

# The Effects of Multinationals on Workers: Evidence from Costa Rican Microdata\*

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This paper estimates the effects of multinational corporations (MNCs) on workers. To that end, we combine microdata on all formal worker-firm and firm-firm relationships in Costa Rica with an instrumental variable approach that exploits shocks to the size of MNCs in the country. First, using an event-study design, we find an MNC wage premium of nine percent. This premium reflects above market wages rather than compensation for disamenities. Next, we study the effects of MNCs on workers in domestic firms. As MNCs bring jobs that pay a premium, they improve outside options by altering both the level and composition of labor demand. MNCs can also enhance the performance of domestic employers through input-output linkages. Shocks to firm performance may then pass through to wages. We show that the growth rate of annual earnings of a worker experiencing a one standard deviation increase in either her labor market or firm-level exposure to MNCs is one percentage point higher than that of an identical worker with no change in either MNC exposure. Finally, we develop a model to rationalize the reduced-form evidence and estimate structural parameters that govern wage setting in domestic firms. We model MNCs as paying a wage premium and buying inputs from domestic firms. When hiring workers, firms incur recruitment and training costs. We find that workers are sensitive to improvements in outside options. Moreover, we estimate that the marginal recruitment and training cost of the average domestic firm is 90% of the annual earnings of a worker earning the competitive market wage. This high cost allows incumbent workers to extract part of the increase in firm rents coming from intensified linkages with MNCs.

*JEL Codes:* F23, F16, J21, J23, J31, J63, M55

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# 1 Introduction

Developed and developing countries alike make considerable efforts to attract foreign multinational corporations (MNCs). These efforts are particularly pronounced in developing countries, where high-wage, high-performance firms are scarce. In 72% of developing countries, MNCs are offered tax incentives, which have become only more generous over the past decade (World Bank, 2018). Most work on MNCs has examined their impact at the firm, industry, or macroeconomic level. In this paper, we study the effects of MNCs at the *worker* level. We consider both the effects on workers directly employed by MNCs and those indirectly exposed to MNCs in the domestic economy. Both effects are central to a complete assessment of the effectiveness and distributional implications of policies to attract MNCs.

Our study of the effects of MNCs on workers requires an empirical setting with two characteristics. First, to understand the incidence of MNCs on workers, one needs to identify which workers are affected by MNCs and through which channels. As MNCs bring jobs that pay a premium to their direct hires, they can also improve the outside options of workers in domestic firms by altering both the level and composition of labor demand. Moreover, MNCs can enhance the performance of domestic employers through firm-level input-output linkages. Shocks to firm performance may then pass through to wages. Therefore, to disentangle these effects, we would ideally like to observe both worker-firm and firm-firm matches at the level of an economy. Second, the decision of MNCs to expand or contract within an economy may be endogenous to labor and product market conditions that can directly influence worker outcomes. Hence, we need a context with credibly exogenous variation in the size of MNCs.

Costa Rica (CR) provides an empirical setting that meets both requirements. First, it allows us to assemble a unique data set combining matched employer-employee panel data with tax records on firm-to-firm transactions, annual corporate income tax returns, and firm-level foreign ownership data. The resulting dataset covers all formal workers and firms in the country. We complement this dataset with a nationally representative household survey with information on non-wage job attributes, and a survey we conducted with human resources executives at MNCs on their wage setting practices. These datasets enable us to shed light on the channels by which MNCs affect workers. Second, CR is a small developing country that has placed the attraction of MNCs at the top of its policy agenda. While MNC subsidiaries now employ a substantial share of workers in CR, they account for a negligible share of the global employment of their parent groups. Hence, we exploit variation in the growth of employment in MNC subsidiaries outside CR – this growth is correlated with the local growth in employment of MNC subsidiaries and is plausibly exogenous to labor and product market conditions in the country.

In the first part of the paper, we estimate the *direct effect* of being hired by an MNC on wages. To overcome potential selection effects, we compare the within-worker earnings changes during moves from domestic firms to MNCs to the changes during moves between domestic firms. The wages of workers who move from a domestic firm to an MNC increase 9% more on average than those of workers who move from one domestic firm to another. This MNC premium varies greatly across industries and is higher for workers with a college education than for those without (12% vs. 8%). Identification in this design requires movers not to select into firms based on shocks to their productivity. We corroborate this assumption by showing that workers who are about to experience a major wage gain by moving to an MNC show no pretrend in wages at their origin firm.

Why would MNCs pay a wage premium? One possibility is that the premium compensates workers for undesirable job attributes. We find that MNC workers enjoy better in-kind and monetary benefits than workers in domestic firms while working a similar number of hours. We also show that MNCs have higher worker retention rates. Last, we find that while both MNCs and domestic firms face an upward-

sloping labor supply, MNCs face a higher elasticity than domestic firms. Hence, if anything, MNCs appear to offer better amenities than domestic firms. Alternatively, MNCs may have to pay greater hiring and training costs than domestic firms or abide by MNC-wide wage setting policies (as in [Hjort et al., 2019](#)). Both possibilities can lead to above-market wages. One way to investigate the plausibility of larger hiring and training costs is to control for firm characteristics that have been found to correlate with these costs, such as size and industry ([Manning, 2011](#)). These two controls explain about half of the MNC premium, with the remaining half being consistent with MNC-specific policies. Our survey results indicate that MNCs pay a higher wage to the same worker compared to domestic firms to avoid worker turnover, motivate the worker, and ensure cross-country pay fairness within the MNC.

In the second part of the paper, we study the *indirect effects* of MNCs on workers in domestic firms. There is growing evidence that workers' wages are affected not only by their productivity but also by their outside options in the labor market and by the performance of their employer ([Beaudry et al., 2012](#); [Card et al., 2018](#); [Caldwell and Harmon, 2019](#)). For this reason, we allow MNCs to affect both the outside options of workers in the labor market (by changing the level and composition of labor demand) and the performance of domestic employers (through firm-level input-output linkages).

We define two measures of exposure to MNCs: a labor market exposure and a firm-level exposure. We consider a labor market to be a two-digit industry within a given region. The labor market exposure measure is a weighted average of changes in MNC employment across all labor markets in the economy, where the weights reflect worker mobility flows between markets in the pre-period (2006 to 2008). We then scale each market-specific component in the labor market exposure sum by one plus the MNC wage premium. This last interaction is guided by the intuition that MNC expansions in industries with high MNC premia are likely to improve the outside options of workers in domestic firms more than similarly sized MNC expansions in industries with low or no premia.

The firm-level exposure measure is based on firm-to-firm input-output linkages to MNCs. Namely, it is a weighted sum of the growth rate of MNCs in each market in CR, weighted by the share of sales of the domestic firm made to MNCs in that market (either directly or indirectly). We focus only on the buyer role of MNCs as meta-analyses find that MNCs affect the performance of their domestic suppliers only (as opposed to the performance of clients or competitors, see [Havránek and Iršová, 2011, 2013](#)). Shocks to the size of MNC buyers are likely to result in shocks to both the demand and productivity of domestic firms. In the presence of frictions such as hiring and training costs, incumbent workers at domestic firms could extract part of the increase in rents generated by these shocks. To our knowledge, this is the first paper to explore the implications of shocks in the domestic production network on workers. Thus far, the empirical literature on domestic production networks has shown how shocks propagating through the network can impact firm-level and aggregate outcomes (for a review, see [Bernard and Moxnes, 2018](#)).

We are interested in the causal effects of changes in the labor market and firm-level exposure to MNCs on workers' wages. However, OLS estimates of the labor market exposure coefficient may be biased due to simultaneity and omitted variables. OLS estimates of the firm-level exposure coefficient may also be biased if shocks to the productivity of workers in a given firm affect the growth of the direct or indirect MNC buyers from that firm. To address these concerns, we exploit variation in the growth of MNC employment *outside* of CR for MNCs with subsidiaries in CR.

We find that MNC expansions have a positive and significant impact on the wages of workers in domestic firms. This impact manifests through both the labor market and firm-level exposure of the worker to MNCs. Our IV estimates imply that the growth rate of annual earnings of a worker experiencing a one standard deviation increase in either the labor market or the firm-level exposure to MNCs is 1.1 percentage points higher than that of an identical worker with no change in either MNC

exposure. This increase is half of the average annual increase in real earnings during our period of study.

To explore the implications of our results for rent-sharing, we re-estimate our main empirical specification by replacing the firm-level change in exposure to MNCs with the change in value added per worker. We exploit our source of variation in firm performance – exogenous shocks to the size of a firm’s direct and indirect MNC buyers – to estimate the pass-through of changes in value added per worker to wages (referred to as the rent-sharing elasticity). Our estimate of 0.09 implies that for each extra dollar of value added per worker, incumbent employees see their salaries increase by 9 cents. Existing studies report estimates of pass-through rates between 0.05 and 0.20 (Card et al., 2018). We contribute to this work by providing the first estimate that characterizes a broad set of firms in a developing country.

In the third and final part of the paper, we develop a model to rationalize our reduced-form evidence and estimate the parameters that govern wage setting. In our model, domestic firms incur hiring and training costs, which make them willing to confer rents on incumbent workers. The model also features two labor market imperfections. First, domestic firms have labor market power. Incumbent workers have idiosyncratic taste shocks for potential employers, which are private information for the worker but drawn from a distribution that is known to employers. Firms set wages taking into account that incumbent workers have an upward-sloping labor supply to the firm. Second, domestic firms demand new workers at the domestic market wage, but new workers supply labor according to the expected wage. This expected wage is increasing in the random probability of being hired by an MNC and, thus, entails a premium over the domestic market wage. The resulting excess labor supply to industries with higher MNC presence affects the equilibrium marginal revenue product of labor of domestic firms.

The expansion of an MNC can affect wages paid to incumbent workers at domestic firms in three ways. First, the increase in labor demand puts pressure on the domestic market wage paid both in the industry of the MNC and in all other industries (weighted by the probability of transitioning to these other industries). Second, the MNC shifts the composition of labor demand toward jobs with a wage premium. This further improves the outside options of incumbent workers by making it more attractive for them to leave their current domestic employer. Finally, the expansion of the MNC also increases the demand for domestic inputs. In the presence of hiring and training costs, the domestic suppliers of the MNC have higher incentives to retain their incumbent workers and, thus, post a higher wage.

Wages depend on three structural parameters: the marginal cost of hiring and training the first new worker, the elasticity of the marginal cost of hiring and training with respect to the number of new hires, and the retention-wage elasticity that dictates the degree of attachment of incumbent workers to their current employer. Our model-based estimates show a high average marginal hiring and training cost equal to 90% of one year of earnings paid at the market wage, which is comparable to the estimated replacement cost faced by U.S. firms after a patent allowance shock (Kline et al., 2019). We then estimate a retention-wage elasticity of 9, which implies that incumbent workers see their employer and other firms as relatively close substitutes. Nonetheless, we reject that the inverse of the retention-wage elasticity is equal to zero. Workers earn a large – but not full – share of the value of their marginal product of labor.

Our findings suggest three avenues for future research. First, while we focus on the effects of MNCs on wages, MNCs are also likely to affect the extensive margin of employment. Moreover, in developing countries, labor reallocation across the formal and informal sectors provides another potentially important margin of adjustment to MNCs. A complete assessment of the effects of MNCs on workers would need to incorporate these additional margins. Second, MNCs seem to pay above-market wages, which suggests that MNCs create “good jobs” in the host economy (Acemoglu, 2001; Green, 2015). More research is needed to understand how MNCs sustain above-market wages in equilibrium. Finally, our model-based estimates draw attention to the high costs of hiring and training of domestic firms. While



these costs allow incumbent workers to extract rents from employers, they also act as an obstacle to firm growth. Direct evidence on a potential link between the small size of firms in developing countries (Tybout, 2000) and their hiring and training costs would be welcome.

**Related Literature.** Our paper contributes primarily to two literatures. First and foremost, we contribute to the vast literature on the effects of foreign direct investment (FDI) on the host economy. Most papers study the effects of FDI at the firm, industry, or macroeconomic level. Firm-level regressions that estimate the effects of changes in MNC presence in either the industry of the MNCs or vertically-related industries sometimes add the number of workers and wage bill as outcomes (see the reviews of Javorcik, 2014; Hale and Xu, 2019).<sup>1</sup> However, firm-level data sheds little light on which workers are affected by FDI and through which channels, both of which are important for understanding the incidence of MNCs.

In the few papers with individual-level data, the emphasis is typically on measuring the wage gain for workers who either join a foreign firm or whose firm becomes foreign-owned. This wage gain has been estimated in several developed countries and in one developing country (Brazil), with estimates ranging from 5% to 10%.<sup>2</sup> Our estimate of 9% falls in the range of these previous estimates. Additionally, we bring new evidence from administrative data and surveys that the MNC premium is consistent with above-market wages, rather than a compensation for inferior amenities at MNCs.

Significantly less is known about the channels by which MNCs may affect workers in domestic firms.<sup>3</sup> In this regard, the contemporaneous paper by Setzler and Tintelnot (2021) on MNCs in the U.S. is the closest to ours. In their framework, wage gains for workers in domestic firms derive from either demand effects in the labor market or productivity spillovers to domestic firms. The authors find that an increase in the share of MNC employment within a commuting zone has a statistically insignificant effect on the average worker. We study the effects of MNCs on workers in CR, a typical developing country for which attracting MNCs is a top policy priority. As a result of CR's concerted efforts, foreign MNCs now employ 28% of all formal private-sector workers (relative to 6% in the U.S). We allow MNCs to affect the outside options of workers in the labor market and the potential rents of domestic firms that can be shared with workers. Increases in rents are not contingent on productivity increases; they can also arise from standard product demand effects. Moreover, workers in the same labor market can be differentially exposed to MNCs based on the firm-to-firm linkages of their employer to MNCs.

The second literature to which we contribute is the one that studies how changes in firms' performance and outside options in the labor market affect wages. First and foremost, we complement this work by studying both of these wage determinants within the same empirical framework. Moreover, we add to a small set of papers that estimate the pass-through of changes in firm rents to wages by using plausibly exogenous firm-specific shocks to instrument for changes in firm rents (Garin and Silv rio, 2018; Kline et al., 2019; Howell and Brown, 2019; Kroft et al., 2020).<sup>4</sup> We exploit a new source of variation

<sup>1</sup>Hale and Xu (2019) reviews industry- and firm-level evidence that increased FDI in an industry correlates with higher wages. This review also mentions that the "spillover effect of FDI on other industries' labor markets is yet to be fully researched."

<sup>2</sup>The estimates of the MNC (foreign-owned firm) wage premium are 5% for Sweden (Heyman et al., 2007), 6% for Norway (Balsvik, 2011), 10% for Portugal (Martins, 2011), 6% for Brazil (Hijzen et al., 2013), 8% for Japan (Tanaka, 2015), 7% for Germany (Schr der, 2018), and 7% for the U.S. (Setzler and Tintelnot, 2021).

<sup>3</sup>Poole (2013) is a notable exception. The paucity of papers studying the (indirect) effects of FDI with individual-level data stands in contrast to the literature that uses individual-level data to study the effects of trade on workers (Autor et al., 2014; Krishna et al., 2014; Pavcnik, 2017; Dix-Carneiro and Kovak, 2017; Helpman et al., 2017; Helm, 2019; Adao et al., 2020). The effects of FDI on workers are likely to differ from the effects of trade, given that MNCs are exceptional employers and buyers that directly insert themselves into the labor and product markets of the host economy. Moreover, MNCs increasingly operate in services, whereas most of the research on the effects of trade pertains to manufacturing industries.

<sup>4</sup>The shocks used in Kroft et al. (2020) are most similar to those used here. While Kroft et al. (2020) studies the pass-through of changes in product demand from the government, we study changes in product demand from direct and indirect MNC buyers. In an alternative empirical approach, Guiso et al. (2005); Card et al. (2015); Lamadon et al. (2020); Friedrich et al. (2019) assume that worker-specific innovations to earnings neither co-vary across coworkers nor with shocks to firm value added.

in firm performance – exogenous shocks to the size of a firm’s direct and indirect buyers – to estimate the rent-sharing coefficient and the retention-wage elasticity in a developing country.

By emphasizing that MNC expansions can change both the level and composition of demand in a labor market, our paper is related to [Beaudry et al. \(2012\)](#).<sup>5</sup> Their paper finds that switching the composition of jobs between low-paying and high-paying industries has important effects on wages in other industries in the same city. There are two key differences between the analysis in [Beaudry et al. \(2012\)](#) and ours. First, as the same industry can experience different MNC presence shocks across regions, we obtain region-specific shocks to the average premium of an industry. In [Beaudry et al. \(2012\)](#), the more aggregated nature of the data allows for changes in the premia of an industry to occur only at the national level. Second, because our analysis is at the individual level, we can explore the importance of pay differences between MNCs and domestic employers within the same industry.

The remainder of the paper is structured as follows. Section 2 describes the data and context. Section 3 presents the direct effects on workers who join MNCs. Section 4 explains the reduced-form empirical strategy used to study the indirect effects of MNCs on workers in domestic firms and the associated findings. Section 5 lays out a stylized model that formalizes the mechanisms documented in the reduced-form sections. We also leverage the model to estimate structural parameters that govern the labor market. Section 6 concludes.

## 2 Data and Context on MNCs in Costa Rica

### 2.1 Data

We bring together a new collection of microdata to assess the effects of MNCs on workers. We combine three types of data: (i) administrative (matched employer-employee data, firm-to-firm transaction data, corporate tax returns, foreign ownership data), (ii) commercial (Orbis and Compustat), and (iii) survey-based (our own survey data collection and a nationally representative household survey). For details on these datasets and the procedures undertaken to clean them, see [Online Appendix A](#).

#### 2.1.1 Administrative Datasets

**Matched employer-employee panel data.** We construct a matched employer-employee panel covering the universe of formal workers in CR from January 2006 to December 2017. This panel is built on data collected by the *Caja Costarricense de Seguro Social* (CR’s Social Security Administration). We observe (at least once) 1.9 million unique person identifiers (PIDs). For each PID, this data records, on a monthly basis, information on demographic characteristics (e.g., date of birth, nationality, sex), and the labor earnings and occupation at each employer. We trace employers by their unique corporate tax ID (CID). Monthly labor earnings are not censored. The occupation is recorded as a standardized four-digit code.

We restrict the sample to male and female employees aged 20 to 60, who are not self-employed. We aggregate the data to the quarterly or yearly level, depending on the analysis. We sum the earnings received by a given individual from each job in each quarter (year) and designate the employer that paid the highest total amount as the main employer for that quarter (year). Most full-time workers are employed by only one firm in a quarter (the average is 1.18 per quarter). While throughout the paper, we use the terms “wages” and “labor earnings” interchangeably, in practice, we only observe labor earnings

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<sup>5</sup>More broadly, we relate to work examining the role of outside options in wage setting ([Krueger and Summers, 1988](#); [Katz et al., 1989](#); [Gibbons and Katz, 1992](#); [Acemoglu, 2001](#); [Fortin and Lemieux, 2015](#); [Jäger et al., 2018](#); [Green et al., 2019](#); [Caldwell and Harmon, 2019](#); [Caldwell and Danieli, 2018](#); [Schubert et al., 2019](#)). Of these, only a few recent papers use individual-level data.

and whether the employee works part-time or full-time. We only keep full-time workers.

Like most matched employer-employee datasets, CR's dataset does not contain the number of hours worked. While this data also does not include the education of the worker, following the law in CR, employers assign occupational codes that are one-to-one mapped to the educational attainment of the worker. Therefore, we infer education from the occupational code and group workers in two categories: with or without a college education. Finally, this data does not track informal employment.<sup>6</sup>

**Firm-to-firm transaction data.** All firms in CR are required by the Ministry of Finance to report, using the D-151 tax form, the CID of all their suppliers and buyers with whom they generate at least 2.5 million Costa Rican colones (around 4,200 U.S. dollars) in transactions during a given year, in addition to the total amount transacted. We combine all D-151 tax forms between 2008 and 2017 into a dataset that allows us to track the universe of firm-to-firm relationships in CR for that period. From this dataset, we keep only those CIDs that appear in the other administrative datasets (i.e., firms that submit corporate tax returns and report their employees to the Social Security Administration). This data allows us to identify domestic firms whose performance is affected by MNCs through supply-chain linkages.

**Corporate tax returns data.** We then use the universe of corporate tax returns from 2005 to 2017 to construct a firm-level dataset with balance sheet variables (such as total revenue and value added) and other characteristics (such as the firm's region and two-digit industry). We link the corporate tax returns data to the employer-employee data via firms' unique CIDs. We exclude state-owned enterprises, nonprofit organizations, and observations with zero reported total sales or just one employee in a given year. In our analysis of the effects of MNCs on workers in domestic firms, we also exclude the MNCs. Moreover, we restrict our sample to firms with non-missing information on value-added, and that are successfully merged to the matched employer-employee data. To avoid outliers, we exclude firms at the top and bottom 1% of annual percentage changes in value added per worker.

**Foreign ownership data.** To construct a comprehensive account of foreign-owned firms in CR, we combine information from: (i) three annual surveys conducted by BCCR, (ii) the records of the investment promotion agency of CR (CINDE), and (iii) Orbis.

## 2.1.2 Data on the Worldwide Size of MNCs with Subsidiaries in Costa Rica

To construct the instrumental variables (IVs) for the change in MNC presence in CR, we rely on Orbis and Compustat. We first use Orbis to gather data on the consolidated accounts of MNCs with a subsidiary in CR. As the largest of these MNCs are publicly traded, we complement the Orbis data with data from Compustat. The final dataset contains data on 239 MNCs and has an unbalanced panel structure from 2006 to 2017. The two variables that are key to the construction of our leading set of IVs are the main industry code of the MNC and its worldwide number of workers. We also use Orbis to construct a second set of IVs for robustness checks. The latter IVs use employment changes in MNCs with at least one subsidiary in one of twenty Latin American and Caribbean countries.

## 2.1.3 Survey Data

**Surveys we conduct in partnership with CINDE.** In March 2019, we collaborated with CINDE (the Costa Rican investment promotion agency) on the design of a survey containing eleven questions on the hiring and wage setting practices of MNC subsidiaries in CR. The survey was administered the same

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<sup>6</sup>In Costa Rica, the rate of informality for employed individuals aged 15 to 64 is 30% – smaller than in other Latin American countries (e.g., Mexico 55%, or Argentina 47%) but higher than the OECD average (17%) (OECD, 2017).

month online and received 46 responses from the human resources (HR) executives of a representative set of MNCs (out of 246 contacted MNCs).

**National Survey of Household Income and Expenditures** (*Encuesta Nacional de Ingresos y Gastos de los Hogares* or ENIGH). Through ENIGH, the National Institute of Statistics and Censuses of CR collects data on the sources of income and expenditures on goods and services of a set of representative households. We use data from the 2018 round, which we merge with the 2017 matched employer-employee data based on PIDs. For 1,316 individuals, ENIGH contains information on the number of hours worked and monetary and in-kind benefits from employment. Of these workers, we study the 723 who have positive earnings in 2017, and who are not retirees, self-employed, public sector employees, or with special contracts (*convenios*).

## 2.2 MNCs in Costa Rica

We define “MNC subsidiaries” as those firms in CR that are subsidiaries of foreign-owned MNCs. We focus on MNCs whose median number of workers in CR is over 100. These MNCs, with a substantial economic presence in CR, are less likely to be shell companies. After applying these restrictions, we find 622 unique MNC subsidiaries that operate in CR at some point between 2005 and 2017.<sup>7</sup> In 2017, there are 538 MNC subsidiaries in CR. These subsidiaries employ 28% of all (formal) private-sector workers. Their workers’ wage bill represents 38% of the private sector wage bill. The average MNC (domestic firm) employs 492 (16) workers. The MNC (domestic firm) at the 99 percentile of the size distribution employs close to 6,000 (200) workers. In 2017, 18% of MNC workers were college-educated (relative to 8% in the domestic private sector).

## 3 Direct Effects of MNCs on Wages: The MNC Wage Premium

We define the “MNC wage premium” as the additional average percentage gain in labor earnings experienced upon moving from a domestic firm to an MNC relative to the gain in labor earnings experienced upon moving from one domestic firm to another. The MNC wage premium is interesting in its own right. Moreover, as we discuss in Sections 4 and 5, if MNCs pay above-market wages, their expansions or contractions affect the wages of workers in domestic firms not only through the neoclassical demand channel but also by altering the composition of jobs that serve as potential outside options.

### 3.1 Movers Design Estimates of the MNC Premium

We first estimate the average MNC premium using a within-worker event-study – also called a movers design (as in [Card et al., 2013](#)). The within-worker comparison is necessary, as wage differentials may reflect differences in unmeasured labor quality. The sample is restricted to workers who switch employers and have at least eight quarters of tenure at both the origin and destination firm. Hence, a move (event) is an across-quarter change in employers. We exclude movers to or from public sector employment. We study not only moves from a domestic firm to an MNC (DOM-MNC), but also the reverse moves from an MNC to a domestic firm (MNC-DOM), between domestic firms (DOM-DOM),

<sup>7</sup>Larger MNCs are also more likely to be found in Orbis and Compustat, which is necessary for the construction of the IVs. These 622 MNCs employ 75% of the workers employed by all of the firms in CR with some degree of foreign ownership. For detailed descriptive statistics on these 622 MNCs, see Appendix A from [Alfaro-Urena et al. \(2020\)](#).



and between MNCs (MNC-MNC). Our movers design specification is the following:

$$w_{it} = \sum_{k=\underline{C}}^{\bar{C}} \psi_k^{DD} D_{it}^k + \sum_{k=\underline{C}}^{\bar{C}} \psi_k^{DM} D_{it}^k I_i^{DM} + \sum_{k=\underline{C}}^{\bar{C}} \psi_k^{MD} D_{it}^k I_i^{MD} + \sum_{k=\underline{C}}^{\bar{C}} \psi_k^{MM} D_{it}^k I_i^{MM} + \alpha_i + \gamma_t + \epsilon_{it}, \quad (1)$$

where  $w_{it}$  is the log quarterly-average labor earnings of worker  $i$  in quarter-year  $t$ ,  $\alpha_i$  and  $\gamma_t$  are worker  $i$  and quarter-year  $t$  fixed effects.  $D_{it}^k$  are event-time dummies defined as  $D_{it}^k := \mathbb{1}[t = \tau_i + k] \forall k$  s.t.  $\underline{C} < k < \bar{C}$ ,  $D_{it}^{\bar{C}} = \mathbb{1}[t \geq \tau_i + \bar{C}]$ ,  $D_{it}^{\underline{C}} = \mathbb{1}[t \leq \tau_i + \underline{C}]$  (where  $\mathbb{1}[\cdot]$  is the indicator function and  $\tau_i$  is the quarter-year when worker  $i$  moves employer). We set  $\underline{C} = -8$  and  $\bar{C} = +8$ .  $I_i^{XX}$  with  $XX \in \{DD, DM, MD, MM\}$  is an indicator for the type of move of worker  $i$ .  $DD$  stands for DOM-DOM,  $DM$  for DOM-MNC,  $MD$  for MNC-DOM, and  $MM$  for MNC-MNC. Our coefficients of interest are the  $\psi_k$  for all four types of moves. A causal estimate of these coefficients requires workers not to select into firms based on their idiosyncratic time-varying error term,  $\epsilon_{it}$ . We normalize  $\psi_{-2} = 0$  for each type of move. We use robust standard errors clustered at the individual level.

