

# Data Science for Business

## Lecture #3

### *Limitations of k-Means*

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# Outline

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Influence of Scaling Data on Clustering

Influence of Initial Starting Points

Limitations of k-Means in Detecting Patterns



# Influence of Scaling Data on Clustering

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## Structuring the data for k-Means

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The basic objective of k-Means is to identify a grouping of observations that allows us to reduce the amount of information that must be considered. For k-Means to be useful we really want it to be robust, so that different people should reach the same conclusion with the same data.

k-Means requires the analyst to make several choices:

1. What data is to be used?
2. What is the value of  $k$ ?
3. Select an initial partitioning of the data from which the algorithm works

*What is the effect of using “scaled” versus “unscaled” data for the k-Means analysis of the Ford Ka demographic data?*



# Compare the Scaled and Unscaled Ford Ka Demographic Data

*What is the difference in information between the two datasets?*

## Unscaled data (e.g., "Natural Units")

```
> describe(ford[,qdlst])
```

	vars	n	mean	sd	median	trimmed	mad	min	max	range	skew	kurtosis	se
Age	1	250	36.36	9.11	36	36.13	10.38	20	58	38	0.18	-0.73	0.58
ChildrenCategory	2	250	0.62	0.82	0	0.53	0.00	0	2	2	0.78	-1.06	0.05
FirstTimePurchase	3	250	1.85	0.36	2	1.94	0.00	1	2	1	-1.97	1.89	0.02
Gender	4	250	1.48	0.50	1	1.48	0.00	1	2	1	0.08	-2.00	0.03
IncomeCategory	5	250	3.68	1.57	4	3.71	1.48	1	6	5	-0.08	-1.15	0.10
MaritalStatus	6	250	1.87	0.94	1	1.84	0.00	1	3	2	0.26	-1.81	0.06
NumberChildren	7	250	0.73	1.04	0	0.53	0.00	0	4	4	1.25	0.46	0.07

## Scaled data (e.g., mean standardized to 0 and standard deviation to 1)

```
> describe(xford[,qdlst])
```

	vars	n	mean	sd	median	trimmed	mad	min	max	range	skew	kurtosis	se
Age	1	250	0	1	-0.04	-0.03	1.14	-1.80	2.38	4.17	0.18	-0.73	0.06
ChildrenCategory	2	250	0	1	-0.76	-0.11	0.00	-0.76	1.68	2.44	0.78	-1.06	0.06
FirstTimePurchase	3	250	0	1	0.42	0.25	0.00	-2.39	0.42	2.81	-1.97	1.89	0.06
Gender	4	250	0	1	-0.96	-0.01	0.00	-0.96	1.04	2.00	0.08	-2.00	0.06
IncomeCategory	5	250	0	1	0.20	0.02	0.94	-1.71	1.48	3.18	-0.08	-1.15	0.06
MaritalStatus	6	250	0	1	-0.93	-0.03	0.00	-0.93	1.21	2.14	0.26	-1.81	0.06
NumberChildren	7	250	0	1	-0.70	-0.19	0.00	-0.70	3.16	3.86	1.25	0.46	0.06



# Compare the correlation patterns

## Unscaled data (e.g., “Natural Units”)

```
> round(cor(ford[,qdlst]),2)
```

	Age	ChildrenCategory	FirstTimePurchase	Gender	IncomeCategory	MaritalStatus	NumberChildren
Age	1.00	0.04	0.20	-0.03	0.12	0.07	0.08
ChildrenCategory	0.04	1.00	0.03	0.09	0.08	-0.10	0.96
FirstTimePurchase	0.20	0.03	1.00	-0.14	0.09	0.00	0.03
Gender	-0.03	0.09	-0.14	1.00	-0.03	-0.10	0.07
IncomeCategory	0.12	0.08	0.09	-0.03	1.00	-0.05	0.06
MaritalStatus	0.07	-0.10	0.00	-0.10	-0.05	1.00	-0.08
NumberChildren	0.08	0.96	0.03	0.07	0.06	-0.08	1.00

## Scaled data (e.g., mean standardized to 0 and standard deviation to 1)

```
> round(cor(xford[,qdlst]),2)
```

	Age	ChildrenCategory	FirstTimePurchase	Gender	IncomeCategory	MaritalStatus	NumberChildren
Age	1.00	0.04	0.20	-0.03	0.12	0.07	0.08
ChildrenCategory	0.04	1.00	0.03	0.09	0.08	-0.10	0.96
FirstTimePurchase	0.20	0.03	1.00	-0.14	0.09	0.00	0.03
Gender	-0.03	0.09	-0.14	1.00	-0.03	-0.10	0.07
IncomeCategory	0.12	0.08	0.09	-0.03	1.00	-0.05	0.06
MaritalStatus	0.07	-0.10	0.00	-0.10	-0.05	1.00	-0.08
NumberChildren	0.08	0.96	0.03	0.07	0.06	-0.08	1.00



# Compare the k-Means solution (with 3 clusters)

## Unscaled data (e.g., "Natural Units")

*What interpretation would you give for each cluster solution?*

```
> print(grpAcenter,digits=2)
```

	1	2	3
Age	44.74	24.66	32.83
ChildrenCategory	0.65	0.45	0.72
FirstTimePurchase	1.89	1.78	1.85
Gender	1.47	1.47	1.50
IncomeCategory	3.86	3.33	3.68
MaritalStatus	1.89	1.91	1.81
NumberChildren	0.82	0.47	0.79

```
> describe(ford[,qclist])
```

	vars	n	mean	sd
Age	1	250	36.36	9.11
ChildrenCategory	2	250	0.62	0.82
FirstTimePurchase	3	250	1.85	0.36
Gender	4	250	1.48	0.50
IncomeCategory	5	250	3.68	1.57
MaritalStatus	6	250	1.87	0.94
NumberChildren	7	250	0.73	1.04

## Scaled data (e.g., mean standardized to 0 and standard deviation to 1)

```
> print(grpBcenter,digits=2)
```

	1	2	3
Age	0.071	-0.57	0.12
ChildrenCategory	-0.588	-0.28	1.37
FirstTimePurchase	0.416	-2.39	0.26
Gender	-0.252	0.31	0.38
IncomeCategory	-0.056	-0.24	0.23
MaritalStatus	0.079	0.04	-0.18
NumberChildren	-0.565	-0.32	1.34

```
> describe(xford[,qclist])
```

	vars	n	mean	sd
Age	1	250	0	1
ChildrenCategory	2	250	0	1
FirstTimePurchase	3	250	0	1
Gender	4	250	0	1
IncomeCategory	5	250	0	1
MaritalStatus	6	250	0	1
NumberChildren	7	250	0	1

# Compare the k-Means solution (with 3 clusters)

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Compare the cluster assignments  
from the Unscaled and Scaled data

```
> xtabs(~grpA$cluster+grpB$cluster)
      grpB$cluster
grpA$cluster 1  2  3
1      69 36  9
2      35 10 13
3      43 24 11
```

*What was the impact of standardization on the solution?*





## Summary

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k-Means is attempting to find the groups of observations that explain as much of the variation as possible.

