# Relationships in the Wild

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Discussion by

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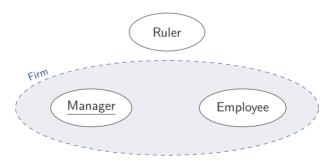
# **The Question**

Ambitious and policy-relevant question:

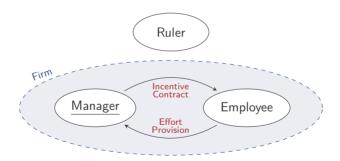
► How strength of **political institutions** shapes optimal **firm governance** 

# what is governance?

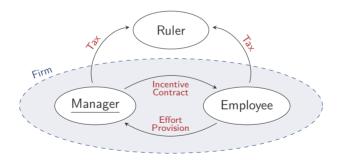
Under private governance, Manager owns output and has contracting power



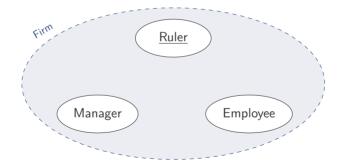
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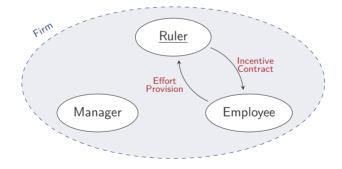
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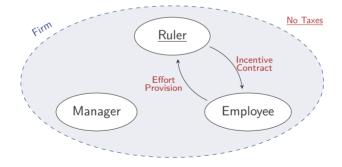
Under state governance, Ruler owns output and has contracting power



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what are institutions?

Each period, she can renege on her promises

Under **private** gov, Ruler can tax you more than promised

Under **state** gov, Ruler can pay you less than promised

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If ruler reneges, she is ousted with prob  $\boldsymbol{\tau}$  and otherwise remains in power

- High au  $\;\Rightarrow\;$  **Strong** institutions  $\;\Rightarrow\;$  Low incentives to expropriate
- Low au  $\;\Rightarrow\;$  Weak institutions  $\;\;\Rightarrow\;\;$  High incentives to expropriate

## Main Result

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If  $\tau$  is high, private governance and high-powered incentives are optimal

If  $\tau$  is low, **state** governance and flat incentives are optimal

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### **Comments**

- + Excellent paper!
- + A crafty modeling exercise
- + It interacts two dimensions often studied in isolation
- + Opens an interesting future agenda: more interactions?

what else can be done?

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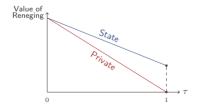
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Under **private** gov, Value of Reneging 
$$= (1-\tau)\Big(\Pi + \frac{\delta}{1-\delta}\pi\Big)$$
 Under **state** gov, Value of Reneging  $= \Pi + (1-\tau)\Big(\frac{\delta}{1-\delta}\pi\Big)$ 

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Reneging is less attractive under private gov, which thus has advantage at high-pwr contracts

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 Easier to renege on a due payment than changing tax code

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Assumption is reasonable:

 Easier to renege on a due payment than changing tax code Yet, it's a subtle detail rather than a fundamental force

Q. Can you do without it?

Mechanism

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A somewhat nonstandard assumption: its impact on result is subtle

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### thanks!