="list-style-type: none"> <li>• All support tickets regardless of severity are directly handled by Kifiya.</li> <li>• Internal staff have no formal involvement in issue diagnosis or resolution.</li> <li>• SLA lacks a RACI matrix (Responsible, Accountable, Consulted, Informed) for support tasks.</li> </ul>	<p><b>Criteria:</b></p> <p><b>IS Policy:</b></p> <p><b>10.1.4.</b> The Bank shall develop and implement information security controls to safeguard IS assets against an authorized access, data breaches and cyber threats.</p> <p><b>10.5.7.</b> The Bank shall implement segregation of roles and responsibilities within IS process to avoid conflicts of interest and prevent the possibility for a single individual to subvert the Bank's critical IS assets.</p> <p><b>10.8.5.</b> The Bank shall define and implement Service Levels Agreements (SLAs) that shall be measurable and have associated performance targets.</p> <p><b>10.8.6.</b> IS process shall define and implement Operation Level Agreements (OLAs) as aligned with the SLAs entered with other Bank organs.</p> <p><b>Cause:</b></p> <ul style="list-style-type: none"> <li>▪ No collaborative support design between the bank and the vendor.</li> <li>▪ SLA focuses on service uptime, not operational governance.</li> </ul> <p><b>Impact:</b></p>	<p>Redesign support workflows with tiered escalation levels, assigning internal teams to Levels 1–2 and reserving Level 3 for Kifiya. Document role segregation in both the SLA and internal SOPs.</p>

# Findings Summary on Michu Application Audit

		<ul style="list-style-type: none"> <li>▪ Increased risk of unauthorized or unsanctioned actions by vendor staff.</li> <li>▪ No ability to enforce escalation timelines or ensure proper accountability.</li> <li>▪ Delayed resolution or misalignment between business needs and technical response.</li> </ul>	
--	--	---	--

## 5. Data Security and Customer Protection Risks

5.1.	<p>There are no enforced data protection controls in the vendor-managed environment, such as:</p> <ul style="list-style-type: none"> <li>• No data masking or minimization on exposed APIs and database queries.</li> <li>• No encryption policy applied to data at rest or in transit.</li> <li>• Internal teams cannot review or control access logs, session records, or error logs.</li> <li>• No endpoint protection, DLP, or</li> </ul>	<p><b>Criteria:</b></p> <p><b><u>Requirements for Information Technology (IT) Management of Banks Directive No. SBB/83/2022:</u></b></p> <p><b>7.2.</b> The IT risk management strategies, plans, policies, procedures and standards indicated under sub-article 7.1 hereinabove shall at least cover:</p> <p>ix) customer data privacy;</p> <p><b>IS Policy:</b></p> <p><b>10.11.8.</b> The Bank shall ensure confidentiality of information including privacy protection in line with compliance, legal and regulatory requirements.</p> <p><b>10.6.6.</b> The Bank shall ensure that contact with third party comply with</p>	<p>Update the SLA to require data encryption, masking, and minimization. Enforce shared security responsibility, requiring Kifiya to comply with the bank's data protection policy and provide periodic assurance reports.</p>
------	---	--	--

# Findings Summary on Michu Application Audit

	<p>SIEM coverage extended to Kifiya activity.</p> <p><b>10.8.5.</b> The Bank shall define and implement Service Levels Agreements (SLAs) that shall be measurable and have associated performance targets.</p> <p><b>Cause:</b></p> <ul style="list-style-type: none"> <li>▪ The bank's information security standards are not extended to vendor-managed environments.</li> <li>▪ Lack of data governance enforcement in third-party agreements.</li> </ul> <p><b>Impact:</b></p> <ul style="list-style-type: none"> <li>▪ Customer data exposure risk due to inadequate vendor controls.</li> <li>▪ Potential breach of national data protection and cybersecurity regulations.</li> <li>▪ Severe reputational damage and loss of trust in case of incident.</li> </ul>	
--	---	--

## 6. Governance and Risk Management Gaps in Fintech Partnerships

6.1.	<p>The bank lacks a formal governance framework to manage fintech partnerships and third-party risks effectively, such as:</p>	<p><b>Criteria:</b></p> <p><u>Requirements for Information Technology (IT) Management of Banks Directive No. SBB/83/2022:</u></p> <p><b>4.6.</b> To ensure proper implementation of IT related initiatives and projects, a</p>	<ul style="list-style-type: none"> <li>▪ Establish a third-party risk management policy with input from all key functions.</li> <li>▪ Maintain a live vendor risk register</li> </ul>
------	--	--	---