Scaling changes the variation of the data. If we standardize then all the variables have equal weights. Sometimes this is useful, when we really want all the variables to have about the same weight, but bad if there are some variables that we know are really important (say age and gender for ad buys or profits)

**Lesson.** *The scale of the data matters. The variables you use and how you transform them can dramatically alter the solutions you find.*

***“Let the data speak” or “Let me speak to the data”***



# Influence of Initial Starting Points for k-Means

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## Robustness of k-Means

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The basic objective of k-Means is to identify a grouping of observations that allows us to reduce the amount of information that must be considered. For k-Means to be useful we really want it to be robust, so that different people should reach the same conclusion with the same data.

Remember that k-Means requires the analyst to make several choices:

1. What data is to be used?
2. What is the value of  $k$ ?
3. Select an initial partitioning of the data from which the algorithm works

*Typically we focus on the first two questions, but let's consider the 3<sup>rd</sup> question of the initial point.*



# Compare k-Means with two different starting points

```
# first cluster solution
set.seed(1248765792)
grpA1=kmeans(xford[,qdlst],centers=3)

> print(grpA1$center,digits=2)      #
              1      2      3
Age           0.071 -0.57  0.12
ChildrenCategory -0.588 -0.28  1.37
FirstTimePurchase 0.416 -2.39  0.26
Gender         -0.252  0.31  0.38
IncomeCategory  -0.056 -0.24  0.23
MaritalStatus    0.079  0.04 -0.18
NumberChildren  -0.565 -0.32  1.34
```

```
# second cluster solution
set.seed(5682991)
grpA2=kmeans(xford[,qdlst],centers=3)

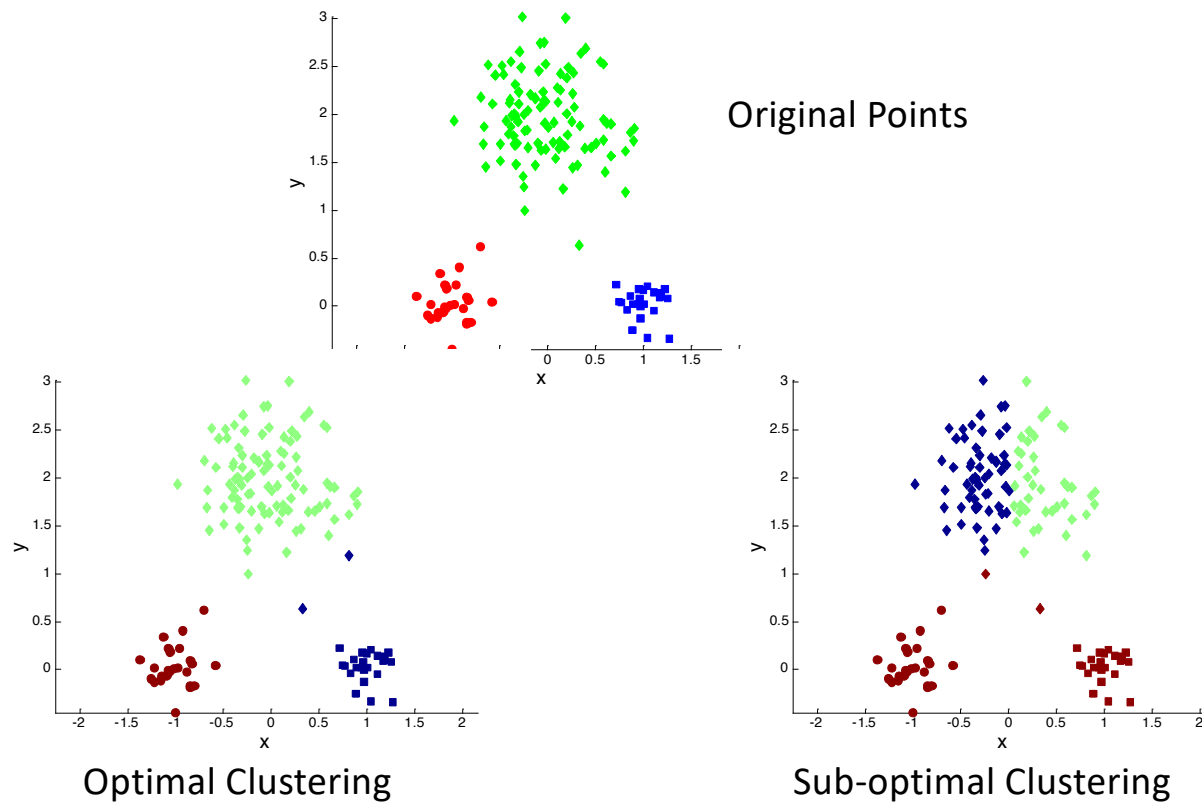
> print(grpA2$center,digits=2)      # p
              1      2      3
Age          -0.022 -0.4881  0.210
ChildrenCategory  0.183 -0.0690 -0.189
FirstTimePurchase 0.416 -2.3945  0.416
Gender           0.049  0.3369 -0.184
IncomeCategory   0.110 -0.2264 -0.043
MaritalStatus    -0.867 -0.0076  1.020
NumberChildren   0.162 -0.0766 -0.161
```

*What is the difference in cluster solutions?*

```
> xtabs(~grpA1$cluster+grpA2$cluster)
      grpA2$cluster
grpA1$cluster  1  2  3
              1 70  0 77
              2  0 33  0
              3 45  4 21
```

