# Arms Transfers and Electoral Cycles in Trade Between Allies

Joshua Alley Postdoctoral Research Associate University of Virginia\* jkalley@virginia.edu

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#### **Abstract**

Military alliances and economic cooperation are inseparable. Protege states have strong incentives to engage in the domestic politics of powerful patrons. As a result, alliance proteges often use economic ties to advance their security interests by helping patron state leaders create electoral cycles in economic growth. U.S. allies do this by purchasing and accepting arms transfers, providing a market for surplus outputs from patron efforts to use defense contracting to stimulate economic growth in key electoral areas. This paper thus details how alliance proteges use positive economic and security statecraft to help patron state leaders manipulate the economy during leadership competitions. I test these claims with three analyses of trade between the United States and its' allies. First, I show that U.S. exports to allied states follow an electoral cycle. I then detail how arms transfers from the United States to allies mirror electoral export cycles. Finally, I show that increased defense contract awards around elections drive greater arms transfers. These results suggest that alliance patron leaders can reap electoral benefits from security and economic ties with proteges.

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## 1 Introduction

Exports from the United States to Japan peaked in 1996 at \$108 billion, having risen from \$85 billion in 1992. This coincided with a crucial joint declaration indicating the U.S.-Japan alliance would outlast the Cold War. It was also the year that Bill Clinton, the architect of the joint declaration and continued U.S. commitment to Japan, stood for reelection. U.S. exports to Japan then fell in the subsequent three years, only to rise again by \$7 billion when Vice-President Al Gore ran for President in 2000.

Increasing U.S. exports to Japan around presidential elections were not a coincidence. Japanese policymakers...

Just as U.S. trade with Japan regularly peaked near U.S. presidential elections, alliance proteges often facilitate electoral trade cycles with their patron. Electoral export cycles in alliances are the result of arms purchases and transfers. Allies take more arms from their patrons near elections because they control this economic tool and patrons use defense contracting to create domestic political business cycles (Tufte, 1978; Mintz, 1988; Mayer, 1995; DeRouen Jr and Heo, 2000). Using arms transfers cements cooperative relationships, as it gives patron leaders an economic and political stake in continued alliance participation.

I show how allied states facilitate electoral cycles in trade in three ways. First, I show that allies receive more U.S. exports as presidential elections approach, contributing to a general electoral trade cycles. I then show that much of this trade is the result of arms sales and transfers. Finally, I show that defense contracting cycles drive U.S. arms exports.

This argument and evidence build on prior findings that foreign states use economic policies to manipulate electoral competition. Kim and Margalit (2021) find that China reduced Republican vote share in the 2018 midterm elections by targeting trade war tariffs on industries in competitive districts. In the same way, Chyzh and Urbatsch (2021) find that Chinese tariffs on soy reduced Republican vote share in soy-producing areas. My argument exam-

ines the international security and economic consequences of domestic political budget cycle policies.

The argument and findings address three salient issues in international relations theory and practice. First, they speak to debates about how economic and security ties interact (Mastanduno, 2009; Poast, 2019). Scholars dispute whether economic linkages drive security ties (Biglaiser and DeRouen, 2007; Fordham, 2010; Kimball, 2010), security concerns encourage economic linkages (Gowa, 1995; Li, 2003; Long and Leeds, 2006; Gowa and Mansfield, 2004), or both (Biglaiser and DeRouen, 2009; Kinne and Bunte, 2018). My findings suggest that in some alliances, this relationship changes with leadership competition as allies adjust their policies to electoral cycles.

Research on economic bargaining in asymmetric alliances usually focuses on patron states' economic leverage, and falls into two camps. One argues that alliance patrons have limited economic leverage because they prioritize geopolitical aims (Drezner, 2013; Wolford and Kim, 2017). Another perspective claims that alliance leaders have substantial economic influence (Norrlof, 2010; Brooks, Ikenberry and Wohlforth, 2013) and threats to reduce security commitment encourage economic concessions (Oatley, 2015, pg. 122). Rather than focus on economic demands by the patron, my argument suggests that proteges receive arms transfers to help patron leaders advance their electoral interests.

