Relationships in the Wild

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Discussion by

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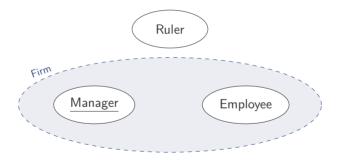
The Question

Ambitious and policy-relevant question:

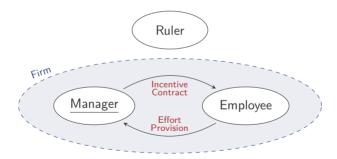
► How strength of **political institutions** shapes optimal **firm governance**

what is governance?

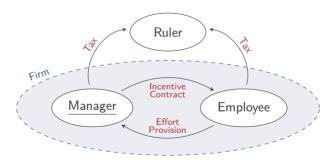
In a private firm, Manager owns output and has contracting power



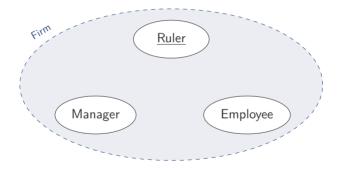
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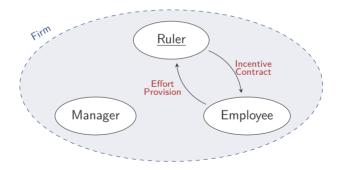
In a private firm, Manager owns output and has contracting power



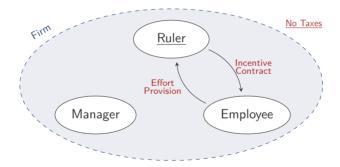
In a state firm, Ruler owns output and has contracting power



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what are institutions?

Ruler lacks commitment: Each period, she can renege on her promise

Under **private** gov, Ruler can tax you more than promised

Under **state** gov, Ruler can pay you less than promised

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If ruler reneges, she is ousted with prob $\boldsymbol{\tau}$ and otherwise remains in power

- High au \Rightarrow **Strong** institutions \Rightarrow Low incentives to expropriate
- Low $~\tau~~\Rightarrow~$ Weak institutions $~~\Rightarrow~$ High incentives to expropriate

Main Result

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If τ is high, private governance and high-powered incentives are optimal

If τ is low, **state** governance and flat incentives are optimal

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Comments

- + Excellent paper!
- + A crafty modeling exercise
- + It interacts two dimensions often studied in isolation
- + Opens an interesting future agenda: more interactions?

what else can be done?

Mechanism comments

I wish the **mechanism** driving the result was spelled out in a simpler and more transparent way

Not entirely clear how basic assumptions map into result

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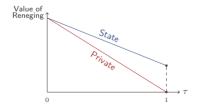
Why? An asymmetry in the timing of expropriation?

Under **private** gov, Value of Reneging
$$= (1-\tau)\Big(\Pi + \frac{\delta}{1-\delta}\pi\Big)$$
 Under **state** gov, Value of Reneging $= \Pi + (1-\tau)\Big(\frac{\delta}{1-\delta}\pi\Big)$

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Reneging is less attractive under private gov, which thus has advantage at high-pwr contracts

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 Easier to renege on a due payment than changing tax code

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Q. Can you do without it?

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A somewhat nonstandard assumption: its impact on result is subtle

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