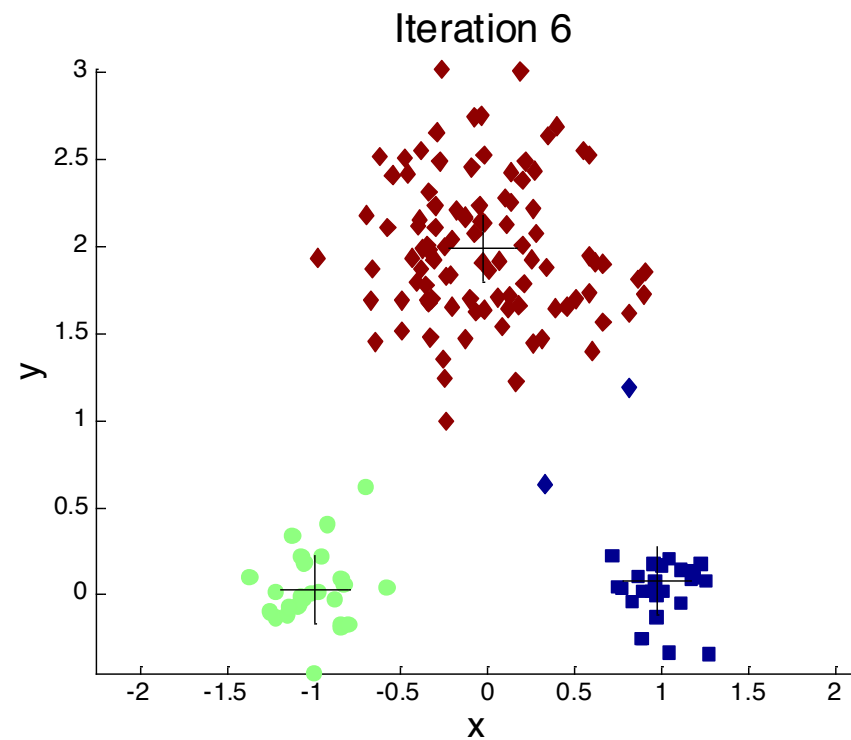


# Two different k-Means Clusterings

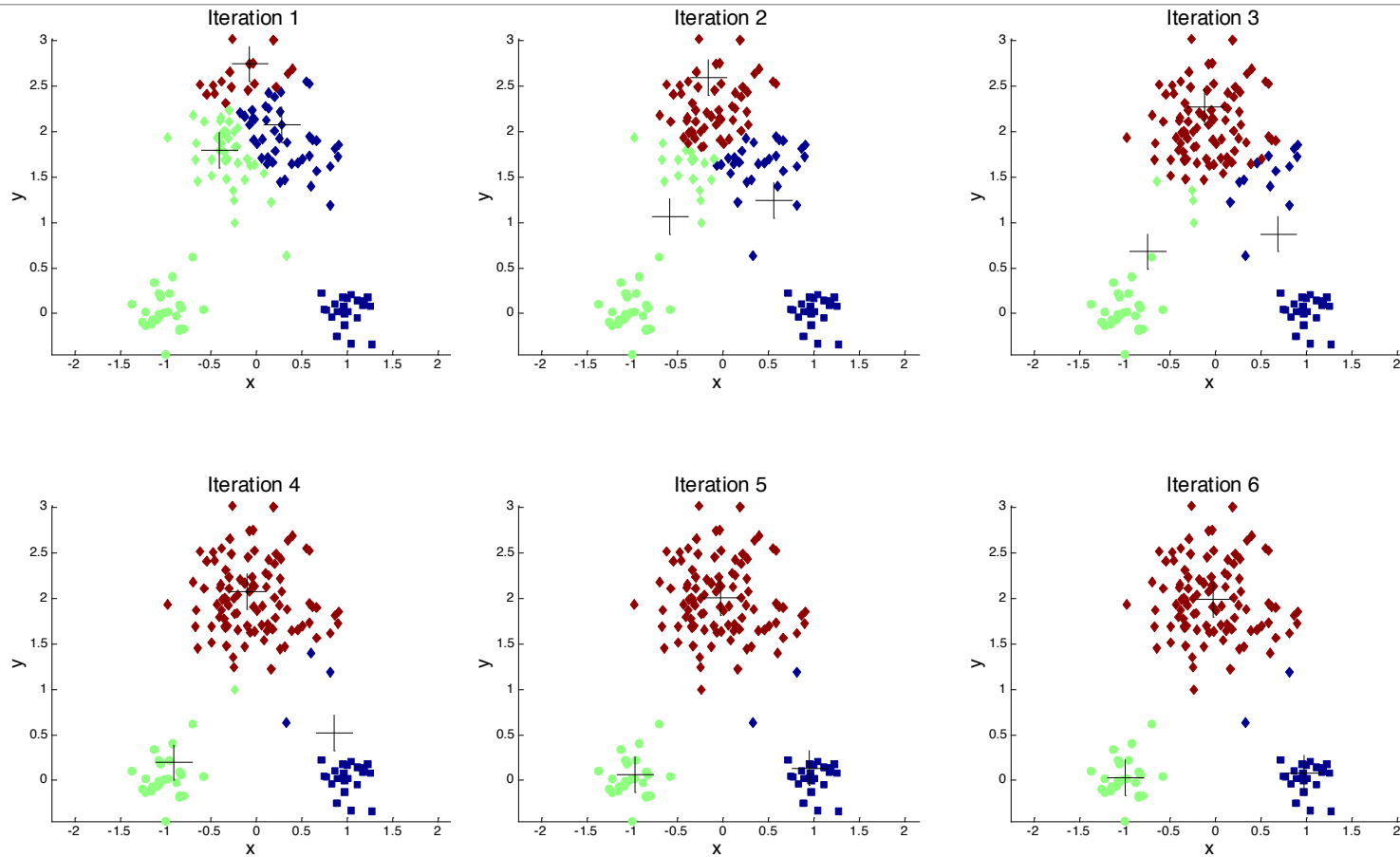


# Importance of Choosing Initial Centroids

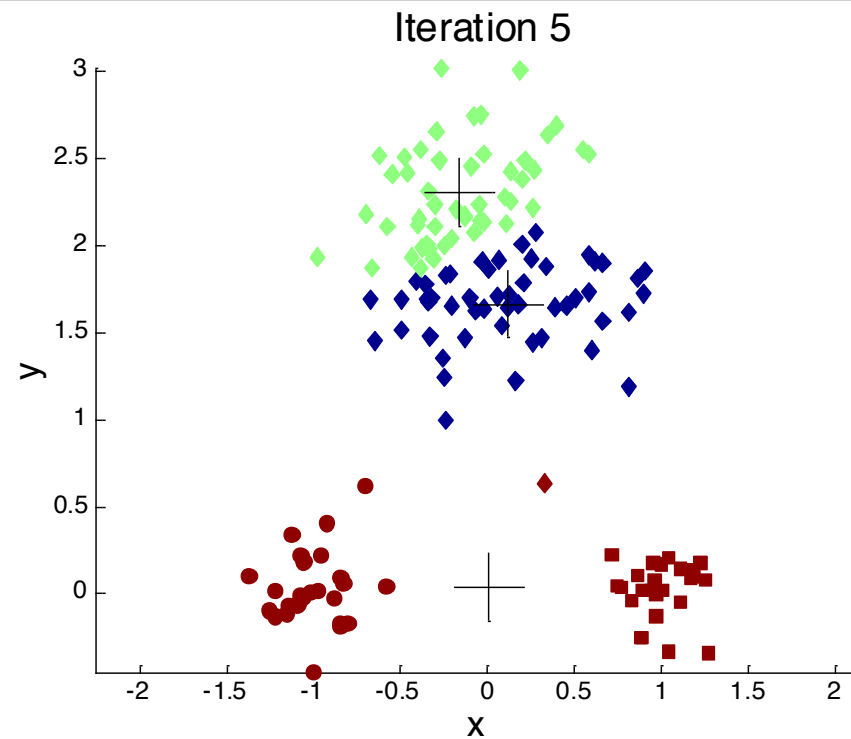
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# Importance of Choosing Initial Centroids

