

# The Daily Safety Brief A Real-Time Review

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### THE DAILY SAFETY BRIEF (DSB)-DEFINITION

- A daily inter-departmental briefing/touch-base to:
  - » Increase safety of patients, employees, and visitors
  - » Improve awareness and communication
- A leadership method to foster a "high reliability organization (HRO)."
  - » A high risk, high performance organization that uses proven principles to improve quality, safety, and efficiency
  - » "An organization with systems in place that are exceptionally consistent in accomplishing their goals and avoiding potentially catastrophic errors." (Agency for Healthcare Research and Quality)
- Places real-time knowledge into the hands of problem solvers
- Uses situational awareness and predictive modeling

### **ADVANTAGES OF A DSB**

- Keep all hospital areas aware of the current situation
- Identify safety risks early, fix problems while they are small
- Ensure preoccupation with areas of risk
- Increase transparency and collaboration between departments



### **DSB DEVELOPMENT**

- Team of 4 with physician leader
- Pre-meeting where we listened in
- Conference room reserved each morning in the Center for Quality
- Conference line call in number
- Expectation for people to listen in at the start of their meetings if unable to attend

### **DSB DEVELOPMENT**

- Coaching each department
- Ask depts. to look back 24 hours and look forward 24 hours
- Assure that reporters and staff members are not reprimanded for issues reported on the DSB
- Additional coaching to focus reporting on key issues
- Education



### THE DAILY SAFETY BRIEF DEVELOPMENT

- Began in March 2013 3 days per week
- Increased to 5 days per week in May 2013
- Monday through Friday 8:00 AM- 8:15 AM
- 24 departments represented



### THE DAILY SAFETY BRIEF - REPORTING DEPARTMENTS

- 1) Inpatient Nursing
- 2) Labor and Delivery
- 3) Perioperative
- 4) Emergency Department
- 5) Long Term Care
- 6) Ambulatory Network
- 7) Environmental Services
- 8) Textiles
- 9) Employee Safety/Environment of care
- 10) Logistics
- 11) Psychiatry
- 12) Pharmacy

- 13) Radiology
- 14) Laboratory
- 15) Infection Control
- 16) Supply Chain
- 17) Information Services
- 18) MetroHealth Police
- 19) Facilities Management
- 20) Respiratory
- 21) Central Sterile Processing
- 22) Clinical Engineering
- 23) Emergency Management
- 24) Patient Safety



### THE DAILY SAFETY BRIEF - ROUTINE DATA COLLECTION

- 1) Safety Events and Safety Issues
- 2) Census
- 3) Acuity
- 4) Red staffing levels
- 5) Equipment needed
- 6) Code calls
- 7) Rapid Response calls
- 8) Emergency drills/fire watches/access closures



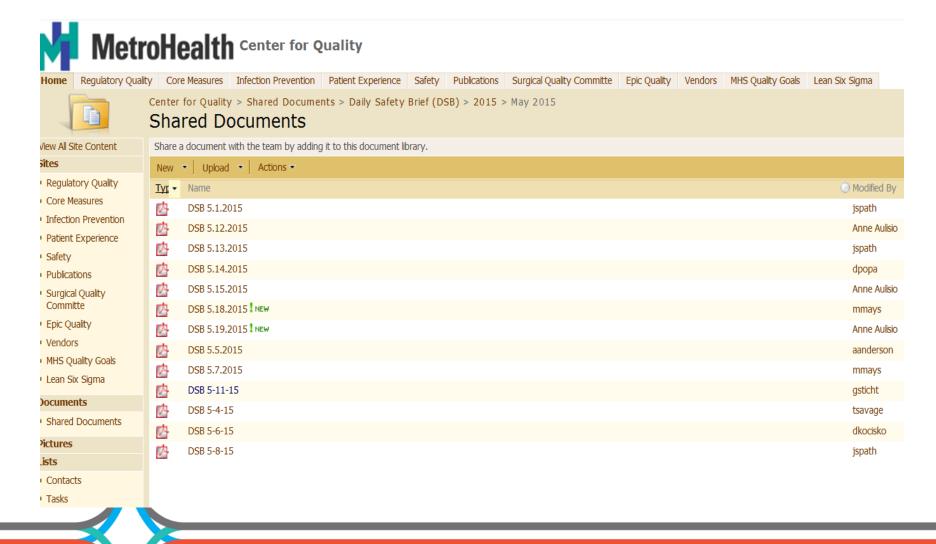
### THE DAILY SAFETY BRIEF - STAFF SURVEY RESPONSES

- 1) Overall snapshot of organizational activity/status
- 1) Great deal of information in a short period of time
- 2) Real-time information about the hospital
- 3) Departmental collaboration around identified concerns