Expanded exports from alliance patrons to proteges in election years also bolster political business cycles where elites manipulate economic policy to win reelection. Elected leaders often use fiscal (Rogoff, 1987) and monetary policy (Clark and Hallerberg, 2000) to generate economic growth around elections. Defense spending, especially contracting, is an especially flexible fiscal tool (Tufte, 1978; Mintz, 1988; Mayer, 1995; DeRouen Jr and Heo, 2000; Becker, 2021). There is also evidence that leaders use non-budget instruments like social policy (Philips, 2020), labor agreements (Ahlquist, 2010) and trade disputes (Conconi et al., 2017) to win elections.

In addition to standard domestic mechanisms, other countries can facilitate political budget cycles. International economic expansions and related domestic growth make early elections in parliamentary democracies more likely (Kayser, 2006) and vote shares for parties supporting higher taxes and spending (Kayser, 2009). For large countries like the United States, domestic political business cycles reshape international economic ties.

Finally, this paper provides new insight into economic statecraft. Most economic statecraft scholarship examines economic sanctions (e.g. (Marinov, 2005; Allen, 2008; Escribà-Folch and Wright, 2010)). But as (Baldwin, 2020) notes, economic statecraft includes positive inducements and negative sanctions. This paper examines positive economic statecraft—how alliance proteges use political economy decisions to reward patron leaders. As a result, it assesses issue linkage in alliance management, building on previous work that considers alliance formation (Poast, 2012) and credibility (Davis, 2008; Poast, 2013).

My findings that allies facilitate political budget cycles through arms exports has important implications for alliance durability. Leaders who anticipate benefiting from allied trade cycles will be more likely to demonstrate and uphold alliance commitment. Electoral trade cycles are therefore an important component of potential grand bargains between asymmetric alliance patrons and their proteges.

The paper proceeds as follows. To start, I outline an argument detailing the potential international consequences of political business cycles in large alliance patrons and how allies can use arms imports to support patron leaders. I then test detail the process with three pieces of evidence. First, I show that U.S. exports to allies increase more as elections approach, relative to states without a defense pact. I then demonstrate that arms exports from the United States to allies mirror the electoral export cycle almost exactly. Finally, I establish the political business cycle roots of arms exports with an analysis of defense contracting and arms exports. The last section discusses the results and offers some concluding thoughts.

## 2 Argument

This argument explains how alliance proteges facilitate patron political business cycles through arms transfers. First, I detail prior findings about political budget cycles and how direct leader control makes defense contracting an attractive policy tool for these cycles. Then, I explain how allies provide an market for outputs from electoral cycles in defense contracting. Finally, I detail the final outcome— electoral cycles in trade with allies.

In asymmetric alliances between large and small states, the large state protects its junior partner in exchange for foreign policy concessions (Morrow, 1991). A credible promise of military support increases the large state's foreign policy influence. Small alliance members garner protection from external threats and sacrifice some foreign policy autonomy. Although many asymmetric alliance formalize hierarchical relationships, security and economic hierarchy are distinct (Lake, 2009).

Military alliances and economic cooperation are inseparable. Many alliances also include explicit or implicit promises of economic cooperation (Gowa and Mansfield, 2004; Long and Leeds, 2006; Davis, 2008; Poast, 2012). Prior research indicates that alliances promote trade (Gowa, 1995; Gowa and Mansfield, 2004; Haim, 2016) or protect existing trade ties (Fordham, 2010). Alliances also encourage foreign direct investment (Li and Vashchilko, 2010) and monetary cooperation (Li, 2003). A cooperative bargain of security and economic ties results.

Close economic ties make alliance proteges more sensitive to economic conditions in their patron. Fiscal and monetary policy shifts in the patron impact economic activity, which then transmits into proteges through trade and financial ties. Economic interdependence leads to correlated economic growth across countries (Artis and Zhang, 1999; Kayser, 2006) and increases the global influence of large economies like those of most alliance patrons.

Economic policy in democratic alliance patrons changes with electoral cycles. In anticipa-

<sup>&</sup>lt;sup>1</sup>Conflict and economic integration are linked in general (see for example, (Gartzke and Li, 2003; Chen, 2021)).

tion of elections, leaders undertake political business cycles by using fiscal and monetary policy to increase economic growth (Tufte, 1978; Rogoff, 1987). Given strong central bank interdependence, which is common in most alliance patrons, fiscal cycles are more likely (Clark and Hallerberg, 2000).