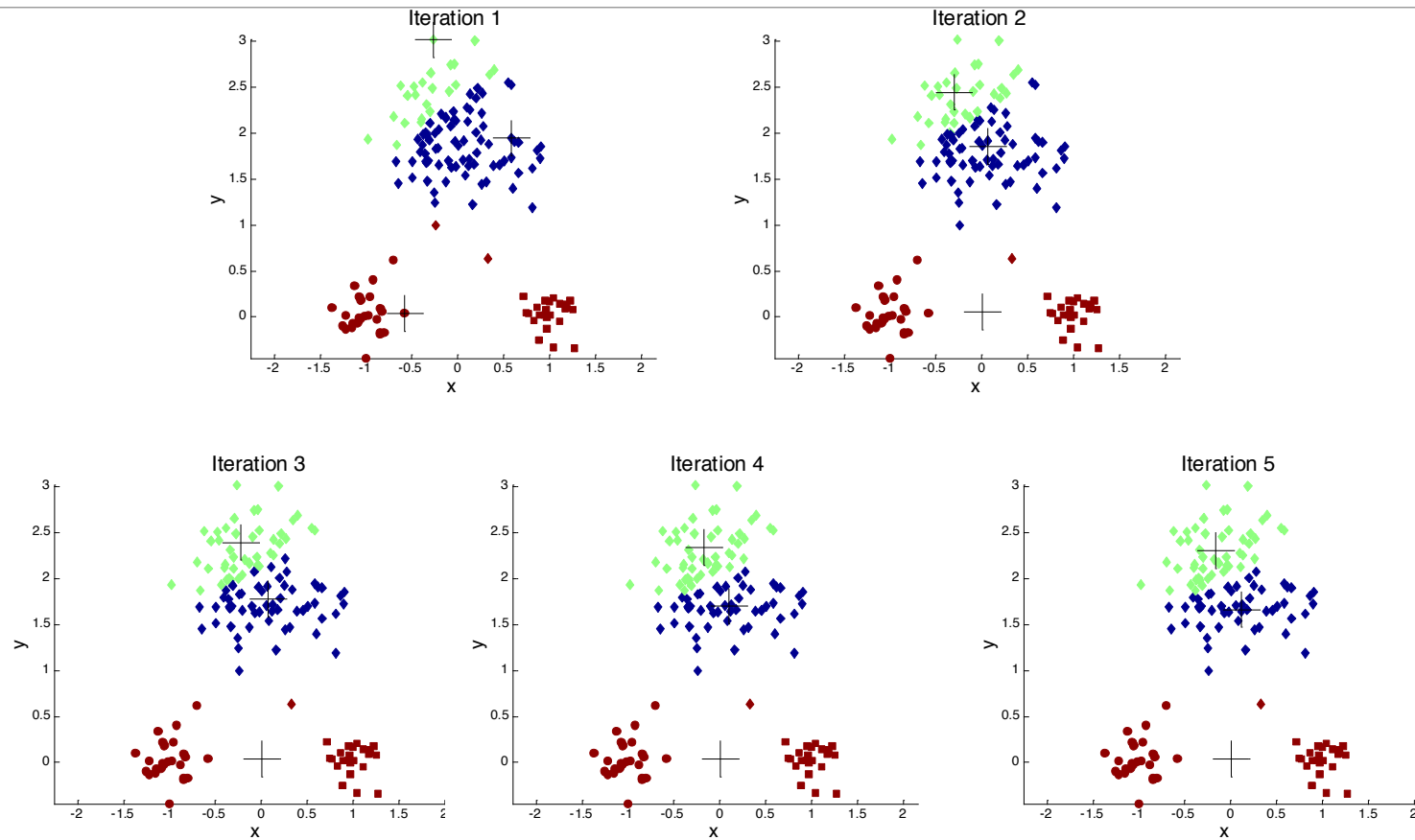


## Importance of Choosing Initial Centroids ...





# Importance of Choosing Initial Centroids ...



# Problem with Random Selection of Initial Centroids

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If there are  $K$  'real' clusters then the chance of selecting one centroid from each cluster is small.

- Chance is relatively small when  $K$  is large
- If clusters are the same size,  $n$ , then

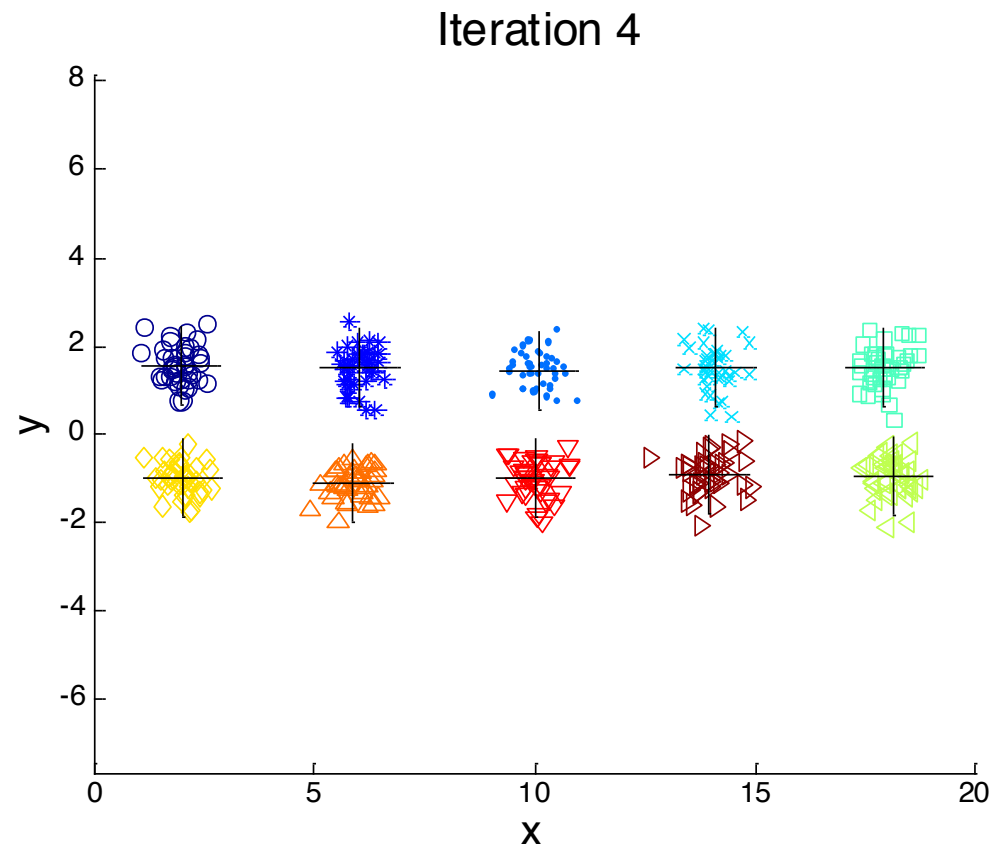
$$P = \frac{\text{number of ways to select one centroid from each cluster}}{\text{number of ways to select } K \text{ centroids}} = \frac{K!n^K}{(Kn)^K} = \frac{K!}{K^K}$$

