

Employee Mental Health & Job Satisfaction

Select the following packages

```
library(readxl)
library(ggplot2)
library(tidyverse)
```

```
## -- Attaching core tidyverse packages ----- tidyverse 2.0.0 --
## v dplyr      1.1.4      v readr      2.1.5
## v forcats    1.0.0      v stringr   1.5.1
## v lubridate  1.9.4      v tibble    3.2.1
## v purrr      1.0.4      v tidyr     1.3.1
## -- Conflicts ----- tidyverse_conflicts() --
## x dplyr::filter() masks stats::filter()
## x dplyr::lag()    masks stats::lag()
## i Use the conflicted package (<http://conflicted.r-lib.org/>) to force all conflicts to become errors
```

Part 1

##. A. Mean, median, standard deviation, quantiles, min/max of numerical variables

```
data <- read_excel("Group9_EmployeeMentalHealth_JobSatisfaction (1).xlsx")
selected_columns <- data[, c("Age", "Work_Experience", "Weekly_Work_Hours", "Stress_Level", "Work_Life_Balance")]

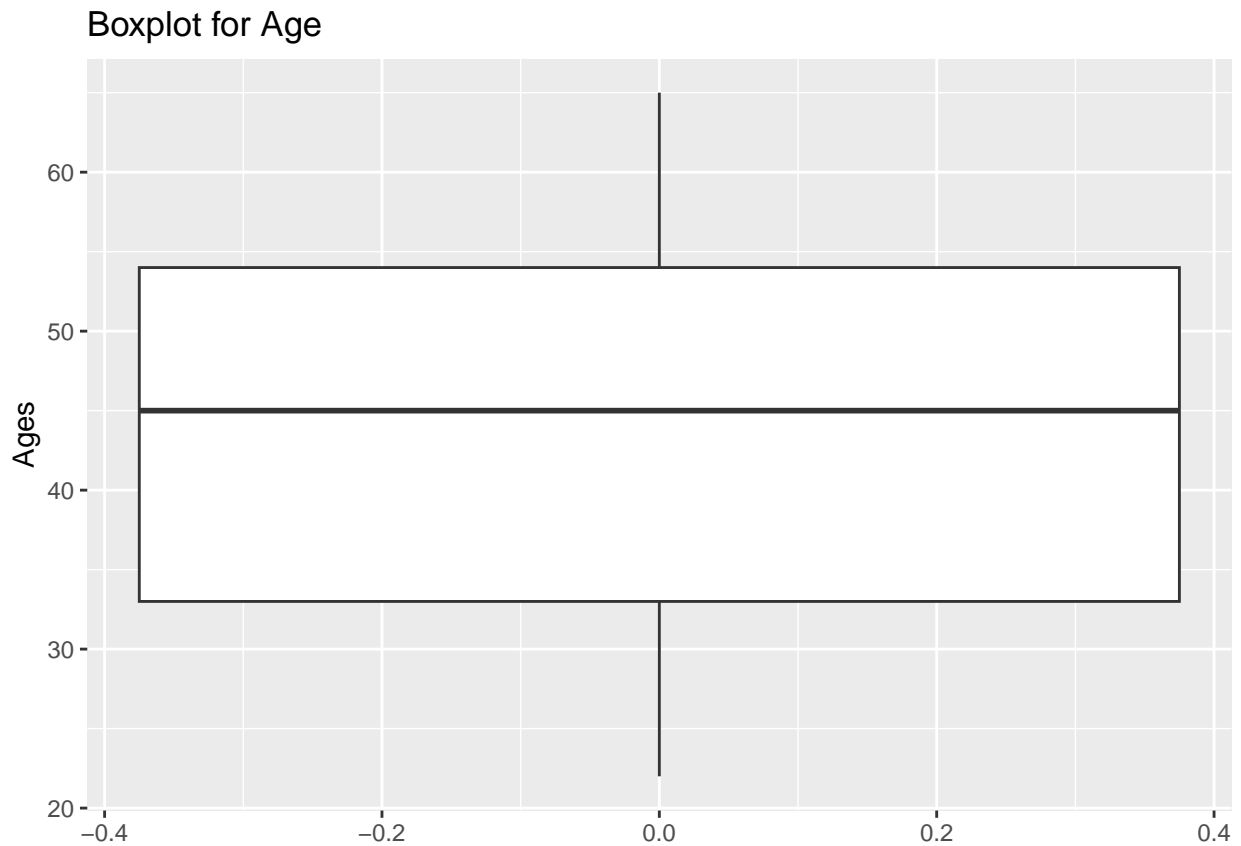
# Compute summary statistics
summary_stats <- data.frame(
  Mean = sapply(selected_columns, mean),
  Median = sapply(selected_columns, median),
  Std_Dev = sapply(selected_columns, sd),
  Min = sapply(selected_columns, min),
  Q1 = sapply(selected_columns, function(x) quantile(x, 0.25)),
  Q3 = sapply(selected_columns, function(x) quantile(x, 0.75)),
  Max = sapply(selected_columns, max)
)

summary_stats
```

	Mean	Median	Std_Dev	Min	Q1	Q3	Max
## Age	44.11600	45.000	12.7332169	22.00	33.0000	54.0000	65.00
## Work_Experience	22.89400	24.000	12.4120458	1.00	12.0000	33.2500	40.00
## Weekly_Work_Hours	42.70618	42.330	6.4251079	30.00	38.0300	46.8950	61.50
## Stress_Level	2.19306	1.495	1.5302024	1.00	1.0000	3.1075	9.39
## Work_Life_Balance	7.78796	8.170	1.7412376	1.00	6.8475	9.0925	10.00
## Company_Culture_Score	6.95306	6.895	1.7344846	4.00	5.4725	8.4675	9.97
## Job_Satisfaction	9.98376	10.000	0.1666247	7.13	10.0000	10.0000	10.00