Greater economic growth from political budget cycles increases domestic consumption. This increases demand for imported goods. Electoral cycles in imports follow, as consumption shifts with economic expansions and contractions from political budget cycles.

Generic export cycles are less likely, because

Fiscal and monetary policies are relatively blunt policy instruments, however. Aggregate budgets have less flexibility, as leaders often lack discretion in how to spend allocated resources. As a result, leaders use other policies such as trade disputes (Conconi et al., 2017), labor agreements (Ahlquist, 2010) and land reform Philips (2020) to win support in key constituencies.

Within fiscal policy, defense spending is more flexible than some other areas of the budget. Executive leaders often have more discretion in how to allocate defense resources. Whitten and Williams (2011) note that defense spending can serve social welfare goals. Becker (2021) finds that unemployment in NATO members encourages leaders to shift spending from equipment to personnel. Electoral cycles in defense spending follow (Tufte, 1978; Mintz, 1988).

More recent work on the United States argues that defense budgets, which are set two years in advance, are not pliable enough to drive political cycles. As a result, attention shifted towards defense contracting, as leaders have more control over contract timing and disbursement (Mayer, 1995; DeRouen Jr and Heo, 2000). Disbursing contracts allows leaders to target key constituencies in response to unemployment and approval shifts.

Defense contracting increases arms production by employing firms to produce defense goods. While these goods can equip the patron state military, electoral cycles and defense planning may diverge. Put differently increased supply from electoral cycles in defense contracting does not respond to increased demand from the patron state military. As a result,

foreign markets provide fresh demand and outlets for additional arms production under defense contracting cycles.

Allies are the obvious market for outputs from political cycles in defense contracting. Close security cooperation and economic integration of defense industries create economic and security ties that encourage arms trade (Bitzinger, 1994). Thurner et al. (2019) find that the relative importance of security and economic factors fluctuates, but alliances consistently increase arms transfers.

Electoral cycles in arms transfers thus have political benefits for patron and protege leaders. Patrons gain additional flexibility to manipulate economic conditions. Proteges curry favor with their patron, bolster their military capabilities and deepen perceived commitment. Mc-Manus and Yarhi-Milo (2017) argue that arms transfers are a costly but less visible signal of patron support.<sup>2</sup>

The security externalities of arms transfers will reduce electoral cycles in arms exports to non-allies. Patron states will be less willing to increase the capability of potential opponents, even if it facilitates electoral cycles. Limited defense industry cooperation also constrains the set of potential exports to finished goods, while allies with defense industrial ties can send intermediate goods.

Arms transfers also fall under direct leader control in the protege, which gives leaders flexibility to respond to defense contracting cycles in their patron. Arms imports are more flexible than trade policy. To give a related example, political control over firms increases trade policy flexibility (Davis, Fuchs and Johnson, 2019). As the customer for arms, the protege government has direct control over import decisions.

The result of this process is increased exports from alliance patrons to their proteges as elections approach. These electoral export cycles in alliances are the result of arms transfers.

<sup>&</sup>lt;sup>2</sup>Yarhi-Milo, Lanoszka and Cooper (2016) argue that arms transfers sometimes substitute for alliances so patrons can provide security with less entrapment risk.

Arms transfers in turn are rooted in electoral cycles of defense contracting.

### 2.1 Implications

The argument generates several testable implications. Testing is most straightforward in states with a fixed electoral calendar and robust domestic defense industry. Therefore, this analysis focuses on the United States, which also has clear evidence of defense contracting cycles.

The first hypothesis predicts electoral cycles in trade generally. As presidential elections approach, I expect increasing exports from the United States to alliance proteges. Because arms exports drive this cycle, I

Export Cycles Hypothesis: As time to a presidential election decreases, U.S. exports to Junior allies will increase.

The second hypothesis predicts corresponding cycles in arms transfers. If arms transfers and sales drive export cycles, electoral cycles in arms transfers should match trade cycles. Proximity to presidential elections will increase arms transfers from the United States to allied states.

Arms Transfers Hypothesis: As time to a presidential election decreases, U.S. arms transfers to junior allies will increase.

The third prediction tests the expected relationship between defense contracts and arms exports. I expect electoral cycles in defense contacting, and a positive correlation between these cycles and U.S. arms transfers.