- For example, if  $K = 10$ , then probability =  $10!/10^{10} = 0.00036$
- Sometimes the initial centroids will readjust themselves in 'right' way, and sometimes they don't
- Consider an example of five pairs of clusters



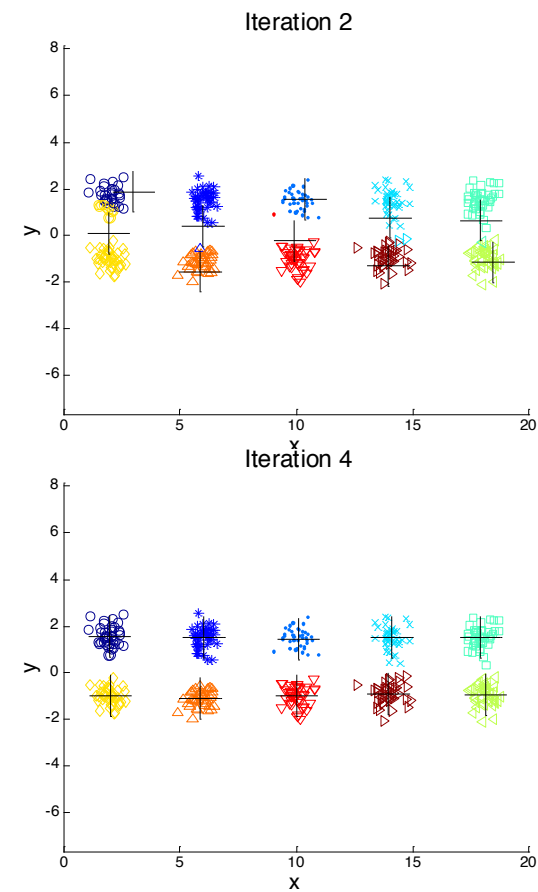
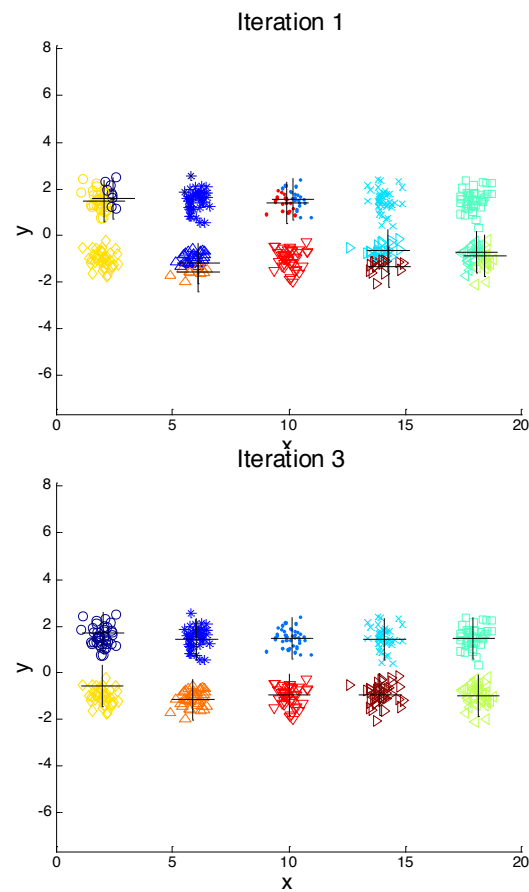
# 10 Clusters Example

Starting with  
two initial  
centroids in  
one cluster of  
each pair of  
clusters