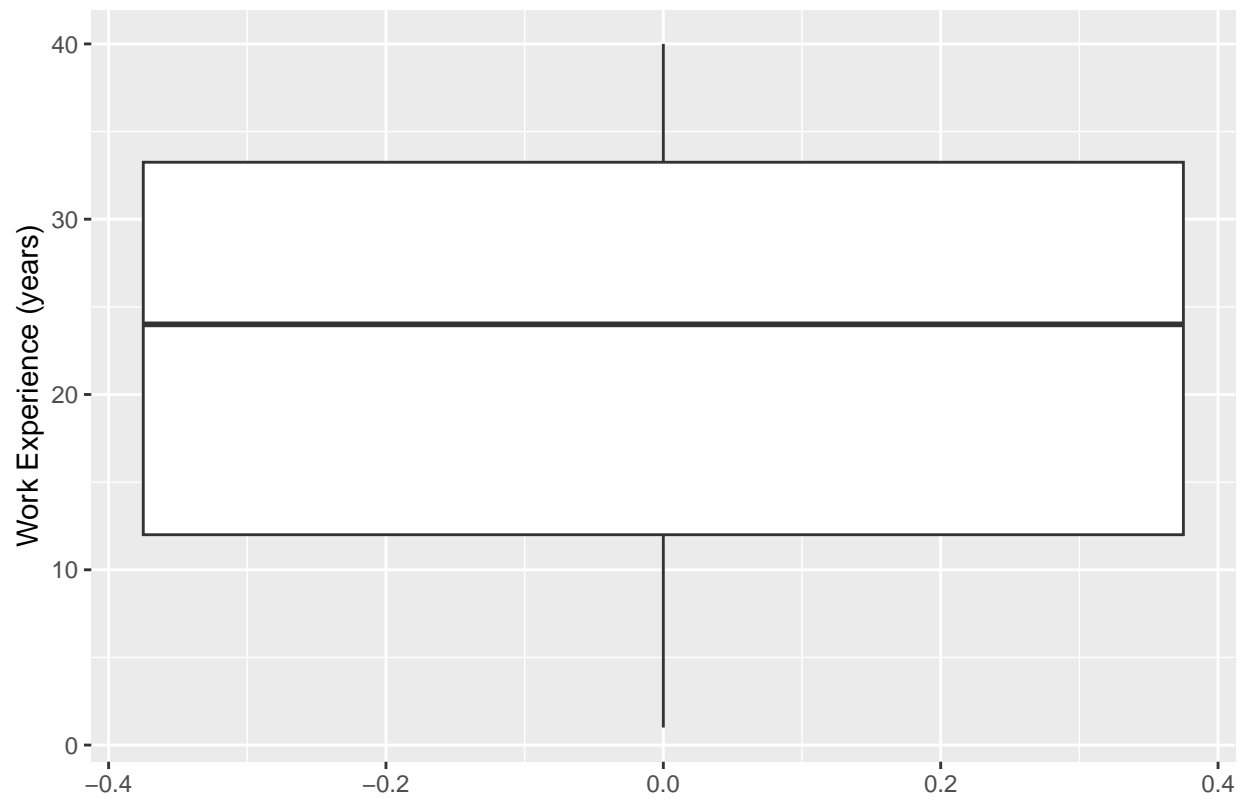
B. Create boxplots for each numerical variable.

```
ggplot(data, aes(y = Age)) +  
  geom_boxplot(outlier.colour = "red", outlier.shape = 16, outlier.size = 2) +  
  labs(title = "Boxplot for Age", y = "Ages")
```

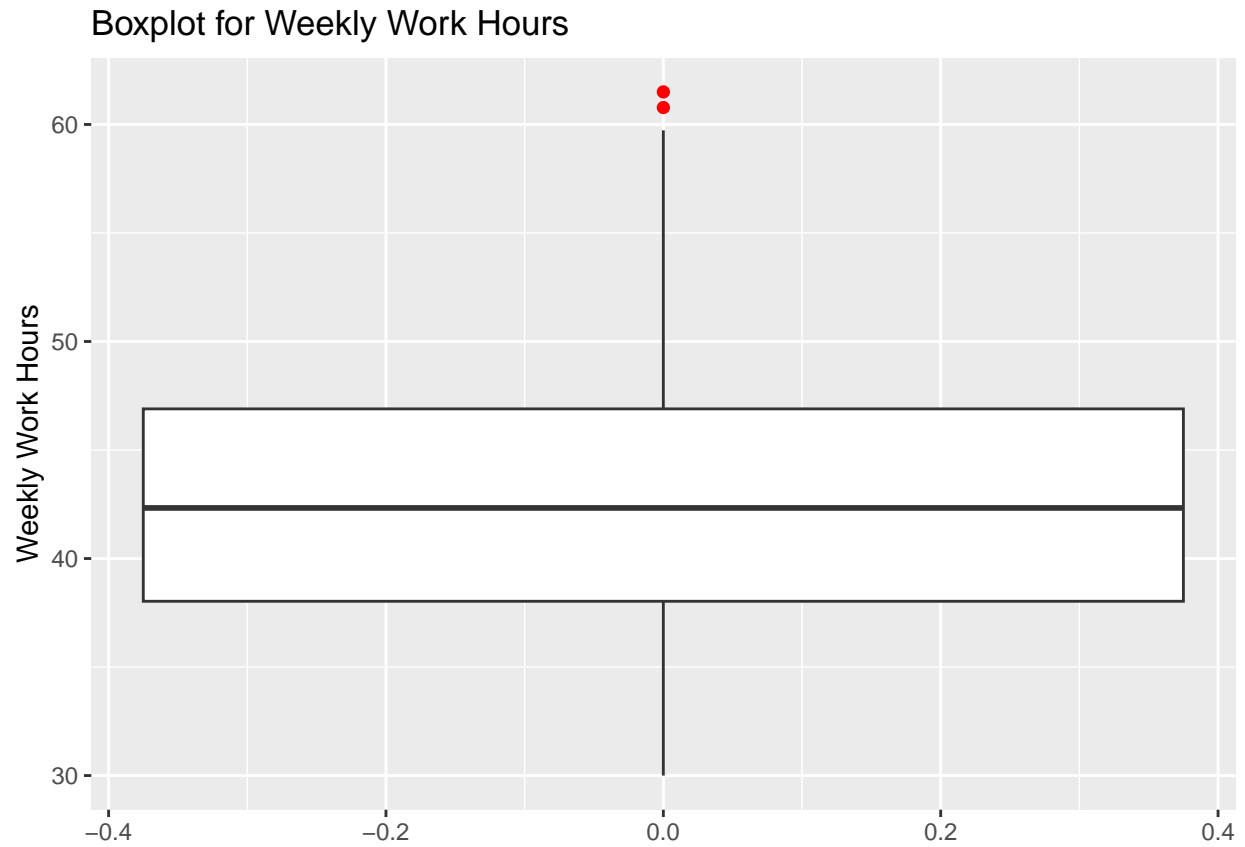


```
ggplot(data, aes(y = Work_Experience)) +  
  geom_boxplot(outlier.colour = "red", outlier.shape = 16, outlier.size = 2) +  
  labs(title = "Boxplot for Work Experience", y = "Work Experience (years)")
```