Table A2 (Online Appendix A.1) presents summary statistics on the sample of workers used to estimate the regression in equation (1). In total, there are 84,756 unique workers in this sample, i.e., workers who we observe as changing employer in event quarter 0, and with the same old employer in the previous eight quarters and with the same new employer in the following eight quarters. Of these, 13,754 individuals move from a domestic firm to an MNC. Columns (4), (5), and (6) show that workers who move from one domestic firm to another tend to not only earn less, on average, than workers who move from a domestic firm to an MNC, but, in addition, come from smaller domestic firms at which coworkers earn less. This confirms the intuition that movers to MNCs are selected on levels.

Figure 1 presents two versions of the movers design side-by-side. Panel 1a presents raw means of the log wages of workers before and after their move (without  $\alpha_i$  and  $\gamma_t$ ). Panel 1b plots the results from the specification in equation (1). Both figures point to the same four takeaways: (i) irrespective of the type of move, workers do not display differential pre-trends, (ii) both DOM-DOM and MNC-MNC moves lead to a small increase in labor earnings (about 4% and 6%, respectively), (iii) DOM-MNC moves result in large boosts in labor earnings (about 13%), and (iv) MNC-DOM moves bring large declines in labor earnings (about 9%, symmetric to the gains from DOM-MNC moves relative to DOM-DOM moves). Thus, the MNC wage premium (the difference between the DOM-MNC increase and the DOM-DOM increase) is about 9%.<sup>8</sup> Moreover, Panel 1a echoes the finding from Table A2 that workers engaged in DOM-MNC moves already had higher labor earnings than those engaged in DOM-DOM moves.

### 3.2 Interpretation of the MNC Premium

Finding an MNC wage premium is not per se incompatible with a competitive labor market. In particular, the MNC premium might serve as compensation for differences in undesirable job attributes. Put differently, an MNC wage premium might not be a utility premium. If that were the case, an increase in the presence of MNCs in a labor market could no longer be interpreted as an improvement in the composition of outside options of workers in that market (but only in demand). It is, therefore, important to establish whether the premium is compensating for disamenities or consistent with above-market wages.

<sup>8</sup> Additionally, in the quarter of their move, workers experience a drop in their labor earnings (most likely due to not having continuous employment throughout that quarter).

### 3.2.1 Compensating Differentials

**Better monetary and in-kind benefits at MNCs.** For a sample of 723 workers surveyed in 2018 for the National Survey of Household Income and Expenditures (with ENIGH as its acronym in Spanish), we observe the number of hours worked for their employer in the previous week and whether this employer provides them with a series of monetary and in-kind employment benefits (e.g., whether the employer pays for extra hours of work, a bonus salary at the end of the year, sick leave or vacation days, social security contributions, and occupational hazard insurance).<sup>9</sup> Table 1 presents OLS regressions on the cross-section of workers surveyed in 2018, for which the main explanatory variable is whether the individual worked for an MNC in 2017.<sup>10</sup> Working for an MNC in 2017 is not correlated with working extra hours in the employment held in 2018. Workers who worked for an MNC in 2017 are also 7% to 20% more likely to benefit from all of the above mentioned monetary and in-kind benefits.<sup>11</sup>

**Higher retention probabilities at MNCs.** We use the matched employer-employee data to provide evidence of the revealed desirability of MNC jobs. In [Online Appendix B.2.1](#), we study the retention probability (i.e., the probability that a worker who started employment in quarter 1 at firm  $j$  is still working for firm  $j$  in quarter  $t \geq 1$ ) for two groups of workers: those who start employment in a domestic firm and those who start employment in an MNC. In both groups, we only include workers whom we observe to be employed by a different firm in the quarter after the separation from employer  $j$ . For these workers, the separation is more likely to result from the worker quitting than from being fired. While we find an overall high job churn, workers who start an employment spell at an MNC are more likely to be retained by the MNC than those starting an employment spell at a domestic firm.

**Lower wage increases necessary for MNCs to expand.** In [Online Appendix B.2.2](#), we investigate how the ratio of wages for new vs. incumbent workers in a given occupation-firm changes with the size of the firm expansion. If MNCs are more attractive employers than domestic firms, then MNCs should not find it as difficult to expand as domestic firms. We find that both MNCs and domestic firms pay larger relative wages (for new workers vs. incumbents) the larger the firm expansion.<sup>12</sup> However, the increase in the relative wage is twice as large for domestic firms than for MNCs. Thus, both types of firms face an upward-sloping labor supply, but the elasticity faced by MNCs is higher than the one faced by domestic firms. Hence, if anything, MNCs seem to provide better work conditions than domestic firms.

### 3.2.2 Explanations Consistent with Above-Market Wages

**Labor recruitment and training costs (Oi, 1962; Manning, 2011), or efficiency wages (Shapiro and Stiglitz, 1984).** The evidence so far suggests that MNCs pay wages that are above the competitive levels of the domestic economy. Why would MNCs find it profitable to do so? An older literature on industry wage differentials and the firm size premium proposes two main plausible answers.

<sup>9</sup>Another piece of qualitative evidence comes from the Great Place to Work Institute for Central America and the Caribbean. In 2019, this institute assessed and ranked 39 employers in CR. Of these 39 employers deemed as “great places to work,” 29 were subsidiaries of MNCs such as Cisco Systems, Bridgestone, or 3M. See [here](#).

<sup>10</sup>To date, 2017 is the last year from the matched employer-employee data that is available for research. We need this data to be able to identify the employer. An obvious caveat is that the 2017 employer might differ from the 2018 employer. We assume that the qualitative conclusion from this exercise will not be altered, as 70% of workers in the economy are “stayers” (i.e., they have the same employer in any two consecutive years, see Table A1 in [Online Appendix A.1](#)).

<sup>11</sup>This is also consistent with older evidence on inter-industry wage differentials. [Katz and Summers \(1989\)](#) shows that the consideration of fringe benefits reinforces, rather than reduces, industry compensation differences.

<sup>12</sup>The average (median) ratio of the wages of new workers in a given occupation relative to incumbent workers in that same occupation and firm is 0.88 (0.86). Our analysis emphasizes how the ratio of wages of new workers to incumbent workers changes with the size of an expansion of the firm in the given occupation, but *does not imply* that the ratio is larger than 1. This insight will be relevant in the model we propose in Section 5.

One strand of literature (dating back to [Oi, 1962](#)) stresses that worker turnover is undesirable to firms due to hiring and training costs. If working for MNCs requires building more firm-specific human capital (e.g., due to their more complex processes), this would imply that worker turnover is more costly for MNCs and would rationalize their premium. Another candidate explanation is the need for firms to deter workers from shirking. Conferring rents on them, which are forfeited if caught shirking, may be an efficient alternative to more extensive monitoring costs ([Katz and Summers, 1989](#)). Previous research points to MNCs as firms with high monitoring costs (due to the physical distance between the parent and its subsidiaries; see [Head and Ries, 2008](#)) and for whom worker shirking can be more costly (e.g., due to their higher-capital intensity, as in the hold-up problem of [Acemoglu, 2001](#)).

Based on our surveys completed by HR executives at MNCs in CR, both factors seem to be at play. The two most common justifications for paying the same worker a higher wage than that of a domestic firm are that “workers [...] must be motivated to work hard” (33% of responses) and that MNCs want “to retain talent and to avoid the turnover of workers whose training [they] invest in” (27%).<sup>13</sup>

While we cannot provide direct evidence on the turnover or monitoring costs of MNCs relative to domestic firms,<sup>14</sup> the literature suggests that observable firm characteristics, such as the size or industry of the firm, correlate with these costs ([Brown and Medoff, 1989](#); [Oi and Idson, 1999](#)). Larger firms provide more training than smaller firms, with the gap growing at higher education levels. As MNCs tend to be larger and hire relatively more college-educated workers, it is, therefore, plausible that accounting for these firm and worker characteristics would account for at least part of the MNC premium.

We first examine whether the MNC premium depends on the education of the worker. Finding differences in the MNC premium by the level of education would support the idea that turnover and monitoring costs vary by worker characteristics. Moreover, finding such differences would also point to the distributional effects of MNCs. To that end, we divide workers into two categories: those with a college degree and those without. Figure B4 ([Online Appendix B.1](#)) presents the event-study estimates for each educational group and for two types of moves (DOM-MNC and DOM-DOM). We find that college graduates who make DOM-MNC moves experience the highest premium (about 24%). College graduates transitioning from one domestic firm to another experience a premium as large as non-college graduates transitioning to an MNC (about 11%). Non-college graduates moving from one domestic firm to another see their quarterly-average earnings increase by around 3%.<sup>15</sup>

Figure B5 examines the role of firm size and industry in explaining the differential educational premium. One may be concerned that college-graduates move, on average, to larger employers than non-college graduates, which could drive part of their larger premium. Panel B5a shows that conditional on their type of move (either DOM-DOM or DOM-MNC), both college and non-college graduates move to similarly sized employers. Panel B5b re-estimates equation (1), this time controlling for the firm size

<sup>13</sup> 11% of responses also suggest that the “company will employ the worker in projects that will generate higher income and where her competence will be better utilized.” However, differences in productivity are, by themselves, *not* enough to explain why more productive firms would pay higher wages. In a competitive labor market model, more productive firms would be larger but would not pay higher wages than lower productivity firms. Recent work assumes that individuals have non-pecuniary idiosyncratic preferences for working at different firms ([Card et al., 2018](#); [Berger et al., 2019](#); [Setzler and Tintelnot, 2021](#)). As higher productivity firms want to be larger, they need to pay both marginal and inframarginal workers at a higher rate.

<sup>14</sup> While we do not observe the hiring and training costs of MNCs in CR, anecdotes from our surveys suggest that MNCs spend considerable resources on both. The training of workers in MNCs can either be offered by the MNC subsidiary directly (e.g., the HQ sends specialists to the subsidiary to deliver standardized training) or by third-party institutes that provide training on behalf of the MNC. Of these institutes, the National Institute of Learning of CR (with its acronym in Spanish, INA) is the most likely partner, in particular for the lower-skilled workers. In 2015, MNCs from Special Economic Zones contributed with 22 million U.S. dollars to INA, which represented 11% of the budget of INA that year ([Procomer, 2016](#)).

<sup>15</sup> One might worry that moves to MNCs are more frequent in the second half of our sample period and that the college premium in CR has increased with time (e.g., due to the higher demand for college-educated workers by MNCs). Figures B6 to B9 ([Online Appendix B.1](#)) run the same analysis separately for each half of our sample period. We compare MNCs to domestic firms and college-educated to non-college-educated workers in each sub-period and find no distinction in patterns across time.

and industry. The new premia are smaller in magnitude than those in Figure B4, becoming 18% for college graduates in DOM-MNC moves, 12% for college graduates in DOM-DOM moves, 5% for non-college graduates in DOM-MNC moves, and 2% for non-college graduates in DOM-DOM moves. Thus, while both MNCs and domestic firms pay higher raises to college-educated workers than to workers who have not attended college, the difference is larger for MNCs (13%) than for domestic firms (10%).

Figure 2 explores the heterogeneity of the MNC premium across two-digit industries. We estimate the average industry-specific MNC premia by restricting only to within-industry moves between domestic firms and MNCs. Panel 2a illustrates the heterogeneity in MNC premia, with some industries having premia as high as 50% or as low as a 10% discount. Among the industries with the highest MNC premia are the manufacturing of non-metal mineral products, professional and scientific services, engineering activities, and telecommunications. Industries such as forestry, manufacturing of apparel, land transportation, and cleaning services are among those with the lowest MNC premia.

One might ask whether these differences in industry-specific MNC premia reflect fundamental differences between industries or differences in the extent to which they employ college-educated workers. Panel 2b in Figure 2 shows a strong positive correlation between the MNC premium of college-educated workers in an industry and the MNC premium of non-college-educated workers in the same industry. Industries that tend to pay high premia to their college-educated workers also tend to pay high premia to their non-college-educated workers, and vice versa. Given the salience of the industry for the MNC premium, in Sections 4 and 5, when we study the indirect effects of changes in MNC presence on workers, we weigh the changes in the MNC presence of each industry with its industry-specific MNC premium.

These findings imply that about half of the MNC premium can be explained by firm characteristics that have been shown to correlate with various labor market imperfections (see Manning, 2011, for a review). That said, MNCs tend to be considerably larger than local firms in developing countries and operate in more sophisticated industries. MNC workers enjoy the full premium paid by MNCs, even if the MNC status per se explains only half of the premium.

**Other factors, such as MNC-wide wage setting policies.** Recent research shows that multi-establishment firms do not decide on employment and wages for each establishment independently, but also use information about the conditions in all other establishments in the group (see Giroud and Mueller, 2019). This interdependence between the outcomes of establishments in a group is likely to be even stronger when establishments are in a vertical (input-output) relationship – which seems to be the case for MNCs in CR. Concerns around wage equity are also likely to arise more frequently the more dissimilar the living standards are between the countries where MNCs operate. Hjort et al. (2019) finds that MNCs – particularly those from inequality-averse countries – anchor their wages to HQ levels. At least to some extent, the practice of within-MNC wage compression is motivated by increasing consumer scrutiny over the practices of MNCs abroad (for example, see Harrison and Scorse, 2010).

Our survey to HR executives from MNCs lends support to the equity consideration as one of the explanations for the MNC premium. In particular, 27% of respondents stated that “for reasons of equity, the wages [they] pay to [their] workers in CR should be closer to the wages of similar workers in the HQ or other subsidiaries of [their] group.”

Another plausible driver of above-market wages is the higher scrutiny of MNCs who benefit from preferential tax regimes (such as those offered by Special Economic Zones). To the extent that these tax regimes are justified (at least in part) by the high-quality employment that they are to create, the wages and work conditions offered by beneficiary firms are topics of polemic and broad interest in the host economy. In Online Appendix B.1 we divide MNC subsidiaries into two groups: those that are part of the Special Economic Zone regime (called *Zona Franca* or ZF) and those that are not. Workers who move

from a domestic firm to an MNC in the ZF experience a 10% higher premium than those who move from a domestic firm to an MNC outside of the ZF. After controlling for the size and industry of firms, the ZF MNC premium remains 7% higher than the non-ZF premium. While not definitive, this finding is consistent with MNCs in ZFs sharing part of their tax savings with workers.

### **3.3 Takeaways on the MNC Premium**

Six of our findings on the MNC premium directly inform our analysis of the indirect effects of MNCs on workers in domestic firms. First, we find that when hired by an MNC, workers receive, on average, a 9% higher wage than the counterfactual average wage of a move to a domestic firm. Second, our evidence suggests that the MNC premium has a causal interpretation. Third, the MNC premium does not seem to compensate for inferior amenities at MNCs. Fourth, part of the MNC premium is explained by observable characteristics such as the size and industry of the firm. Controlling for the size and industry of the old and new employer explains around half of the premium. The remaining half is consistent with other MNC-specific considerations, such as MNC-wide wage setting policies. Because the MNC premium varies greatly across industries, in the rest of the paper, we explicitly incorporate this heterogeneity. Fifth, while the MNC premium for college-educated workers is larger than the MNC premium for non-college-educated workers (12% vs. 8%), because most workers (in both MNCs and domestic firms) do not have a college degree, in our main specification for the study of the indirect effects we treat workers as homogeneous. Sixth and last, we do not find evidence that MNC premia change over time, which explains why we treat the MNC premium as constant for each industry.

## **4 Indirect Effects of MNCs on Wages**

This section presents the main reduced-form findings on the effects of changes in MNC presence in CR on workers in domestic firms. We conjecture that expansions (contractions) of MNCs can affect the wages of workers in domestic firms through three channels: (i) changes in demand in the labor market, (ii) changes in the composition of demand in the labor market towards (or away from) MNC employers that pay a premium, and last, (iii) changes in the performance of domestic employers through supply-chain linkages to MNCs. We will group the first two effects as resulting from the “labor market exposure” to MNCs. The last effect results from the “firm-level exposure” to MNCs.

We then replace the change in firm-level exposure to MNCs by the change in the value added per worker of the firm. We use the same instrument proposed for the change in firm-level exposure to instrument for the change in value added per worker. The aim of this analysis is twofold. First, we contribute to the growing literature that uses matched employer-employee data and plausibly exogenous firm-level shocks to estimate the “rent-sharing” coefficient, i.e., the pass-through of firm-level changes in value added per worker to worker wages. Our estimate uses a novel source of variation coming from shocks to the direct and indirect buyers of a firm. Second, this exercise allows us to build intuition on the magnitude of the effects of the firm-level exposure to MNCs on wages. We conclude this section with a discussion about the distributional implications of the indirect effects.

### **4.1 Main Empirical Specification for the Indirect Effects**

We estimate the effects of changes between two consecutive years in exposure to MNCs on the contemporaneous changes in yearly labor earnings of workers in domestic firms. Our primary sample includes only stayers (or incumbent workers), defined as workers who remain at the same domestic



employer for two consecutive years. The focus on stayers enables us to link changes in the performance of a domestic employer to changes in wages paid by the same employer. We use yearly changes (as opposed to longer differences) due to the relatively high turnover of workers across firms.

We use 2006 to 2008 (the first three years of the matched employer-employee data) as the pre-period and study the effects of changes in the presence of MNCs in the country occurring between 2009 and 2017. This choice allows us to compute pre-period values for variables (such as the number of workers transitioning from one two-digit industry  $\times$  region to another) whose post-2009 values might be equilibrium reactions to contemporaneous changes in the presence of MNCs.

Consider worker  $i$  who is employed by the same domestic firm  $j(i)$  in both years  $(t - 1)$  and  $t$ . Denote by  $s(i)$  the two-digit industry  $\times$  region market of  $i$ 's employer. As worker  $i$  does not change employer and market between  $(t - 1)$  and  $t$ , we do not index  $s(i)$  by time. To study the effects of exposure to MNCs on workers, we use the following empirical specification:

$$\Delta w_{it} = \beta_{LME} \Delta LME_{s(i),t} + \beta_{FLE} \Delta FLE_{j(i),t} + X'_{ij,t-1} \beta_c + \alpha_{j(i)} + \gamma_{ind(s(i)) \times t} + \mu_{reg(s(i)) \times t} + \rho_{ind(s(i)) \times reg(s(i))} + \epsilon_{it}, \quad (2)$$

where the outcome  $\Delta w_{it}$  is the percentage change in the monthly average labor earnings of worker  $i$  between years  $(t - 1)$  and  $t$ . The main explanatory variables of interest are  $\Delta LME_{s(i),t}$  and  $\Delta FLE_{j(i),t}$ , which refer to the labor market and firm-level exposure measures (see Section 4.2 for definitions).

$\alpha_{j(i)}$  are firm  $j(i)$  fixed effects,  $X_{ij,t-1}$  is a vector of worker and firm characteristics, e.g, the sex, year-of-birth, college education status, Costa Rican national status of the worker, and the share of total sales of  $j(i)$  going to MNCs in year  $(t - 1)$ .<sup>16</sup>  $\gamma_{ind(s(i)) \times t}$  controls for potential shocks to the two-digit industry of the two-digit industry  $\times$  region market of  $i$  and  $\mu_{reg(s(i)) \times t}$  controls for potential shocks to the region of the same market.  $\rho_{ind(s(i)) \times reg(s(i))}$  controls for differences in levels between markets. As the labor market exposure varies at the two-digit industry  $\times$  region level, regressions with two-digit industry  $\times$  region  $\times$  year fixed effects absorb this measure (but do not absorb the firm-level exposure measure). Last, we use robust standard errors clustered at the firm level.

## 4.2 Margins of Indirect Exposure to the MNC Shock

### 4.2.1 Labor Market Exposure to MNCs

We define a labor market  $s$  as a two-digit industry  $\times$  region. While there could be up to 480 markets (given the 80 two-digit industries and six regions in CR), in practice, we have 412 such markets (as not all two-digit industries exist in all regions). The average (median) number of workers in each market is 1,944 (140) in 2009 and 2,209 (141) in 2017. The manufacturing of motor vehicles, or food and beverage services are examples of two-digit industries. In CR, regions are defined based on commuting patterns. The average (median) region covers 8,515 (9,528) square miles (similar to commuting zones in the U.S.).

Denote by  $\Delta \mathcal{M}_{st}$  the percentage increase between years  $(t - 1)$  and  $t$  in the number of MNC workers in labor market  $s$  in CR, i.e.,

$$\Delta \mathcal{M}_{st} \equiv \frac{M_{s,t}^{CR} - M_{s,t-1}^{CR}}{M_{s,t-1}^{CR}} \times 100, \quad (3)$$

where  $M_{s,t}^{CR}$  is the number of MNC workers in market  $s$  in year  $t$  and the  $CR$  superscript emphasizes

<sup>16</sup>In the measure of firm-level exposure that we define in Section 4.2, the exposure weights do not sum to one at the level of firm  $j$  (given that firms also tend to have a large share of domestic clients). Thus, it is important to control for the total share sold to MNCs. This ensures that our IV estimate is only driven by the variation in the share of sales sold to MNCs and not by unobserved shocks that systematically differ between MNC and domestic clients (Borusyak et al., 2018).

that these are workers employed in CR. Table C1 (Online Appendix C.1) presents summary statistics for  $\Delta\mathcal{M}_{st}$ . On average, between 2009 and 2017, labor markets in CR experience an increase of 13% in MNC employment. While the median market is relatively unaffected (1%), some markets experience extreme contractions ( $p1=-100\%$ ) or expansions ( $p99=240\%$ ) in MNC employment. On a yearly basis, markets experience an average increase of 4%. Even at this higher frequency, some labor markets can be dramatically affected ( $p1=-83\%$  and  $p99=141\%$ ).

Let us now define the measure called “Labor Market Exposure” to MNCs ( $LME$ , henceforth). The assignment of the labor market  $s(i)$  to individual  $i$  in year  $t$  is based on the two-digit industry and region of the firm employing  $i$  in  $t$ . Therefore, we assume that all workers in market  $s$  face the same change in labor market exposure to MNCs.

$$\Delta LME_{s(i),t} \equiv \sum_{s'} \pi_{s(i)s',t_0} \psi_{s'} v_{s',t-1} \Delta\mathcal{M}_{s',t}. \quad (4)$$

$\Delta LME_{s(i),t}$  is defined as a sum across all labor markets  $s'$  in CR, in which market  $s'$  is weighted by its “closeness” to the market  $s$  of the worker.  $\pi_{s(i)s',t}$  – the “closeness” measure – is the number of workers who start year  $t$  in market  $s(i)$  and end  $t$  in  $s'$ , divided by the total number of workers who start  $t$  in market  $s(i)$ . On the one hand, weighing the importance of changes in other markets by  $\pi_{s(i)s',t}$  is consistent with a long line of research that finds sizable mobility costs, across both regions and industries. In other words,  $\pi_{s(i)s',t}$  acknowledges that not all jobs in the economy are equally accessible to workers in  $s$ . On the other hand, a worker is not only exposed to the shocks occurring in one’s labor market, but also to shocks in connected labor markets. Defining  $\Delta LME_{s(i),t}$  as not only based on one’s labor market  $s(i)$  allows for the boundaries of labor markets to be porous.

Empirical worker transitions across markets capture factors that are relevant to workers upon deciding to switch industries and regions, which would not otherwise be captured by alternative approaches (such as those that build upon the occupational similarity between industries). We compute the shares  $\pi_{s(i)s',t_0}$  for each of the pre-period years (2006 to 2008, or  $t_0$ ) and then average them across these years. By construction,  $\sum_{s'} \pi_{s(i)s',t_0} = 1$ . As the average  $\pi_{ss,t_0}$  is 0.82, most of the change in labor market exposure to MNCs experienced by a worker comes from the change in her own market. The average probability of staying in the same region but changing the two-digit industry during the year is 0.13, while the average probability of staying in the same industry but moving to another region is 0.02. The remaining 0.03 pertains to moves outside of one’s region and two-digit industry.

$v_{s',t-1}$  is the share of workers employed by MNC subsidiaries in market  $s'$  in CR in year  $(t-1)$ . In 2009, this share of MNC employment in the average (median) market –  $v_{s',2009}$  – was 0.08 (0). In 2017, the average (median) share of MNC employment ( $v_{s',2017}$ ) was 0.09 (0). We therefore weigh percentage changes in MNC employment in market  $s'$  ( $\Delta\mathcal{M}_{s',t}$ ) between years  $(t-1)$  and  $t$  by the share of MNC employment in market  $s'$  in  $(t-1)$  ( $v_{s',t-1}$ ).

$\psi_{s'}$  is defined as one plus the average MNC wage premium in the two-digit industry of  $s'$ ,  $ind(s')$ .<sup>17</sup> In Section 3, we have seen that the MNC wage premium differs greatly across industries. This heterogeneity motivates the interaction of changes in MNC presence in market  $s'$  ( $v_{s',t-1} \Delta\mathcal{M}_{s',t}$ ) with the MNC premium in the industry of that market ( $\psi_{s'}$ ).

The interaction with  $\psi_{s'}$  reflects the fact that two similarly sized MNC expansions would have different effects on the average market wage depending on the magnitude of the premium they pay. Consider the following two hypothetical cases. In both cases, assume there is only one industry with

<sup>17</sup>The  $s'$  subscript on  $\psi_{s'}$  is an abuse of notation as we cannot compute market-specific premia due to the reduced number of moves between domestic firms and MNCs for which both firms belong to the same market.

MNCs in year  $(t - 1)$ , which, in addition, experiences growth in MNC employment between years  $(t - 1)$  and  $t$ . Denote by  $s'$  the industry of the first case and by  $s''$  the industry of the second case. In the first case, assume MNCs in  $s'$  pay the same wage as domestic firms, i.e.,  $\psi_{s'} = 1$ . In the second case, MNCs in  $s''$  pay a 20% premium with respect to domestic firms, i.e.,  $\psi_{s''} = 1.2$ . Moreover, assume that both  $s'$  and  $s''$  were equally close to  $s$  in  $t_0$  (that is,  $\pi_{ss',t_0} = \pi_{ss'',t_0}$ ). Had we not acknowledged the actual MNC premia in  $s'$  and  $s''$ , we would have expected both cases to lead to the same effect on the wages of workers in domestic firms in  $s$ . However, in the first case, the expansion of MNCs in  $s'$  would lead to higher wages only through demand effects. In contrast, in the second case, the expansion of MNCs in  $s''$  is likely to lead to larger increases in wages than those found in the first case, due to a combination of demand and composition effects (with the premium  $\psi_{s''}$  further improving the outside options in  $s''$ ).

Our interaction with  $\psi_{s'}$  echoes one of the central insights of [Beaudry et al. \(2012\)](#).<sup>18</sup> There are two key differences between their analysis and ours. First, as the same industry can experience different MNC presence shocks across regions ( $\nu_{s',t-1}\Delta\mathcal{M}_{s',t}$ ), we obtain region-specific shocks to the average premium of an industry.<sup>19</sup> Second, because our analysis is at the worker-level (as opposed to the industry-level), we can also study the effects of changes in MNC presence on the wages of workers in the same industry of the shock. Put differently, the more disaggregated data on which our analysis rests allows us to acknowledge pay heterogeneities across employers in the same industry.

