



AMERICA'S  
ESSENTIAL  
HOSPITALS

**Kalahn Taylor-Clark, PhD, MPH**

Assistant Professor, Health Administration and Policy  
Senior Advisor, Center for Health Policy, Research and Ethics  
*George Mason University*

Kalahn Taylor-Clark, PhD, MPH is an Assistant Professor and Senior Advisor to the Center for Health Policy, Research and Ethics at George Mason University. Her research and strategic advising focus on patient and community engagement in health systems, population health program development and evaluation, and health and health care equity. These focus areas are engaged through an aperture of current health care delivery system and payment reform efforts underway in the U.S. and abroad.