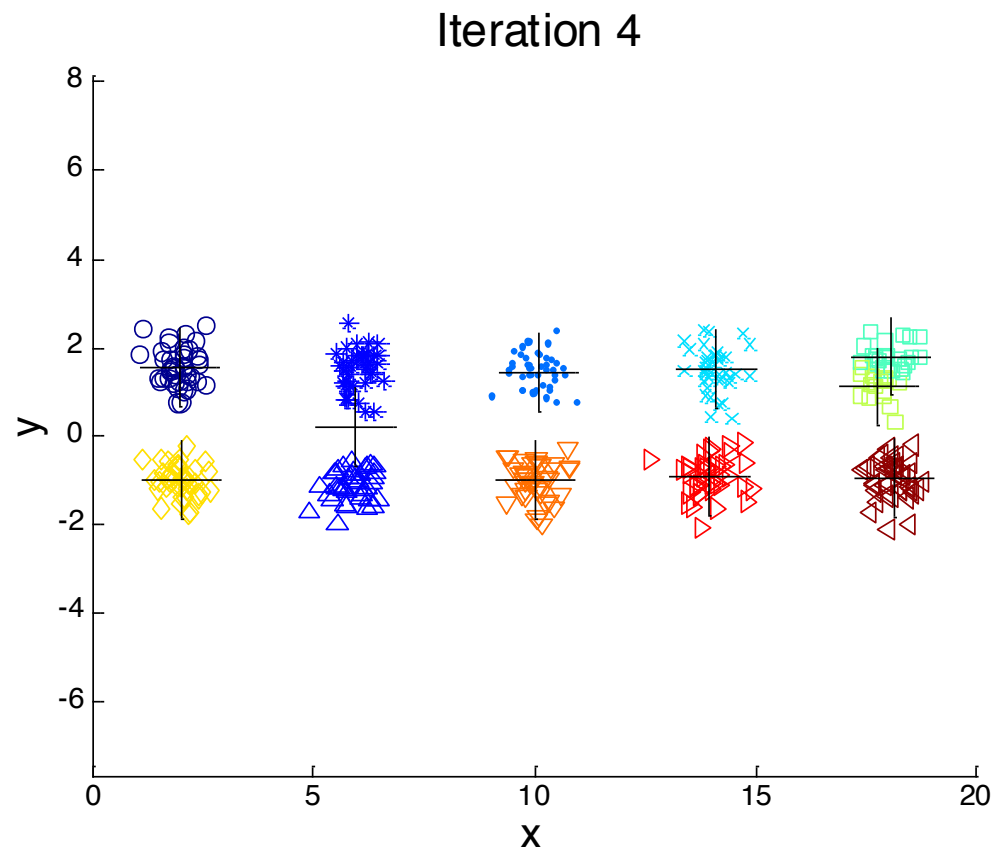
# 10 Clusters Example

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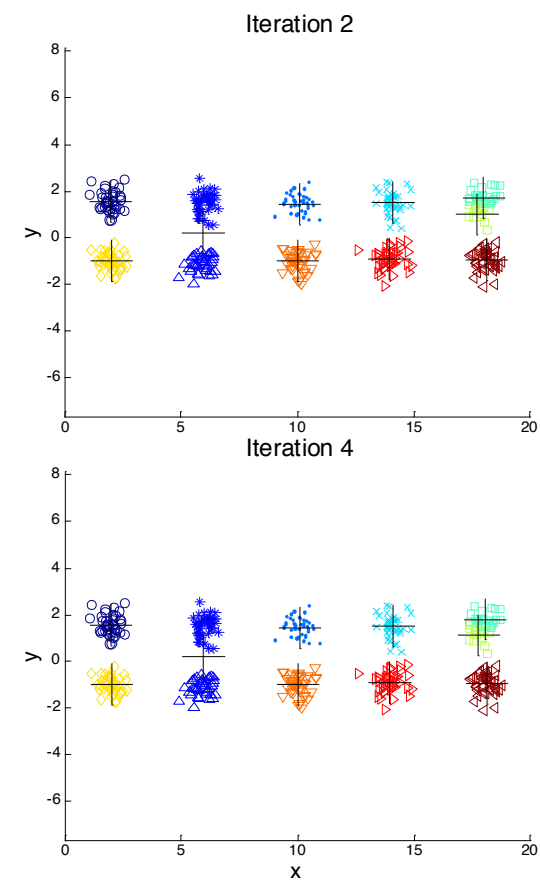
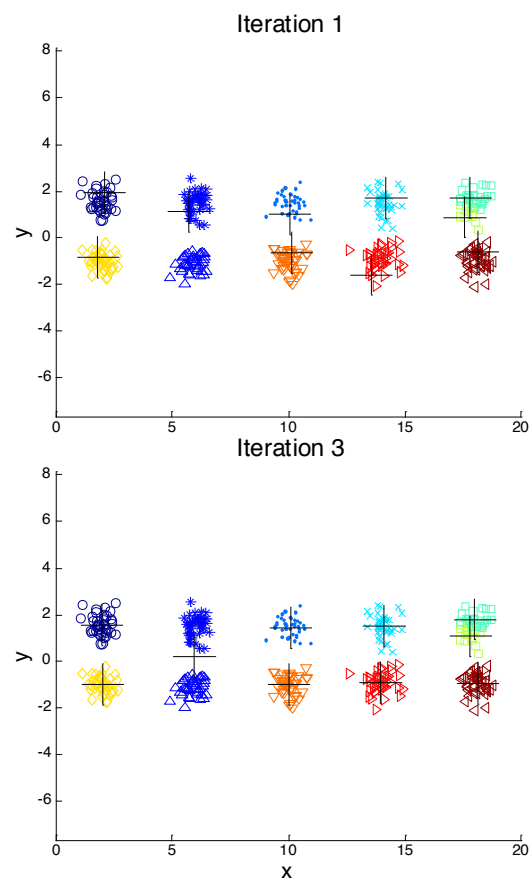
# 10 Clusters Example with an Alternative Initialization

Starting with some pairs of clusters having three initial centroids, while other have only one.



# 10 Clusters Example with an Alternative Initialization

Starting with some pairs of clusters having three initial centroids, while other have only one.



# Illustration of k-Means using Packed Circles

*Moral: Bad initializations can yield bad solutions*

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# Illustration of k-Means using Packed Circles

*Moral: Bad initializations can yield bad solutions*

---

How to pick the initial centroids?

I'll Choose

Randomly

Farthest Point

Restart



# Solutions to Initialization Problem

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## Multiple runs

- Helps, but probability is not on your side

Sample and use hierarchical clustering to determine initial centroids

Select more than  $k$  initial centroids and then select among these initial centroids

- Select most widely separated

## Postprocessing

## Bisecting k-Means

- Not as susceptible to initialization issues



# Limitations of k-Means in Detecting Patterns

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## Limitations of k-Means

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k-Means has problems when clusters are of differing

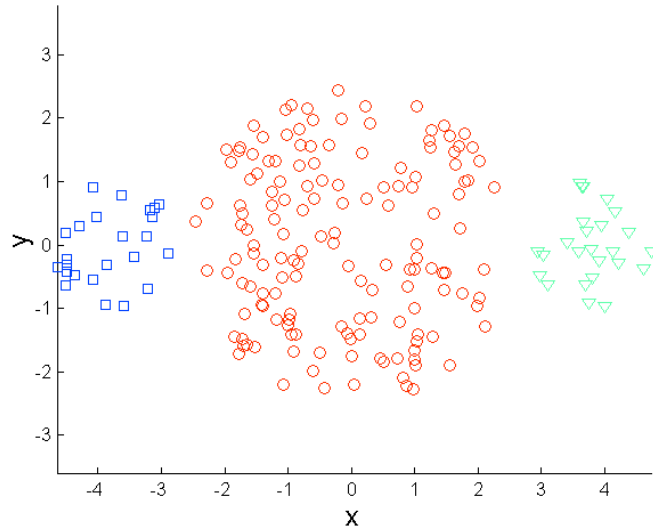
- Sizes
- Densities
- Non-globular shapes

k-Means has problems when the data contains outliers.

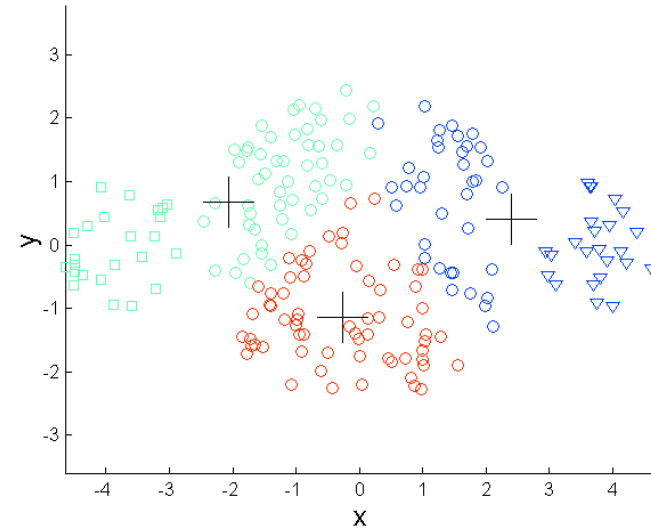


# Limitations of k-Means: Differing Sizes

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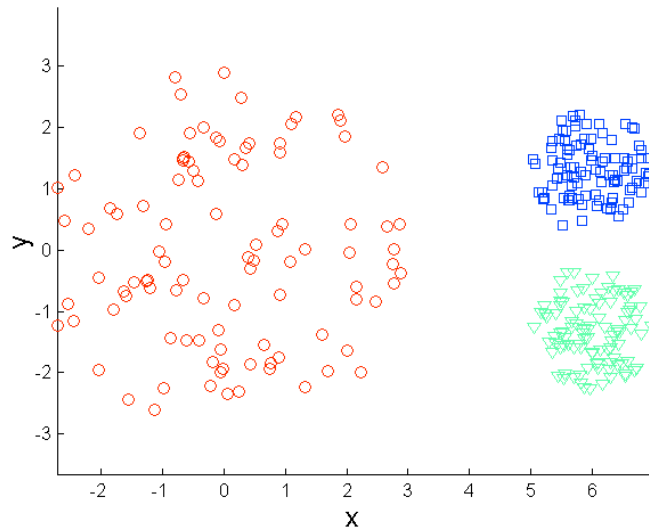