Defense Contracts Hypothesis: As defense contracting increases around elections, U.S. arms transfers will increase.

In the following, I describe how I test each of these hypotheses. In the first analysis, I establish the role of allies in electoral export cycles. The second analysis shows increasing exports to allies track with the U.S. electoral cycles, and are of comparable magnitude to trade cycles. Finally, I test the final link in the argument chain with an analysis of defense contracting and arms exports from YEAR TO YEAR.

# 3 Major Power Exports to Allies

To test the first hypothesis, I analyze democratic major power trade with junior alliance partners. I expect that when an election could replace leaders who have signaled greater commitment to their alliance partners, patron state exports to junior partners will increase. Outside election years, support signals will reduce economic leverage over allies. This implies a negative constituent term on the leader support variable and a positive interaction between leader signals of support and time to the election.

Following DiGiuseppe and Shea (2021), I measure leader commitment to each allied state using the latent commitment measure of McManus and Nieman (2019), refit to a sample of allied states without the alliance variable. Using this measure means that I employ a dyadic dataset of trade relations between the United States, France and United Kingdom and their non-major power allies from 1950 to 2012.<sup>3</sup> Because reputations adhere to leaders, I measure commitment as the moving average of support across each leader's tenure. Increased support implies that a leader is more supportive and thus more valuable to allies than likely alternatives. I then employ elections data from the National Elections across Democracy and Autocracy (NELDA) dataset (Hyde and Marinov, 2012) to identify election years. Finally, I interact the moving average of protege support with a dummy indicator of election years.

The outcome of interest is annual changes in the natural log of exports, but I also model

<sup>&</sup>lt;sup>3</sup>The analysis stops in 2012 due to limits on the major power support measure.

total trade, imports, and the trade balance to assess the net impact of export changes. Estimating models of changes allows me to include dyadic fixed effects.<sup>4</sup> Furthermore, lagged trade flows have unit roots or near unit root coefficients, so models in levels risk spurious inferences. I draw on exports and imports data from the IMF's direction of trade statistics database.

In addition to the interaction of time to elections and leader support for allies, I include a series of control variables that may be correlated with alliances and trade. I adjust for changes in the GDP of both states (Fouquin and Hugot, 2016), democracy (Marquez, 2016), the presence of a militarized interstate dispute (Gibler, Miller and Little, 2016), shared IGO membership (Pevehouse et al., 2020) and whether an incumbent leader is running.<sup>5</sup> Finally, I include dummy indicators of years before and after elections.

Some trade flow changes are unusual. This creates heavy-tailed residuals, so I employ a robust regression estimator; M-estimation with Tukey's biweight function (Rainey and Baissa, 2020). Robust regression places less weight on unusual observations, making it more efficient than OLS for this particular outcome.

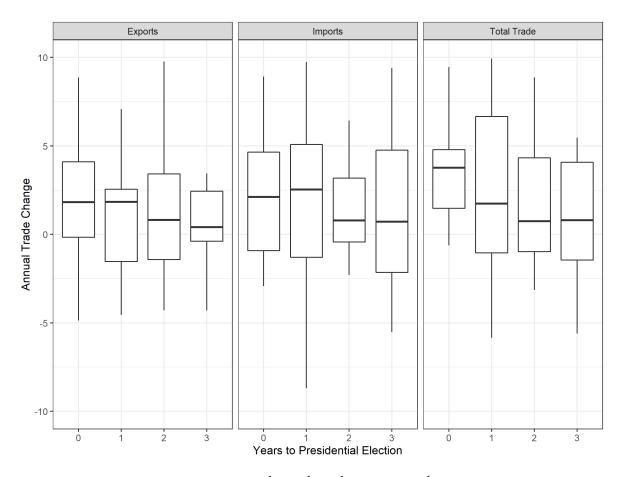
Dyadic data is also clustered, which can generate misleading regression estimates. I account for this in two ways. First, all models I report here include dyadic fixed effects. As a result, I estimate the association between leader support, elections and trade within patron-protege dyads. Fixed effects estimate within-dyad changes in exports as leader signals of support shift. Second, I adjust the standard errors for dyadic clustering using the sandwich estimator of (Aronow, Samii and Assenova, 2015).