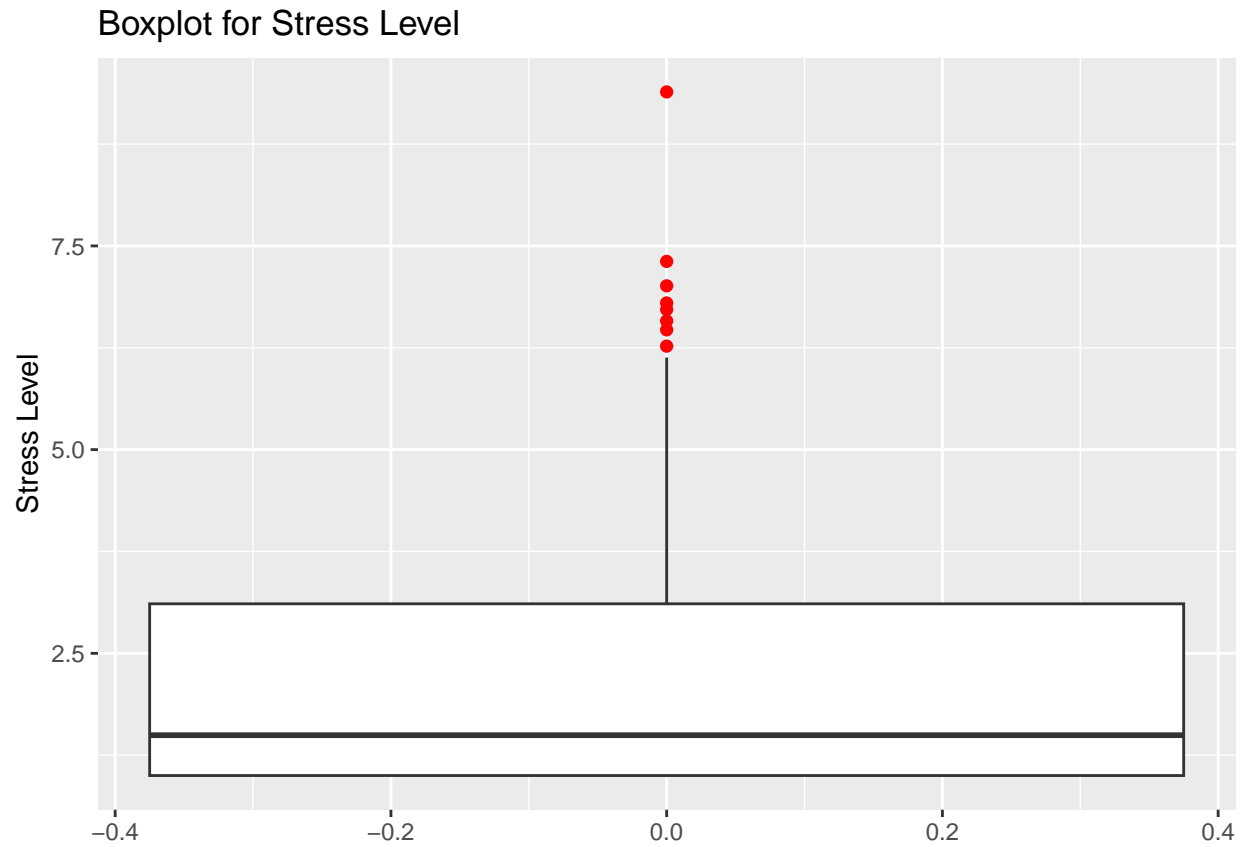
Boxplot for Work Experience



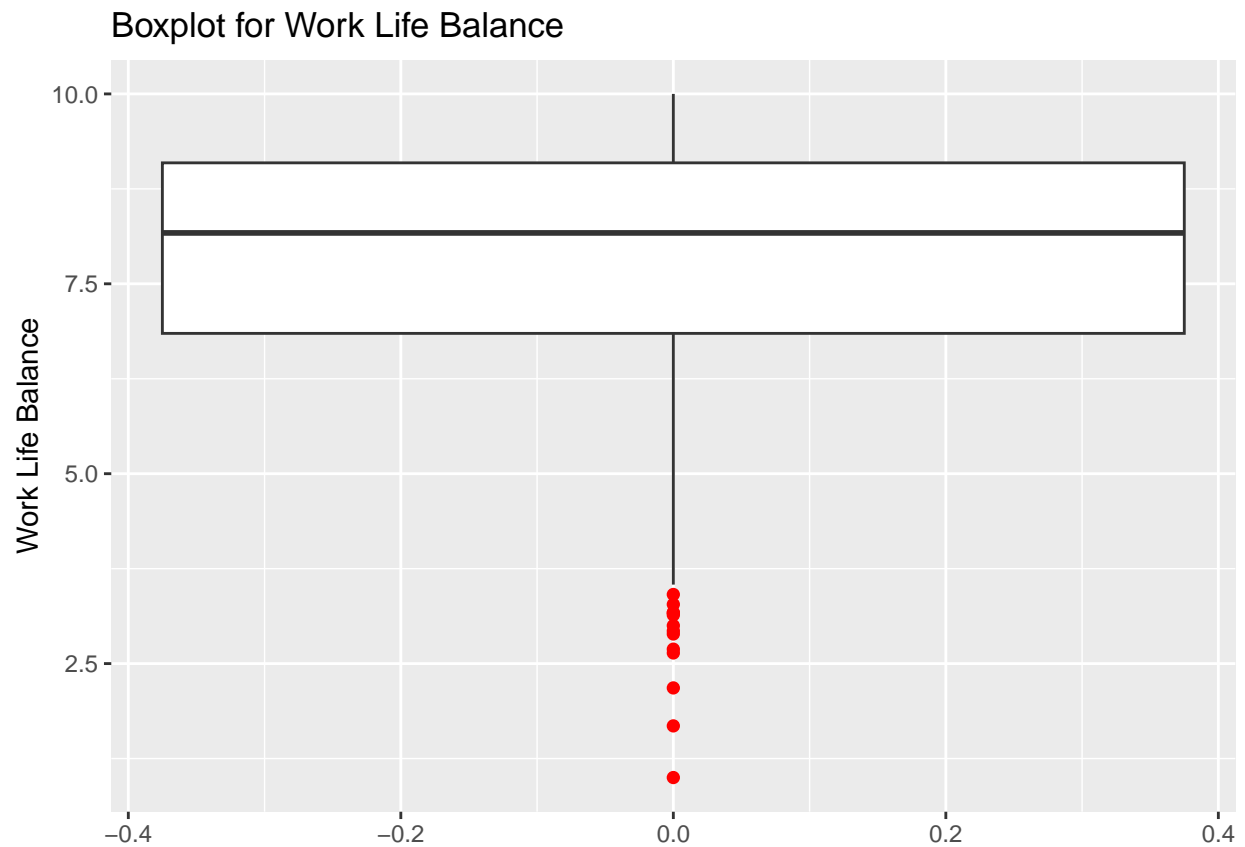
```
ggplot(data, aes(y = Weekly_Work_Hours)) +  
  geom_boxplot(outlier.colour = "red", outlier.shape = 16, outlier.size = 2) +  
  labs(title = "Boxplot for Weekly Work Hours", y = "Weekly Work Hours")
```