#### 4.2.2 Firm-Level Exposure to MNCs

MNCs can affect workers in domestic firms not only through the labor market but also through the product market. These product market interactions may affect the performance of domestic firms, which, in turn, may affect the outcomes of their workers. We define the year  $t$  “Firm-Level Exposure” to MNCs (abbreviated *FLE*, henceforth) of a worker  $i$  as the exposure of her employer  $j(i)$  to the growth of its (direct and indirect) MNC buyers between years  $(t - 1)$  and  $t$ . The formula for  $\Delta FLE_{j(i),t}$  is as follows:

$$\Delta FLE_{j(i),t} \equiv \sum_{s'} \theta_{j(i)s',t-1} \Delta \mathcal{M}_{s't}, \quad (5)$$

where  $\theta_{j(i)s',t-1}$  is the share of total (direct and indirect) sales of firm  $j(i)$  made to MNC subsidiaries in labor market  $s'$  in year  $(t - 1)$ .<sup>20</sup>  $\Delta \mathcal{M}_{s't}$  is the percentage increase in the employment of all MNCs in labor market  $s'$  between  $(t - 1)$  and  $t$  (note that firm  $j(i)$  sells only to a subset of these MNCs in  $s'$ ).<sup>21</sup>

What type of shocks to firm  $j$  does  $\Delta FLE_{j(i),t}$  capture? First, it captures likely demand shocks to firm  $j$  from its expanding (or contracting) MNC buyers. Second, intensifying (or weakening) the linkage to MNC buyers may also affect the productivity of the firm. [Alfaro-Urena et al. \(2020\)](#) shows that domestic firms that become first-time suppliers to MNCs do not only grow in size, but also improve their productivity. In the model in Section 5, demand and productivity effects have an isomorphic effect

<sup>18</sup>In that paper, the authors study whether changing the composition of jobs between low-paying and high-paying industries has important effects on wages in other industries. In their index of industrial composition, the authors interact each industry share with the national-level wage premium of that industry relative to an arbitrarily chosen industry. In contrast to [Beaudry et al. \(2012\)](#) (who allow for industries to have time-varying premia), our estimates of MNC premia from Section 3 suggest that, at least for the time period that we study, MNC premia are time-invariant. This explains why  $\psi_{s'}$  does not have a time subscript.

<sup>19</sup>One can define the average premium of an industry as  $(1 - \nu_{s',t})1 + \nu_{s',t}\psi_{s'}$ , where the premium of MNCs in  $s'$  ( $\psi_{s'}$ ) is defined relative to the domestic wage (normalized to 1). In contrast, in [Beaudry et al. \(2012\)](#), the more aggregate nature of the data implies that changes in the premia of an industry can only be observed at the national level.

<sup>20</sup>Across all domestic firms, the average (median) share of total sales to MNCs in 2017 is 0.24 (0.11). Meanwhile, the average (median) share of *direct* sales to MNCs for the same firms and year is 0.07 (0.00). Thus, most of the variation in total sales to MNCs is actually driven by indirect sales, for which MNCs are buyers-of-buyers. For details on  $\theta_{js'}$ , see [Online Appendix A.3](#).

<sup>21</sup>While the formula of  $\Delta FLE_{j(i),t}$  has an intuitive empirical structure, it also has the advantage that (under some theoretical assumptions) it is proportional to changes in the value added per worker of firm  $j$ . In Section 5, we formalize this intuition.

on the wages of incumbent workers. In practice – as we discuss in Section 4.5 – shocks to demand and productivity may have different implications for workers.

Two arguments motivate why our measure of firm-level exposure to MNCs only considers the exposure through firm-level supplying linkages. First, meta-analyses find that the “average forward spillovers [of FDI (the effects of MNCs on the productivity of their buyers)] are negligible” (Havránek and Iršová, 2011). In contrast, the same meta-analyses find that the “average backward spillover [of FDI (the effect of MNCs on the productivity of their suppliers)] is large.”

Second, because most MNCs in CR are export-oriented, MNCs and domestic firms do not compete directly in the product market. In 2018, we conducted a survey with executives from MNCs in CR (see Alfaro-Urena et al., 2020). In particular, we asked why these MNCs chose to open a subsidiary in CR. The four most important attractions of CR were the quality of education, the relatively competitive wages, the tax incentives available in Special Economic Zones, and the distance to target markets. The domestic market was one of the least important reasons for coming to CR. Moreover, most of these MNCs have the parent located in a nearby country (such as the U.S., Canada, or another Latin American and Caribbean country) and tend to export a large share of the production to their parent. Finally, meta-analyses on the “horizontal spillovers of FDI” conclude that the effects of FDI on the productivity of domestic firms in the same industry are, on average, zero (Havránek and Iršová, 2013).

### 4.3 Instrumental Variables Strategy

We are interested in the causal estimates of the effects of changes in the labor market and firm-level exposures to MNCs on wages. However, OLS estimates of the labor market exposure coefficient may be biased due to simultaneity and omitted variables. OLS estimates of the firm-level exposure coefficient may also be biased if shocks to the productivity of workers in a given firm affect the growth of the direct or indirect MNC buyers of that firm. To address these concerns, we exploit the variation in MNC employment *outside* of CR for MNCs with subsidiaries in CR. Specifically, we construct the instruments for  $\Delta LME_{s(i),t}$  and  $\Delta FLE_{j(i),t}$  by using  $\Delta \mathcal{O}_{st}$  as the IV analogue of  $\Delta \mathcal{M}_{st}$ .<sup>22</sup> The formula for  $\Delta \mathcal{O}_{st}$  is

$$\Delta \mathcal{O}_{st} \equiv \frac{M_{s,t}^{Out} - M_{s,t-1}^{Out}}{M_{s,t-1}^{Out}} \times 100, \quad (6)$$

where  $M_{s,t}^{Out}$  is the year- $t$  number of workers *outside* of CR across all MNCs whose subsidiaries operate in the two-digit industry  $\times$  region market  $s$  in Costa Rica.

While the relationship between MNC expansions in and outside of CR ( $\Delta \mathcal{M}_{st}$  and  $\Delta \mathcal{O}_{st}$ ) is not the first stage of the IVs, it is closely linked. Figure 3 and Table C2 (Online Appendix C.1) show that  $\Delta \mathcal{M}_{st}$  and  $\Delta \mathcal{O}_{st}$  (residualized of year and industry fixed effects) have a robust correlation of 0.86. One plausible explanation for this positive correlation is that MNC subsidiaries in CR carry out different tasks than the subsidiaries in other locations.<sup>23</sup> We find that the four-digit (two-digit) industry code of the MNC subsidiary in CR is different from that of the MNC group in 82% (72%) of the cases. This is consistent with MNCs in CR having expanded mostly through “vertical” investment, by which the

<sup>22</sup>We instrument  $\Delta LME_{s(i),t} \equiv \sum_{s'} \pi_{s(i)s',t_0} \psi_{s'V_{s',t-1}} \Delta \mathcal{M}_{s',t}$  by IV  $(\Delta LME_{s(i),t}) \equiv \sum_{s'} \pi_{s(i)s',t_0} \psi_{s'V_{s',t-1}} \Delta \mathcal{O}_{s',t}$  and  $\Delta FLE_{j(i),t} \equiv \sum_{s'} \theta_{j(i)s',t-1} \Delta \mathcal{M}_{s',t}$  by IV  $(\Delta FLE_{j(i),t}) \equiv \sum_{s'} \theta_{j(i)s',t-1} \Delta \mathcal{O}_{s',t}$ . We weigh the importance of shifters by  $(t-1)$  and  $t_0$  values to avoid that our measures of exposure reflect endogenous responses of labor markets and firms to the MNC shocks.

<sup>23</sup>The traditional theory of the expansion of multinationals emphasizes two types of expansion. “Horizontal” foreign investment is understood to mean siting production facilities to avoid trade costs (Markusen, 1984), whereas “vertical” investment represents firms’ attempts to take advantage of cross-border factor cost differences (Helpman, 1984). Most past research found the bulk of FDI to be horizontal. However, newer research suggests that data limitations have led the literature to systematically underestimate vertical FDI, which is far more prevalent than previously thought (Alfaro and Charlton, 2009).



parent and subsidiaries exchange inputs and outputs through intrafirm trade.<sup>24</sup> Thus,  $\Delta\mathcal{M}_{st}$  and  $\Delta\mathcal{O}_{st}$  tend to be complements (as also shown in [Harrison and McMillan, 2011](#)).

One might worry that MNCs have expanded into markets that were systematically more high-skill intensive, which may obfuscate any attempt to disentangle the effect of MNCs on wages and broader trends in the high-skill wage premium. Figure C3 ([Online Appendix C.1](#)) relates the percentage growth in the period of analysis (2009 to 2017) in MNC employment in each of the 412 two-digit industry  $\times$  region markets in CR ( $\Delta\mathcal{M}_{st}$ ) and the share of college graduates in those markets during the pre-period (2006 to 2008). On average, labor markets with a higher share of college-educated workers have experienced a higher growth rate in MNC employment. For instance, the industries for which MNC employment has grown the most (in % terms) between 2009 and 2017 are business support services, medical devices, HR services, computer programming, and scientific and technical activities. Notwithstanding, there is still considerable variation in the share of college graduates across markets with similar growth rates and the growth rate of MNC employment across markets with similar shares of college graduates.

What kind of MNC-wide shocks can affect the size of the subsidiary in CR? First, the shock could be one to the global demand of the final good of the MNC, which then affects the demand of the input provided by the subsidiary in CR. In Section 5, we assume that MNCs in CR are exposed to exogenous shifts in their international demand. Second, it could be a shock to the productivity of the MNC, prompting expansions or contractions across all locations. Third and last, the HQ of the MNC could receive a financial shock, which can then affect location decisions abroad ([Desai et al., 2004](#); [Erel et al., 2012](#)).<sup>25</sup>

The exclusion restriction for the IV of  $\Delta LME_{s(i),t}$  is that changes between  $(t - 1)$  and  $t$  in the employment outside of CR of MNCs whose subsidiary is in labor market  $s$  in CR are not correlated with contemporaneous shocks to the productivity of workers in  $s$  in CR. Two pieces of evidence suggest that this assumption is likely to hold. First, the average (median) share of the worldwide number of workers of each MNC group who work in the subsidiary in CR of that MNC group is 0.8% (0.2%). This makes it unlikely that shocks to the productivity of workers in market  $s$  in CR would drive the worldwide growth of these MNCs. Second, as shown above, MNC subsidiaries in CR tend to be in a different (upstream) industry than that of the MNC group. It is therefore less likely that shocks to the productivity of workers in the upstream industry in CR are correlated with shocks to a different industry outside of CR.

The exclusion restriction behind the IV of  $\Delta FLE_{j(i),t}$  is that shocks between  $(t - 1)$  and  $t$  to the outside-CR size of the (direct or indirect) MNC buyers of  $j(i)$  are not correlated with contemporaneous shocks to the performance of domestic firm  $j(i)$ . Similar to the discussion of the exclusion restriction for  $\Delta LME_{s(i),t}$ , the assumption is plausibly valid for two reasons. First, the average share of the input costs of MNC subsidiaries that are costs with inputs from a given domestic firm is less than 1%. Hence, it is unlikely that shocks to specific domestic firms would affect the performance of the MNC subsidiaries in CR, and, even more unlikely to affect the performance of the MNC outside of CR. Given that most domestic firms are exposed to MNCs mostly indirectly (as suppliers-of-suppliers to MNCs), this assumption is even more plausible. Second, because subsidiaries of MNCs in CR tend to be in a different industry than that of the MNC group, this further weakens the link between a supplier to the subsidiary in CR and the MNC outside of CR.

<sup>24</sup>Among the 82% of cases in which the subsidiary and the HQ of the MNC operate in different industries, many feature a subsidiary operating in business support services (such as “activities of head offices”, or “activities of call centres”) and the MNC group operating in various industries (such as the “manufacture of underwear” or the “operation of dairies and cheese making”). Most of the remaining combinations also point to obvious input-output relationships, such as the “growing of tropical fruits” (subsidiary industry) and the “processing and preserving of fruit and vegetables” (MNC group industry).

<sup>25</sup>In the model presented in Section 5, all these shocks have isomorphic effects on domestic firms. Hence, we do not distinguish between them in our study of the effects of MNCs on workers in domestic firms.



#### 4.4 Estimates of the Indirect Effects of MNCs on Wages

Table 3 reports OLS estimates of equation (2). In Column (1) we only use the change in the labor market exposure (*LME*) to MNCs as an explanatory variable, in Column (2) we use only the change in the firm-level exposure (*FLE*), and in Column (3) we use both changes at the same time. Both changes in *LME* and *FLE* are strongly and positively associated with changes in worker wages. Reassuringly, the magnitudes of both the *LME* and *FLE* coefficients are largely unaffected by whether the two measures are included together or separately. This indicates that the market-level variation in exposure to MNCs is mostly unrelated to the firm-level exposure.

To interpret the magnitude of the OLS estimate of the coefficient on the labor market exposure, consider a hypothetical two-digit industry  $\times$  region labor market  $s$  with the following characteristics:  $\pi_{ss,t_0}$  is 0.82 (the average share of stayers in the same market across all markets),  $\psi_{s(i)}$  is 1.2 (a typical 20% MNC wage premium),  $\nu_{s,t-1}$  is 0.25 (a higher than average share of MNC employment in  $(t-1)$  in  $s$ ). In the first scenario, this market experiences growth in MNC employment of 4% between  $(t-1)$  and  $t$  (the average value for  $\Delta\mathcal{M}_{st}$  across all markets and years). In the second scenario, MNC employment remains constant. In both scenarios, assume that all other markets do not experience any change in MNC employment between  $(t-1)$  and  $t$ . The OLS coefficient of 0.05 on the labor market exposure measure indicates that the wages of stayers in domestic firms would grow 0.05 percentage points more in the first scenario relative to the second. Alternatively, one can compare the growth in the wages of two otherwise identical workers who happen to be in labor markets that differ by one standard deviation (7.04) in their labor market exposure to MNCs. In this case, the wage of the worker in the more exposed market would grow 1.02 percentage points more than the wage of the worker in the less exposed market.

To interpret the magnitude of the OLS estimate of the importance of the firm-level exposure, consider two domestic firms: one whose share of total sales to this MNC in  $(t-1)$  is 0.24 (the average share of total sales to MNCs in 2017) and a second whose share is 0. Assume that this MNC grows by 4% between  $(t-1)$  and  $t$ . Given these numbers, the OLS coefficient of 0.74 on the firm-level exposure implies that the wages of stayers in the first firm would grow 0.71 percentage points more than those of the stayers in the second firm. Alternatively, one can compare the growth in wages of two otherwise identical workers who happen to work for firms that differ by one standard deviation (0.38) in their firm-level exposure to MNCs. In this other case, the wage of the worker in the more exposed firm would grow 1.25 percentage points more than the wage of the worker in the less exposed firm.

Table 2 reports the first stage and reduced form estimates for the leading IV Set 1. From Columns (1) and (2) we learn that both instruments are strongly correlated with the endogenous variable they are meant to instrument for. In Columns (3) and (4) we regress each measure of the change in exposure on the IVs of both measures. As expected, each measure of exposure is only correlated with its IV. Columns (5) to (7) contain the reduced form coefficients, which show a strong relationship between changes in wages in CR and the instruments (based on changes in the size of MNCs outside of CR).

In Columns (8) to (11) of Table 2, we perform a falsification test to verify that future values of the instrument (based on future changes in the size of MNCs outside of CR) do not predict current changes in worker outcomes in CR. We find that the year  $(t+1)$  values of the instruments are not correlated with year  $t$  changes in worker wages. Hence, our identification strategy isolates market-level and firm-level shocks caused by shocks to MNCs rather than other temporal confounds.

Columns (4) to (6) of Table 3 report the leading IV estimates. The  $F$ -statistic is 26.3 when we only use the *LME* measure as an explanatory variable, 83.4 when we only use the *FLE* measure, and 41.2 when we use both variables together, all of which are above the commonly used threshold of 10. The

IV estimates are 2.9 times larger than the OLS estimates for the labor market exposure measure and 4.5 times larger for the firm-level measure. A plausible candidate explanation for the larger IV estimate of  $\beta_{LME}$  is related to the simultaneous determination of changes in wages and MNC presence. The fact that the OLS estimate of  $\beta_{FLE}$  is also attenuated is in line with other empirical work that uses firm-level shocks to firm performance to measure rent-sharing. The typical explanation for this pattern is that wages respond more strongly to lower frequency fluctuations in surplus, or, put differently, short-run fluctuations in firm performance are poor measures of underlying changes in product market conditions (Guiso et al., 2005; Garin and Silvério, 2018; Card et al., 2018; Kline et al., 2019).

**Robustness checks.** First, we used Orbis data to construct an alternative set of IVs for the two measures of exposure to MNCs. In doing so, we redefine  $\Delta\mathcal{O}_{st}$  as the percentage change in MNC employment outside of CR for MNCs with subsidiaries in at least one of twenty Latin American and Caribbean countries. Over 90% of these 4,595 MNC groups do not have a subsidiary in CR. To assign changes in MNC employment outside of CR to two-digit industry  $\times$  region markets in CR we rely on the main two-digit industry code of these MNCs. Namely, we attribute the change in employment of each MNC to a two-digit industry  $\times$  region market in CR based on the common two-digit industry and based on the year  $(t - 1)$  share of total employment in that two-digit industry in the given region in CR.

In contrast to IV Set 1, IV Set 2 now assumes that shocks to MNCs in a given industry outside of CR are correlated to shocks to MNC subsidiaries *in the same industry* in CR (as opposed to the upstream industries of the MNC subsidiaries in CR). Figure C1 and Table C2 (Online Appendix C.1) (Columns (3) and (4)) confirm a strong positive correlation between  $\Delta\mathcal{M}_{st}$  and  $\Delta\mathcal{O}_{st}$  (0.53 with year and two-digit industry fixed effects). At the same time, one can also notice that this correlation is lower than for the  $\Delta\mathcal{O}_{st}$  from IV1, which uses the more direct variation in the behavior of the actual MNCs in CR.

Table C5 (Online Appendix C.2) is the counterpart of Table 2 for IV Set 2. Both the first stage and reduced form relationships are weaker for IV Set 2 than for IV Set 1. Nonetheless, the patterns are qualitatively similar. Moreover, IV Set 2 also passes the falsification test by failing to predict changes in wages with leads of the IVs. Table 3 presents alongside the IV estimates based on IV Set 1 alone, IV Set 2 alone, and the two sets of IVs together. Reassuringly, despite using a different source of variation, the two IV sets deliver almost identical results. Formally, we perform a Hansen-J overidentification test, which fails to reject that the estimates are statistically the same (our Hansen-J statistic has a  $p$ -value of 1).

Second, Table C6 (Online Appendix C.2) reports the OLS and IV estimates from the main equation (2) for two samples: the main sample of stayers, and a sample with year  $(t - 1)$  firm-level cohorts. In addition to stayers at firm  $j$  and workers who move from  $j$  directly into new employment in year  $t$ , the firm-level cohort sample also includes individuals who move from  $j$  into unemployment (as long as they find employment by the end of  $t$ ). The estimates from the firm-level cohort sample tend to be slightly smaller than those from the main sample of stayers. This is driven by the fact that the sample is not selected on worker outcomes in  $t$ . We prefer the sample with stayers because it enables us to link the change in wages of a worker to the change in firm-level exposure to MNCs of the same employer.

Third and last, in Table C7 (Online Appendix C.2), we compare our main OLS and IV estimates with OLS and IV estimates from regressions with fewer fixed effects than those from the main specification in equation (2). Results remain largely unchanged.

## 4.5 The Effect of Changes in Value Added per Worker on Wages

We now replace the change in firm-level exposure to MNCs by the change in value added per worker of the firm – which no longer intends to capture changes in exposure to MNCs alone. Precisely,

we estimate the following regression, where  $\Delta (VA/L)_t$  is the percentage change increase in value added per worker between year  $(t - 1)$  and  $t$ :

$$\Delta w_{it} = \beta_{LME} \Delta LME_{s(i),t} + \beta_{VA/L} \Delta (VA/L)_t + \\ + \mathbf{X}'_{ij,t-1} \boldsymbol{\beta}_c + \alpha_{j(i)} + \gamma_{ind(s(i)) \times t} + \mu_{reg(s(i)) \times t} + \rho_{ind(s(i)) \times reg(s(i))} + \epsilon_{it}. \quad (7)$$

Our objective is to estimate the “rent-sharing” coefficient – the pass-through of changes in the value added per worker on worker wages. The intuition of the first stage is that shocks to the size of the MNC buyers  $m$  of a firm  $j$  turn into shocks to the sales of  $j$  to buyers  $m$ . This is likely to affect the firm’s value added per worker. Changes in sales to MNC buyers may bring two types of changes for the firm – to its scale and productivity. The exclusion restriction requires that changes in sales to MNCs only affect worker wages through the extent of rent-sharing of their firm. One scenario that stands out as problematic is one in which workers in firms that start selling more to MNCs increase their productivity in ways that are directly valued by competing employers. In such a case, the IV would overestimate the degree of rent-sharing, as it would attribute to rent-sharing the part of the increase in wages coming from improved outside options. While we cannot directly rule out this threat, two aspects make it less likely. First, we study the effects of yearly changes in value added per worker on annual changes in wages. [Alfaro-Urena et al. \(2020\)](#) finds that firms gradually improve their total factor productivity. Moreover, if working for a firm that intensifies its relationship with MNCs leads only to context-specific learning, then workers should not see their outside options improve. Last, we assume that nonpecuniary firm amenities do not react to the shock to firm value added.

Table 4 contains the estimates from four OLS regressions. The first three introduce  $\Delta LME_{s(i),t}$  alone (Column (1)), the change in value added per worker alone (Column (2)), or both explanatory variables at once (Column (3)). All three columns contain the main set of fixed effects from equation (2), namely region  $\times$  year, two-digit industry  $\times$  year, and two-digit industry  $\times$  region (in addition to firm fixed effects). Column (4) is an OLS regression with only the change in value added as the explanatory variable, and in which we replace the three sets of fixed effects just mentioned by two-digit industry  $\times$  region  $\times$  year (and continuing to keep the firm fixed effects). As the measure of labor market exposure to MNCs varies at the two-digit industry  $\times$  region  $\times$  year level, it is absorbed by this last set of fixed effects.

The OLS estimate of the coefficient on  $\Delta LME_{s(i),t}$  from Column (3) is almost the same as that from Column (3) in Table 3. This suggests that the market level variation in the exposure to MNCs is largely unrelated to the variation in firm-specific outcomes. As for the coefficient on changes in value added per worker, its OLS estimate is identical and equal to 0.008 across all three specifications. Table 4 presents the IV results. The IV estimate of the coefficient on  $\Delta LME_{s(i),t}$  from Column (3) is only a bit smaller than that in Column (6) in Table 3. The IV estimate on the change in value added per worker is unaffected by whether we include  $\Delta LME_{s(i),t}$  or not, and by the set of fixed effects we use.

The IV estimate of the pass-through of changes in value added per worker on wages is 0.09, which is about 11 times larger than the OLS estimate. Finding an OLS estimate that is biased towards zero is in line with the existing literature. The most likely culprits for this bias are either the noisy nature of the measure of surplus (here, value added per worker) or the fact that wages may be less responsive to transitory fluctuations in rents. Our IV estimate of 0.09 is lower than the existing IV estimates: 0.14 for exporters in Portugal ([Garin and Silv rio, 2018](#)) and 0.35 for patent-winning firms in the U.S. ([Kline et al., 2019](#)). This is consistent with the intuition that direct or indirect suppliers to MNCs in developing countries may have lower hiring and training costs than exporters or patent winners in developed coun-

tries.<sup>26</sup> Alternatively, consider a model that explains rent-sharing through Nash bargaining. Through the lens of that model, we can rationalize our lower rent-sharing coefficient by a lower Nash bargaining weight for workers in developing countries, where unemployment and informality are more prevalent.

**The relationship between the estimates of  $\beta_{FLE}$  and  $\beta_{VA/L}$  coefficients.** Consider our IV estimate of 3.3 for  $\hat{\beta}_{FLE}$  and its 95% confidence interval of [1.5, 5.1]. We ask whether this range is reasonable in the light of our estimate for the rent sharing coefficient  $\hat{\beta}_{VA/L}$  of 0.09. To that end, let us return to our hypothetical example with only one MNC in the economy that grows 4% between  $(t - 1)$  and  $t$ . An incumbent worker at a domestic firm selling 24% of its sales to the MNC sees her wages grow between 1.4 and 4.9 percentage points more than a worker working at a firm selling 0% to the MNC. Assume that no other factors are impacting the value added per worker of these firms besides their different exposure to the expanding MNC. The IV estimate of the rent-sharing coefficient is 0.09 and its 95% confidence interval is [0.04, 0.15]. Using the highest estimate of the rent-sharing that our data cannot reject (0.15) and the lowest prediction of the percentage points growth of the wages in the first firm (1.4), yields that the value added per worker of the worker would need to increase by 9.3 percentage points from year  $(t - 1)$  and  $t$ . Evidence from [Alfaro-Urena et al. \(2020\)](#) suggests that this magnitude is plausible.<sup>27</sup>

#### 4.6 Who Gains from Increases in Exposure to MNCs?

**College vs. non-college-educated workers.** In Table C8 ([Online Appendix C.2](#)) we present the OLS and IV estimates from equation (2) on two groups of stayers in domestic firms: only those with a college degree (Panel B) and only those without a college degree (Panel C). There are two main messages that emerge from this comparison. First, both the OLS and IV estimates from the full sample are the most similar to those from the sample of workers without college (with the latter estimates being a bit higher than those from the full sample). This similarity is somewhat unsurprising once we realize that almost 90% of the observations from the full sample come from this subgroup. In general, workers who did not attend college represent the majority of the workforce in both domestic firms *and* MNCs. Second, the results for college-educated workers are less conclusive. Their analysis is hampered by the fact that the reduced form estimates are not significant. Because college-educated workers are in the minority, one may need to define more targeted shocks for them within a market or firm.

We repeat the analysis by education level for the specification in equation (7), which replaces the change in firm-level exposure to MNCs by the change in value-added per worker. Table C9 ([Online Appendix C.2](#)) presents the OLS estimates, which are mainly identical for the two types of workers. However, as Table C10 shows, the IV estimates diverge again. The rent-sharing coefficient of college-educated workers is not significantly different from zero, whereas the rent-sharing coefficient of workers without college is slightly larger than the pooled estimate. The IV estimation of the coefficients for college-educated workers is, again, hindered by the reduced form estimates being non-significant. The rent-sharing coefficient of workers without a college degree might also be higher because their wages tend to be more affected by firm-specific temporary productivity shocks, whereas those of high-skilled workers tend to be more affected by firm-specific permanent shocks ([Friedrich et al., 2019](#)).

