The Analytics Life Cycle









Food for Thought

- Humans are live predictive analytics entities
- Politician's tricks → single data point; single variable prediction
 - Does one case prove anything? Statistical power?
 - Is there really a gender pay gap?
 - → ↑\$1 minimum wage → Impact on unemployment?
- What doctors do? → diagnosis, treatment
- Why are you in the MS program? What are you predicting?
- Who in this class will be the first to become CEO?
- How much money will you make 5 years after graduation?
- Will you make more than \$200K 5 years after graduation?
- What's the profit impact of providing free WiFi?
- How to fight cybercrime, terrorism (Shining Path), fraud, etc.?
- Interesting cases: Target, Starbucks, Oakland A's



The Analytics Life Cycle

Step 1 – Problem Definition: Formulate analytics question Question Type:

- (1) Quantitative (regression, regression trees, neural networks, etc.)
- (2) Classification (e.g., logistic regression, classification trees, etc.);



Identify & gather data

Type: structured, unstructured and visual data

Pre-process data: cleanse, prepare, transform, format, etc.



Step 3 – Model Decisions: Select method/approach

Descriptive – familiarize with and analyze the data; unsupervised learning **Goals:** identify patterns: descriptive statistics, correlation, cluster data, market basket association, data mining, etc.

Predictive – use existing data to predict outcomes; supervised learning:

Goals: Test hypotheses; Explain relationships; Predict outcomes

- i.e., accuracy

Prescriptive – decision models; optimization, etc.

Goals: inform best courses of actions



Step 4 – Analysis:

Analysis goals: model sophistication/parsimony; apply business domain knowledge; variance vs. bias; fitness vs. over-identification



Step 5 – Reporting: Written, interactive, visual, etc.





Learning Objectives

- The main learning objective in this course is for you to learn how to select, justify and employ the most appropriate model to answer a predictive analytics question
- We will cover all aspects of the analytics cycle, but with an emphasis on predictive modeling
- This is NOT as Statistics class, but it requires:
- A good understanding of Statistics and Machine Learning
- And other factors for developing sound predictive models







Developing Sound Predictive Models

Besides good knowledge of statistics and machine learning, developing a sound predictive model also depends on:

- What are your predictive modeling goals:
 - Inference
 - Interpretation and/or
 - Prediction
- Which data sources you use
- How do you prepare/pre-process the data
- Which modeling method you use
- Which features (i.e., variables) do you include in the model
- Having a good business rationale for you predictors selection





KOGOD SCHOOL of BUSINESS