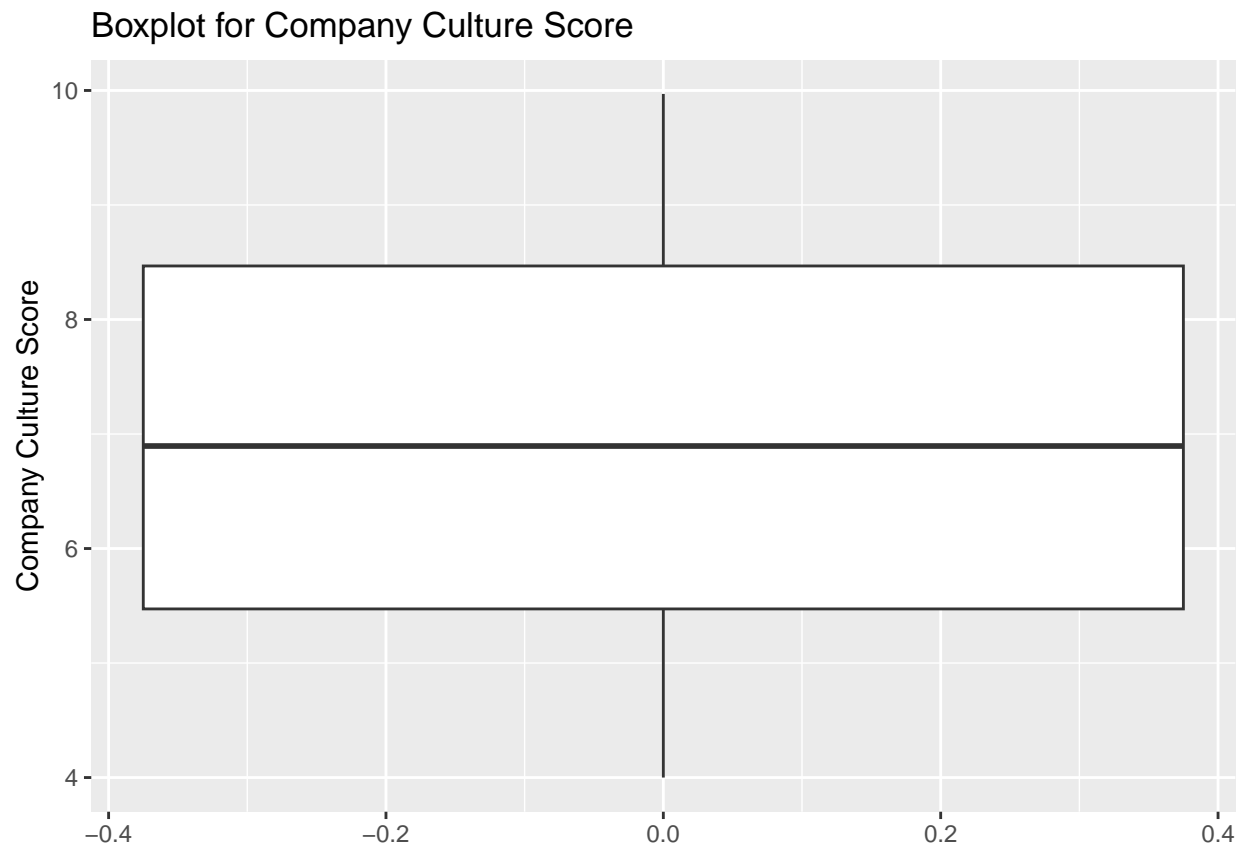
```
ggplot(data, aes(y = Stress_Level)) +  
  geom_boxplot(outlier.colour = "red", outlier.shape = 16, outlier.size = 2) +  
  labs(title = "Boxplot for Stress Level", y = "Stress Level")
```



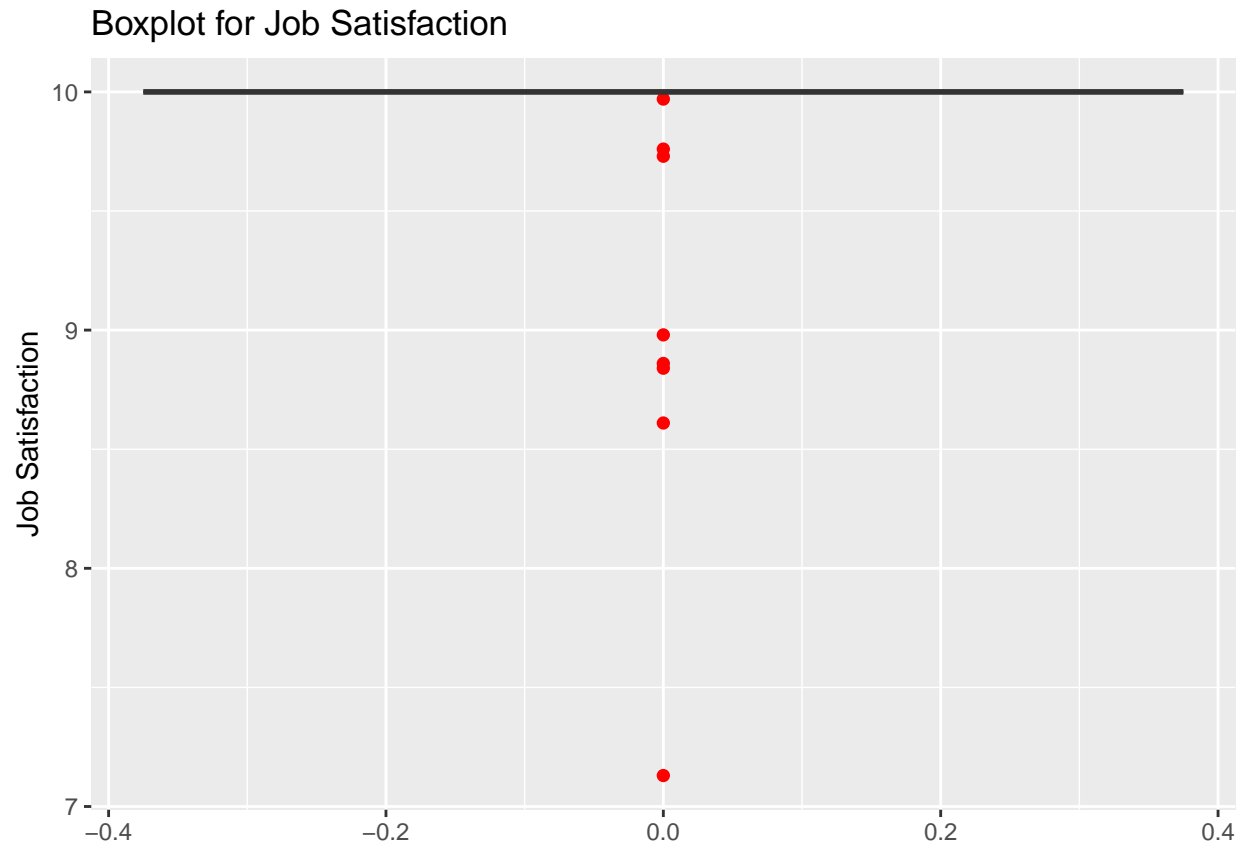
```
ggplot(data, aes(y = Work_Life_Balance)) +  
  geom_boxplot(outlier.colour = "red", outlier.shape = 16, outlier.size = 2) +  
  labs(title = "Boxplot for Work Life Balance", y = "Work Life Balance")
```



```
ggplot(data, aes(y = Company_Culture_Score)) +  
  geom_boxplot(outlier.colour = "red", outlier.shape = 16, outlier.size = 2) +  
  labs(title = "Boxplot for Company Culture Score", y = "Company Culture Score")
```



```
ggplot(data, aes(y = Job_Satisfaction)) +  
  geom_boxplot(outlier.colour = "red", outlier.shape = 16, outlier.size = 2) +  
  labs(title = "Boxplot for Job Satisfaction", y = "Job Satisfaction")
```



Outliers are colored in red.