**Male vs. female workers.** Table C11 ([Online Appendix C.2](#)) splits the sample of stayers into two groups:

<sup>26</sup>In CR, exporters and patent-holders are, on average larger and more productive than suppliers to MNCs.

<sup>27</sup>In [Alfaro-Urena et al. \(2020\)](#), we find that during the year when domestic firms become a first-time supplier to an MNC, on average, their value added per worker increases by 6%. While we have not yet explored how the value added per worker increases with subsequent increases in the amounts sold to MNCs, one might speculate that there are non-linearities in learning from MNCs. While the magnitude of the IV estimate of the firm-level exposure to MNCs appears large, a high elasticity of purchases from local suppliers to MNC employment and non-linearities in learning would make this magnitude plausible.



women only (Panel B) and men only (Panel C). The OLS estimates for the importance of changes in labor market exposure are similar for women and men. However, the IV estimates for the same coefficients diverge; while, for women, we no longer find a statistically significant effect, for men, the effect becomes larger than that for the full sample. The OLS estimates for the importance of changes in firm-level exposure suggest larger effects for women than for men. The IV estimates revert this pattern, with women experiencing only about 70% of the effects on men. Overall, women seem to not be in as good of a position as men to benefit from improvements in the labor market and firm-level exposure to MNCs.

We repeat this heterogeneity analysis also for the rent-sharing coefficient in equation (7). While the OLS estimates are identical for women and men (see Table C12, [Online Appendix C.2](#)), the IV estimate of the rent-sharing coefficient for women is 0.07 and for men is 0.10 (see Table C13, [Online Appendix C.2](#)). Thus, women's wages are only 70% as responsive to observable measures of the surplus per worker as men. This is lower than the 90% found by [Card et al. \(2015\)](#) for Portugal. As in [Kline et al. \(2019\)](#), a potential explanation for the gender difference in earnings pass-through is that the marginal replacement costs of men could – on average – exceed those of women. If women work in occupations requiring lower hiring and training costs, this could explain their relatively lower pass-through rate.<sup>28</sup>

**The characteristics of workers with different levels of labor market exposure to MNCs.** To assess the distributional implications of expansions or contractions in MNC employment across labor markets, one needs to understand the characteristics of workers in those labor markets. Do they tend to be more college-educated, are they more likely to be male, already earn high wages? Table C3 ([Online Appendix C.1](#)) presents descriptive statistics on workers in a given labor market in the pre-period (2006 to 2008). Workers in 2006 to 2008 are separated in terciles by the percentage change in MNC employment between 2009 and 2017 ( $\Delta M_{s,2009-2017}$ ) in their labor market  $s$  in a given year between 2006 and 2008.

Labor markets in the top tercile of MNC employment growth after 2009 already had a 20% higher share of MNC employment between 2006 and 2008 than those in the bottom tercile and a 1.2% higher MNC premium. On average, workers in the top tercile labor markets had 9% higher labor earnings than those in the bottom tercile, were 3% more likely to be college-educated, and were 4% *less* likely to be male. These workers earned higher labor earnings across both domestic firms and MNCs, and across levels of education. Thus, the expansion of MNCs after 2009 is likely to have benefited workers with relatively more favorable initial labor market conditions. The higher prevalence of women in these labor markets, however, had a counterbalancing distributional benefit.

The labor markets in the bottom tercile – which experienced, on average, contractions of about 22% in MNC employment – tended to have higher shares of MNC employment than the middle tercile. Thus, the growth of MNC employment post-2009 was not monotonically related to the initial share of MNC employment. Workers in the bottom tercile were 5% more likely to be male than in the mid tercile and 3% less likely to have a college degree. Thus, the contractions of MNCs are likely to have hurt relatively more workers without a college education and men.

**The characteristics of workers with different levels of firm-level exposure to MNCs.** Table C4 ([Online Appendix C.1](#)) provides descriptive statistics on the sample of domestic firms and their incumbent workers between 2009 and 2017, by the tercile of subsequent yearly growth in the firm-level exposure to MNCs. Firms in the top tercile of future changes in firm-level exposure to MNCs tend to employ 32 more workers on average, pay 26% higher wages to their incumbent workers, have 3% more male workers, and 4% more college-educated workers than firms in the bottom tercile. However, similar to the case of

<sup>28</sup>Costa Rican women have relatively low labor force participation rates (43% in 2018, relative to 58% in Portugal in 2010). Costa Rican working women also tend to concentrate in more traditional service-oriented occupations.



the labor market exposure, there is a non-monotonous relationship between changes in firm-level exposure to MNCs and initial conditions. Firms that experience contractions in firm-level exposure tend to employ nine workers more on average, pay 7% higher wages to incumbent workers, have 8% more male workers, and 1% more college-educated workers than firms in the mid tercile.

**The correlation between the labor market and firm-level exposure to MNCs.** To understand the distributional implications of exposure to MNCs, one also needs to know whether the workers whose labor markets and firms experience increases in exposure to MNCs are the same or not. Figure 4 is a binned scatter plot of the worker-year labor market exposure to MNCs with respect to the worker-year firm-level exposure to MNCs. Both measures have been residualized by the same fixed effects and controls used in equation (2). The plot displays a clear negative relationship between the labor market and the firm-level exposures of workers. Workers who are hurt by the contraction of MNCs in an industry may benefit from working in a firm that supplies MNCs in another industry, and the reverse. Given these counterbalancing forces, increases in the presence of MNCs have an ambiguous effect on inequality.

## 5 A Stylized Model of an Economy with MNCs

**Motivation.** The first objective of the model is to formalize the channels by which MNCs affect workers in domestic firms, i.e., through changes in the level and composition of labor demand (given the MNC wage premium) and changes in domestic firm outcomes (given supply-chain linkages with MNCs). The second objective of the model is to combine the structure of the model with the plausibly exogenous MNC shocks to infer the degree of labor market imperfections in the economy. On the one hand, if incumbents are stuck at their firm, there would not be any gains in earnings. On the other hand, if incumbents see domestic employers as perfect substitutes, they would be able to take full advantage of the potential gains in earnings. Thus, policies to attract MNCs can be more or less successful in improving worker earnings depending on the magnitude of the labor market imperfections. Moreover, what we learn about the ways in which these imperfections affect worker outcomes is not specific to the MNC shocks, but it also applies more broadly to other shocks affecting workers.

We model wage setting using a wage posting model, as opposed to a bargaining model. This choice is motivated by the specificity of Costa Rican labor market institutions, which are closer to those of the U.S. than to those of Europe or other Latin American countries. The unionization rate is notably low, even slightly lower than that in the U.S. Collective bargaining agreements over wages and working conditions are also limited (OECD, 2017). Moreover, the employment protection legislation for workers with regular contracts is one of the least stringent in the OECD and Latin American countries (OECD, 2017).<sup>29</sup> These features suggest that workers have a low bargaining power over their wages (particularly workers without college, who are in the majority in both domestic firms and MNCs).

In line with previous work on rent-sharing with workers (Becker, 1962; Stevens, 1994; Manning, 2006; Garin and Silvério, 2018; Kline et al., 2019), we model employers as having to bear a cost of recruitment and/or training when hiring a worker. Put differently, employers need to engage in costly searches for workers. Alternatively, the worker and her employer need to invest in her acquiring industry- (or firm-) specific capital, whose returns are later shared by the worker and her employer (Hashimoto, 1981; Neal, 1995; Lazear, 2009). This imperfect substitutability of incumbent workers with new hires is what allows the former to benefit from positive shocks to the performance of their employer.

Two pieces of evidence suggest that this modeling choice is also appropriate for CR. First, Pricewa-

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<sup>29</sup>For details, see [Online Appendix E](#).

terhouseCoopers conducts annual studies on labor turnover at MNCs in CR (PwC, 2018). Labor turnover costs are perceived as high, and both MNCs and policy-makers seek ways to reduce these costs. Second, in our survey of HR executives at MNCs in CR, the costs of hiring and training stand out as one of the main reasons why MNCs choose to pay higher wages than domestic firms. These findings suggest that the hiring and training costs of MNCs are larger than those of domestic firms. That said, incumbent workers at domestic firms also tend to receive higher wages than new workers in the same occupation.<sup>30</sup>

**Summary.** We propose a static model featuring the labor and product markets of a small open economy. There are three types of agents in this economy: workers, MNC subsidiaries, and domestic firms. The economy is formed by a finite but large number of industries indexed by  $s$ . We assume that in each industry, there is one MNC and a large number of domestic firms producing differentiated varieties.

MNCs produce according to an international demand shifter and export all their production. Each MNC produces using labor and a composite of varieties purchased from domestic firms. When hiring workers, MNCs need to incur a hiring and training cost and pay the workers an exogenous premium with respect to the market wage. The assumption of an exogenous premium is not problematic given that this model aims to formalize the effects of MNCs on wages set by domestic firms.<sup>31</sup> We take the set of domestic suppliers of each MNC as exogenous, i.e., we do not model the decision of MNCs regarding which domestic firms to purchase from. There is one final consumption good, which is a composite of domestic varieties (whose prices are determined in equilibrium), and an imported good (whose price is set internationally). Domestic firms produce the domestic variety using labor only. Their variety serves as an input to either the production of the final good or the production of MNCs.

The modeling of the labor market for domestic firms builds most directly on Kline et al. (2019). As in their model, there are two types of workers of homogeneous ability: new workers and incumbent workers. Domestic firms post a wage for their incumbent workers, who decide (based on this wage, competitive wages in all industries and their taste draws) whether to remain or not with the firm. Domestic firms also choose how many new workers to hire. To hire new workers, firms need to pay them a wage equal to the market wage and cover hiring and training costs.

The three innovations of our model (relative to Kline et al., 2019) are the following: (i) it models industries explicitly (allowing workers to have idiosyncratic preferences over industries and featuring a switching cost to be incurred by incumbent workers whenever they choose to become new workers in a different industry), (ii) it incorporates a richer structure for the product market, (iii) it introduces MNCs – exceptional firms whose wage setting is affected by factors exogenous to the local labor and product markets. The wages paid to incumbent workers by domestic firms are affected by the expansions of MNCs in three ways. First, since MNCs and domestic firms compete for workers in the labor market, the expansion of MNCs affects wages through a standard increase in labor demand. Second, since MNCs pay a premium beyond the market wage, the expansion of MNCs shifts the composition of jobs in those same industries towards jobs with a wage premium. Third, since domestic firms are directly and indirectly exposed to MNCs through supply linkages, the expansion of MNCs can potentially affect domestic wages through rent-sharing between the worker and her domestic employer.

<sup>30</sup>We calculate the ratio of the average wages paid to new workers hired in year  $t$  in four-digit occupation  $o$  by firm  $j$  to the average wages paid in  $t$  by  $j$  to its incumbent workers in occupation  $o$ ,  $\left(\bar{w}_{oj,t}^{NEW} / \bar{w}_{oj,t}^{INC}\right)$ . Incumbent workers are those workers employed by  $j$  in both  $(t - 1)$  and  $t$ . Table B2 (Online Appendix B.2) shows that the average (median) of this ratio is 0.88 (0.86).

<sup>31</sup>Proposing a microfoundation for the MNC premium is outside the scope of this paper. That said, Section 3 discusses plausible explanations, such as the existence of MNC-specific policies over wage equity within the MNC group. Note that the MNC premium (which results from comparing the wages paid to new hires by MNCs vs. the wages paid to new hires by domestic firms) is conceptually different from the within-firm difference between the wages paid to incumbent workers vs. new hires.

Three structural parameters govern the magnitude of the wage gains of incumbents from MNCs. The first is the cost of hiring and training the first hire (as a proportion of the domestic market wage). The second is the elasticity of hiring and training costs with respect to the number of new hires. These two parameters inform us about the marginal cost of replacement of an incumbent worker and, thus, of the potential wage gains of an incumbent worker when her employer improves its performance. The last parameter is the elasticity of worker retention with respect to the posted wage. This parameter informs us how much an incumbent worker at a domestic firm can benefit from increases in her outside options and replacement costs.

## 5.1 The Product Market

**The production of MNCs and their demand for domestic intermediates.** For notational simplicity, we assume that there is only one MNC per industry  $s$ , which we denote by  $MNC(s)$ . We assume that this MNC faces a demand given by  $Q_{MNC(s)} = B_{MNC(s)} p_{MNC(s)}^{-\sigma}$ , where  $B_{MNC(s)}$  is a demand shifter,  $p_{MNC(s)}$  is the price charged by  $MNC(s)$ , and  $\sigma$  is the elasticity of demand. We assume that  $B_{MNC(s)}$  is set in the rest of the world and is exogenous to labor and product market conditions in the domestic economy. All MNCs have a constant elasticity of substitution (CES) production function given by:<sup>32</sup>

$$Q_{MNC(s)} = T_{MNC(s)} \left( L_{MNC(s)}^{\frac{\sigma-1}{\sigma}} + \sum_{j \in \mathcal{S}_{MNC(s)}} q_{j,MNC(s)}^{\frac{\sigma-1}{\sigma}} \right)^{\frac{\sigma}{\sigma-1}},$$

where  $T_{MNC(s)}$  is the factor-neutral productivity of the MNC,  $L_{MNC(s)}$  is the labor employed by the MNC, and the summation term is a composite of domestic varieties purchased from an MNC-specific exogenous set of domestic suppliers  $\mathcal{S}_{MNC(s)}$ . The demand of the MNC from supplier  $j$  is equal to:

$$q_{j,MNC(s)} = A_{MNC(s)}^{\sigma} \left( \frac{p_{MNC(s)}}{P_{MNC(s)}} \right)^{-\sigma} p_j^{-\sigma} \equiv b_{j,MNC(s)} p_j^{-\sigma}, \quad (8)$$

where  $A_{MNC(s)} \equiv B_{MNC(s)}^{\frac{1}{\sigma}} T_{MNC(s)}^{\frac{\sigma-1}{\sigma}}$  is a revenue shifter determined only by forces outside of the domestic economy (namely, by the exogenous worldwide demand for the product of the MNC subsidiary,  $B_{MNC(s)}$ , and its exogenous productivity,  $T_{MNC(s)}$ ). An increase in either  $B_{MNC(s)}$  or  $T_{MNC(s)}$  triggers increases in the demand for inputs from domestic firms  $j \in \mathcal{S}_{MNC(s)}$ .  $P_{MNC(s)}$  is the price index faced by  $MNC(s)$  on its inputs. We define  $b_{j,MNC(s)} \equiv A_{MNC(s)}^{\sigma} \left( \frac{p_{MNC(s)}}{P_{MNC(s)}} \right)^{-\sigma}$ .

**Final demand for the products of domestic firms.** We assume that domestic firms sell their output to either a domestic final good producer  $f$  or MNC subsidiaries.<sup>33</sup> Workers in this economy consume a final good  $Y$ , which is produced by final good producer  $f$ . Firm  $f$  does not hire workers but uses a technology that combines a domestic composite  $Y_{DOM}$  and an imported variety  $Y_{IMP}$  (purchased at an internationally set price). The domestic composite aggregates the production across all industries, which is, itself, an aggregate of the production of all domestic firms in each industry. The production of the final

<sup>32</sup>We assume the same elasticity of substitution  $\sigma$  in the demand and production functions. While this assumption is made for simplicity, it does not impact the main insights of the model.

<sup>33</sup>By not allowing domestic firms to sell inputs to other domestic firms, we simplify the domestic firm problem by abstracting from the choice of intermediate goods.

good is given by  $Y = \left( Y_{DOM}^{(\sigma-1)/\sigma} + Y_{IMP}^{(\sigma-1)/\sigma} \right)^{\sigma/(\sigma-1)}$ , where

$$Y_{DOM} = \left( \sum_s \left[ \sum_{j \in s} x_j^{\frac{\sigma-1}{\sigma}} \right] \right)^{\frac{\sigma}{\sigma-1}},$$

and  $x_j$  is the demand for the variety produced by firm  $j$  in industry  $s$ . This demand is given by  $x_j = P^\sigma Y p_j^{-\sigma} \equiv b_{DOM} p_j^{-\sigma}$ , where  $P$  is the overall price index in the economy (over domestic and imported varieties) and  $b_{DOM} \equiv P^\sigma Y$ . Finally, the total output of a domestic firm  $j$  is going to either the domestic final good producer or to MNC buyers:

$$Q_j = x_j + \sum_{s' \in \mathcal{B}_j} q_{j,MNC(s')} = b_{DOM} p_j^{-\sigma} + \sum_{s' \in \mathcal{B}_j} b_{j,MNC(s')} p_j^{-\sigma} = (b_{DOM} + B_{j,MNC}) p_j^{-\sigma} = B_j p_j^{-\sigma},$$

where  $\mathcal{B}_j$  is the set of MNC buyers of firm  $j$ ,  $B_{j,MNC} \equiv \sum_{s' \in \mathcal{B}_j} b_{j,MNC(s')}$  and  $B_j \equiv b_{DOM} + B_{j,MNC}$ .

## 5.2 The Labor Market

There are two types of workers in our model: new workers and incumbent workers. New workers can be thought of as inexperienced workers, without previous attachment to a firm or industry. Incumbent workers start the period employed by firm  $j$  in industry  $s$ . Incumbent workers decide whether to remain with their current employer or join the pool of new workers to change employer.

Wage-posting firms start the period with a number of incumbents  $I_j^0$ . They then need to make two decisions: the wage to post for incumbent workers ( $W_j$ ) and the number of new workers to hire ( $N_j$ ) at the competitive wage in  $s$ . When hiring  $N_j$  new workers, firms need to pay a recruitment and training cost  $c(N_j)$ . We assume  $c(\cdot)$  is twice differentiable and convex, which is consistent with the empirical evidence in favor of increasing marginal costs of recruitment (Manning, 2011). At the end of the period, the firm has a total of  $L_j = I_j(W_j) + N_j$  workers available for production.

**The hiring and wage setting of MNCs.** Since our main interest, at this point, is on the effects of MNCs on employees working in domestic firms, we make two simplifying assumptions. First, we assume that MNCs start the period without incumbent workers of their own. This is equivalent to assuming that MNCs enter the economy at the beginning of the period. MNCs hire both on the entry market of new workers and on the market of former incumbent workers who break ties with their domestic employer. Therefore, for MNCs,  $L_{MNC(s)} = N_{MNC(s)}$  (where  $L$  denotes the total number of workers in firm  $MNC(s)$  and  $N$  denotes the total number of new workers hired by  $MNC(s)$ ).

Our second simplifying assumption is that the MNC in  $s$  pays a wage  $\psi_s \omega_s$ , where  $\omega_s$  is the domestic market wage of industry  $s$ , and  $\psi_s$  is a wage premium set exogenously by the HQ. In line with our empirical findings, MNCs in different industries can pay different premia with respect to domestic firms. Typically,  $\psi_s \geq 1$ .<sup>34</sup>  $\psi_s$  can be microfounded with MNC-wide fairness policies that bring the wage of new hires by MNCs in  $s$  from the domestic entry wage in  $s$  to a wage closer to that of HQ workers.

When MNC subsidiaries hire new workers, they need to pay a hiring and training cost  $C_{MNC}(N_{MNC(s)})$ . To simplify derivations, we assume  $C'_{MNC}(N_{MNC}) = c_0 N_{MNC}^{\alpha_m}$  (where  $\alpha_m \geq \alpha > 1$  and where  $\alpha$  is the corresponding exponent for the marginal cost of hiring and training of domestic firms). With  $\alpha_m$  and  $\alpha$  above 1, there are increasing marginal costs of hiring and training. The possibility that MNCs incur higher costs of hiring and training is consistent with MNCs employing workers in tasks

<sup>34</sup>In our model, when an incumbent worker leaves her firm to join a firm in industry  $s$ , she is paid  $\omega_s$  if hired by a domestic firm in  $s$  or paid  $\psi_s \omega_s$  if hired by the MNC in  $s$ .

with a more specialized and proprietary nature.

**The labor market for new workers.** At the beginning of the period, new workers receive taste shock draws for all industries. Their preferences over industries are distributed i.i.d. type 1 extreme value with dispersion parameter  $1/\eta_N$ . The draws of taste shocks are private information for new workers. Within an industry, new workers can be hired by either domestic firms or the MNC in that industry. All new workers hired by domestic firms  $j$  in industry  $s$  receive the domestic market wage in that industry, denoted  $\omega_s$ . All new workers hired by MNCs receive an industry-specific premium over the domestic market wage in the industry of the MNC. Specifically, a new worker hired by the MNC in  $s$  is paid  $\psi_s \omega_s$ . We assume that when hiring new workers, all firms in industry  $s$  take  $\omega_s$  as given.

We assume that after choosing an industry  $s$ , new workers are assigned randomly to firms in that industry, such that the probability to join a given (domestic or MNC) firm is equal to the share of its demand for new workers over the total demand for new workers in industry  $s$  ( $\frac{N_j}{N_s}$  for domestic firms or  $\frac{N_{MNC(s)}}{N_s}$  for the MNC). This random search feature implies that new workers cannot choose whether to join a domestic firm or the MNC in  $s$ . Their choice of industry is based on the expected or average wage for new workers (denoted by  $\tilde{\omega}_s$ ) and not on the realized wage (either  $\omega_s$  or  $\psi_s \omega_s$ ). We do not allow new workers to revisit their choice of an industry once the random allocation of an employer in that industry has materialized.<sup>35</sup> This assumption is in line with the “good jobs” literature, which argues that above-market wages in “good jobs” can be sustained as an equilibrium outcome when they are rationed and assigned based on “luck”, i.e., there is no feature of the worker that makes her more deserving of the job in terms of productivity or preferences (see [Green, 2015](#), for a discussion).

Given these assumptions, the overall supply of new workers to industry  $s$  is given by

$$l_{Ns} = \frac{\tilde{\omega}_s^{\eta_N}(\psi_s)}{\sum_{s'} \tilde{\omega}_{s'}^{\eta_N}(\psi_{s'})} L_N^0, \quad (9)$$

where  $L_N^0$  is the start-of-period economy-wide number of new workers, and  $\tilde{\omega}_s(\psi_s) \equiv \omega_s \left(1 - \frac{N_{MNC(s)}}{N_s}\right) + \psi_s \omega_s \frac{N_{MNC(s)}}{N_s}$ . This way to model the expected wage has a precedent in [Beaudry et al. \(2012\)](#). Note that whenever  $\psi_s = 1$  (MNCs do not pay a wage premium) then  $\tilde{\omega}_s(\psi_s) = \tilde{\omega}_s(1) = \omega_s$ . In such case, the composition of employment (domestic vs. MNC employers) is irrelevant and all new workers in  $s$  are paid the same market wage  $\omega_s$ . Otherwise,  $\tilde{\omega}_s$  is increasing in the MNC wage premium  $\psi_s$  and in the share of new workers hired by the MNC in industry  $s$ .

**The labor market for incumbent workers.** Incumbent workers start the period employed by a domestic firm. They choose whether to stay or leave their beginning-of-period employer for a new employment opportunity depending on the wage posted by their initial employer, the expected competitive market wages in all industries, and their draws. In contrast to new workers, who choose to join industry  $s'$  (without prior firm or industry attachment), incumbent workers from firm  $j$  in industry  $s(j)$  who become new workers in industry  $s'$  pay a cost to change industries that depends on their starting and ending industry ( $\tau_{s(j)s'} \leq 1$ ). We model this as an iceberg cost on the competitive market wage in industry  $s'$ .<sup>36</sup>

The initial number of incumbent workers of each domestic firm  $j$  in industry  $s$  is denoted by  $I_j^0$

<sup>35</sup>In a dynamic version of the model, new workers would have to wait one period for new taste draws across industries and employer draws within an industry. Moreover, we would need to assume workers are myopic, as they do not acknowledge that they become incumbents during the next period and that each firm would have a firm-specific rent-sharing.

<sup>36</sup>Because our model is a one-period model, this iceberg cost is equivalent to incumbent workers experiencing a permanent tax on their wages. A dynamic version of the model is one in which workers forfeit part of their wage only during the period when they switch industries, as at the beginning of the next period these workers become incumbents again. This assumption is consistent with industry-specific human capital ([Neal, 1995](#)).



and is taken as given. The domestic firm has to decide and post a wage  $W_j$  for incumbent workers at the beginning of the period. After the wage is posted, incumbent workers decide whether to remain with firm  $j$  and earn  $W_j$ , or to switch to a different employer.

Incumbents draw a taste shock for their current employer and for all industries, which leads to upward-sloping supply curves to their domestic employer and all industries. The draws of taste shocks are private information for incumbent workers. While these taste shocks are not verifiable to the firm, the firm knows they are distributed i.i.d. type 1 extreme value with dispersion parameter  $1/\eta_I$ . Firms take this into account when posting a wage for their incumbents.

Similar to the new workers, incumbent workers draw taste shocks for industries but cannot choose their employer in an industry (which is assigned randomly after the incumbent worker chooses an industry). If they decide to leave their employer but remain in industry  $s$ , the former incumbent worker has a probability  $(N_{MNC(s)}/N_s)$  to be hired by an MNC and receive a wage equal to  $\psi_s \omega_s$  and a probability  $(1 - N_{MNC(s)}/N_s)$  to be hired by a domestic firm and receive  $\omega_s$ . Our way to think about outside options is similar in spirit to that of [Beaudry et al. \(2012\)](#). The expected wage of incumbent workers who break ties with their initial employer but stay in  $s$  is the same as the expected wage of new workers in  $s$  ( $\tilde{\omega}_s(\psi_s)$ ). Incumbent workers from industry  $s$  who move to  $s'$  have an expected wage of  $\tau_{s's'} \tilde{\omega}_{s'}(\psi_{s'})$ .

The decision of an incumbent worker in firm  $j$  is based on the wage posted by the current employer ( $W_j$ ), the vector of expected wages in all industries ( $\tilde{\omega}$ ), the vector of moving costs ( $\tau_{s(j)}$ ), and the individual-specific taste shocks drawn at the beginning of the period. Given all these assumptions, when the employer posts a wage  $W_j$ , the labor supply of incumbent workers to their employer  $j$  is:

$$I_j(W_j; \psi) = \frac{W_j(\psi)^{\eta_I}}{W_j(\psi)^{\eta_I} + \sum_{s'} (\tau_{s(j)s'} \tilde{\omega}_{s'}(\psi_{s'}))^{\eta_I}} I_j^0 \equiv \frac{W_j(\psi)^{\eta_I}}{\Omega_{js}(W_j, \tilde{\omega}; \psi)^{\eta_I}} I_j^0 \equiv \pi_j(W_j, \tilde{\omega}; \psi) I_j^0, \quad (10)$$

where  $\Omega_{js}(W_j, \tilde{\omega}; \psi) = \left( W_j(\psi)^{\eta_I} + \sum_{s'} (\tau_{s(j)s'} \tilde{\omega}_{s'}(\psi_{s'}))^{\eta_I} \right)^{1/\eta_I}$ . We allow the taste dispersion parameter of incumbent workers to possibly differ from the taste dispersion parameter of new workers ( $\eta_I \neq \eta_N$ ).<sup>37</sup>  $\pi_j(W_j, \tilde{\omega}; \psi) \equiv \frac{W_j(\psi)^{\eta_I}}{\Omega_{js}(W_j, \tilde{\omega}; \psi)^{\eta_I}}$  is the share of the initial number of incumbent workers of firm  $j$  ( $I_j^0$ ) who remain with the firm; this share is a function of the wage set by the firm for incumbents  $W_j$  and the vector of industry-specific expected entry wages  $\tilde{\omega}(\psi)$ .