Original Points

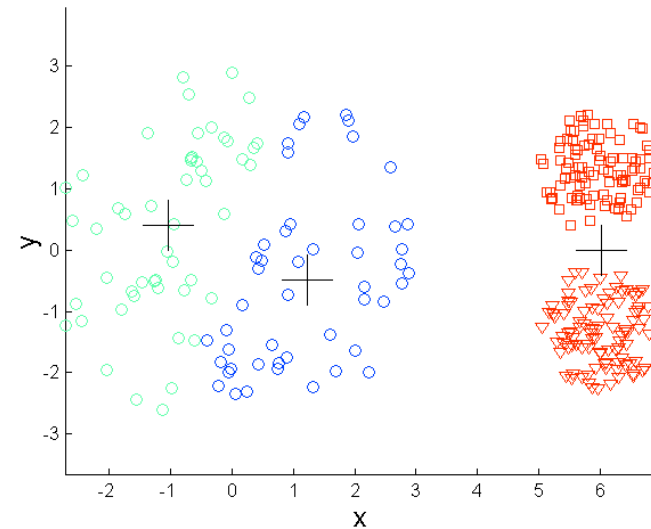


k-Means (3 Clusters)

# Limitations of k-Means: Differing Density

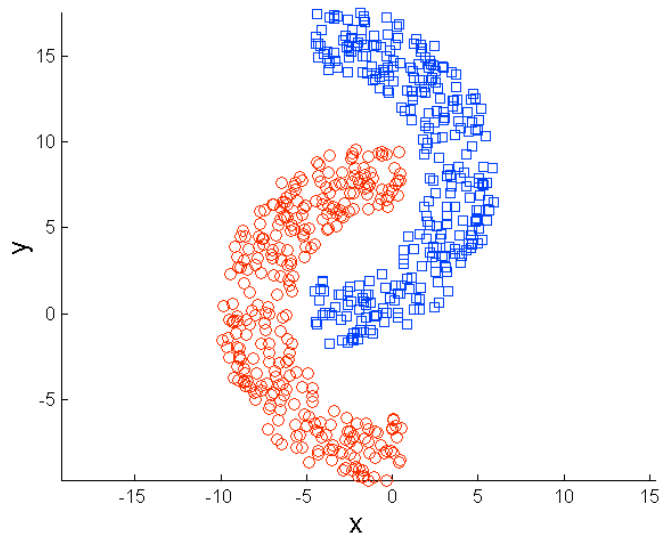


Original Points

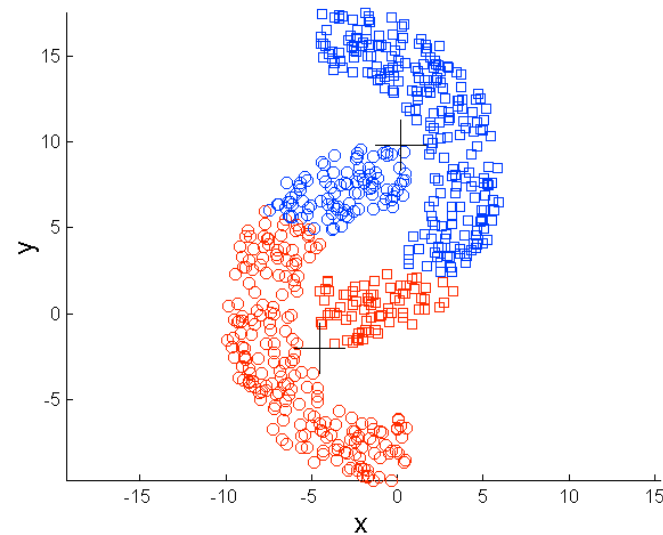


k-Means (3 Clusters)

# Limitations of k-Means: Non-globular Shapes

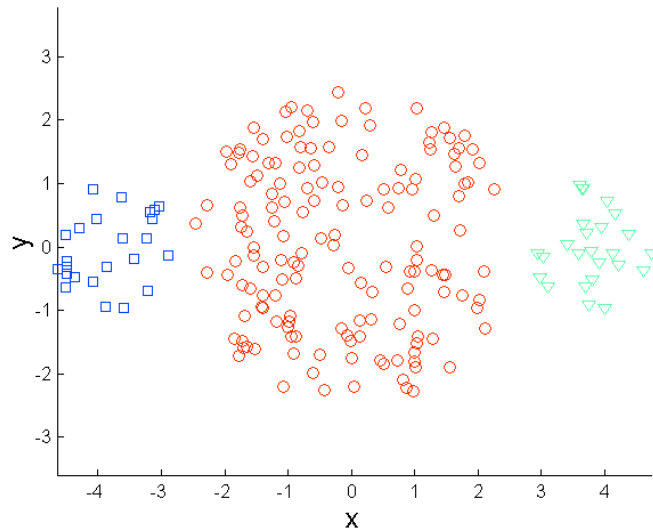


Original Points

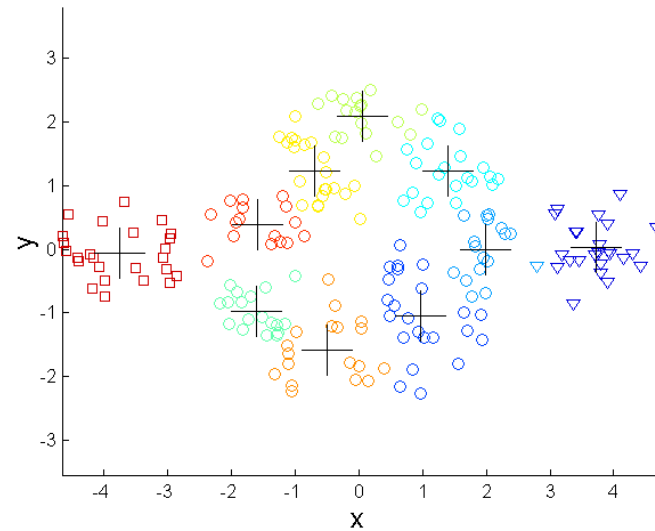


k-Means (2 Clusters)