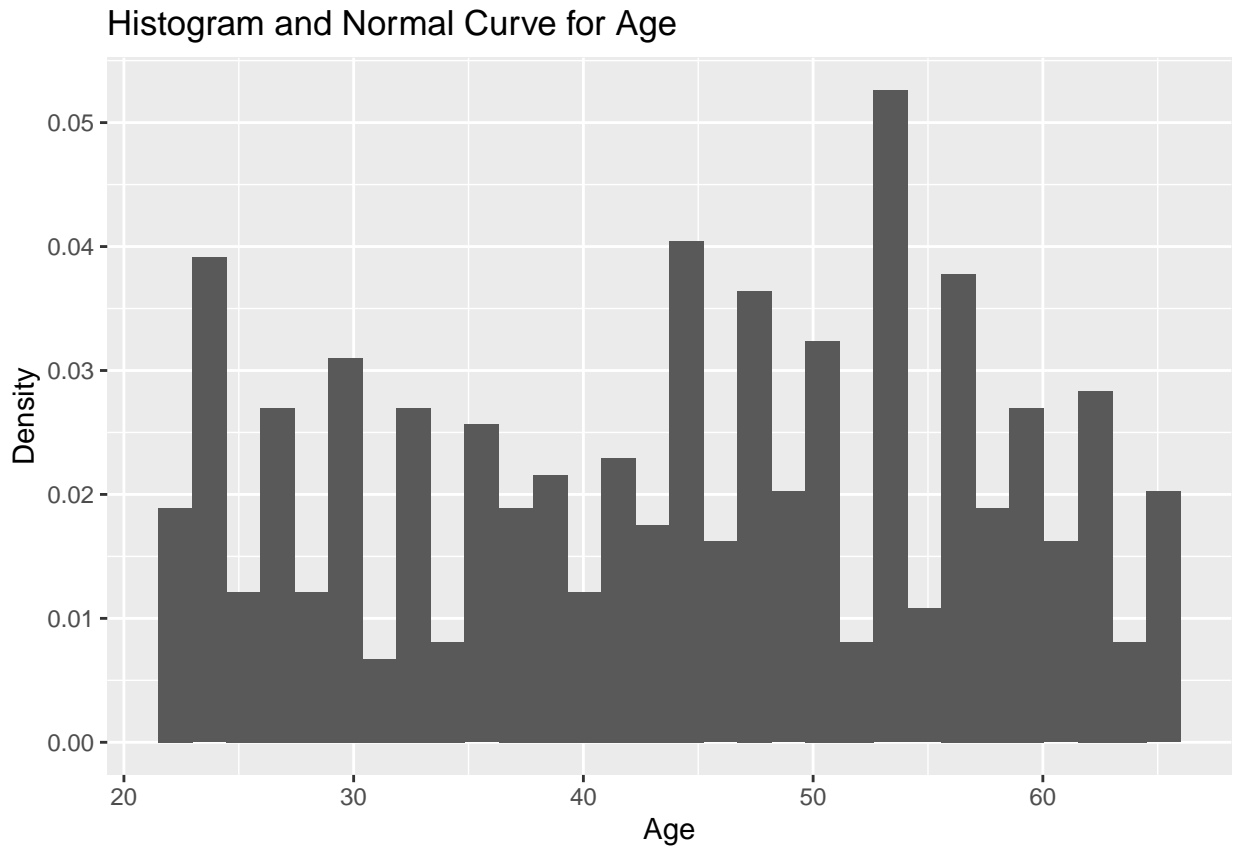
C. Normality Testing

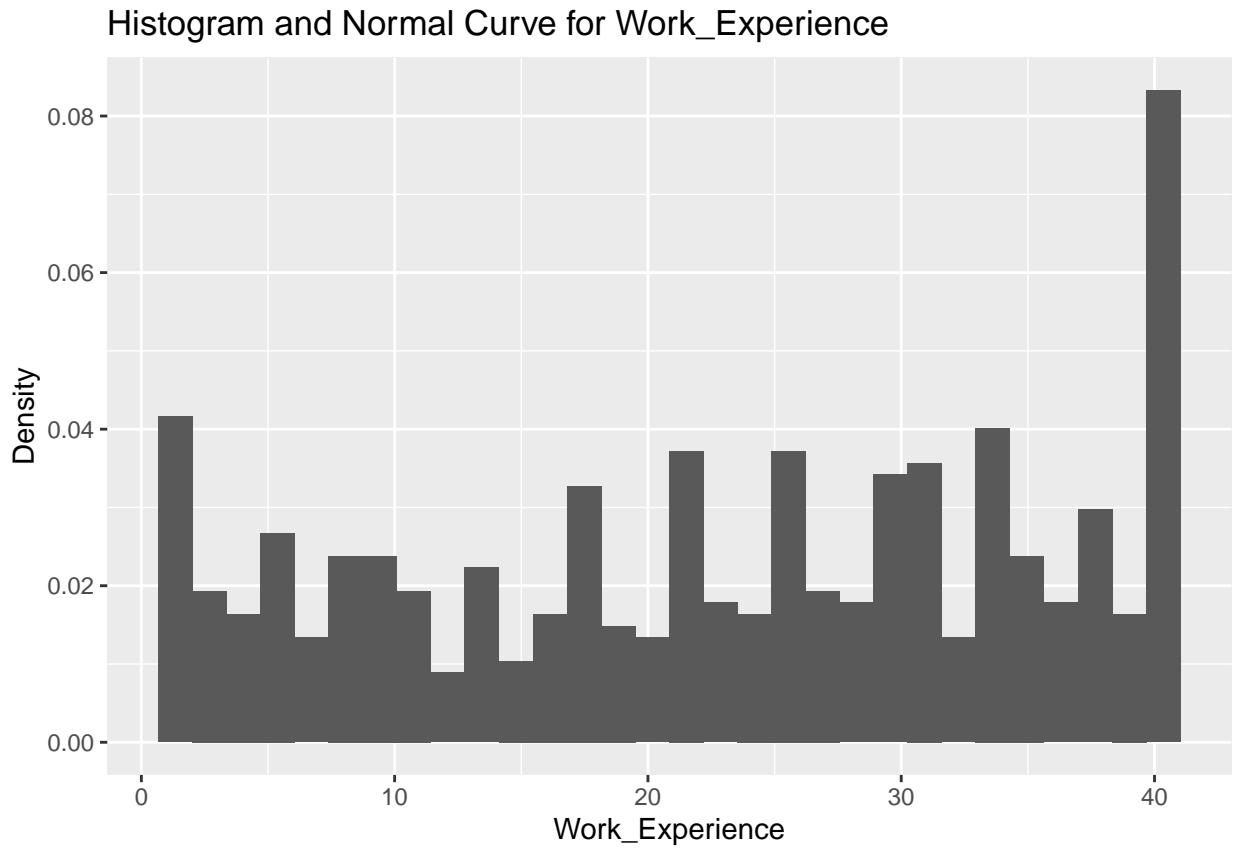
First, let's inspect visually

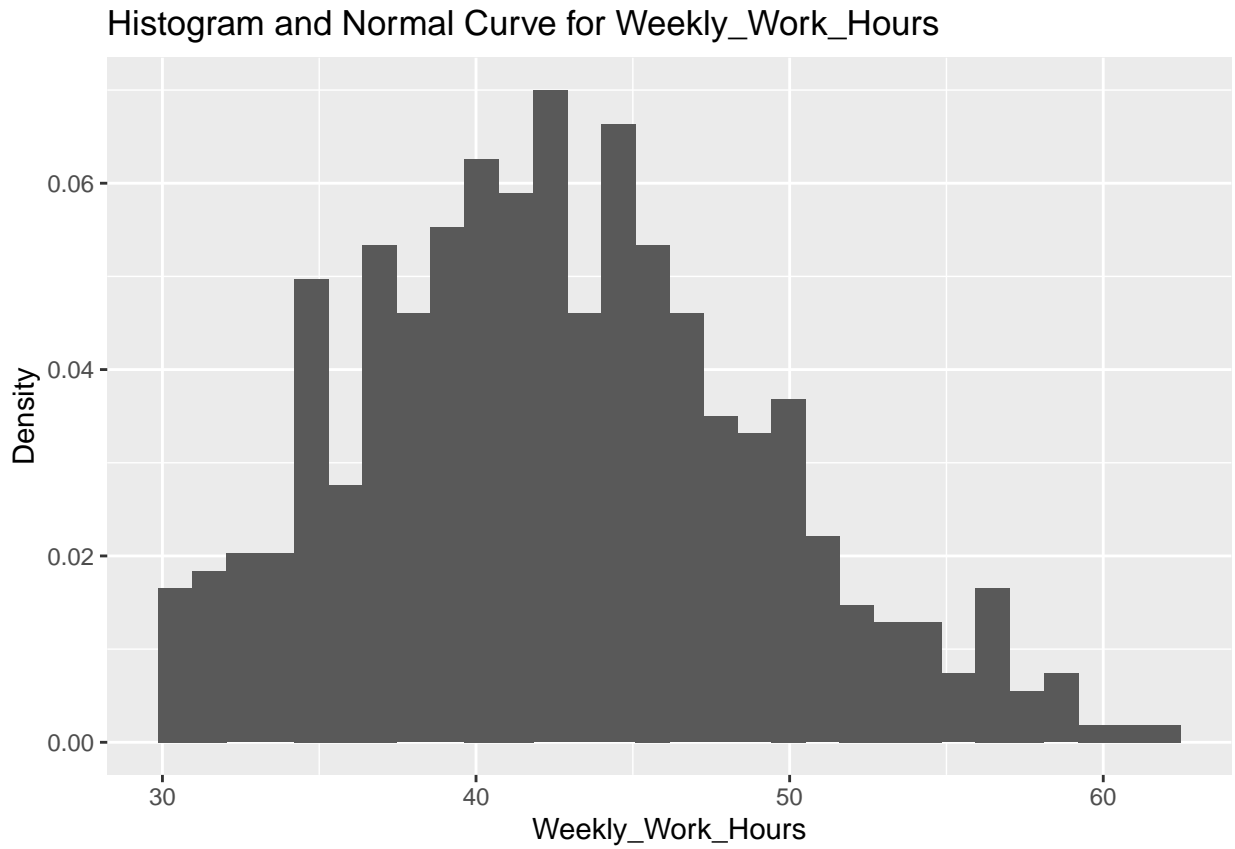
```
plot_normal_curve <- function(data, col_name) {
  ggplot(data, aes_string(x = col_name)) +
    geom_histogram(aes(y = after_stat(density)), bins = 30) +
    labs(title = paste("Histogram and Normal Curve for", col_name),
         x = col_name, y = "Density")
}