#### 3.1 Results

As prior support signals by a major power leader increase, exports to non-major power allies increase during election years. ?? presents coefficient estimates from models of changes

<sup>&</sup>lt;sup>4</sup>Fixed effects in dynamic models often bias estimates (Nickell, 1981). Results are robust to dynamic models without fixed effects. See the appendix for details.

<sup>&</sup>lt;sup>5</sup>Some dyadic data from the *peacesciencer* R package (Miller, 2021).

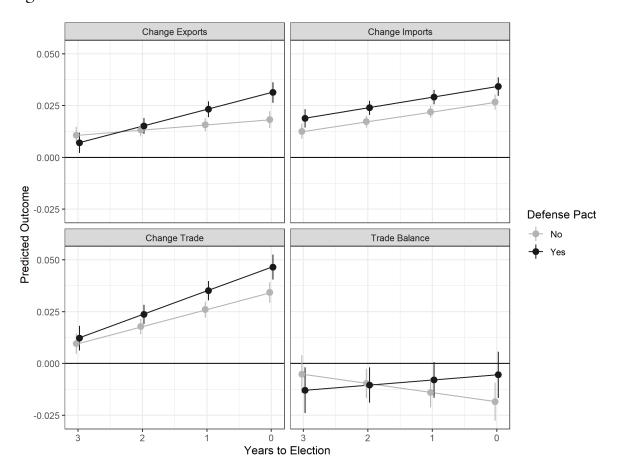


**Figure 1.** Electoral Cycles in U.S. trade.

in exports, imports, total trade and the trade balance. As expected, the interaction between mean leader support and the election year dummy is positive, which implies that leaders who have signaled more support to allies export more to that ally in election years. Moreover, the mean leader support signals constituent term is negative in all models, but not clearly so. The positive election constituent term is harder to interpret, because it reflects the impact of an election when average leader support is zero and the latent support measure never equals zero.

The sign and confidence intervals of the interaction terms are inadequate evidence of a conditional relationship (Brambor, Clark and Golder, 2006), so I plot predicted changes in trade flows in ??. This figure presents predicted changes in trade across the range of mean leader support with and without election years. Given the non-linear relationships from logged

trade flows and a robust estimator, these predictions are more straightforward to interpret than marginal effects.<sup>6</sup>



**Figure 2.** Predicted changes in trade between the United States and non-major powers. Points lines mark the predictions and error bars summarize the 95% confidence interval.

The positive interaction between elections and leader support in the model of democratic major power exports reflects a slight increase in exports in election years and falling exports outside of elections. In non-election years, greater average support from the incumbent leader reduces major power exports. A clear positive difference between election and non-election years at the highest values of mean leader support results.

Imports are less responsive to electoral cycles and leader support. A similar pattern might obtain, but predicted imports in election and non-election years at any level of leader support

<sup>&</sup>lt;sup>6</sup>I present marginal effects in the appendix.

are largely indistinguishable. There is a potential difference in total trade, but given limited import fluctuations, this difference is less pronounced than changes in exports. Finally, inferences about electoral differences in trade balances across the range of leader support are uncertain.

Some of the other estimates in ?? and ?? suggest an electoral cycle in democratic major power trade with allies. Incumbent leaders reduce exports, but democratic major power trade balances with allies also increase before an election. Furthermore, allied democracy is associated with greater exports from democratic major powers and more positive trade balances.

These results are consistent with the economic changes hypothesis. When leaders demonstrate alliance commitment, exports to allies are higher in election years than non-election years. In the next analysis, I show that in the United States, election year exports are concentrated in electorally competitive states.

## 4 Swing States and U.S. Exports to Allies in Election Years

Greater U.S. exports to allied states during election years concentrate in swing states. In election years, allied states import more goods than other states, especially from important electoral states. The result holds across two measures of electoral importance— prior electoral competitiveness and pivot proximity (Wright, 2009).