### 5.3 The Problem of the Domestic Firm

Domestic firms produce using only labor and sell their output to either the final good producer  $f$  or to MNCs. The production function of firm  $j$  is given by  $Q_j = T_j L_j$ , where  $T_j$  is its physical productivity and  $L_j$  is the total number of workers. The total demand for the variety of firm  $j$  is given by  $Q_j = B_j p_j^{-\sigma}$ , where  $B_j \equiv b_{DOM} + \sum_{s' \in \mathcal{B}_j} b_{j,MNC(s')} \equiv b_{DOM} + B_{j,MNC}$ . The revenue of firm  $j$  is given by

$$p_j Q_j = B_j^{\frac{1}{\sigma}} Q_j^{\frac{\sigma-1}{\sigma}} = B_j^{\frac{1}{\sigma}} T_j^{\frac{\sigma-1}{\sigma}} L_j^{\frac{\sigma-1}{\sigma}} = A_j L_j^{\frac{\sigma-1}{\sigma}}, \quad (11)$$

where  $A_j \equiv B_j^{\frac{1}{\sigma}} T_j^{\frac{\sigma-1}{\sigma}}$  is the revenue shifter of firm  $j$ . Note that there is an isomorphism between the demand shifter of the firm and physical productivity. To simplify notation, we focus on the revenue shifter  $A_j$  as the heterogeneous feature of firm  $j$ .

<sup>37</sup>We assume that incumbent workers receive new draws of their taste shocks (new relative to those received in a pre-period – which we do not model – when those workers were “new workers”). Put differently, we assume that the taste shocks received by a worker when she was a new worker are uncorrelated to the taste shocks received when she is an incumbent.

Firm  $j$  in industry  $s$  chooses the number of new hires  $N_j$  and the wage of its incumbent workers  $W_j$  that maximize its profits:

$$\max_{N_j, W_j} A_j (I_j(W_j) + N_j)^{\frac{\sigma-1}{\sigma}} - (\omega_{s(j)} N_j + W_j I_j(W_j)) - c(N_j),$$

where the first term represents the total revenue of firm  $j$ , the second term represents its wage bill, and the third term represents its recruitment and training cost.

From the first-order condition (FOC) with respect to the number of new hires  $N_j$ , we obtain that the firm equates the marginal revenue product  $MRP_j$  with the marginal cost of a new hire  $\omega_{s(j)} + c'(N_j(\psi))$ :

$$MRP_j(\psi) = \omega_{s(j)} + c'(N_j(\psi)), \quad (12)$$

where  $MRP_j(\psi) = \frac{\sigma-1}{\sigma} A_j L_j(\psi)^{-\frac{1}{\sigma}} = \frac{\sigma-1}{\sigma} A_j (I_j(W_j; \psi) + N_j(\psi))^{-\frac{1}{\sigma}}$ .

From the FOC with respect to the wage of incumbent workers, and by assuming that firm  $j$  disregards its effect on  $\Omega(W_j, \tilde{\omega})$ , we obtain that:

$$W_j(\psi) = \frac{\eta_I}{\eta_I + 1} MRP_j(\psi). \quad (13)$$

Equation (13) is useful to discuss the two types of labor market imperfections in our model and the conditions under which the model collapses to the competitive benchmark. The first labor market imperfection comes from domestic firms internalizing that incumbents have an upwards sloping supply curve to the firm. As in standard monopsony models, the firm equates the marginal revenue product of an incumbent worker to her marginal factor cost. This results in a posted wage equal to an exploitation rate  $\frac{\eta_I}{\eta_I + 1}$  times  $MRP_j$ . Thus, employers exert market power over their workers.

The second labor market imperfection stems from the existence of exogenous MNC premia  $\psi_s$ . Workers supply labor to industries according to the expected wage ( $\tilde{\omega}_s$ ), which is typically higher than  $\omega_s$ . The possibility of receiving a premium makes workers over-supply labor to industries with higher MNC presence. Since workers are randomly allocated to firms according to the share of MNC employment in the industry, too many workers end up working for domestic employers with lower  $MRP_j$  than that of alternative domestic employers in industries with fewer MNCs.

We can rearrange the terms of equation (13) to provide an intuitive expression for the two labor market imperfections. Define  $MRP_j(1)$  as the optimal marginal revenue product in the absence of MNCs (or whenever MNCs do not pay a premium).  $\psi = 1$  leads to an efficient  $MRP_j$  because domestic firms hire new workers according to the domestic market wage and new workers supply labor to each industry according to the same market wage. We can write equation (13) as:

$$W_j(\psi) = \frac{\eta_I}{\eta_I + 1} MRP_j(1) + \frac{\eta_I}{\eta_I + 1} (MRP_j(\psi) - MRP_j(1)).$$

Note that the first term incorporates a market power distortion whenever  $\eta_I$  is finite. However, the second term incorporates a distortion even when domestic firms face an infinitely elastic labor supply ( $\eta_I \rightarrow +\infty$ ) because the MNC premium  $\psi$  creates a wedge in the optimal allocation at domestic firms. It is also apparent from the previous equation that our model collapses to the fully competitive benchmark only when  $\eta \rightarrow +\infty$  and  $\psi = 1$  at the same time.

## 5.4 First-Order Approximation of the Equilibrium Conditions

The equilibrium in this economy is characterized by the set of posted wages and new hire decisions such that equations (12) and (13) are satisfied  $\forall j$ . It also has to satisfy the market clearing condition for new workers presented in equation (F19) (Online Appendix F).

Given the non-linearity of the equilibrium conditions described above, it is not possible to find a closed-form solution of the wage setting equation for incumbent workers at domestic firms. We consider a log-linearized version of the equilibrium conditions of this economy. We denote  $\hat{X}$  as the log-deviation of the variable  $X$  from its equilibrium and interpret it as percentage deviations and  $\bar{X}$  as the equilibrium value of the variable  $X$  around which the first order approximation is taken. We focus on the main equations and their intuition here and refer the reader to Online Appendix F for all the derivations.

We are interested in the determinants of changes in wages set by domestic firms for their incumbent workers. Using the FOCs of the profit-maximization problem of a domestic firm  $j$ , we show in equation (F14) that one can write the equilibrium log-linear approximation for the change in the wage set by  $j$  for its incumbent workers as:

$$\hat{W}_j = \beta_{1j}\hat{A}_j + \beta_{2j}\hat{\omega}_{s(j)} + \beta_{3j} \sum_{s' \neq s(j)} \pi_{js'} \hat{\omega}_{s'} + \beta_{4j} \sum_{s'} \pi_{js'} \frac{(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1+(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \left( \hat{N}_{MNC(s')} - \hat{N}_{s'} \right), \quad (14)$$

where  $\beta_{1j}, \beta_{2j}, \beta_{3j}, \beta_{4j}$  are elasticities and  $\pi_{js'} \equiv \frac{(\tau_{ss'}\bar{\omega}_{s'})^{\eta_I}}{\bar{\Omega}_{js}^{\eta_I}}$  is the equilibrium probability that a worker from firm  $j$  moves to a market  $s'$ .<sup>38</sup> The first term represents the effect of changes in the revenue shifter of firm  $j$  on incumbents' wages. The second term refers to changes in the competitive wages of new workers in the market of firm  $j$ . The third term refers to changes in the competitive wages in other markets. These latter changes influence the wages of firm  $j$  depending on the ability of its workers to move to each market  $s'$ , which is reflected in the equilibrium probabilities  $\pi_{js'}$ . The last term is related to changes in the composition of employment towards MNC jobs paying a premium  $\psi_{s'}$ . The changes in employment composition in market  $s'$  are weighed by how "easy" it is for workers from firm  $j$  to transition into market  $s'$ .

Our model also allows us to link the changes in wages and employment to the fundamental revenue shifters (both demand from clients and productivity of firms) in general equilibrium. This is useful for two main reasons: (i) it motivates the construction of our measures of labor market exposure and firm-level exposure to the expansion of MNC employment, and (ii) it also lays out the model-consistent conditions for the exclusion restrictions that our IV strategy had to satisfy. Using the relationship between the competitive entry wages and the revenue shifters of firms in general equilibrium we show in Online Appendix F.2 that we can write equation (14) as:

$$\begin{aligned} \hat{W}_j = & \Gamma_{1j} \sum_{s'} \pi_{js'} \left( \sum_{s''} \sum_{k=MNC \in s''} \lambda_{s'ks''} \hat{A}_k \right) + \Gamma_{2j} \sum_{s'} \pi_{js'} \frac{(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1+(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \left( \hat{N}_{MNC(s')} - \hat{N}_{s'} \right) \\ & + \Gamma_{3j} \sum_{s' \in \mathcal{B}_j} \theta_{MNC(s')j} (1 + \varphi_{s'}) \hat{A}_{MNC(s')} + \Gamma_{4j} \sum_{s'} \pi_{js'} \left( \sum_{s''} \sum_{k=DOM \in s''} \lambda_{s'ks''} \hat{A}_k \right) \\ & + \Gamma_{5j} \hat{T}_j + \Gamma_{6j} \theta_{DOMj} \hat{b}_{DOM}, \end{aligned} \quad (15)$$

where  $\{\Gamma_{1j}, \Gamma_{2j}, \Gamma_{3j}, \Gamma_{4j}, \Gamma_{5j}, \Gamma_{6j}\}$  are equilibrium elasticities mediating effects. The right-hand side of this

<sup>38</sup>In our model, the  $\beta_j$  elasticities are firm-specific, since they depend on the initial characteristics of each firm before the "MNC shock." We lay out the identification assumptions for the estimation of the average of each elasticity and its relation to the primitives of the model in the next subsection.

equation has six terms that affect the wage of a worker in firm  $j$  in industry  $s$ .

The first two terms capture the spirit of our measure of labor market exposure described in Section 4 (although we use changes in employment to proxy for the changes in revenue shifters in the model). The first term captures how changes in revenue shifters affect the labor demand in each market. It is a weighted average of the weighted changes in revenue shifters of MNCs in different industries. Then the weighted sum is weighted by the transition probabilities  $\pi_{js'}$ . The second term captures how changes in the composition of employment affect wages beyond changes in labor demand. This term is a weighted average of the relative employment of MNCs multiplied by a term that reflects the differential wage premium of MNCs. The third term is akin to our measure of firm-level exposure described in equation (5). This term captures how changes in the revenue shifters of MNCs, multiplied by the elasticity of size to sourcing  $(1 + \phi_s)$ , affect wages in firm  $j$  depending on  $\theta_{MNC(s')j}$ , where  $\theta_{MNC(s')j} = \bar{b}_{j,MNC(s')}/\bar{B}_j = \bar{q}_{j,MNC(s')}/\bar{Q}_j$  is the equilibrium share of sales that firm  $j$  sells to each MNC in  $s'$ .

The last three terms relate to changes in domestic shifters that affect the wages of firm  $j$ , and that could occur for other reasons unrelated to changes in MNC shifters. Thus, these three terms are part of our regression error in equation (2). The fourth term is identical to the first term of equation (15), with the exception that it refers to revenue shifters of domestic firms. It captures changes in labor demand in local firms. These changes could happen, for example, if domestic workers become more productive in a given industry. The fifth term  $\hat{T}_j$  is the change in firm-level physical productivity that is unrelated to any level of exposure to MNCs (e.g., a change in management or organization of the firm). Finally, the last term  $\theta_{DOMj}\hat{b}_{DOM}$  is the product of the change in the demand shifter of the domestic consumer  $\hat{b}_{DOM}$  times the degree of exposure of firm  $j$  to the domestic client producing the final good  $\theta_{DOMj}$ .

This model-based decomposition is helpful to clarify the potential endogeneity concerns of an OLS estimation of equation (2). Any shock that affects both the revenue shifters of MNCs and domestic firms in the same market would violate the exclusion restriction of the OLS estimator. A valid instrument should, thus, affect the revenue shifters of MNCs without having a systematic correlation with the revenue shifters of domestic firms. We believe that our instrumental variables, exploiting variation in the global employment of MNCs with subsidiaries in CR, represent plausibly valid candidates.

## 5.5 Estimation of Key Model Parameters and Discussion

In this subsection we use equation (14) to obtain estimates of the average elasticities  $\beta_j$  and to link these estimates to the structural parameters of the model. In particular, we are interested in obtaining estimates for the retention-wage elasticity ( $\eta_I$ ), the cost of hiring and training of a worker as a proportion of the market wage ( $c_0/\omega_s$ ), and the elasticity of the marginal cost of hiring and training with respect to the number of hires ( $\alpha$ ). To do this we proceed in five steps. First, we write each of the elements of  $\{\beta_{1j}, \beta_{2j}, \beta_{3j}, \beta_{4j}\}$  explicitly in a model-consistent way. Second, we estimate the reduced-form average elasticities. Third, we present estimation and results for the retention-wage elasticity  $\eta_I$ . Fourth, we calibrate the relevant equilibrium shares from the data. Fifth, we use the estimated elasticities together with the calibrated parameters to infer estimates of  $\{c_0/\omega_s, \alpha\}$ . We do this last step by minimizing the norm of the distances between the estimated elasticities and the structural elasticities. We also compute standard errors of  $\{c_0/\omega_s, \alpha\}$  using a bootstrap procedure.

**Step 1. Model-consistent elasticities.** We can write  $\{\beta_{1j}, \beta_{2j}, \beta_{3j}, \beta_{4j}\}$  as:

$$\beta_{1j} \equiv \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})}$$

$$\begin{aligned}\beta_{2j} &\equiv \frac{(1 - \xi_j^C)(1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 + \pi_{js})}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \\ \beta_{3j} &= \beta_{4j} \equiv \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})},\end{aligned}\quad (16)$$

where  $\xi_j^I \equiv \frac{\bar{I}_j}{L_j}$  (equilibrium share of incumbents in the total number of workers),  $\xi_j^C \equiv \frac{c_0 \bar{N}_j^\alpha}{c_0 \bar{N}_j^\alpha + \bar{\omega}_s}$  (equilibrium share of the hiring and training marginal cost in the total labor cost per worker).  $\beta_{3j} = \beta_{4j}$  because from the point of view of firm  $j$ , it does not matter whether incumbent workers could find more attractive options in other markets due to higher competitive wages or a shift in composition towards MNCs paying a premium. This equivalence is similar to the one discussed by [Beaudry et al. \(2012\)](#) in the context of a search-bargaining model. We use this equality to regroup the terms in equation (14) and write:

$$\begin{aligned}\hat{W}_j &= \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \hat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 + \pi_{js})}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \hat{\omega}_{s(j)} \\ &+ \underbrace{\frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \left[ \sum_{s' \neq s} \pi_{js'} \hat{\omega}_{s'} + \sum_{s'} \pi_{js'} \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} (\hat{N}_{MNC(s')} - \hat{N}_{s'}) \right]}_{\hat{C}_s} \\ &= \beta_{1j} \hat{A}_j + \beta_{2j} \hat{\omega}_{s(j)} + \beta_{3j} \hat{C}_s.\end{aligned}\quad (17)$$

The new element  $\hat{C}_s$  combines the third and fourth terms from equation (14). Thus, it includes both the incumbents' wage effects coming from changes in the competitive wages in other labor markets and from changes in the composition of employment towards MNC jobs that pay a premium.

**Step 2. From model to estimation.** Our goal in the second step is to bring the previous equation to the data. To remain as close to the equation from the model as possible, there are four points to make. First, we need to address the construction of the explanatory variables. We compute the growth in the competitive wage paid to new workers in domestic firms in market  $s$  ( $\omega_s$ ) as the growth in the average residualized earnings paid to all new workers in domestic firms in market  $s$ . We compute residual earnings using the residuals of an earnings regression after controlling for individual fixed effects, year of birth dummies, a college dummy, a sex dummy, and a Costa Rican national dummy. Then, we compute  $\hat{N}_{MNC(s)}$  and  $\hat{N}_s$  as the growth of new employment of MNCs and domestic firms in market  $s$ . Finally, we compute  $\hat{A}_j = \frac{\hat{V}A_j}{L_j} - \frac{\sigma-1}{\sigma} \hat{L}_j$ , as suggested by the model.

Second, in the model, the  $\beta_j$  elasticities are heterogeneous. To obtain the average elasticities, we write the empirical counterpart of equation (17) as follows:

$$\hat{W}_{it} = \bar{\beta}_1 \cdot \hat{A}_{j(i),t} + \bar{\beta}_2 \cdot \hat{\omega}_{s(i),t} + \bar{\beta}_3 \cdot \hat{C}_{s(i),t} + \alpha_{j(i)} + \gamma_{ind(s(i)) \times t} + \mu_{reg(s(i)) \times t} + \rho_{ind(s(i)) \times reg(s(i))} + \varepsilon_{it}, \quad (18)$$

where  $\varepsilon_{it}$  is equal to  $(\beta_{1j} - \bar{\beta}_1) \hat{A}_{j(i),t} + (\beta_{2j} - \bar{\beta}_2) \hat{\omega}_{s(i),t} + (\beta_{3j} - \bar{\beta}_3) \hat{C}_{s(i),t}$  net of the fixed effects. Equation (18) is the specification we take to the data.

Third, we aim to provide a consistent estimation of the average elasticities  $\{\bar{\beta}_1, \bar{\beta}_2, \bar{\beta}_3\}$ . These coefficients capture the average effect of the firm-level revenue shifters, the market wage, and the composition term on wages of incumbent workers in domestic firms. We also use these coefficients to infer our parameters of interest through equation (16). We rely on an IV strategy similar to the one used in Section 4. We construct the instruments for  $\hat{A}_{j(i),t}$ ,  $\hat{\omega}_{s(i),t}$ , and  $\hat{C}_{s(i),t}$  by leveraging the changes in global



employment of MNCs with subsidiaries in CR.<sup>39</sup>

Fourth and finally, under certain conditions, the heterogeneity of the  $\beta_j$  elasticities might pose a threat to identification. A consistent estimation of the average elasticities in equation (18) requires stronger assumptions for the IV strategy. This happens because the residual  $\varepsilon_{it}$  may be correlated with the instruments even if the instruments are uncorrelated with the heterogeneous coefficients. A sufficient condition discussed in Card (2001) and Heckman and Vytlačil (1998) in the context of heterogeneous returns to education, and adapted to our context, would have two parts. First, the instruments need to be uncorrelated with the heterogeneous coefficients. Second, the first stage regression should provide consistent estimates of the effect of the instrument of the endogenous variables (i.e., the instruments should be uncorrelated with the error term in the structural version of the first stage regression). The first condition would be violated, for example, if more able workers chose to work for domestic firms that supply MNCs that experience larger future global growth. The second condition would be violated if there are other factors that affect domestic firms' or sectoral wage growth in CR, which also affect the global growth of MNCs with subsidiaries in CR. However, as seen in Section 4.3, this concern is less likely to be warranted whenever the parent and its subsidiaries are in different industries.

**Step 3. Estimates of the retention-wage elasticity.** Before discussing the calibration of the parameters  $\{\sigma, \xi_j^I, \pi_{jj}, \pi_{js}, \bar{N}_j\}$ , we estimate one of our parameters of interest: the retention-wage elasticity  $\eta_I$ . To do this in a model-consistent way, we rearrange equation (10) and take logs on both sides to write:

$$\ln \left( \frac{I_j(W_j)/I_j^0}{1 - I_j(W_j)/I_j^0} \right) = \eta_I \ln(W_j) + \ln \left( \sum_{s'} \left( \tau_{s(j)s'} \omega_{s'} \right)^{\eta_I} \right),$$

where the right hand side represents the log retention rate on the population of incumbents at each firm  $j$ . We then estimate the empirical counterpart of the previous equation. The second term on the right-hand side is a function of changes in the wages of all industries. We proxy for this function using a fine set firm and industry-region-year fixed effects. Our estimating equation is:

$$\ln \left( \frac{I_{jt}/I_{jt}^0}{1 - I_{jt}/I_{jt}^0} \right) = \eta_I \ln(W_{jt}) + \alpha_j + \gamma_{ind(s(j)) \times reg(s(j)) \times t} + \varepsilon_{jt}, \quad (19)$$

where  $I_{jt}^0$  is the number of workers of firm  $j$  who are observed working for  $j$  in both years  $(t-2)$  and  $(t-1)$ , i.e., the incumbents of firm  $j$  at the beginning of year  $t$ .  $I_{jt}$  is the number of workers of firm  $j$  who are observed working for  $j$  in  $(t-2)$ ,  $(t-1)$ , and  $t$ , i.e., the workers who were incumbents at the beginning of year  $t$  and continue with firm  $t$  throughout  $t$ .  $\log(W_{jt})$  is the log of the yearly average labor earnings of incumbent workers who remain at firm  $j$  in year  $t$  (i.e., those  $I_{jt}$  workers who are observed employed by firm  $j$  in  $(t-2)$ ,  $(t-1)$ , and  $t$ ). An observation in equation (19) is a firm-year. We instrument  $\ln(W_j)$  with the same instrument used for our measure of firm-level exposure to MNCs.

Table 5 reports the first stage, reduced form, OLS and IV regressions based on this equation. Our IV specification finds an estimate for the retention-wage elasticity  $\eta_I$  of 9.28. From the FOC of the domestic firm problem (equation (13)) our estimate of  $\eta_I$  implies a value of the exploitation index  $\frac{\eta_I}{1+\eta_I}$  of 0.90. This value is relatively high compared to other estimates in the literature (e.g., Manning, 2011; Berger et al., 2019; Kline et al., 2019). However, it is difficult to find an appropriate benchmark for our result since most of the evidence on monopsony or rent-sharing comes from developed countries. Ours is the first paper

<sup>39</sup>Concretely,  $IV(\hat{A}_{j(i),t}) \equiv IV(\Delta FLE_{j(i),t}) = \sum_{s'} \theta_{j(i)s',t-1} \Delta \mathcal{O}_{s't}$ ,  $IV(\hat{\omega}_{s(i),t}) \equiv \Delta \mathcal{O}_{s(i),t}$  and  $IV(\hat{C}_{s(i),t}) \equiv \sum_{s' \neq s} \pi_{js'} \Delta \mathcal{O}_{s',t} + \sum_{s'} \pi_{js'} \frac{(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1+(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \Delta \mathcal{O}_{s',t}$ . For the last term, both  $\pi_{js'}$  and  $\bar{N}_{MNC(s')}/\bar{N}_{s'}$  are calculated using 2006 to 2008 data.

that uses plausibly exogenous firm-level shocks to estimate their pass-through to wages in a developing country. Moreover, we focus our estimation on domestic firms only, which are numerous (close to 30,000) and tend to be small (with a mean and median number of employees of 16 and 5, respectively). Thus, it may not be surprising to find that domestic firms have low labor market power.

As shown in Table 4, we find that a 10% increase in value added per worker leads to a 0.9% increase in incumbent wages, a result in the range suggested by previous research using matched employer-employee data (Card et al., 2018). Our different value of  $\eta_I/(\eta_I + 1)$  is consistent with the fact that, in our model,  $\eta_I$  governs the pass-through of both improvements in outside options and employer-level shocks. Besides, an infinitely elastic retention-wage elasticity ( $\eta_I \rightarrow +\infty$ ) is not a sufficient condition for our model to collapse to the perfectly competitive labor market benchmark in the presence of MNC wage premia. Hence, the large value of  $\eta_I$  does not mean that labor markets are close to perfectly competitive. However, it does suggest that incumbent workers see firms as close substitutes and that markdowns under the marginal product of labor are small. Therefore, it appears that the monopsony power of domestic firms does not play an important role in our context. Most of the labor market imperfections are due to wedges that the MNC premia create in the labor market.

**Step 4. Calibration of equilibrium moments.** To estimate the structural parameters  $\{c_0/\omega_s, \alpha\}$ , we need to take a stand on six equilibrium moments. First and foremost, we set  $\eta_I = 9.28$ , as estimated using our IV strategy in the previous step. We set a value of  $\sigma = 5.03$  (as estimated in Alfaro-Urena et al. (2020) in CR). This value of  $\sigma$  is central in the range of estimates used in the international trade literature (see Head and Mayer, 2014). The other four moments are computed using averages across firms in our data. We set  $\xi_j^I$  (the share of incumbents among total workers) equal to 0.67. We set  $\pi_{jj}$  and  $\pi_{js}$  (the probabilities that an incumbent stays at her firm and that she moves to another firm in the same market, respectively) equal to 0.70 and 0.12, respectively. Finally, we set  $\bar{N}_j$  (the average number of new hires) equal to 5.08.

**Steps 5. Estimation of the marginal hiring and training cost.** Tables 6 and 7 contain the results from the estimation of equation (18). Table 6 presents the first stage and reduced form, while Table 7 reports the OLS and IV results. Panel A of Table 7 refers to the estimated coefficients of equation (18). Panel B refers to the inferred structural parameters from our model. As in our estimation of indirect effects in Section 4, we focus on incumbent workers at domestic firms.

The IV results imply that, for each dollar increase in the revenue shifter of firm  $j$  ( $\hat{A}_j$ ), incumbent workers get around nine cents. The results also show that an exogenous increase of 1% in the competitive market wage of a given market  $s$  implies that incumbents in that market see their wage increase by 1.81%. The more than proportional wage increase is rationalized in our model by a high replacement cost.

The value of  $c_0/\bar{w} = 0.60$  implies that the cost of hiring and training the first new worker is 60% of the competitive market wage. Moreover, the positive value of the marginal cost elasticity  $\alpha = 0.25$  implies that the costs of hiring and training are convex. However, we are unable to reject that  $\alpha$  is statistically different from zero, which suggests that hiring and training costs could be linear in the number of hires.<sup>40</sup>

The value of  $c_0/\bar{w}$  together with a marginal hiring and training cost elasticity  $\alpha$  imply that the average marginal cost of hiring and training is 0.9 times the competitive wage ( $C'(\bar{N}_j)/\bar{w}_{s(j)} = c_0/\bar{w} \times \bar{N}_j^\alpha \approx 0.9$ ). This magnitude is smaller but comparable to the estimated replacement cost of around

<sup>40</sup>The literature has found both convexity and linearity of the hiring and training cost, e.g., Dix-Carneiro et al. (2019) develops a structural model to study informality and finds that hiring costs are very convex for firms in the tradable sector (equivalent to  $\alpha = 2.28$  in our notation), whereas Bloom (2009) cannot reject linearity in a linear-quadratic model of employment adjustment.

1.1, faced by U.S. firms after a patent allowance shock (Kline et al., 2019). These features make firms responsive to improvements in the outside options of their workers.

