

How Harvard
Came to Oust
Its President

From Hoping to Heal to
Needing to Move On

By MAUREEN FARRELL and ROB COPELAND

Claudine Gay was in Rome on a family vacation on Dec. 27 when Penny Pritzker, the leader of Harvard University’s governing board, called to ask: Did she think there was a path forward with her as the school’s president?

Ms. Pritzker sounded weary, and it was posed as an open question, two people with knowledge of the conversation said. But Dr. Gay understood what it meant. Her six-month tenure as Harvard’s president was over. On Jan. 2, she announced her resignation.

That marked the end of one of the most tumultuous periods in Harvard’s 387-year history, a controversy that thrust the school into the public debate after Hamas’s Oct. 7 attack on Israel and Israel’s subsequent invasion of Gaza. Not only did the university’s president lose her job, but the secretive workings of its board, the Harvard Corporation, were laid bare.

For weeks the board had stood by its embattled president as she dealt with withering criticism of her tepid response to antisemitism on campus, her disastrous testimony before a House panel and mounting allegations of plagiarism in her academic work. Ms. Pritzker, who had led the selection of Dr. Gay as the school’s first Black president, was an especially ardent backer.

On Dec. 12, the corporation put out a statement in support of Dr. Gay, citing “our confidence that President Gay is the right leader to help our community heal and to address the very serious societal issues we are facing.”

But within two weeks, the once strong support had begun to dissolve, according to interviews with a dozen people with knowledge of the discussions, including those who had spoken directly with Dr. Gay. Ms. Pritzker and other board members or were briefed on their thinking and actions. They requested anonymity because they weren’t authorized

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Time of Tension
For Hollywood:
Speech Season

By BROOKS BARNES

LOS ANGELES — As Hollywood heads into the heart of its awards season — a three-month orgy of frothy self-celebration and pop culture glamour — celebrities and their handlers find themselves with a serious decision to make: what, if anything, to say about the Israel-Hamas war.

Movie stars have become increasingly willing, even determined, to use award shows like the Golden Globes, scheduled for Sunday on CBS, to bring attention to progressive causes and concerns. In recent years, winners like Meryl Streep, Russell Crowe and Michelle Williams have incorporated topics like sexual harassment, the global refugee crisis, abortion rights, Trumpism, climate change, Black Lives Matter, veganism and the Ukraine war into acceptance speeches.

Viewers from both political sides sometimes bristle at what they see as elitist lecturing. But in the Los Angeles ballrooms where these trophies are awarded and such speeches are made, the response is usually uniform praise. The couture-clad A-listers leap to their feet to offer ovations.

The Israel-Hamas war is much more complicated.

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Thousands of animals, and quite a few of their human companions, are interred at Hartsdale Pet Cemetery in Hartsdale, N.Y.

Here Lie Rex, Fluffy ... and a Mystery Woman

The Pet Cemetery Was Used to Odd Requests. Then Came Patricia Chaarte’s.

By ANDREW KEH

Ed Martin III was 14 years old when he began working at his father’s pet cemetery, and in the decades since he has tended to the graves of innumerable dogs, many cats, flocks of birds, a few monkeys, a lion cub, a Bengal tiger and countless other creatures from every corner of the animal kingdom.

In all that time, after all those burials, there was only ever one request, a few years ago, that gave him pause.

Calling that morning, on Jan. 29, 2020, was Bruce Johnson, a lawyer from New York, who had in his possession the cremated remains of a woman named Patricia Chaarte. Ms. Chaarte had died at her home in Mexico, at the age of 92. In her will, she had requested that her ashes be interred at Hartsdale Pet Cemetery, just north of New York City.

She had no next of kin. The executor of her estate was not a family member or friend, but merely another lawyer at the firm. There were no further instructions.

The thought of burying a human at a pet cemetery, for Mr. Martin, was not in itself particularly confounding. Alongside the 80,000 or so animals currently interred at his family’s graveyard are approximately 900 people — including all four of his grandparents — who wished to rest eternally with their pets.

In dealing each day with the emotionally convoluted rigors of his job, Mr. Martin, now 57, had become attuned to the various



Ed Martin III was moved by Ms. Chaarte’s wish to be buried at his family’s cemetery.

human compulsions around the ritual of death. Prominent among them, for many, is the desire for a level of physical proximity to loved ones, animals included, even after one’s soul has departed.

But this case felt different. Ms. Chaarte, in death, seemed so alone.

“Please let me know what is involved in purchasing a place of rest for the decedent,

and then we will probably arrange to have the remains shipped directly to you,” Mr. Johnson wrote, with lawyerly formality, in an email later that day. “There will be no funeral or burial ceremony.”

Sitting at his desk, Mr. Martin felt both bewildered and sad. Who was this woman who had died more than 2,000 miles away?