To examine state trade in election years, I fit two gravity models of trade to a dyadic dataset of logged exports from U.S. states to foreign countries during election years. This analysis employs exports data from the St. Louis Federal Reserve and includes elections from 2002 to 2020. The key independent variables are a dummy indicator of whether the destination country has a defense pact with the United States and two separate measures of electoral competition. Because I expect that allies will be more likely to import from electorally competitive areas to maximize the impact of their economic policy changes, allied imports from swing states should be higher than imports from other states in election years. The first electoral compe-

tition measure is the difference in the two-party vote share in the last presidential election. Smaller differences in the vote share imply greater competition. The second measure captures a state's pivot proximity in the election results. The pivot state is the state that, after ranking states by the vote share of the winner, gives the winner 270 electoral votes (Wright, 2009). Keeping the same ranking orders states by distance from the pivot in positive and negative directions—proximity is the absolute value of this distance. Pivot proximity thus encompasses vote share and electoral college considerations. A low pivot proximity score implies a state was closer to providing the winning margin and was thus more important, while high proximity distance indicates that a state was unlikely to put the winning candidate over the top.<sup>7</sup>

Because smaller pivot proximity and vote differences imply greater competition, I expect that the interaction of U.S. alliance and these variables will be negative, as allied trade with less important states falls off. The U.S. alliance constituent term should be positive, as alliances support trade most in states with low past vote differences and pivot proximity. The overall effect of alliances will likely be positive (Gowa and Mansfield, 2004; Fordham, 2010), but it will be strongest in swing states. I have no strong expectations about the electoral competition constituent term.

These models adjust for correlates of alliances, electoral competition and trade. First, standard gravity model controls include the logged population and GDP of each state and corresponding country destination. I also adjust for the reelection years of George W. Bush, Barack Obama and Donald Trump with separate dummy indicators, as well as the exchange rate and government spending as a share of GDP in the destination state. A lagged dependent variable adjusts for temporal autocorrelation in dyadic exports. To account for dyadic clustering, especially the diffusion of electoral competition in a state across dyads, I employ a cluster-robust sandwich estimator for the standard errors (Aronow, Samii and Assenova, 2015).

<sup>&</sup>lt;sup>7</sup>To maximize the number of elections in this analysis, I do not examine the conditioning effect of prior leader support, as the latent support measure only runs through 2010.

#### 4.1 Results

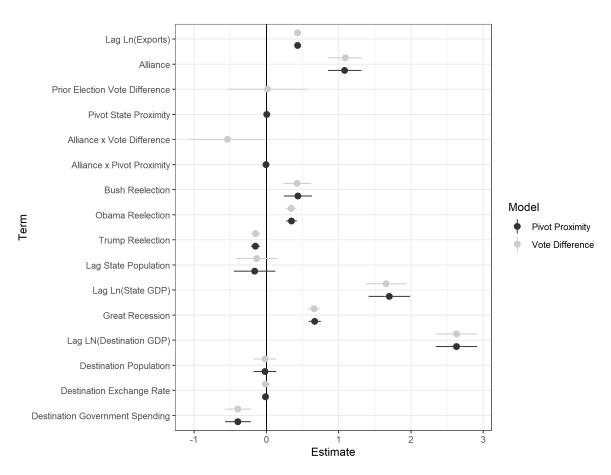
As expected, allied states import more from U.S. states than other countries during election years. U.S. exports to allies also concentrate in electoral college battlegrounds. This is consistent with claims that allies make strategic economic concessions.

Figure 3 presents the coefficient estimates from the two primary regression models. The constituent term for the alliance variable is positive, which indicates that when vote difference is zero, or a state was pivotal in the Electoral College, allied states import more than other states. Among non-allied states, electoral salience does not have a clear association with exports. The negative interactions between alliances and electoral competition measures indicate that decreasing electoral salience reduces the association between an alliance and exports.

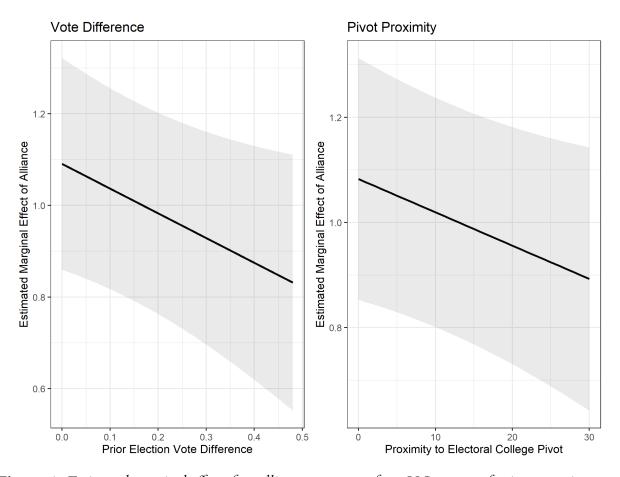
The control variables in the model are also generally sensible. Increasing GDP in the state of origin and international destination both increase exports. Trump's 2020 reelection campaign is associated with far lower exports than other elections due to the Covid-19 pandemic.