# Findings Summary on Michu Application Audit

	<ul style="list-style-type: none"> <li>No vendor risk register exists to assess exposure across vendors.</li> <li>SLAs are not reviewed regularly by legal, risk, or IT security teams.</li> <li>There is no committee or working group overseeing performance, compliance, or continuity of fintech providers.</li> </ul>	<p>bank shall develop and follow effective project and IT vendor management framework.</p> <p><b>7.2.</b> The IT risk management strategies, plans, policies, procedures and standards indicated under sub-article 7.1 hereinabove shall at least cover:</p> <p>viii) IT vendor and third-party service provider management;</p> <p><b><u>IS Policy:</u></b></p> <p><b>10.12.2.</b> The Bank shall establish and implement a governance framework for IS program and project management.</p> <p><b><u>Cause:</u></b></p> <ul style="list-style-type: none"> <li>Absence of a third-party governance framework aligned with industry standards.</li> <li>Lack of integration between Legal, Risk, Audit, and IT in vendor lifecycle processes.</li> </ul> <p><b><u>Impact:</u></b></p> <ul style="list-style-type: none"> <li>Missed opportunities to detect early vendor risk signals.</li> <li>Inability to proactively manage compliance and performance risks.</li> </ul>	<p>and perform periodic performance, compliance, and security reviews.</p> <ul style="list-style-type: none"> <li>Create a Vendor Management Governance Committee to oversee all fintech-related partnerships.</li> </ul>
--	--	--	---

# Findings Summary on Michu Application Audit

		<ul style="list-style-type: none"> <li>▪ Strategic risk of system failure or reputational harm due to vendor oversight failure.</li> <li>▪ Increases risk of undocumented and unresolved security or availability incidents.</li> </ul>	
--	--	---	--

## 7. Limited Control Over Platform Architecture and System Updates

7.1.	<p>Architecture design and system updates are initiated and deployed by the third-party provider, such as:</p> <ul style="list-style-type: none"> <li>• The bank does not participate in platform architectural decisions (e.g., middleware stack, integration methods, security design).</li> <li>• New releases and patches are applied by Kifiya without formal bank-side change control board (CCB) approval.</li> <li>• Internal IT teams do not have</li> </ul>	<p><b>Criteria:</b></p> <p><b>IS Policy:</b></p> <p><b>10.6.3.</b> The Bank shall ensure that all third-party providers' services are properly identified and that the technical and organizational interfaces with suppliers are documented.</p> <p><b>10.10.11.</b> Changes to any component of the data centre and Infrastructure that is designated as a critical infrastructure shall be subject to the IS change management procedure.</p> <p>[remember that the governing rules are the agreement however it cannot contradict with banks policy unless there is exceptions this will work for other]</p> <p><b>Cause:</b></p> <ul style="list-style-type: none"> <li>▪ The system was developed and is maintained entirely by Kifiya under a vendor-locked model.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Include architecture ownership and co-governance clauses in the SLA, requiring prior approval for changes to core technical components.</li> <li>▪ Mandate release notes, documentation, and version control access to internal IT teams.</li> <li>▪ Establish a joint architecture review board with representation from both Kifiya and the bank to oversee technology direction, platform scalability, and</li> </ul>
------	---	--	---

# Findings Summary on Michu Application Audit

	<p>visibility into underlying code changes or roadmap items for enhancements.</p> <ul style="list-style-type: none"><li>• There is no <b>internal</b> documentation or version control repository accessible to the bank.</li></ul>	<ul style="list-style-type: none"><li>▪ The SLA lacks clauses requiring architectural transparency or change governance.</li><li>▪ There is no strategic technology ownership framework that mandates internal review or co-decision on critical changes.</li></ul> <p><b><u>Impact:</u></b></p> <ul style="list-style-type: none"><li>▪ The bank is exposed to technical lock-in, with no ability to transition the system or vendors in case of performance or security concerns.</li><li>▪ Updates may introduce untested or non-compliant features, increasing operational and regulatory risk.</li><li>▪ Absence of architectural awareness impairs strategic planning, scalability, and integration capability with other bank platforms.</li></ul>	integration roadmap.
--	---	---	----------------------