#### THE DAILY SAFETY BRIEF - KEY TO OPERATIONS

- Polar vortex-DSB conducted from the Incident Command Center
- ➤ LTC facility lost heat-urgent need to evacuate residentscoordination on DSB to open vacant unit in main hospital to accept residents
- Ventilator failure while in use-all like ventilators pulled and returned to vendor for inspection
- Urgent need to replace electrical transformer at rehab facility
- Issues resolved immediately on the call, or expectation communicated to report on issue on next DSB call

# Center for Quality's Sharepoint Site

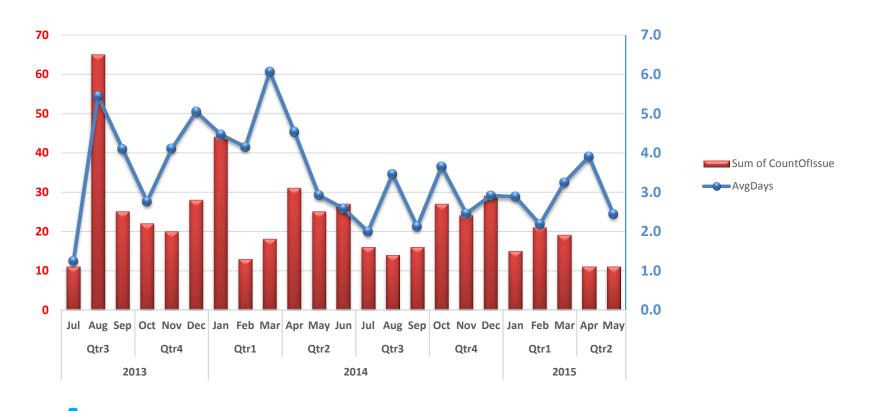


# Center for Quality's Sharepoint Site

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# **DSB-DAYS TO ISSUE RESOLUTION**

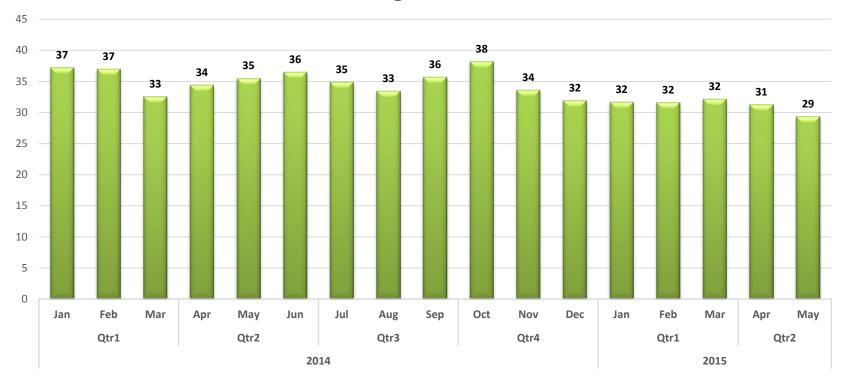
#### **Issue Resolution**





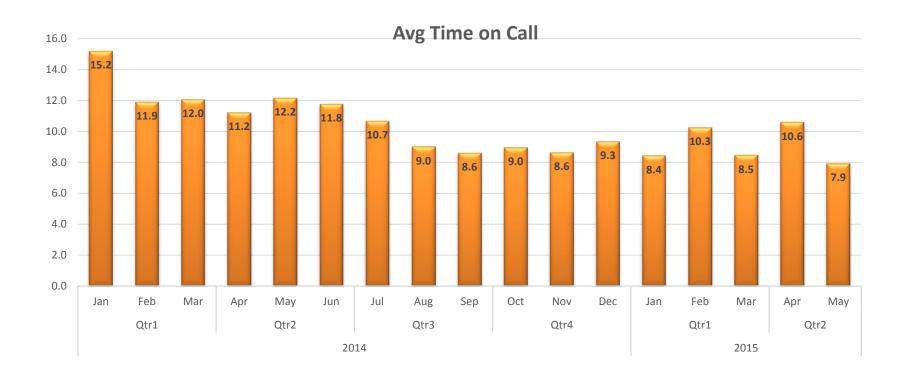
## **DSB-AVERAGE NUMBER OF CALLERS**

#### Avg # Callers





## **DSB-AVERAGE TIME ON CALL**





### **DSB-ADVANTAGES**

- Increased transparency and collaboration
- Increase awareness about patient, employee and visitor safety
- Opportunity to move our organization toward becoming a High Reliability Organization and foster a just culture



### LISTEN IN

- **SSE** = Serious Safety Event
- Lost time employee injury = an injury that occurred on the job requiring time off work
- PIC = Physician In Charge
- ASC = Ambulatory Surgery Center
- "Brains", "Channels and Modules" IV pump parts
- CDU=Clinical Decision Unit = short stay ED
- **DME**= Durable Medical Equipment
- **CRE** = Carbapenem resistant Enterobacter
- <u>MIV</u> = MetroHealth Information Village (Hospital Intranet)



# Questions?

