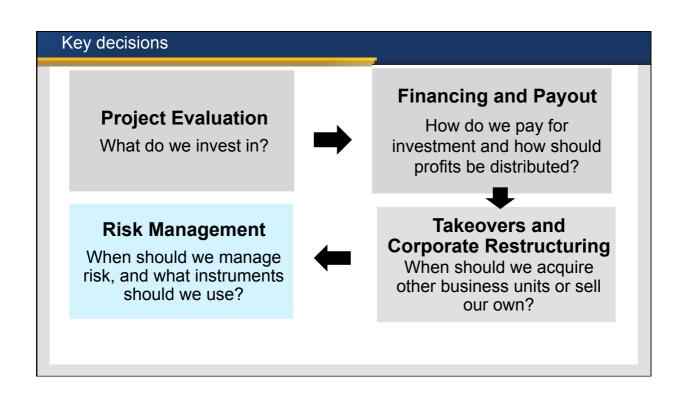


## Corporate Financial Decision-Making for Value Creation Introduction (Risky business...) Presenter: Sean Pinder

**BNY MELLON** 

MELBOURNE



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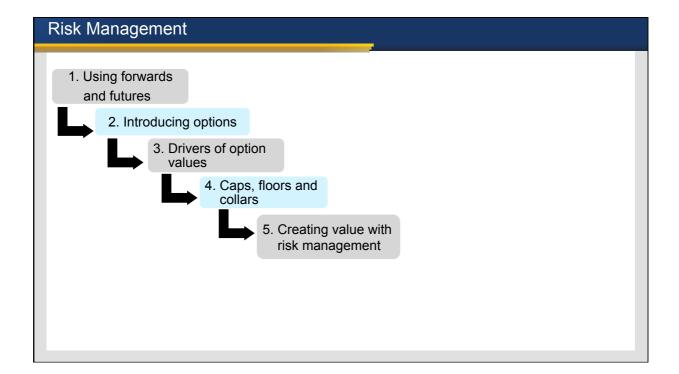
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## Motivation

"The Company is exposed to certain market risks such as changes in interest rates, foreign currency exchange rates, and commodity prices, which exist as a part of its ongoing business operations. Management uses derivative financial and commodity instruments, including futures, options, and swaps, where appropriate, to manage these risks. Instruments used as hedges must be effective at reducing the risk associated with the exposure being hedged and must be designated as a hedge at the inception of the contract..."

(Kellogg's 2014 Annual Report, pg. 65)



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## Source list

## Slide 3:

Quote from Kellogg, *Kellogg Company 2014 Annual Report*, 2014 (<a href="http://investor.kelloggs.com/files/doc\_financials/annual\_reports/K\_2014-Annual-Report\_v001\_q725z5.pdf">http://investor.kelloggs.com/files/doc\_financials/annual\_reports/K\_2014-Annual-Report\_v001\_q725z5.pdf</a>), page 65. Accessed 10/06/2015.

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