# Overcoming k-Means Limitations



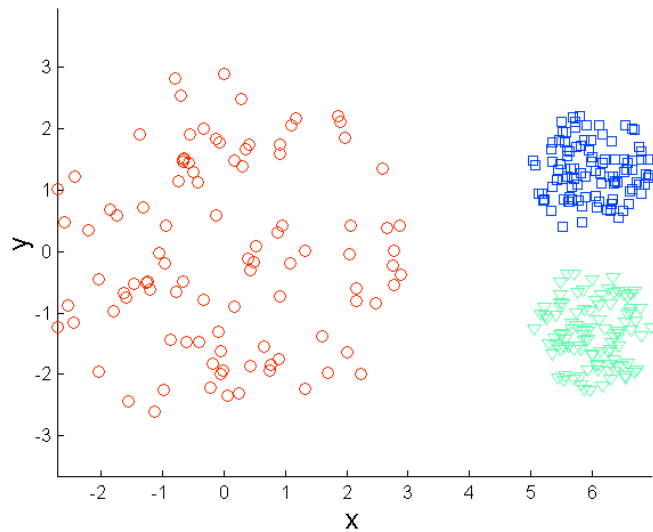
Original Points



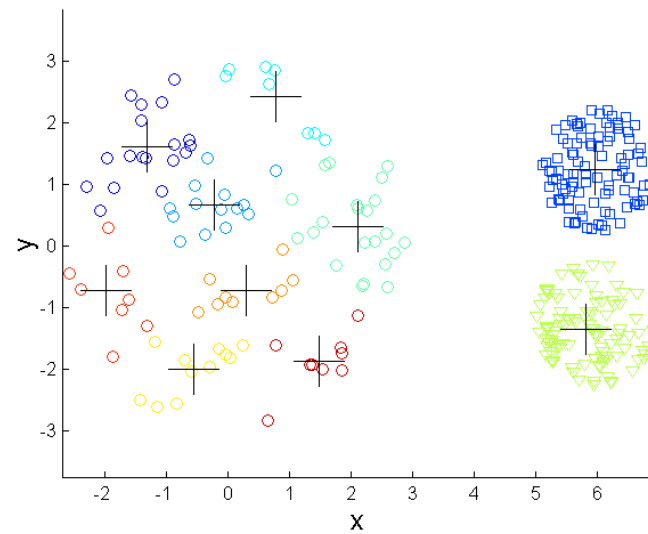
k-Means Clusters

One solution is to use many clusters.  
Find parts of clusters, but need to put together.

# Overcoming k-Means Limitations



Original Points

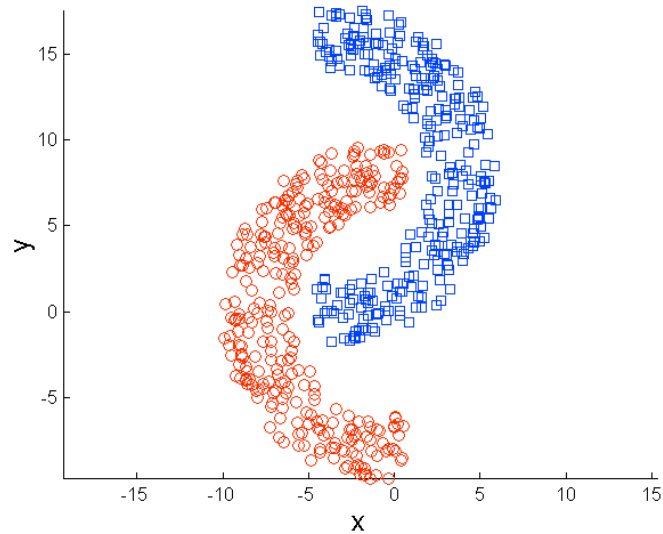


k-Means Clusters

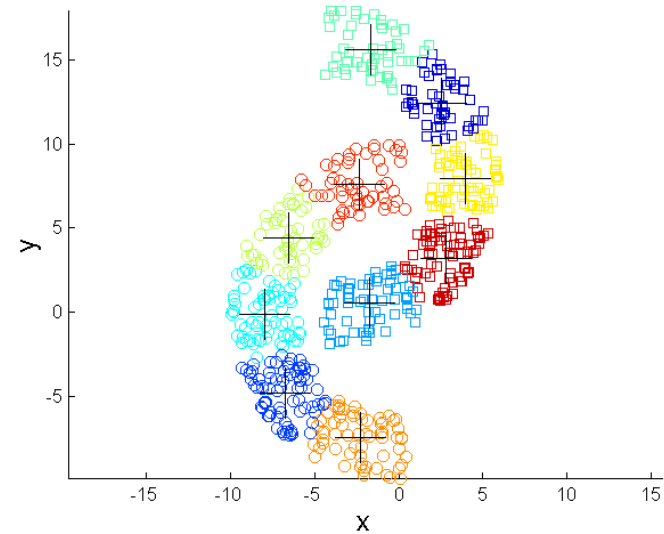


# Overcoming k-Means Limitations

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Original Points



k-Means Clusters

# Illustration of k-Means using a Smiley Face

*Moral: Overcome limitations by increasing  $k$*

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# Illustration of k-Means using a Smiley Face

*Moral: Overcome limitations by increasing  $k$*

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How to pick the initial centroids?

I'll Choose

Randomly

Farthest Point

Restart

# Conclusions

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# Discussion

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## Strengths:

Easy, explainable

Widely applicable

Easily updated, automatically adapts to changing data

## Weaknesses:

Need entire dataset to classify new instance: difficult to search and to store

Heavy reliance on distance function or scaling of original data



# What Cluster Analysis is Not...

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## Supervised classification

- Have class label information

## Simple segmentation

- Dividing students into different registration groups alphabetically, by last name

## Results of a query

- Groupings are a result of an external specification

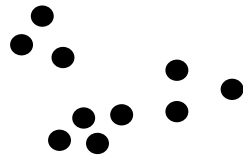
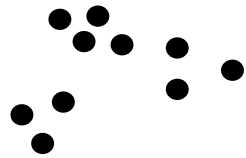
## Graph partitioning

- Some mutual relevance and synergy, but areas are not identical

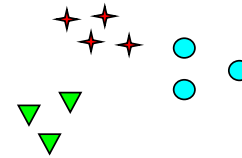


# Notion of a Cluster can be Ambiguous

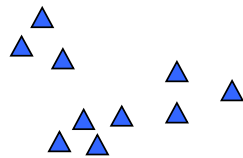
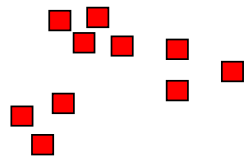
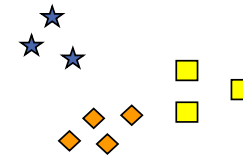
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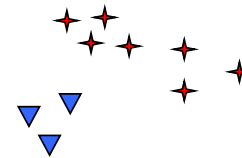
How many clusters?



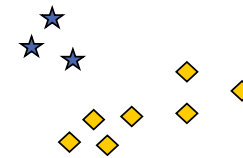
Six Clusters



Two Clusters



Four Clusters



# Illustration of k-Means using Uniform Data

*Moral: k-Means finds a structure even if your data lacks one*

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# Illustration of k-Means using Uniform Data

*Moral: k-Means finds a structure even if your data lacks one*

---

How to pick the initial centroids?

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# Clustering

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The science part of cluster analysis is the algorithm, the art of applying cluster analysis applying the various methods to find a scheme that yields “good” clusters

Cluster Analysis reduces large datasets with millions of records to a small number of prototypical records

Clustering is unsupervised, since there is not “solution” the appropriateness is largely at the discretion of the analyst



## Final Comment on Cluster Validity

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“The validation of clustering structures is the most difficult and frustrating part of cluster analysis.

Without a strong effort in this direction, cluster analysis will remain a black art accessible only to those true believers who have experience and great courage.”

*Algorithms for Clustering Data, Jain and Dubes*