To provide a quantification of the importance of the marginal replacement cost on changes in wages one can go back to the partial-equilibrium wage setting equation of firm  $j$ . Consider the log-linearized version of equation (13) after replacing  $MRP_j$  by the elements in equation (12):

$$\begin{aligned}\widehat{W}_j &= \frac{\bar{\omega}_{s(j)}}{\bar{\omega}_{s(j)} + C'(\bar{N}_j)} \widehat{\omega}_{s(j)} + \frac{C'(\bar{N}_j)}{\bar{\omega}_{s(j)} + C'(\bar{N}_j)} \widehat{c'(N_j)} = \frac{1}{1 + C'(\bar{N}_j)/\bar{\omega}_{s(j)}} \widehat{\omega}_{s(j)} + \frac{C'(\bar{N}_j)/\bar{\omega}_{s(j)}}{1 + C'(\bar{N}_j)/\bar{\omega}_{s(j)}} \widehat{c'(N_j)} \\ &\approx \frac{1}{1+0.9} \widehat{\omega}_{s(j)} + \frac{0.9}{1+0.9} \widehat{c'(N_j)} \approx 0.53 \widehat{\omega}_{s(j)} + 0.47 \widehat{c'(N_j)}.\end{aligned}\quad (20)$$

Therefore, our model implies that the wage growth of employees at firm  $j$  would come in roughly similar proportions from changes in the competitive market-level outside option and from changes in the replacement cost. This result is consistent with our evidence in Section 4. If we take a proportional change of one standard deviation increase in labor market exposure (SD=7.04) and firm level exposure (SD=0.38), our main IV specification in Table 3 predicts that the earnings of incumbent workers at domestic firms would grow 1.02% ( $7.04 \times 0.145$ ) due to their increased labor market exposure to MNCs and 1.25% ( $0.38 \times 3.3$ ) due to their increased firm-level exposure to MNCs. This means that around 45% of the total increase comes from increases in labor market exposure (which reflects improvements in the outside options) and the remaining 55% comes from increases in firm-level exposure (which impact incumbent wages through the increase in the replacement cost of incumbent workers).

Overall, our estimates suggest that a social planner who cares about domestic workers' wages has little room for increasing the ability of workers to earn the full value of their marginal product of labor. There is more potential room for improvement from the side of the costs of hiring and training. While higher replacement costs result in higher wages for incumbent workers, these costs could also constrain firm growth. This can lead to unemployment or informality, margins that fall outside the scope of this paper. Besides, our findings suggest that the planner has scope to help local residents by boosting labor demand both directly through the hiring of MNCs and indirectly through supplying linkages.

## 6 Conclusion

This paper estimates the effects of MNCs on workers by combining administrative data on all worker-firm and firm-firm matches in CR with an instrumental variable strategy that exploits variation in the size of MNCs in the country. First, we find a direct MNC wage premium of 9%, which is consistent with MNCs paying above-market wages rather than compensating workers for disamenities. The wage premium is not explained away by firm characteristics such as size or technological sophistication and is larger for workers with a college education (12%) than for those without one (8%).

Second, we study the indirect effects of MNCs on the wages of incumbent workers at domestic firms. We separately estimate the effects of MNCs on outside options in the labor market and those mediated by changes in the performance of domestic employers from input-output linkages to MNCs. We show that the growth rate of annual earnings of a worker experiencing a one standard deviation increase in either the labor market or the firm-level exposure to MNCs is one percentage point higher than that of an identical worker with no change in either MNC exposure.

Third, and lastly, we present a stylized model of an economy that allows for both types of exposure to MNCs. Our model-based estimates imply that workers have a low attachment to their employer and are, therefore, sensitive to changes in their outside options. We also find that the average domestic firm

faces high marginal hiring and training costs, equivalent to almost one year of worker earnings paid at the domestic market wage. These high costs allow incumbent workers to extract part of the increase in employer rents resulting from higher sales to MNCs.

We highlight three avenues for future research. First, this paper focuses on those effects of MNCs on workers that are measurable with administrative data. While such data covers all formal workers and firms, they exclude the informal sector. This sector accounts for a large share of total employment in developing countries. Recent work has shown how international trade can have significant reallocation effects between the formal and informal sectors ([McCaig and Pavcnik, 2018](#); [Dix-Carneiro et al., 2019](#)). MNCs are likely to have an even stronger impact on reallocation than trade, as they embed themselves directly into the labor and product markets of the host country. Understanding the effects of MNCs on informality is vital for a comprehensive assessment of policies to attract MNCs to developing countries.

Second, our results on the direct effects of MNCs suggest that MNCs create “good jobs” in the host economy ([Acemoglu, 2001](#); [Green, 2015](#)). While we provide evidence that indicates that MNCs pay above market-clearing wages, more research is required to understand the mechanisms that sustain these wages in equilibrium. The recent paper by [Hjort et al. \(2019\)](#) takes a step in this direction by studying the fairness concerns of the HQs of MNCs as a potential mechanism. More work is necessary to understand this and other types of company-wide policies that could lead to wage premia.

Finally, our model-based estimates suggest that domestic firms in CR face higher marginal costs of hiring and training than firms in developed countries (as a multiple of the domestic market wage, see the review in [Manning, 2011](#)).<sup>41</sup> Such high costs might be one potential explanation for the well-established facts that firms in developing countries tend to be small and low-performing ([Tybout, 2000](#)) and that they grow relatively little over their life cycle ([Hsieh and Klenow, 2014](#)). Future work should provide more direct evidence on the quantitative importance of hiring and training costs in explaining these facts.

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<sup>41</sup>In a contemporaneous paper, [Dix-Carneiro et al. \(2019\)](#) find comparably large hiring costs in Brazil.

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## Figures

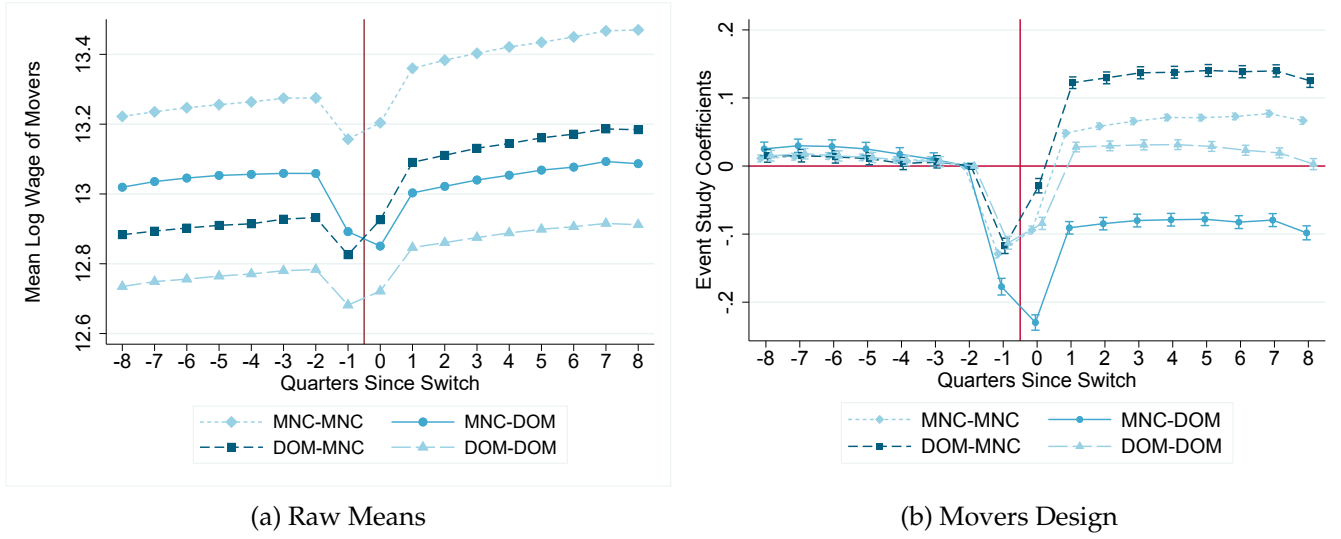


Figure 1: Worker Moves from Domestic Firms to MNCs Yield the Highest Wage Gains

*Notes:* Panel 1a plots the raw means of log worker quarterly-average labor earnings in each quarter before and after a change in employer. Panel 1b plots the event-study coefficients from the specification in equation (1), where the event is defined as an across-quarter change in employer. The sample is restricted to workers with the same main employer continuously between quarter -8 and -1 and the same new main employer between quarters 0 and +8. The dependent variable is the log worker quarterly-average labor earnings. In Panel 1b, we use robust standard errors clustered at the individual level.

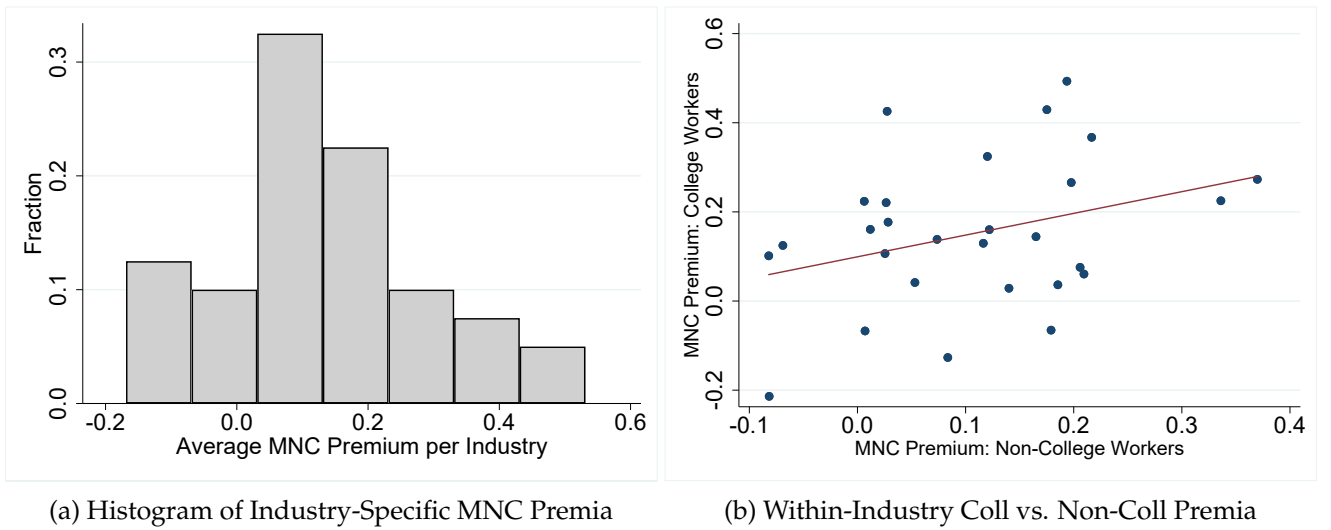


Figure 2: The MNC Premium Differs by Industry. Within an Industry, the MNC Premia of College and Non-College Workers Are Positively Correlated

*Notes:* Figure 2a plots the estimates of industry-specific MNC premia based on the movers design and using only moves from domestic firms to MNCs for which both the domestic firm and the MNC are in the same industry. Figure 2b plots the correlation between the MNC premium of college-educated workers in a given industry and the MNC premium of non-college-educated workers in the same industry. The differential premium of college vs. non-college-educated workers is estimated via adding a set of interaction terms between the event dummies and a college-educated dummy in the main movers design specification from equation (1). In both figures, the industry refers to the two-digit industry of each firm.

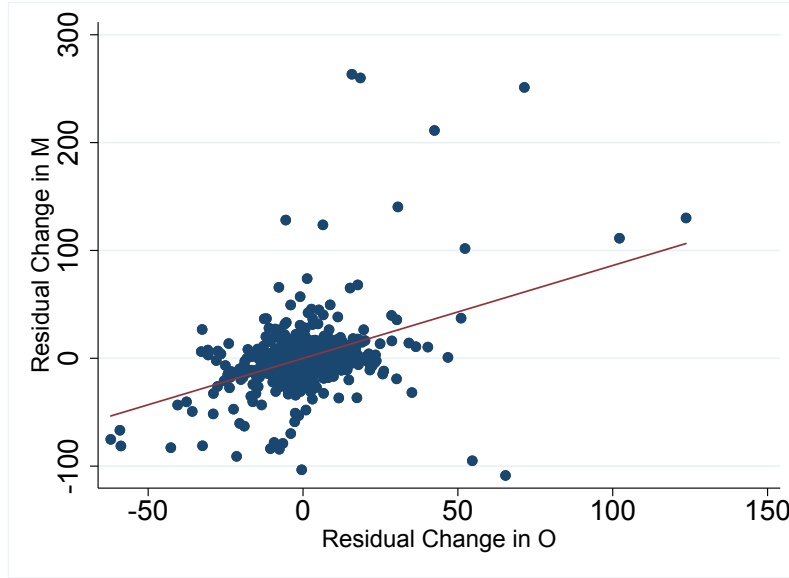


Figure 3: Changes in MNC Employment Inside and Outside of CR Are Positively Correlated. IV Set 1

Notes: Figure 3 plots the relationship between  $\Delta \mathcal{M}_{st}$  and  $\Delta \mathcal{O}_{st}$ , the growth rates of MNC employment inside and outside of CR (residualized of year and two-digit industry fixed effects) associated to two-digit industry  $\times$  region markets  $s$  in year  $t$ . In this figure,  $\Delta \mathcal{O}_{st}$  refers to the outside-CR changes in employment of the same MNC groups as those with subsidiaries in CR. This definition of  $\Delta \mathcal{O}_{st}$  pertains to IV Set 1. This figure only contains the observations with non-zero values of MNC employment.

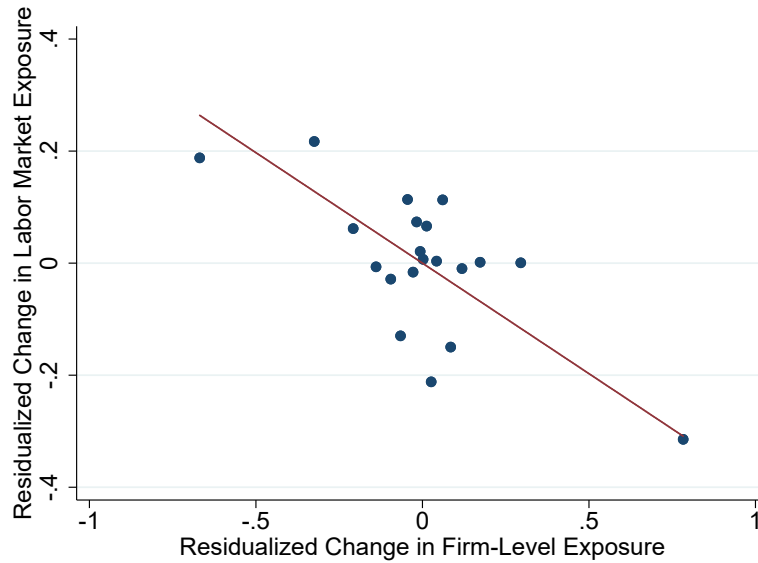


Figure 4: Workers' Labor Market and Firm-Level Exposure to MNCs Are Negatively Correlated

Notes: Figure 4 displays a binned scatter plot of the worker-year labor market exposure to MNCs with respect to the worker-year firm-level exposure to MNCs. Both measures of exposure have been residualized by the same fixed effects and controls used in our main equation (2). We use twenty equal-sized bins.



## Tables

Table 1: MNCs Have Better Amenities than Domestic Firms

Dependent Variable	Extra Hours (1)	Paid Extra (2)	Paid Bonus (3)	Paid Sick Leave (4)	Paid Vacations (5)	Hazard Insurance (6)	Soc. Sec. Contrib. (7)
MNC	0.693 (0.467)	0.137** (0.055)	0.067** (0.029)	0.162*** (0.043)	0.132*** (0.037)	0.171*** (0.039)	0.192*** (0.032)
<u>Other Controls</u>							
Wage	0.272 (0.170)	0.070** (0.030)	0.066*** (0.023)	0.069** (0.028)	0.078*** (0.026)	0.082*** (0.026)	0.058** (0.025)
W/ College	-0.127 (0.305)	-0.026 (0.092)	0.022 (0.039)	0.132** (0.063)	0.113** (0.045)	0.115** (0.057)	0.077 (0.056)
Male	-0.065 (0.243)	-0.028 (0.045)	0.008 (0.029)	0.053 (0.042)	0.041 (0.038)	0.058 (0.040)	0.084** (0.038)
Age	0.083 (0.069)	-0.023 (0.017)	-0.017 (0.012)	-0.009 (0.016)	-0.023* (0.014)	-0.033** (0.015)	-0.039*** (0.014)
Age <sup>2</sup>	-0.001 (0.001)	0.000 (0.000)	0.000 (0.000)	0.000 (0.000)	0.000 (0.000)	0.000** (0.000)	0.000*** (0.000)
Observations	723	469	469	469	469	469	469
Adjusted R <sup>2</sup>	0.014	0.035	0.048	0.072	0.080	0.094	0.11

Notes: Table 1 presents OLS regressions on a cross-section of workers surveyed in 2018 as participants in the National Survey of Household Income and Expenditures (abbreviated ENIGH). Column (1) uses as dependent variable the answer to the question: "In the last week, how many hours more than the usual were you required to work for your employer?". Columns (2) to (7) have as dependent variable dummies which take value one if the person answered that her employer is providing her with a given benefit: is paid for extra hours of work (Column (2)), receives a bonus salary at the end of the year (Column (3)), is paid for sick leave (Column (4)), has paid vacation days (Column (5)), has occupational hazard insurance (Column (6)), the employer pays Social Security contributions for the worker (Column (7)). The MNC dummy takes value one if the main employer of the worker was an MNC in 2017. In addition, we control for the log of the average monthly labor earnings of the worker in 2017, whether the worker has a college degree or not (1 if yes), if the worker is male or not (1 if yes), and the age and the square of the age of the worker. Robust standard errors in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table 2: The Effects of Changes in Exposure to MNCs on Workers in Domestic Firms. First Stage, Reduced Form, and Placebo IV for Leading IV Set 1. Stayers Only

Dep. Var.	First Stage: Main IV Set 1				Reduced Form: Main IV Set 1			Placebo Reduced Form: Main IV Set 1		
	$\Delta LME_{s(i),t}$ (1)	$\Delta FLE_{j(i),t}$ (2)	$\Delta LME_{s(i),t}$ (3)	$\Delta FLE_{j(i),t}$ (4)	$\Delta w_{it}$ (5)	$\Delta w_{it}$ (6)	$\Delta w_{it}$ (7)	$\Delta w_{it}$ (8)	$\Delta w_{it}$ (9)	$\Delta w_{it}$ (10)
$IV \left( \Delta LME_{s(i),t} \right)$	0.615*** (0.120)		0.616*** (0.120)	-0.007 (0.007)	0.068** (0.031)		0.065** (0.030)			
$IV \left( \Delta FLE_{j(i),t} \right)$		0.093*** (0.010)	-0.044 (0.044)	0.093*** (0.010)		0.304*** (0.077)	0.300*** (0.077)			
$IV \left( \Delta LME_{s(i),t+1} \right)$								-0.024 (0.022)		-0.024 (0.022)
$IV \left( \Delta FLE_{j(i),t+1} \right)$									-0.031 (0.073)	-0.030 (0.073)
Observations	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	2,721,231	2,721,231	2,721,231
Adjusted $R^2$	0.91	0.48	0.91	0.48	0.045	0.045	0.045	0.047	0.047	0.047

Notes: Table 2 reports the first stage and reduced form estimates associated to the IV strategy described in Section 4 for the estimation of the regression in equation (2). This exercise uses the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR).  $\Delta w_{it}$  is the percentage change in the monthly average labor earnings of worker  $i$  between years  $(t - 1)$  and  $t$ . The difference between the reduced form estimates in Columns (5) to (7) and those in Columns (8) to (10) is that in the latter columns we use the value of the instrument from the next period  $(t + 1)$  (instead of the contemporaneous value of the instrument). These regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ ). All regressions include firm fixed effects, region  $\times$  year, two-digit industry  $\times$  year, and two-digit industry  $\times$  region fixed effects, and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, college education, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table 3: The Effects of Changes in Exposure to MNCs on Workers in Domestic Firms. OLS and IV Estimates for Leading IV Set 1, Robustness Check Set IV2 and Both Sets Together. Stayers Only

Dep. Var. : $\Delta w_{it}$				Main: IV Set 1			Rob. Check: IV Set 2			Rob. Check: Both IV Sets		
	OLS (1)	OLS (2)	OLS (3)	IV (4)	IV (5)	IV (6)	IV (7)	IV (8)	IV (9)	IV (10)	IV (11)	IV (12)
$\Delta LME_{s(i),t}$	0.047*** (0.015)		0.050*** (0.016)	0.111** (0.053)		0.143** (0.066)	0.111* (0.061)		0.147** (0.072)	0.111** (0.050)		0.145*** (0.055)
$\Delta FLE_{j(i),t}$		0.718*** (0.137)	0.735*** (0.134)		3.269*** (0.909)	3.291*** (0.910)		3.293* (1.826)	3.365* (1.834)		3.274*** (0.868)	3.306*** (0.866)
Observations	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017
F-Statistic				26.3	83.4	41.2	35.2	17.9	8.74	40.0	53.2	27.3
Hansen Overid $p$ -val										1.00	0.99	1.00

Notes: Table 3 reports the OLS and IV estimates for the regression in equation (2).  $\Delta w_{it}$  is the percentage change in the monthly average labor earnings of worker  $i$  between year  $(t - 1)$  and year  $t$ . This exercise uses first the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR) in Columns (4)-(6), then the robustness check IV Set 2 (the instrument using changes in MNC employment outside of CR for MNCs with subsidiaries in at least one of twenty Latin American and Caribbean countries) in Columns (7)-(9), and last, both sets of IVs together in Columns (10)-(12). These regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ ). All regressions include firm fixed effects, region  $\times$  year, two-digit industry  $\times$  year, and two-digit industry  $\times$  region fixed effects, and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, college education status, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table 4: The Effects of Changes in Labor Market Exposure to MNCs and in Firm Value Added Per Worker on Workers in Domestic Firms. Stayers Only. Leading IV Set 1

	First Stage: Main IV Set 1			Reduced Form: Main IV Set 1		OLS		Main: IV Set 1	
Dep. Var.	$\Delta LME_{s(i),t}$ (1)	$\Delta (value-added/worker)_t$ (2)	(3)	$\Delta w_{it}$ (4)	$\Delta w_{it}$ (5)	$\Delta w_{it}$ (6)	$\Delta w_{it}$ (7)	$\Delta w_{it}$ (8)	$\Delta w_{it}$ (9)
$\Delta LME_{s(i),t}$						0.047*** (0.015)		0.129** (0.065)	
$\Delta (value-added/worker)_t$						0.008*** (0.001)	0.008*** (0.000)	0.092*** (0.029)	0.092*** (0.029)
$IV (\Delta LME_{s(i),t})$	0.616*** (0.120)	-0.152 (0.227)		0.065** (0.030)					
$IV (\Delta FLE_{j(i),t})$	-0.044 (0.044)	3.327*** (0.648)	3.242*** (0.653)	0.300*** (0.077)	0.298*** (0.077)				
<u>Fixed Effects</u>									
Region $\times$ Year	Yes	Yes	No	Yes	No	Yes	No	Yes	No
Two-Digit Industry $\times$ Year	Yes	Yes	No	Yes	No	Yes	No	Yes	No
Two-Digit Industry $\times$ Region $\times$ Year	No	No	Yes	No	Yes	No	Yes	No	Yes
Observations	3,080,017	3,080,017	3,079,984	3,080,017	3,079,984	3,080,017	3,079,984	3,080,017	3,079,984
Adjusted $R^2$	0.91	0.25	0.27	0.045	0.047	0.046	0.048		
F-Statistic								13.1	24.7

Notes: Table 4 reports the first stage, reduced form, OLS and IV estimates for the modified version of the main regression (equation (7)). The first stage, reduced form, and IV regressions use the leading IV Set 1 (the instruments using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR). The modification, which drives the difference between the exercise in this table and that in Table 3, is that instead of the change in firm-level exposure to MNCs, we use the change in the value added per worker of the firm (see equation (7)).  $\Delta w_{it}$  is the percentage change in the monthly average labor earnings of worker  $i$  between year  $(t-1)$  and year  $t$ . Columns (1) to (3) contain the first stage, Columns (4) and (5) contain the reduced form regressions, Columns (6) and (7) the OLS regressions, and (8) and (9) the IV regressions. With the exception of the regression in Column (1), all other regressions have two versions, one with  $\Delta LME_{s(i),t}$ , and one without. Whenever  $\Delta LME_{s(i),t}$  is included, the fixed effects used vary at the region  $\times$  year and two-digit industry  $\times$  year levels. Whenever  $\Delta LME_{s(i),t}$  is excluded, the fixed effects vary at the region  $\times$  two-digit industry  $\times$  year level. All these regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t-1)$  and  $t$ ). All regressions include firm fixed effects and control for the  $(t-1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, college education, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table 5: Model-Based Estimation of the Retention-Wage Elasticity for Incumbent Workers

Regression Dependent Variable	First Stage $\log(W_{jt})$	Reduced Form $\log(\text{Retention rate}_{jt})$	OLS	IV
	(1)	(2)	(3)	(4)
$\log(W_{jt})$			0.269*** (0.054)	9.283*** (3.197)
$IV(\log(W_{jt}))$	0.007*** (0.001)	0.061*** (0.019)		
<u>Fixed Effects</u>				
Two-Digit Industry $\times$ Region $\times$ Year	Yes	Yes	Yes	Yes
Firm	Yes	Yes	Yes	Yes
Observations	181,298	181,298	181,298	181,298
Adjusted $R^2$	0.90	0.45	0.45	
F-Statistic				40.2

Notes: Table 5 reports the first stage, reduced form, OLS and IV regressions based on equation (19). The first stage, reduced form, and IV regressions use the leading IV Set 1 (the instruments using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR).  $W_{jt}$  is the average wage of incumbents at firm  $j$  in year  $t$ . For  $IV(\log(W_{jt}))$  we use  $IV(FLE_{j(i),t})$ . The retention rate is defined as  $\frac{I_{jt}/I_{jt}^0}{1-I_{jt}/I_{jt}^0}$ .  $I_{jt}^0$  is the number of workers of firm  $j$  who are observed working for  $j$  in both  $(t-2)$  and  $(t-1)$ , i.e., the incumbents of firm  $j$  at the beginning of year  $t$ .  $I_{jt}$  is the number of workers of firm  $j$  who are observed working for  $j$  in  $(t-2)$ ,  $(t-1)$ , and  $t$ , i.e., the workers who were incumbents at the beginning of year  $t$  and continue with firm  $t$  throughout  $t$ . By construction,  $I_{jt}/I_{jt}^0 \leq 1$ .  $\log(W_{jt})$  is the log of the yearly average labor earnings of incumbent workers who remain at firm  $j$  in year  $t$  (i.e., those  $I_{jt}$  workers who are observed employed by firm  $j$  in  $(t-2)$ ,  $(t-1)$ , and  $t$ ). An observation is a firm-year. Given these definitions, the first year  $t$  is 2011 (as incumbents of firms  $j$  at the beginning of 2011 need to be observed working for  $j$  in 2009 and 2010). \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.