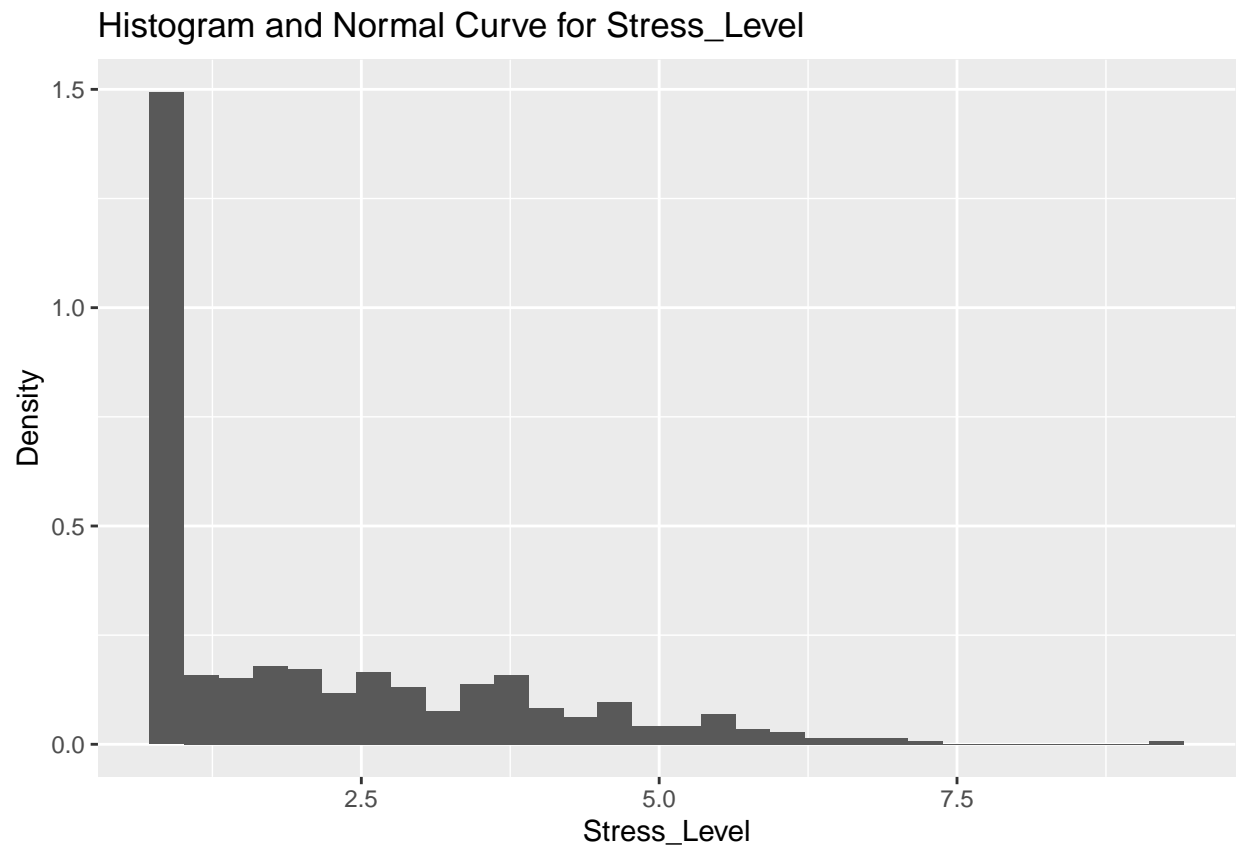
for (col in names(selected_columns)){print(plot_normal_curve(data, col))}
```

```
## Warning: 'aes_string()' was deprecated in ggplot2 3.0.0.
## i Please use tidy evaluation idioms with 'aes()'.
## i See also 'vignette("ggplot2-in-packages")' for more information.
## This warning is displayed once every 8 hours.
## Call 'lifecycle::last_lifecycle_warnings()' to see where this warning was
## generated.
```