To show the interactions, Figure 4 presents the estimated marginal effect of an alliance on exports across the range of electoral competition. Regardless of prior election vote differences or proximity to the electoral pivot, allies still import more than other states. The positive association between alliances and trade in election years is stronger in more competitive states, however. This implies that allies seek out swing state exports during election years.

Allies make targeted economic changes in election years. U.S. allies concentrate their imports in states that are electorally crucial. This analysis does not show whether supply or demand drives theses export patterns, however. Both paths are plausible. Regardless of whether allies seek exports from competitive states, or take on more goods from swing states where politicians want to bolster prosperity to win elections, they faciliate trade flows for electoral advantage.



**Figure 3.** Coefficient estimates from a gravity model of exports from U.S. states to foreign countries, 2002 to 2020. Points mark the coefficient estimates and error bars summarize 95% confidence intervals.



**Figure 4.** Estimated marginal effect of an alliance on exports from U.S. states to foreign countries across two measures of electoral competitiveness, 2002 to 2020. Smaller vote difference or pivot proximity implies greater electoral competition.

## 5 Discussion and Conclusion

All three results are consistent with temporary and targeted economic concessions to support committed leaders of large alliance members around elections. In the appendix, I check these findings. First, I check for non-linear relationships and adequate support in the interactions (Hainmueller, Mummolo and Xu, 2019). I also present alternative model specifications that find similar conditional relationships.

Demonstrating alliance commitment aids credible security commitments and provides contingent economic leverage. Alliance patrons have limited economic leverage, save when allies make temporary economic concessions to help them remain in office. Outside of election years, reassuring allies decreases democratic major power exports. But when leaders offer more support, exports to allies hold up in election years and may concentrate in key constituencies.

Both perspectives on relative economic leverage in asymmetric alliances thus have some validity. Demonstrating security commitment often reduces exports and has no impact on allied tariffs. At the same time, leaders can leverage security commitments to garner allied support during elections.

Alliances can therefore help leaders manipulate economic conditions to improve their electoral prospects. This finding adds an international mechanism to the political budget cycle literature. Leaders can use international cooperation in non-economic issues to encourage other states to implement favorable economic policies.

The argument and results reflect a general phenomenon that is more pronounced in alliances due to close economic and security relations. States regularly manipulate international economic ties to bolster or undermine leaders depending on their perceived stance on other issues. To give one example, Chyzh and Urbatsch (2021) show that Chinese soy tariffs reduced support for Republicans in the 2018 midterm elections. Allies have both motive and means to undertake similar actions. The security benefits of a cooperative leader motivate economic

changes, and allies have many economic ties to leverage when they want to help a friendly leader. Future research should examine this phenomenon outside of military alliances.

These results also have implications for democratic alliance credibility and maintenance. A stable alliance bargain can develop if leaders anticipate the potential electoral benefits of economic ties with allies. When leaders expect that demonstrating commitment will have electoral rewards, they will be more likely to invest in alliances. This also makes tolerating reduced trade leverage outside of elections worthwhile for patron state leaders.

In addition to assessing how states manipulate economic ties to support friendly leaders, future research could proceed in several directions. This paper presents some macro correlations, but could benefit from micro foundations. Are individuals more willing to make temporary economic changes that disadvantage domestic firms to support a friendly leader? When and how economic ties encourage alliance investments also merits further investigation. Whether these results generalize to autocratic alliances is another worthwhile inquiry.

In conclusion, large alliances leaders have limited and conditional economic leverage that depends on political leaders' commitment reputation and leadership competition. When a leader makes alliance investments, their exports to allied states increase during election years, and may concentrate in swing states. Otherwise, commitment reduces exports, and has no impact on structural policies like tariffs regardless of electoral pressure. Security preponderance thus provides less economic leverage than many observers expect, but still grants influence at critical junctures.

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