Table 6: Model-Based Wage Equation (Reduced Form and First Stage). Stayers Only. Leading IV Set 1

	First Stage: Main IV Set 1			Reduced Form: Main IV Set 1			
	$\hat{A}_{j(i),t}$ (1)	$\hat{\omega}_{s(i),t}$ (2)	$\hat{C}_{s(i),t}$ (3)	$\Delta w_{it}$ (4)	$\Delta w_{it}$ (5)	$\Delta w_{it}$ (6)	$\Delta w_{it}$ (7)
$IV(\hat{A}_{j(i),t})$	0.031*** (0.007)	-0.000 (0.000)	0.001 (0.001)	0.003*** (0.001)			0.003*** (0.001)
$IV(\hat{\omega}_{s(i),t})$	-19.028 (13.692)	2.966*** (0.904)	-4.556** (2.145)		2.355** (1.112)		2.515** (1.214)
$IV(\hat{C}_{s(i),t})$	-1.555 (3.850)	-0.907*** (0.166)	5.256*** (0.829)			-0.019 (0.360)	-0.396 (0.406)
Observations	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017
Adjusted $R^2$	0.22	0.57	0.70	0.045	0.045	0.045	0.045

Notes: Table 6 reports the first stage and reduced form estimates for the model equation (18) and for the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR).  $\Delta w_{it}$  is the percentage change in the monthly average labor earnings of worker  $i$  between year  $(t - 1)$  and year  $t$ .  $\hat{A}_{j(i),t}$  is the change in the firm revenue shifter,  $\hat{\omega}_{s(i),t}$  is the change in the competitive market wage, and  $\hat{C}_{s(i),t}$  is the change in the composition term.  $IV(\hat{A}_{j(i),t}) \equiv IV(\Delta FLE_{j(i),t}) = \sum_m \theta_{j(i)m,t-1} \Delta \mathcal{O}_{st}$ ,  $IV(\hat{\omega}_{s(i),t}) \equiv \Delta \mathcal{O}_{s(i),t}$  and  $IV(\hat{C}_{s(i),t}) \equiv \sum_{s' \neq s} \pi_{js'} \Delta \mathcal{O}_{s',t} + \sum_{s'} \pi_{js'} \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \Delta \mathcal{O}_{s',t}$ . For the last term, both  $\pi_{js'}$  and  $\bar{N}_{MNC(s')}/\bar{N}_{s'}$  are calculated using 2006 to 2008 data. Columns (1) to (3) report the estimates from the first stage regressions for each of the three explanatory variables regressed on all three instruments. Columns (4) to (7) report the estimates from the reduced form regressions in which we either introduce one instrument at a time (Columns (4) to (6)) or all instruments at the same time (Column (7)). All regressions include only stayers, i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ . All regressions include firm fixed effects and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, college education, Costa Rican nationality). Standard errors for the regression coefficients are clustered at the level of the firm. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table 7: Model-Based Wage Equation (OLS and IV Estimates) and Estimation of the Structural Parameters. Stayers Only. Leading IV Set 1

Dependent Variable : $\Delta w_{it}$	OLS (1)	IV (2)
<u>Panel A: Regression Coefficients</u>		
Change in the Firm Revenue Shifter $\left(\hat{A}_{j(i),t}\right)$	0.008*** (0.001)	0.088*** (0.030)
Change in the Competitive Market Wage $\left(\hat{\omega}_{s(i),t}\right)$	0.447*** (0.030)	1.817*** (0.679)
Change in the Composition Term $\left(\hat{C}_{s(i),t}\right)$	-0.003 (0.004)	0.264** (0.134)
<u>Panel B: Inferred Parameters</u>		
Marginal Cost of Hiring and Training of First Hire $\left(\frac{c_0}{\bar{\omega}}\right)$	0.393*** (0.104)	0.602*** (0.189)
Elasticity of Marginal Cost of Hiring and Training With Respect to the Number of Hires $(\alpha)$	0.172*** (0.035)	0.255 (0.216)
Observations	3,080,017	3,080,017
Adjusted $R^2$	0.047	
F-Statistic		8.02

Notes: Table 7 reports the OLS and IV estimates for the model equation (18) using the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR).  $\Delta w_{it}$  is the percentage change in the monthly average labor earnings of worker  $i$  between year  $(t - 1)$  and year  $t$ . Both regressions include only stayers, i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ . Both regressions include firm fixed effects and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, college education, Costa Rican nationality). Standard errors for the regression coefficients are clustered at the level of the firm. Standard errors for the inferred model parameters are calculated using bootstrap. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

# **The Effects of Multinationals on Workers: Evidence from Costa Rican Microdata**

Alonso Alfaro-Ureña, Isabela Manelici, and Jose P. Vasquez

## **Appendices**

These appendices supplement the paper “The Effects of Multinationals on Workers: Evidence from Costa Rican Microdata” with the following material:

- [Online Appendix A](#) presents our data construction and summary statistics.
- [Online Appendix B](#) provides additional evidence on the determinants of the MNC wage premium.
- [Online Appendix C](#) includes summary statistics on the sample of workers in domestic firms and their measures of exposure to MNCs. Moreover, we provide additional robustness checks and heterogeneity results for the indirect effects of MNCs on workers.
- [Online Appendix D](#) presents details on our data collection through surveys to MNCs.
- [Online Appendix E](#) provides model-relevant context on labor market institutions in CR.
- [Online Appendix F](#) contains detailed model derivations.

## Online Appendix A Data

### Online Appendix A.1 Administrative Data

**A. Matched employer-employee data.** The matched employer-employee data is built on the records of social security contributions to the Costa Rican Social Security Administration (*Caja Costarricense de Seguro Social* or CCSS). Given the nature of CCSS records, this data includes only individuals with social security contributions. Hence, this data does not cover informal employment.

The first step was to create the raw data merge. Contributions to social security are split into two types of insurance. The specific regulations of each insurance directly affect how an insured person is classified and, therefore, the criteria that must be used for the correct worker identification. The raw data files were separated by the type of insurance. The first type of insurance is for “Disability, Old Age and Death” (*Invalidez, Vejez y Muerte* or IVM). First, not all workers contribute to the IVM (due to exceptions, such as those to workers in the judicial system). Second, non-working individuals can choose to contribute to IVM voluntarily. The second type of insurance is for “Security, Sickness and Maternity” (*Seguridad, Enfermedad y Maternidad* or SEM),” which is mandatory for all salaried workers, independent workers and the retirees of the national pension regimes. Given that the set of SEM contributors is a superset of the IVM contributors and the relevant individual information is repeated in the two data sources, we focus on the SEM records.

The SEM data has a monthly frequency, starts in January 2006, and ends in December 2017. Each line in the SEM data characterizes a given personal tax ID (PID), the type of insurance held, an indicator of whether the insurance is voluntary, the type of disability (if any), gender, age and date of birth, country of birth, monthly labor earnings, code of the occupation, type of work day, location codes for both the individual and the employer, corporate tax ID (CID) of the employer, type of firm, and economic activity of the firm. The files that resulted from appending the raw monthly SEM files contained 13,804,333 entries in 2006 and ended with 20,948,279 entries in 2017.

The second step was to clean the unique tax IDs of both employees and employers. In particular, some tax IDs have changed over time (for instance, because the firm has changed its organizational structure). We have used correspondences to ensure that the same employee or employer can be tracked over time with a unique identifier. Because each employee can have more than one employer per month, each employee has as many monthly entries as employers that month. The minority of cases with duplicates in the employee-employer-month triad were due to either repetition of the entry with different vintages of a tax ID or due to typos that could be addressed manually.

In the third step, we produced descriptive statistics to identify potentially concerning patterns. The variable of most interest to our study is the labor earnings variable. While we use “labor earnings” and “wage” interchangeably throughout the paper, “labor earnings” is the precise terminology. Given the purpose of our research, we dropped non-working individuals (voluntarily insured) and independent workers (for whom there are no alternative means of cross-checking the labor earnings). The voluntarily insured and the independent workers jointly earned 6.6% (12.6%) of the total labor earnings of all workers in the raw SEM data in 2006 (2017). We then compared the data from the CCSS to that from the corporate income tax (CIT) returns. Over 99% of the wage bill in CCSS can be tracked in the CIT returns. Each year, for more than 95% of the country-level wage bill, the difference between the firm-level wage bill in CCSS and that in the CIT returns is less than 10%.

In the fourth step, we focused on the labor earnings variable and identified atypical values (e.g., atypical values relative to month  $(t - 1)$  and  $(t + 1)$  values for the same individual, or relative to the contemporaneous values for coworkers). Outlier values were often due to obvious typing mistakes

(such as those misplacing the decimal point) and were typically corrected based on month ( $t - 1$ ) and ( $t + 1$ ) values for the same individual.

In the fifth step, we constructed the final version of the cleaned matched employer-employee dataset. This step involved targeted quality checks on all other variables (other than the labor earnings variable). Whenever we found discrepancies in a value across records of the same individual (e.g., different sex), we kept the modal value. Table A1 presents summary statistics for this final cleaned dataset from which we have dropped individuals whose age is under 20 or over 60.

In the sixth and last step, we imposed additional conditions on the input dataset for analysis. Namely, we restricted the sample to both male and female employees aged 20 to 60. We aggregated the data to the quarterly or yearly level, depending on the analysis. We summed the earnings received by a given individual from each job in each quarter (year) and designated the employer that paid the highest total amount as the main employer for that quarter (year). Last, we only kept full-time workers.

Each analysis (of the direct and indirect effects of MNCs) required additional restrictions. The sample used to study the direct effects is restricted to workers who switch employers and have at least eight quarters of tenure at both the origin and destination firm. We also excluded movers to or from public sector employment. Table A2 describes this sample. Table A3 characterizes the steps taken in constructing the final sample of workers in domestic firms (used to study the indirect effects of MNCs).

**Note on data quality and the Costa Rican labor market:** Alfaro-Urena, Manelici, Mendoza Fernández, and Vasquez (2019) is a report on the evolution of labor earnings and inequality in CR. Because this report benchmarks the patterns in CR to those in other countries whose matched employer-employee datasets have been extensively used for research, it is informative on the quality of the data and on the extent to which the Costa Rican labor market is atypical.

**B. Other administrative data.** The remaining three administrative datasets (firm-to-firm transaction data, corporate income tax data, and foreign ownership data) are described in detail in the Online Appendix A on “Data Construction and Statistics” of Alfaro-Urena, Manelici, and Vasquez (2020).

## Online Appendix A.2 Orbis and Compustat Data

To construct instruments for the expansion of MNC subsidiaries in CR, we have integrated data from two commercial databases: Compustat and Orbis.

**A. Compustat.** Compustat is a product of Standard&Poor’s Global Market Intelligence. Compustat covers publicly-traded companies in the U.S. and other major markets. Compustat compiles the financial reports filed by public companies (including variables such as income, expenses, assets, and liabilities).

We used the *Code Lookup* function of Compustat to search manually for the unique Compustat ID (called *gvkey*) of MNC groups with subsidiaries in CR. Our starting point was the list of 622 MNC subsidiaries in CR, for which we know the MNC group name and country of ultimate ownership. We undertook this search both in the “North America Fundamentals Annual” and “Global Fundamentals Annual” databases, to cover both U.S. owned and non-U.S. owned MNCs. The search was based on the name of the MNC group. Whenever the search yielded various results, we chose the *gvkey* of the firm whose industry SIC code and reporting period (used as a proxy for the period of activity) coincide with those of the correct MNC. For example, the search for “Intel” (contains “Intel”) yields 42 results. Of these, we keep the *gvkey* of “INTEL CORP” whose industry SIC code is 3674 (Semiconductors and Related Devices) and whose reporting period is 1971 to 2018 (which has the highest overlap among all options with Intel’s existence since 1968).



Table A1: Summary Statistics for the Matched Employer-Employee Data

Year	Number of Observations (1)	Number of Individuals (2)	Number of Firms (3)	Mean Log Wage (4)	SD Log Wage (5)	College Educated (6)	Public Sector (7)	MNC Employer (8)	Male (9)	Stayer (10)	Costa Rican National (11)
2006	9,995,988	1,081,025	98,572	12.740	0.786	0.181	0.272	0.180	0.656		0.918
2007	10,429,890	1,155,168	96,398	12.758	0.791	0.176	0.257	0.188	0.656	0.662	0.912
2008	10,157,020	1,084,760	78,441	12.753	0.786	0.160	0.239	0.198	0.662	0.652	0.898
2009	9,946,083	1,058,652	79,433	12.810	0.821	0.168	0.263	0.199	0.653	0.692	0.897
2010	10,265,800	1,079,953	82,353	12.843	0.805	0.167	0.263	0.205	0.651	0.689	0.895
2011	10,572,580	1,103,652	84,186	12.890	0.821	0.171	0.270	0.208	0.647	0.692	0.895
2012	10,994,210	1,139,384	84,637	12.915	0.822	0.172	0.265	0.207	0.648	0.705	0.894
2013	11,076,160	1,134,648	82,053	12.932	0.832	0.175	0.267	0.208	0.644	0.725	0.898
2014	11,100,330	1,133,506	81,011	12.958	0.831	0.176	0.269	0.209	0.643	0.731	0.899
2015	11,100,750	1,135,353	80,526	12.991	0.815	0.179	0.267	0.214	0.641	0.731	0.899
2016	11,351,410	1,163,327	79,630	13.038	0.831	0.179	0.266	0.221	0.637	0.717	0.901
2017	11,635,540	1,191,060	79,892	13.054	0.831	0.180	0.262	0.224	0.632	0.713	0.903

*Notes:* Table A1 presents summary statistics of the matched employer-employee data with minimal restrictions, i.e., the raw data from which we dropped (i) non-working individuals (those voluntarily insured) and independent workers, and (ii) individuals under age 20 and over age 60. Observations are at the worker  $\times$  employer  $\times$  month level. If a worker has more than one employer in a given month, she appears as many times that month as the number of employers. Column (2) contains the number of unique personal tax IDs each year. Column (3) includes the number of unique corporate tax IDs each year. Labor earnings are in 2013 CPI-deflated Costa Rican Colones (in 2013, 1 U.S. dollar  $\approx$  500 Colones). Column (6) reports the share of college-educated workers in each year. Column (7) reports the share of workers employed in the public sector in each year. Column (8) reports the share of workers employed by an MNC in the entire formal economy in each year. Column (9) reports the share of male workers in each year. Column (10) reports the share of workers who in a given year have the same main employer as the one they had in the previous year. Column (11) contains the share of workers who are Costa Rican nationals in each year.

Table A2: Summary Statistics for the Sample of Workers Used in the Movers Design

Group	Number of Observations	Number of Individuals	Number of Firms	Log Wage Before	Log Wage Coworkers Before	Size Before	Log Wage After	Log Wage Coworkers After	Size After
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
All Movers	1,559,512	84,756	26,093	12.99 0.64	12.86 0.48	37.66 191.47	13.06 0.65	12.96 0.50	36.96 197.71
MNC-MNC Movers	281,384	15,544	579	13.37 0.65	13.18 0.43	402.11 868.68	13.46 0.69	13.28 0.47	353.65 860.51
DOM-MNC Movers	234,005	13,754	4,843	12.99 0.60	12.87 0.48	67.87 205.11	13.19 0.58	13.14 0.40	369.35 864.60
MNC-DOM Movers	190,757	11,217	4,198	13.15 0.62	13.02 0.38	415.58 876.56	13.08 0.64	12.97 0.50	73.19 222.53
DOM-DOM Movers	853,366	47,114	23,845	12.82 0.59	12.71 0.46	28.49 114.99	12.89 0.58	12.80 0.47	27.26 114.70

Notes: Table A2 presents summary statistics for the sample of workers to which we apply the movers design described in Section 3. An observation in this table is a worker  $\times$  quarter  $\times$  year. The data over which we run the movers regression is balanced, in the sense that each worker is observed for exactly 17 quarters: eight quarters before the move, the quarter of the move, and eight quarters after the move. The only exception applies to the minority of workers who have more than one event. The relevant quarter  $\times$  year observations of those workers are repeated. This explains why the numbers in Column (1) are slightly larger than the multiplication of Column (2) by 17 (the number of quarter  $\times$  year of each worker in the balanced panel). Columns (4) to (6) refer to the employer before the move, Columns (7) to (9) refer to the employer after the move. Columns (4) and (7) refer to the labor earnings of the mover, Columns (5) and (8) refer to the average labor earnings of the coworkers of the mover. Labor earnings are in 2013 CPI-deflated Costa Rican Colones (in 2013, 1 U.S. dollar  $\approx$  500 Colones). Columns (6) and (9) refer to the number of workers at the employer of the mover, before and after. The statistic under each titled average is the standard deviation of the variable above.

Table A3: Summary Statistics for the Steps of the Construction of the Final Sample of Workers in Domestic Firms

Year	Number of Individuals	Number of Firms	Number of Individuals	Number of Firms	Number of Individuals	Number of Firms	Number of Individuals	Number of Firms
Sample	I (1)	I (2)	II (3)	II (4)	III (5)	III (6)	IV (7)	IV (8)
2009	1,054,362	74,519	572,105	40,445	538,048	33,754	388,713	26,186
2010	1,076,511	77,603	574,260	41,089	551,397	35,314	392,635	27,025
2011	1,098,885	79,234	577,738	41,492	553,769	35,715	397,598	28,245
2012	1,137,004	79,783	606,488	41,569	582,969	35,777	426,271	28,667
2013	1,131,449	77,817	594,839	40,252	569,920	34,472	427,442	28,246
2014	1,131,358	76,977	591,820	39,310	566,897	33,938	426,208	27,586
2015	1,130,973	76,634	588,807	39,003	569,029	34,422	420,378	27,454
2016	1,157,860	75,773	597,972	38,708	578,335	34,261	425,066	27,698
2017	1,186,333	75,821	614,469	38,887	578,148	32,026	437,638	27,855

Notes: Table A3 presents the number of unique individuals and firms in four samples. Sample I – the sample in Columns (1) and (2) – includes all workers and firms in the formal economy of CR each year (without self-employed individuals). Sample II – the sample in Columns (3) and (4) – excludes from Sample I those firms that are MNCs and the public sector, in addition to firms with only one worker. This sample drops all workers whose main employer in a given year is dropped according to these rules. Sample III – the sample in Columns (5) and (6) – keeps only those firms (and their associated workers) from Sample II that are matched to the corporate income tax records and that have the information necessary to compute value added. Sample IV – the sample in Columns (7) and (8) starts from sample III and drops the firms with extreme values for the change in value added per worker (top and bottom 1%). Moreover, it drops the workers with extreme changes in yearly labor earnings (the top and bottom 1%). We also drop observations for which we have missing changes in annual labor earnings (for the worker) or missing changes in value added per worker (for the firm). Sample IV is the final sample used in the analysis of the effects of MNCs on workers in domestic firms.

This manual search led to finding 173 distinct MNC *gokeys*. For these 173 *gokeys*, we exported the following six variables: *ACT* - Current Assets - Total, *EMP* - Employees, *LOC* - Current ISO Country Code - Headquarters, *MKVALT* - Market Value - Total - Fiscal, *REVT* - Revenue - Total, *SALE* - Sales/Turnover (Net). We chose the level of consolidation of the accounts as “CONSOL== C,” which means that the values exported correspond to the combined reports of the parent and subsidiaries’ accounts. The dataset has annual frequency and is an unbalanced panel between 2006 and 2017.

**B. Orbis.** Orbis is Bureau van Dijk’s flagship company database. The financial and balance sheet information in Orbis comes from business registers collected by the local Chambers of Commerce to fulfill legal and administrative requirements (Kalemli-Özcan, Sørensen, Villegas-Sanchez, Volosovych, and Yeşiltaş, 2015). The construction of our two proposed instrumental variable sets for the MNC presence in CR relies heavily on Orbis. We have carried out two major sets of queries, each associated with each IV set (the leading IV set and the IV set used in the robustness check).

**The query for the data to construct IV Set 1 (the leading IV set):** First, we have queried Orbis for information on all *bvdidnumbers* (unique identifiers of companies in Orbis) with a subsidiary in CR. These *bvdidnumbers* correspond to the *global ultimate owners* (abbreviated GUOs) of MNC subsidiaries in CR. Then, for each GUO *bvdidnumber*, we exported information on the NACE Rev 2 four-digit and ISIC three-digit industry codes of the GUO and “key financials and employees.” Specifically, in addition to the industry codes, we exported the following variables: the number of employees, operating revenue (turnover), cash flow, total assets, P/L before tax, P/L for period [=Net income], shareholders funds, current ratio (x), profit margin (%), ROE using P/L before tax (%), ROCE using P/L before tax (%), and the solvency ratio (asset-based) (%).

We drop GUOs whose country was the same as the country of the subsidiary, and for which we only observe values for the number of employees and operating revenues in at most one year. The level of consolidation of the data is either “C1” or “C2.”<sup>i</sup> For firms with more than one report per consolidation code  $\times$  year, we keep the values reported at the latest date. For firms with both C1 and C2 reports in a given year, we take the average between the C1 and C2 values. Last, for firms in both this dataset and our Compustat dataset, we use the information on employment from Compustat to improve the quality of the information on employment from Orbis. Namely, in years when we only observe employment in one of the two datasets, we keep as the final value that unique value. In years when we observe employment both in Compustat and in Orbis, the final value is the average between the Compustat and the Orbis values.

We use this combined (Orbis and Compustat) dataset to construct our leading IV set. This dataset has an unbalanced panel structure between 2006 and 2017. Unfortunately, this dataset does not contain all of the 622 MNCs with subsidiaries in CR, but only 239 of them. As large firms are overrepresented in both datasets, we, therefore, have MNC-specific information for the largest 239 of the 622 MNCs in CR.<sup>ii</sup>

How do we proceed in the cases where we lack information to construct  $\mathcal{O}_{st}$  (see Section 4.3 for the definition)? Whenever we know the outside-CR employment of a given MNC, we assign that value to the two-digit industry  $\times$  region market  $s$  of its MNC subsidiary in CR. To the markets with MNCs in CR but without data on the outside-of-CR employment of those MNCs, we assign a value based on the

<sup>i</sup>C1 refers to the account of a company-headquarter of a group, aggregating all companies belonging to the group (affiliates, subsidiaries, etc.), where the company headquarter has no unconsolidated account. C2 refers to the account of a company-headquarter of a group, aggregating all companies belonging to the group (affiliates, subsidiaries, etc.) where the company headquarter also presents an unconsolidated account.

<sup>ii</sup>The subsidiaries of the MNCs whose consolidated accounts we have found employ 58% of all the workers in MNCs subsidiaries in the country.

value for that same two-digit industry of that market aggregated at the level of CR, then apportioned to the region of the market according to the initial share of total employment in that market.

**The query for the data to construct IV Set 2 (the IV set in the robustness check):** Second, we have queried Orbis for information on all *bvdidnumbers* (unique identifiers of companies in Orbis) with a subsidiary in a list of twenty Latin American and Caribbean countries. This list of countries contains Argentina, Belize, Bolivia, Brazil, Chile, Colombia, CR, Dominican Republic, Ecuador, Guatemala, Guyana, Honduras, Mexico, Nicaragua, Panama, Peru, Paraguay, El Salvador, Suriname, and Uruguay.

This list yielded a total of 4,595 unique *bvdidnumbers* of GUOs with a subsidiary in at least one of the twenty countries mentioned above. This list includes the list of MNCs identified in the previous step (i.e., the MNCs with a subsidiary in CR). For each of these *bvdidnumbers*, we exported the same variables as in the step above, that is, their industry codes, and “key financials and employees.” Cleaning the raw data involved the same steps as those described in the paragraph above. The structure of the cleaned dataset is an unbalanced panel between 2006 and 2017. We use this dataset to construct the second IV set, which we use in our robustness checks to the leading IV set (described above). As Table A4 shows, over half of these 4,595 MNCs are from one of the following five countries: the United States, Japan, Spain, Canada, and Italy.

### Online Appendix A.3 Details on Variable Construction

**Definition of the share of total (direct and indirect) sales to MNCs,  $\theta_{jm,t}^H$ .** We want to measure the total (direct plus indirect) sales of each firm in the economy to MNCs in CR. That is, we consider not only direct sales to MNCs but also indirect sales made through one’s clients at different supply-chain distances. This accounts for the fact that while few domestic firms are direct suppliers to MNCs, there are considerably more indirect suppliers. Accounting for indirect sales is in line with recent work on production networks, showing that the network structure of an economy can amplify shocks to specific nodes.

Let  $N_t$  be the total number of firms operating in CR in year  $t$ . Denote by  $N_t^M$  the number of MNC subsidiaries in the country that same year. While we omit subscript  $t$  from now on, note that  $N_t$  can differ across years. Define  $s_{jl}$  as the share of sales of firm  $j$  that go to firm  $l$ . Since no firm sells to itself,  $s_{jj} = 0$ . Now define the  $N \times N$  matrix  $\Sigma$  as the matrix containing all the shares  $s_{jl}$  of sales between all firms in the economy:

$$\Sigma = \begin{pmatrix} 0 & s_{12} & \dots & s_{1N} \\ s_{21} & \ddots & & s_{2N} \\ \vdots & & \ddots & \vdots \\ s_{N1} & s_{N2} & \dots & 0 \end{pmatrix}.$$

Since the elements of matrix  $\Sigma$  are shares, note that  $\sum_l s_{jl} = 1 \ \forall j$ . Without loss of generality, we order firms such that the first  $N^M$  columns of matrix  $\Sigma$  correspond to the shares firms sell to the  $N^M$  MNCs in CR that year, indexed by  $m$ . The column  $m$  (containing the sales sold by each firm in the economy to MNC  $m$ ) is denoted as  $\Sigma_m = (s_{1m}, \dots, s_{Nm})'$ .

Define  $\Sigma_m(h) \equiv \Sigma^h \cdot \Sigma_m$ , where  $\Sigma^h$  is the  $h$ -power multiplication of matrix  $\Sigma$  (for instance,  $\Sigma^0$  yields the  $N \times N$  identity matrix). Intuitively,  $\Sigma_m(0) = \Sigma_m$  contains the shares that firms sell directly to MNC  $m$ .  $\Sigma_m(h)$  contains the shares sold indirectly to MNCs through clients who are at supply-chain distance  $(h - 1)$ . In this case, the MNC  $m$  is at supply chain distance  $h$ . To fix ideas, a firm’s *direct* clients are at



supply chain distance 0, the clients of one's direct clients are at supply chain distance 1, and so forth. For example,  $\Sigma_m(1)$  contains the indirect sales to MNC  $m$ , made through one's direct clients (at supply chain distance 0).

We can now define our object of interest. We denote as  $\Theta_m(H)$  the vector of total (direct and indirect) shares of sales to MNC  $m$  (up to supply chain distance  $H$ ):

$$\Theta_m(H) = \left( \sum_h^H S^h \right) \cdot \Sigma_m.$$

The total share of sales of domestic firm  $j$  to MNC  $m$  (of degree  $H$ ) can be found in the entry corresponding to firm  $j$  in vector  $\Theta_m(H)$ . Denote this share by  $\theta_{jm}^H$ . Going forward, we omit the  $H$  superscript. The share of sales of firm  $j$  going to MNCs in labor market  $s'$  is the sum of shares of all MNCs  $m$  in  $s'$ , i.e.,  $\theta_{js'} \equiv \sum_{m \in s'} \theta_{jm}$ .