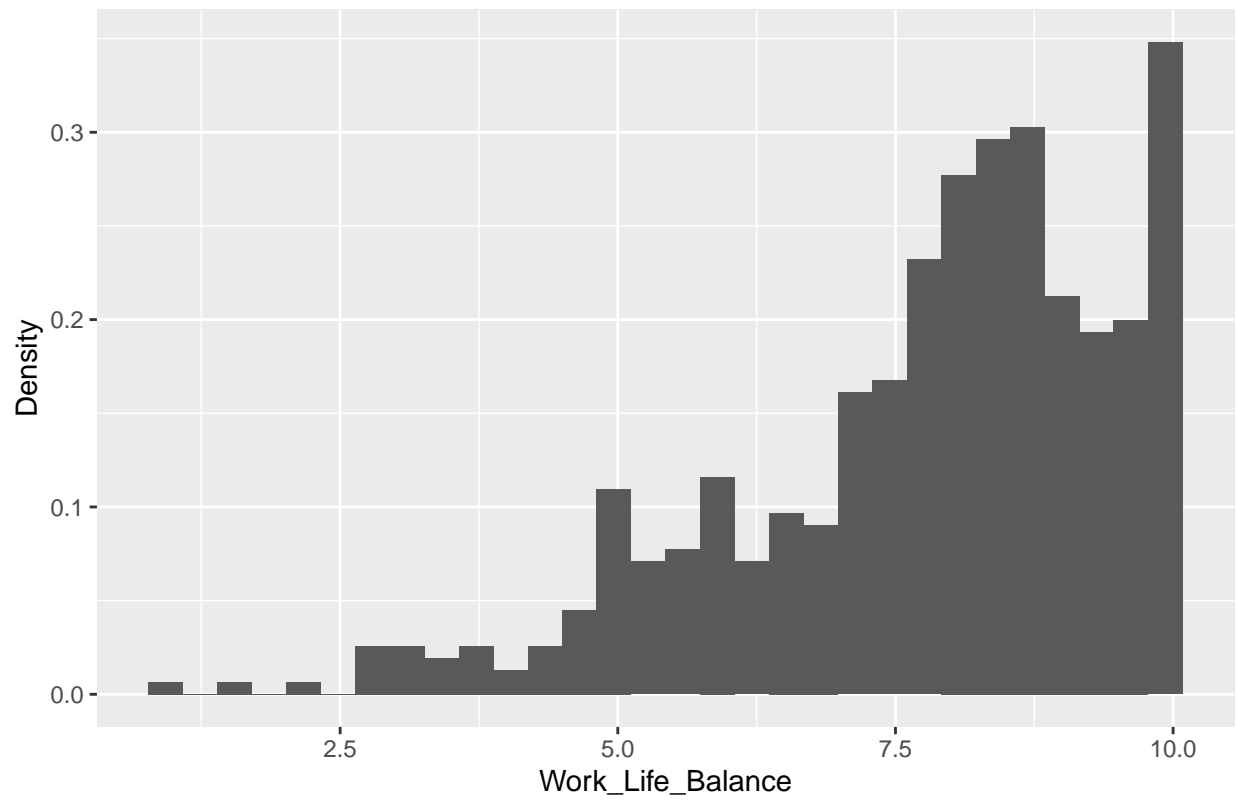





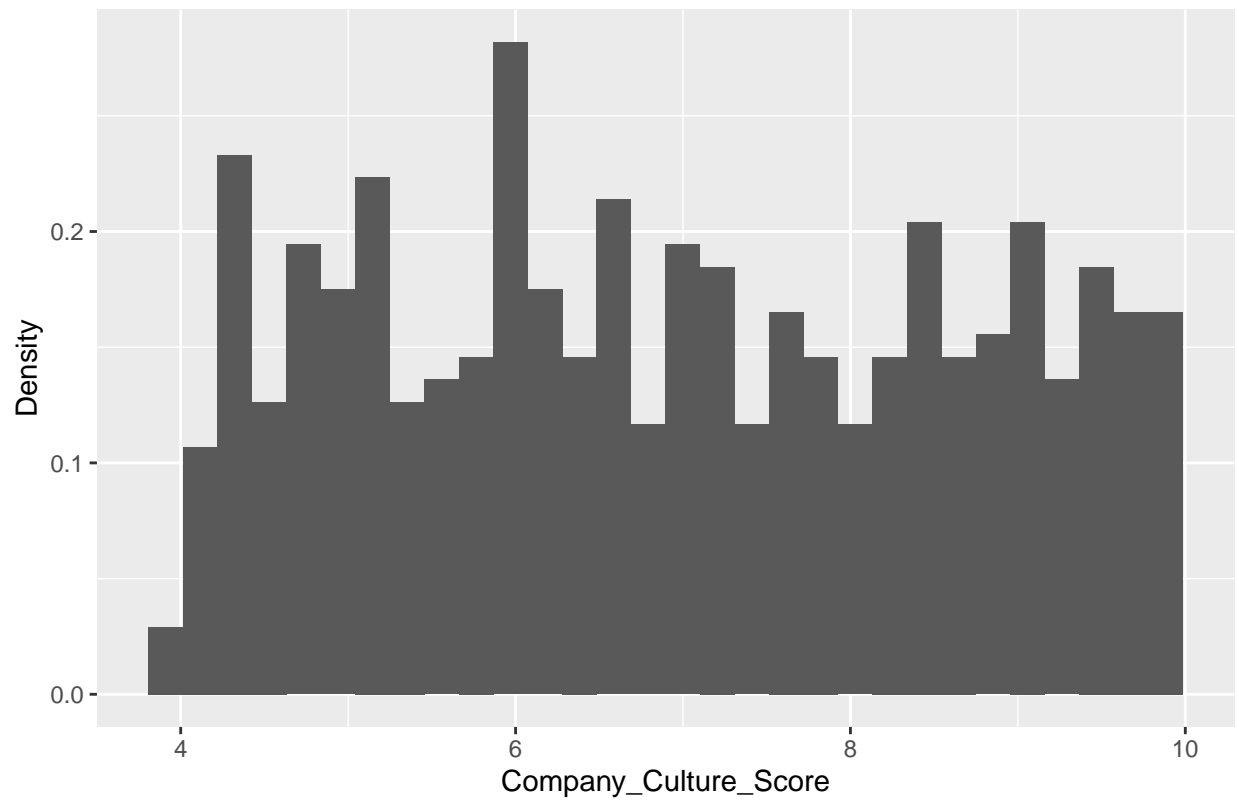


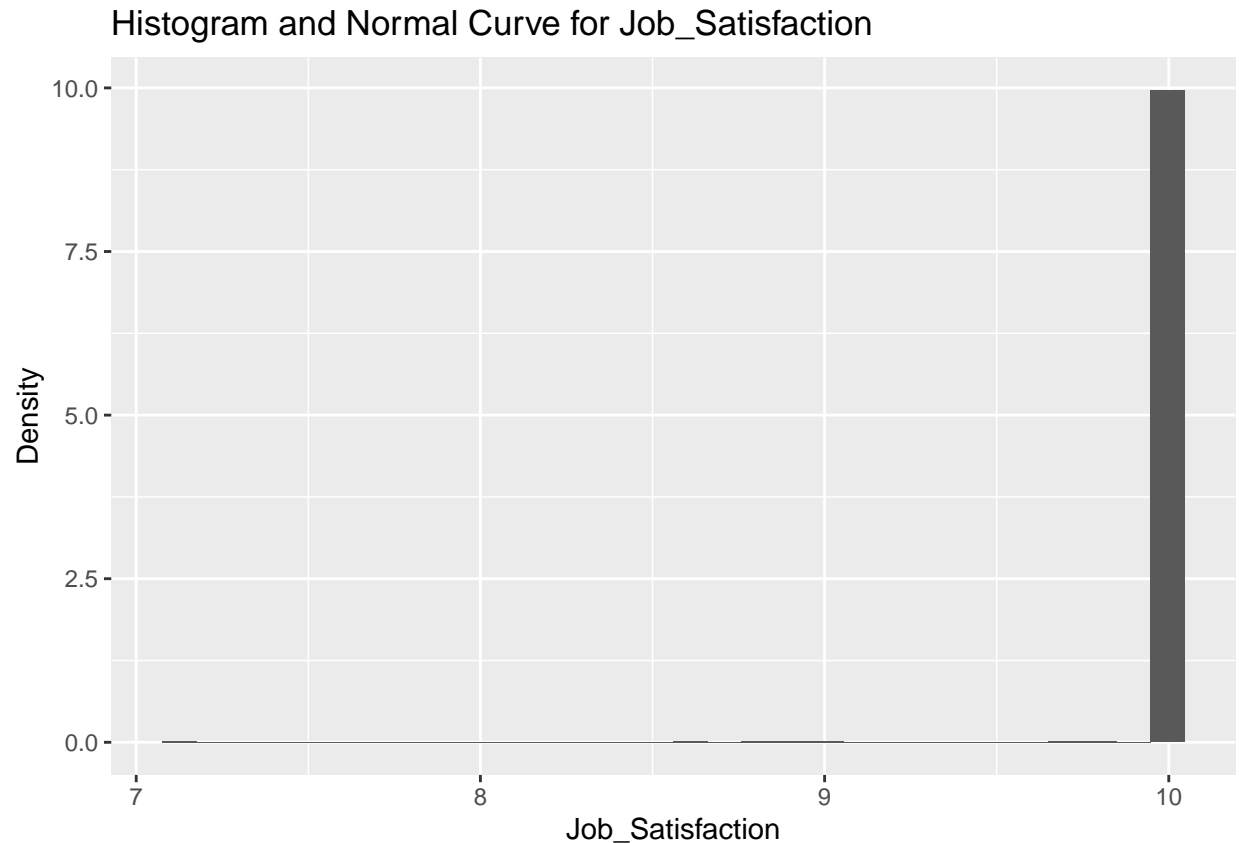


Histogram and Normal Curve for Work_Life_Balance



Histogram and Normal Curve for Company_Culture_Score





Upon inspection, only the histogram for Weekly Work Hours looks normally distributed.

Now, let's test normality using the Shapiro-Wilk test. The null hypothesis for the Shapiro-Wilk test is that data "is" normally distributed.

```
shapiro_test_results <- lapply(selected_columns, shapiro.test)
shapiro_test_results
```

```
## $Age
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.95187, p-value = 1.09e-11
##
##
## $Work_Experience
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.93356, p-value = 4.059e-14
##
##
## $Weekly_Work_Hours
##
##  Shapiro-Wilk normality test
```

```
##
## data:  X[[i]]
## W = 0.98772, p-value = 0.000324
##
##
## $Stress_Level
##
## Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.79145, p-value < 2.2e-16
##
##
## $Work_Life_Balance
##
## Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.92522, p-value = 4.498e-15
##
##
## $Company_Culture_Score
##
## Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.95249, p-value = 1.347e-11
##
##
## $Job_Satisfaction
##
## Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.07328, p-value < 2.2e-16
```

All of the variables have a very small p-value, which means we have to reject the null hypothesis and accept the alternative hypothesis, which is that data is not normally distributed.

D. Pearson's correlation analysis to determine relationships between numerical variables.

```
correlation_matrix <- cor(selected_columns, method = "pearson")
correlation_matrix
```

```
##
##           Age Work_Experience Weekly_Work_Hours
## Age           1.000000000  0.987086183  0.01744307
## Work_Experience 0.987086183  1.000000000  0.02139529
## Weekly_Work_Hours 0.017443066  0.021395294  1.00000000
## Stress_Level    0.008798213  0.007724859  0.54266322
## Work_Life_Balance -0.015995840 -0.013348554 -0.45760676
```



```
## Company_Culture_Score 0.039178325      0.036543080      0.02054579
## Job_Satisfaction      0.045018754      0.053545371      -0.11285555
##                      Stress_Level Work_Life_Balance Company_Culture_Score
## Age                   0.008798213      -0.01599584      0.03917832
## Work_Experience       0.007724859      -0.01334855      0.03654308
## Weekly_Work_Hours     0.542663219      -0.45760676      0.02054579
## Stress_Level          1.000000000      -0.83785799      0.07744288
## Work_Life_Balance     -0.837857994      1.00000000      -0.08224776
## Company_Culture_Score 0.077442879      -0.08224776      1.00000000
## Job_Satisfaction      -0.340317728      0.31453687      0.04922892
##                      Job_Satisfaction
## Age                   0.04501875
## Work_Experience       0.05354537
## Weekly_Work_Hours     -0.11285555
## Stress_Level          -0.34031773
## Work_Life_Balance     0.31453687
## Company_Culture_Score 0.04922892
## Job_Satisfaction      1.00000000
```

E. Consider transforming or normalizing the data.

Let's try z-score normalization

```
z_scores <- sapply(selected_columns, function(x) {
  (x - mean(x)) / sd(x)