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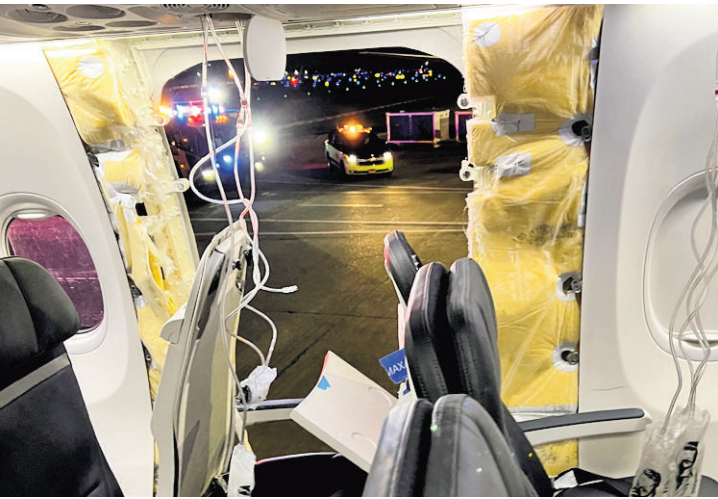
F.A.A. Grounds Some Boeing Max 9s After Scare

By MARK WALKER and NIRAJ CHOKSHI

The Federal Aviation Administration on Saturday ordered U.S. airlines to stop using some Boeing 737 Max 9 planes until they were inspected, less than a day after one of those planes lost a chunk of its body in midair, terrifying passengers until the plane landed safely.

Alaska and United Airlines on Saturday began canceling dozens of flights after grounding their Max 9 fleets so the planes could undergo the federally mandated inspections.

Alaska Airlines Flight 1282 took off from Portland, Ore., on Friday, bound for Ontario, Calif., but was diverted back to Portland six minutes later, according to FlightAware, a flight tracking website. Those on board the flight described an unnerving experience, with wind blowing through a gaping hole that showed the night sky and the city lights below. The plane landed about 20 minutes after it had taken off, and no one



A hole left after a wall blew out on Alaska Airlines Flight 1282.

aboard was seriously injured.

A passenger, Vi Nguyen of Portland, said she woke up to a loud sound during the flight. “I open up my eyes and the first thing I see is the oxygen mask right in front of me,” Ms. Nguyen, 22, said. “And I look to the left and the wall on the

Colleges Deride the Rankings,
But Some Pay to Flaunt Them

By ALAN BLINDER

AUGUSTA, Maine — Jonathan Henry, a vice president at the University of Maine at Augusta, is hoping that an email will arrive this month. He is also sort of dreading it.

The message, if it comes, will tell him that U.S. News & World Report has again ranked his university’s online programs among the nation’s best. History suggests the email will also prod the university toward paying U.S. News, through a licensing agent, thousands of dollars for the right to advertise its rankings.

For more than a year, U.S. News has been embroiled in another caustic dispute about the worthiness of college rankings — this time with dozens of law and medical schools vowing not to supply data to the publisher, saying that rankings sometimes unduly influence the priorities of universities.

But school records and inter-

views show that colleges nevertheless feed the rankings industry, collectively pouring millions of dollars into it.

Many lower-profile colleges are straining to curb enrollment declines and counter shrinking budgets. And any endorsement that might attract students, administrators say, is enticing.

Maine at Augusta spent \$15,225 last year for the right to market U.S. News “badges” — handsome seals with U.S. News’s logo — commemorating three honors: the 61st-ranked online bachelor’s program for veterans, the 79th-ranked online bachelor’s in business and the 104th-ranked online bachelor’s.

Mr. Henry, who oversees the school’s enrollment management and marketing, said there was just too much of a risk of being outshined and out-marketed by com-

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Pining for a Lost Hockey Team
When the Quebec Nordiques decamped in 1995, officials vowed to bring them back. But younger voters may be starting to forget the team. PAGE 4

Diplomatic Tightrope in Niger
The United States is trying to save one of its most strategic military assets in Africa, but without cozying up too much with the generals now in charge. PAGE 9

Shielding Ukraine’s Skies
U.S.-provided Patriot missiles have probably saved thousands of lives. But the supply is dwindling as Russia steps up its aerial assaults. PAGE 6



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Stop us if you’ve heard this before: an unpopular president and consumer dissatisfaction, even as other economic signals showed strong promise. PAGE 11

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Oscars Preview
Our critics and writers take a look at the films, actors and directors who have a good shot at taking Oscar home.

Spreading Afrofuturism
As the digital age connects the African diaspora, we focus on artists at the center of a global shift. PAGES 28-32

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Everywhere, All at Once
It seems Travis Kelce is inescapable. That’s the result of a business plan created by the Eanes brothers. (And Taylor Swift doesn’t hurt.) PAGE 10



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Local Pies, Broader Horizons
New Haven, Conn., has long been heralded for its pizza. Can that allure translate in other far-flung markets? PAGE 1

Arresting Performances
The N.Y.P.D. Dance Team, formed in 2022, has mastered hip-hop and salsa and is seeking recruits. PAGE 1

SUNDAY BUSINESS

Life Without a Smartphone
Can a flip phone help alleviate the addiction to your smartphone? Even after putting up with its inconveniences, a reporter found that it could be one way to break the spell. PAGE 6

Unions Calling for Cease-Fire
For decades, the most prominent American labor groups were largely supportive of Israel, but generational change has exposed philosophical rifts. PAGE 1