}, simplify = FALSE)

trans_shapiro_test_results <- lapply(z_scores, shapiro.test)
trans_shapiro_test_results
```

```
## $Age
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.95187, p-value = 1.09e-11
##
##
## $Work_Experience
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.93356, p-value = 4.059e-14
##
##
## $Weekly_Work_Hours
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.98772, p-value = 0.000324
##
```

```
##
## $Stress_Level
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.79145, p-value < 2.2e-16
##
##
## $Work_Life_Balance
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.92522, p-value = 4.498e-15
##
##
## $Company_Culture_Score
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.95249, p-value = 1.347e-11
##
##
## $Job_Satisfaction
##
##  Shapiro-Wilk normality test
##
## data:  X[[i]]
## W = 0.07328, p-value < 2.2e-16
```

Even after z-score normalization, we can see how all the p-values are very small. This means that we have to reject the null hypothesis again, so once again, according to the Shapiro test, our transformed data is not normally distributed.

Part 2

Our goal now is to test whether employees in high-stress industries report lower job satisfaction scores than those in low-stress industries.

Since we failed to transform our data so that it follows normal distribution, we will use the Mann-Whitney U test, which does not have that as a requirement.

Null Hypothesis (H0): There is no relationship between stress level and job satisfaction. Alternative Hypothesis (H1): There is a relationship between stress level and job satisfaction.

```
# Perform the Mann-Whitney U test (also known as Wilcoxon rank-sum test)
wilcox_test_results <- wilcox.test(data$Job_Satisfaction, data$Stress_Level)
wilcox_test_results
```

```
##
##  Wilcoxon rank sum test with continuity correction
```

```
##
## data: data$Job_Satisfaction and data$Stress_Level
## W = 249994, p-value < 2.2e-16
## alternative hypothesis: true location shift is not equal to 0
```

Based on the results, we can conclude that there is a statistically significant difference in job satisfaction scores between individuals with high and low stress levels. The p-value 2.2e-16 is extremely small, so we accept the alternative hypothesis. 2.2e-16 is much, much smaller than $\alpha=0.05$, so our findings are definitely statistically significant at $\alpha=0.05$.

For the last step, let's get the correlation coefficient

```
correlation_coefficient <- cor.test(data$Job_Satisfaction, data$Stress_Level, method = "pearson")
correlation_coefficient
```

```
##
## Pearson's product-moment correlation
##
## data: data$Job_Satisfaction and data$Stress_Level
## t = -8.0766, df = 498, p-value = 5.057e-15
## alternative hypothesis: true correlation is not equal to 0
## 95 percent confidence interval:
## -0.4156055 -0.2603981
## sample estimates:
## cor
## -0.3403177
```

Again, p-value = 5.057e-15 is extremely small so these are statistically significant results. The correlation coefficient is -0.34, meaning that for every unit increase in job stress level, job satisfaction decreases by 0.34.

Hence, to answer the question, yes, employees who report high-stress lower satisfaction scores.