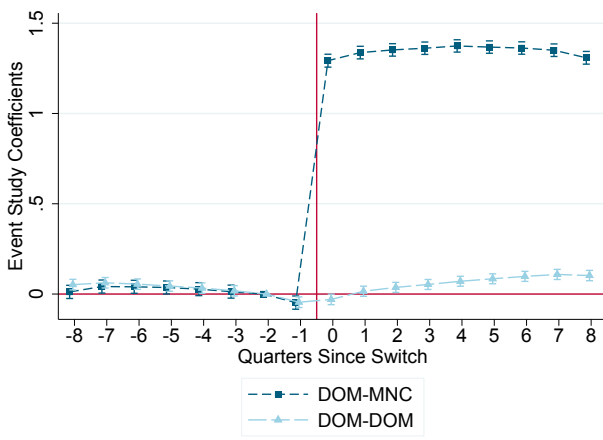
Table A4: Countries of the Global Ultimate Owners for MNCs with Subsidiaries in Latin America and the Caribbean

Country	Number	%	Cumulative
US	1,023	22.3	22.3
JP	479	10.4	32.7
ES	382	8.3	41.0
CA	367	8.0	49.0
IT	269	5.9	54.8
GB	264	5.8	60.6
DE	214	4.7	65.2
FR	149	3.2	68.5
IN	110	2.4	70.9
AU	102	2.2	73.1
NL	98	2.1	75.2
SE	93	2.0	77.3
CN	78	1.7	79.0
TW	77	1.7	80.6
CH	62	1.4	82.0
BR	61	1.3	83.3
DK	59	1.3	84.6
KR	57	1.2	85.8
BE	52	1.1	87.0
BM	51	1.1	88.1
CL	38	0.8	88.9
FI	38	0.8	89.7
NO	36	0.8	90.5
Total	4,595	100	

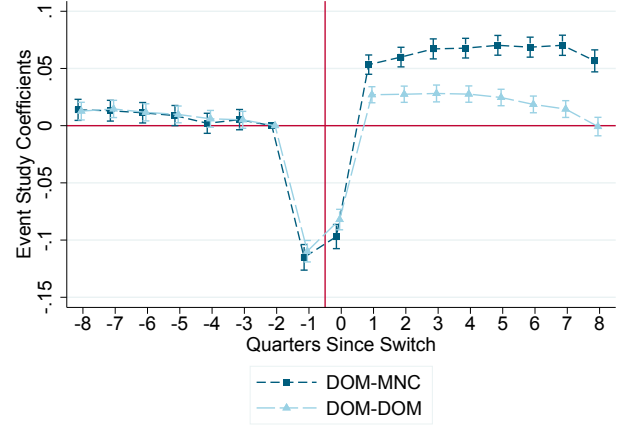
Notes: Table A4 summarizes the country of the global ultimate owner of MNCs with subsidiaries in at least one of twenty Latin American and Caribbean countries. For brevity, we do not report the countries that cover the remaining 10% of MNCs.

## Online Appendix B The Direct Effects of MNCs on Wages

### Online Appendix B.1 Firm and Worker Characteristics Explain Part of the MNC Premium



(a) Log Employer Number of Workers



(b) Log Worker Quarterly-Average Labor Earnings. Controls for Employer Number of Workers and Industry

Figure B1: Employer Size and Worker Quarterly-Average Labor Earnings

Notes: Figure B1 explores the importance of employer size in explaining the change in earnings upon changing employers. Panel B1a uses as dependent variable the log number of workers of the employer that quarter. Panel B1b uses as dependent variable the log quarterly-average worker labor earnings. The difference between the estimates in Panel B1b and those in Figure 1 comes from the additional controls in Panel B1b for the logs of the number of workers of the employer that quarter and the square of this number, and the two-digit industry code of the employer. This exercise pools together MNCs inside and outside of the *Zona Franca* (Free Zone) regime and workers of different educational attainment. We use robust standard errors clustered at the individual level.

The following specification estimates non-parametrically the contribution of firm size and industry characteristics to the size of the MNC wage premium. It also uses a more generous definition of the sample than that used in the main sample employed in the movers design. Workers used in the regression described in equation (B1) are only required to have worked for the same employer in the twelve months before a move.

$$w_{it} = \alpha_i + \lambda_t + \mu_r + \rho_o + \sum_{a \in \{DOM, MNC\}} \sum_{b \in \{SMALL, BIG\}} \sum_{c \in \{HT, LT\}} \psi_{(a+b+c)} D_{j(i,t) \in \{a+b+c\}} \quad (B1)$$

where  $w_{it}$  is the log of the labor earnings of individual  $i$  in month-year  $t$ ,  $\alpha_i$  is an individual fixed effect,  $\lambda_t$  is a month-year  $t$  fixed effect,  $\mu_r$  is a region fixed effect, and  $\rho_o$  is an occupation fixed effect.  $D_{j(i,t) \in \{a+b+c\}}$  is a dummy that takes value 1 if the employer  $j(i, t)$  of  $i$  in  $t$  has characteristics  $a$ ,  $b$ , and  $c$ , where DOM indicates that employer  $j(i, t)$  is a domestic firm, MNC indicates that employer  $j(i, t)$  is an MNC, SMALL means that the sales of employer  $j(i, t) < 5$  million USD, BIG means that the sales of employer  $j(i, t) \geq 5$  million USD, HT indicates that the industry of employer  $j(i, t)$  is high-tech (according to the OECD classification), and LT indicates that the industry of employer  $j(i, t)$  is low-tech. Estimates of the regression described in equation (B1) can be found in Table B1.

Table B1: Does the MNC Size or Industry Explain its Premium? Not Entirely

Dependent Variable: $w_{it}$	(1)	(2)	(3)
DOM + SMALL + HT	0.031** (0.001)	0.028** (0.001)	0.019** (0.001)
MNC + SMALL + LT	0.196** (0.003)	0.198** (0.003)	0.204** (0.003)
MNC + SMALL + HT	0.247** (0.004)	0.247** (0.004)	0.229** (0.004)
DOM + BIG + LT	0.198** (0.001)	0.191** (0.001)	0.179** (0.001)
DOM + BIG + HT	0.218** (0.001)	0.208** (0.001)	0.193** (0.001)
MNC + BIG + LT	0.260** (0.001)	0.258** (0.001)	0.248** (0.001)
MNC + BIG + HT	0.280** (0.001)	0.276** (0.001)	0.252** (0.001)
Individual FE	Yes	Yes	Yes
Year FE	Yes	Yes	Yes
Region FE	No	Yes	Yes
Occupation FE	No	No	Yes
Observations	6,096,274	6,096,274	6,096,272

Notes: Table B1 presents the estimates of the  $\psi_{(a+b+c)}$  coefficients on the dummies of employer characteristics from equation (B1). The reference category is that of an employer which is domestic, small, and in a low-tech industry (DOM+SMALL+LT). Columns (1), (2), (3) differ in the fixed effects used. We use robust standard errors clustered at the individual level.

**Zona Franca (Free Zone) status.** Like most countries around the world, CR has a Special Economic Zone regime called *Zona Franca* (Free Zone) under which authorized businesses (the majority of which are MNCs) are exempt from the normal regime applicable in CR, in particular concerning customs and taxation. Entities established in *Zona Francas* may enjoy tax exemption on the exports of their goods, income tax (ranging from 0% to 100% depending on the activity, location in CR and the number of years the entity has already enjoyed this benefit), sales tax, selective consumption tax, real estate transfer tax, and withholding tax on remittances abroad, as well as the free possession and use of currencies related to their local operations.

We now investigate whether MNCs in the ZF regime pay different premia to their workers relative to MNCs outside of the ZF regime and subject to the same obligations as domestic firms. The answer to this question is central to policy-making, as one of the most frequent arguments in favor of the ZF regime is that it creates “good jobs” for locals that would have presumably not been created without such a regime. We divide MNC subsidiaries in CR into two groups: those that are part of the ZF regime and those that are not.

Figure B2 plots the event-study coefficients for three types of moves: from a domestic firm to an MNC in the ZF regime (DOM-MNC(ZF)), from a domestic firm to a non-ZF MNC (DOM-MNC(NOT ZF)), and from one domestic firm to another. The magnitude of a gain upon changing employer is the highest for DOM-MNC(ZF) moves, followed by DOM-MNC(NOT ZF) moves, and then finally, by DOM-DOM moves.

Figure B3 investigates the role of firm size and industry in explaining the difference between the average premium of moves to an MNC in the ZF relative to the average premium of moves to an MNC outside of the ZF. First, in Panel B3a we use the log number of workers of the firm as the dependent variable and find that moves to an MNC in a ZF are moves to larger firms on average than moves to an MNC not in a ZF. This is in line with ZFs targeting firms that can make more substantial investments. Panel B3b plots again the event-study coefficients for the labor earnings as the dependent variable, this time after controlling for the firm size and industry. These controls make moves to a non-ZF MNC and a domestic firm significantly more similar among themselves, particularly in the short-term. However, there remains a significant difference between moving to a ZF MNC versus non-ZF MNC that is not explained away by the size and industry of the MNC.

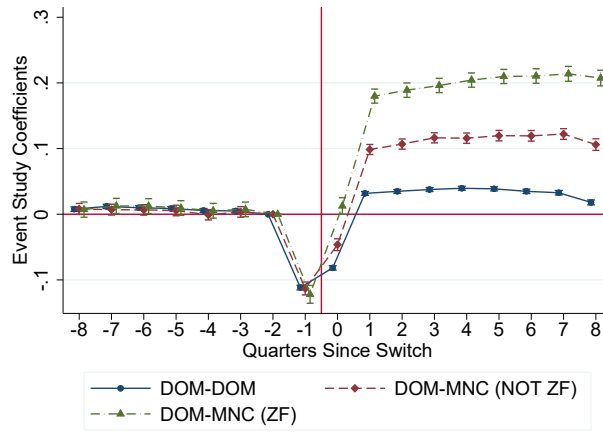
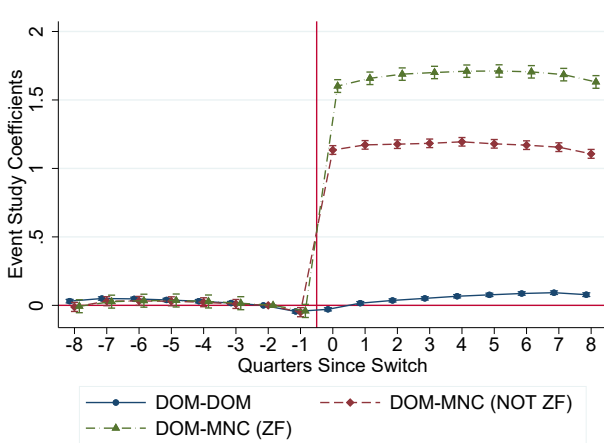
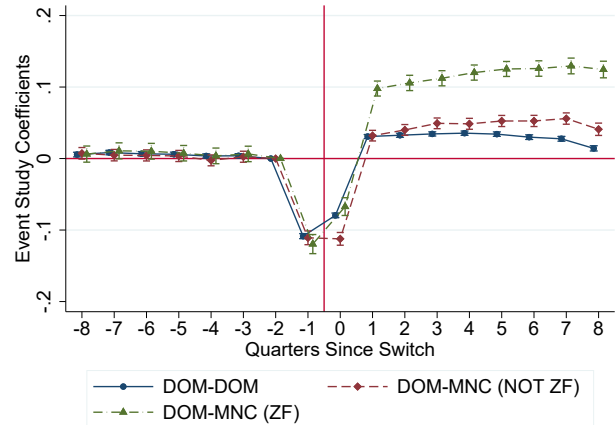


Figure B2: Log Worker Quarterly-Average Labor Earnings. Three Types of Worker Moves (DOM-DOM, DOM-MNC (in FZ), DOM-MNC (not in FZ))

Notes: Figure B2 plots the event-study coefficients from a specification where the event is defined as an across-quarter switch in employment. The sample is restricted to workers with the same main employer continuously between quarter -8 and -1 and the same new main employer continuously between quarters 0 and +8. The dependent variable is the log worker quarterly-average labor earnings. In this exercise, MNCs in CR are split into two mutually exclusive categories based on whether they belong to the *Zona Franca* (Free Zone) regime or not. We use robust standard errors clustered at the individual level.



(a) Log Employer Number of Workers



(b) Log Quarterly-Average Labor Earnings. Controls for Employer Number of Workers and Industry

Figure B3: Employer Size, FZ Status and Worker Quarterly-Average Labor Earnings

Notes: Figure B3 explores the importance of employer size in explaining the change in earnings upon changing employers. In this exercise, MNCs in CR are split into two mutually exclusive categories based on whether they belong to the *Zona Franca* (Free Zone) regime or not. Panel B3a uses as dependent variable the log number of workers of the employer that quarter. Panel B3b uses as dependent variable the log quarterly-average worker labor earnings. The difference between the estimates in Panel B3b and those in Figure B2 comes from the additional controls in Panel B3b for the logs of the number of workers of the employer that quarter and the square of this number, and the two-digit industry code of the employer. We use robust standard errors clustered at the individual level.

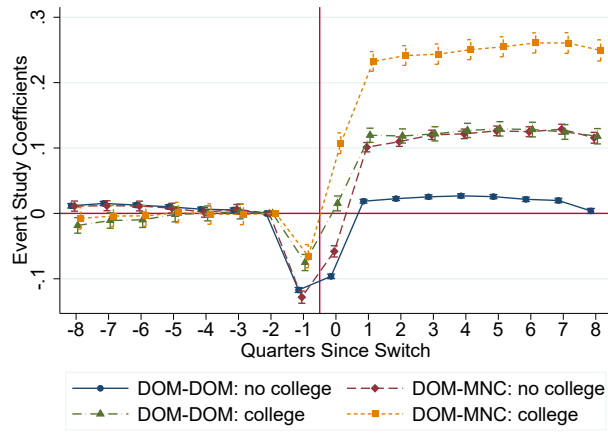
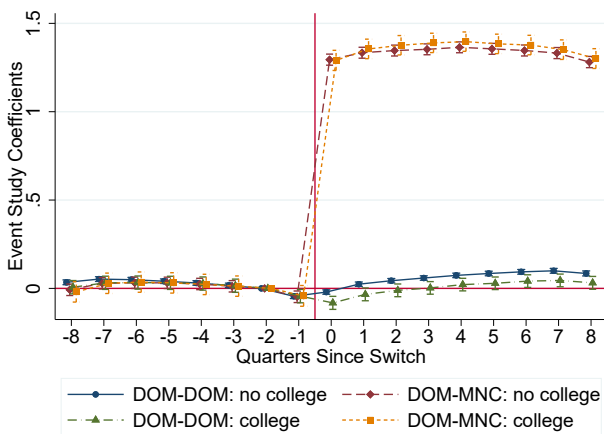
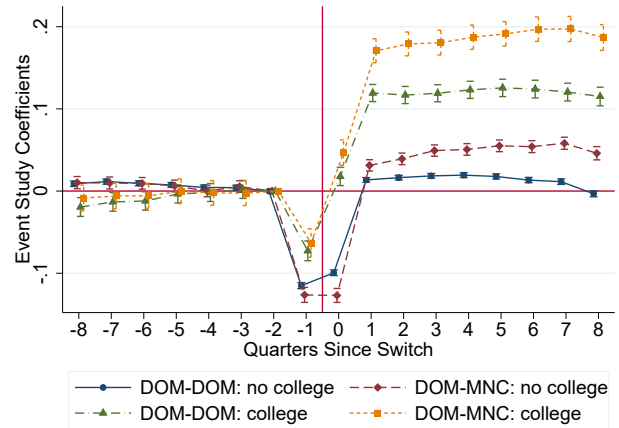


Figure B4: Log Worker Quarterly-Average Labor Earnings. Two Types of Worker Moves (DOM-DOM and DOM-MNC), by Educational Attainment

Notes: Figure B4 plots the event-study coefficients from a specification where the event is defined as an across-quarter switch in employment. Workers are split into two categories of educational attainment: college or more (“college”) and less than college (“no college”). The sample is restricted to workers with the same main employer continuously between quarter  $-8$  and  $-1$  and the same new main employer continuously between quarters  $0$  and  $+8$ . The dependent variable is the log worker quarterly-average labor earnings. This exercise pools together MNCs inside and outside of the *Zona Franca* (Free Zone) regime. We use robust standard errors clustered at the individual level.



(a) Log Employer Number of Workers



(b) Log Worker Quarterly-Average Labor Earnings. Controls for Employer Number of Workers and Industry

Figure B5: Employer Size and Worker Quarterly-Average Labor Earnings, by Educational Attainment

Notes: Figure B5 explores the importance of employer size in explaining the change in earnings upon changing employers. In this exercise, workers are split into two categories of educational attainment: college or more (“college”) and less than college (“no college”). Panel B5a uses as dependent variable the log number of workers of the employer that quarter. Panel B5b uses as dependent variable the log quarterly-average worker labor earnings. The difference between the estimates in Panel B5b and those in Figure B4 comes from the additional controls in Panel B5b for the logs of the number of workers of the employer that quarter and the square of this number, and the two-digit industry code of the employer. We use robust standard errors clustered at the individual level.



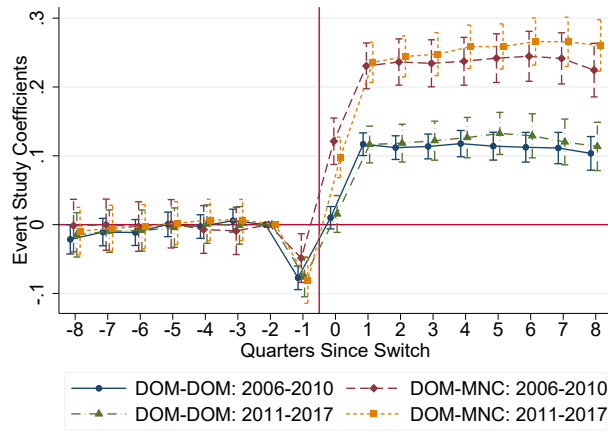
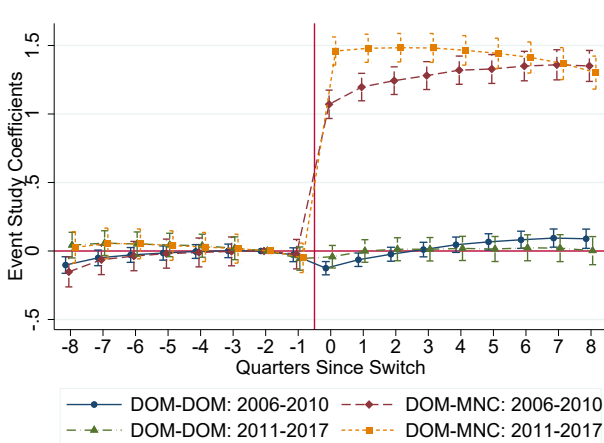
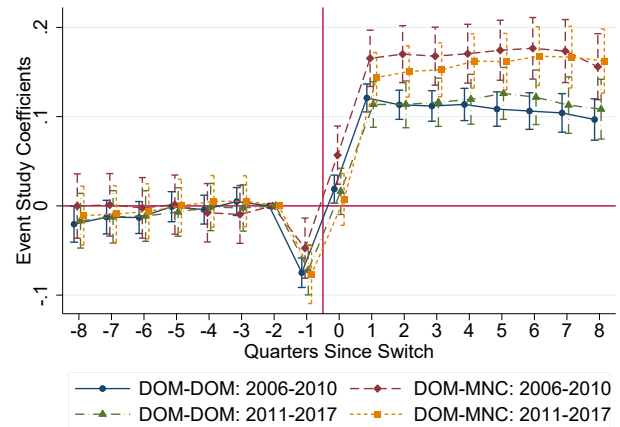


Figure B6: Log Worker Quarterly-Average Labor Earnings. Two Types of Worker Moves: DOM-MNC and DOM-DOM, and Two Periods: 2006-2010 and 2011-2017. **College Graduates Only**

Notes: Figure B6 plots the event-study coefficients from a specification where the event is defined as an across-quarter switch in employment. This exercise only studies workers with college or more. The sample is restricted to workers with the same main employer continuously between quarter -8 and -1 and the same new main employer continuously between quarters 0 and +8. The dependent variable is the log worker quarterly-average labor earnings. This exercise pools together MNCs inside and outside of the *Zona Franca* (Free Zone) regime. We use robust standard errors clustered at the individual level.



(a) Log Employer Number of Workers



(b) Log Worker Quarterly-Average Labor Earnings. Controls for Employer Number of Workers and Industry

Figure B7: Employer Size and Worker Quarterly-Average Labor Earnings. Two Periods: 2006-2010 and 2011-2017. **College Graduates Only**

Notes: Figure B7 explores the importance of employer size in explaining the change in earnings upon changing employers. This exercise only studies workers with college or more. Panel B7a uses as dependent variable the log number of workers of the employer that quarter. Panel B7b uses as dependent variable the log quarterly-average worker labor earnings. The difference between the estimates in Panel B7b and those in Figure B6 comes from the additional controls in Panel B7b for the logs of the number of workers of the employer that quarter and the square of this number, and the two-digit industry code of the employer. This exercise pools together MNCs inside and outside of the *Zona Franca* (Free Zone) regime. We use robust standard errors clustered at the individual level.

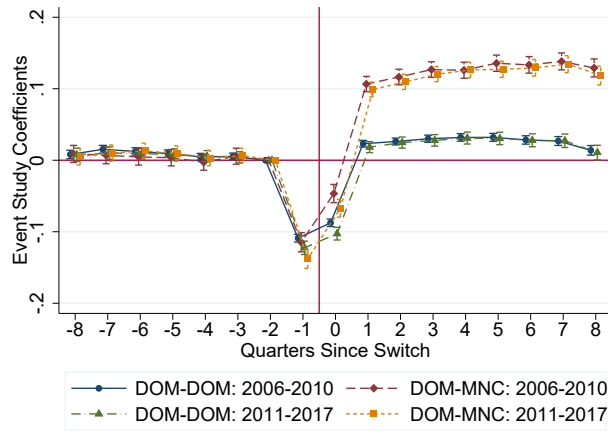
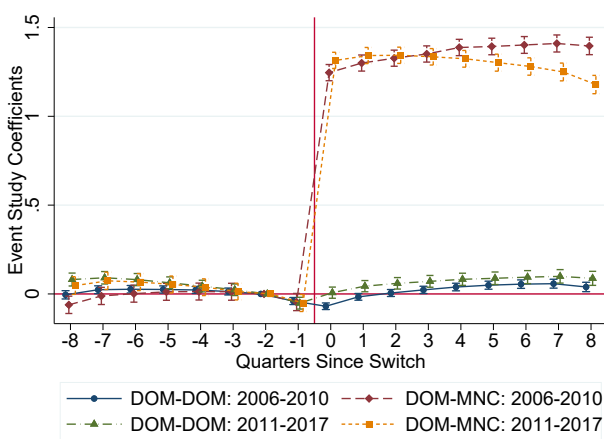
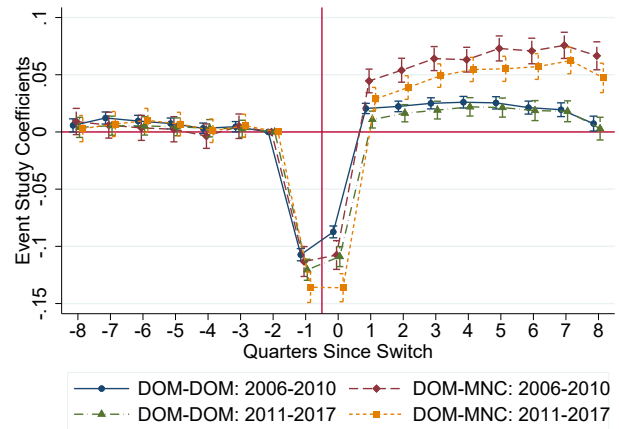


Figure B8: Log Worker Quarterly-Average Labor Earnings. Two Types of Worker Moves: DOM-MNC and DOM-DOM, and Two Periods: 2006-2010 and 2011-2017. **Less Than College Only**

Notes: Figure B8 plots the event-study coefficients from a specification where the event is defined as an across-quarter switch in employment. This exercise only studies workers with less than a college degree. The sample is restricted to workers with the same main employer continuously between quarter -8 and -1 and the same new main employer continuously between quarters 0 and +8. The dependent variable is the log worker quarterly-average labor earnings. This exercise pools together MNCs inside and outside of the *Zona Franca* (Free Zone) regime. We use robust standard errors clustered at the individual level.



(a) Log Employer Number of Workers



(b) Log Worker Quarterly-Average Labor Earnings. Controls for Employer Number of Workers and Industry

Figure B9: Employer Size and Worker Quarterly-Average Labor Earnings. Two Periods: 2006-2010 and 2011-2017. **Less Than College Only**

Notes: Figure B9 explores the importance of employer size in explaining the change in earnings upon changing employers. This exercise only studies workers with less than a college degree. Panel B9a uses as dependent variable the log number of workers of the employer that quarter. Panel B9b uses as dependent variable the log quarterly-average worker labor earnings. The difference between the estimates in Panel B9b and those in Figure B8 comes from the additional controls in Panel B9b for the logs of the number of workers of the employer that quarter and the square of this number, and the two-digit industry code of the employer. This exercise pools together MNCs inside and outside of the *Zona Franca* (Free Zone) regime. We use robust standard errors clustered at the individual level.

## Online Appendix B.2 MNC Wage Premium Is Not Driven by Inferior Amenities at MNCs

### Online Appendix B.2.1 MNCs Have Higher Retention Probabilities than Domestic Firms

Figure B10 shows that workers who start employment at a domestic firm are more likely to change employment in the coming quarters than workers who start employment at an MNC.

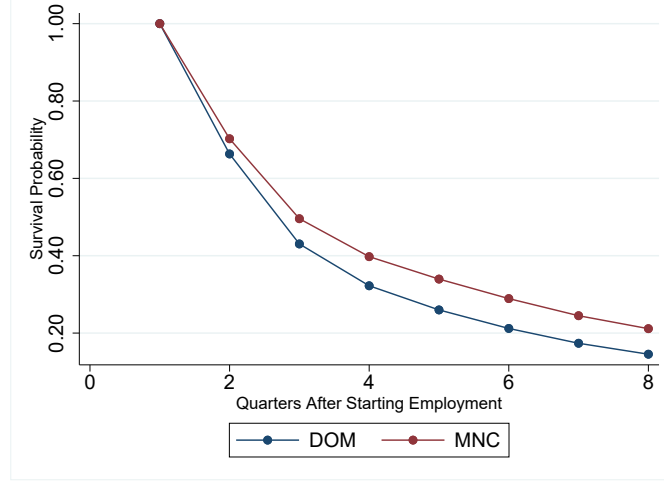


Figure B10: Higher Retention Probabilities at MNCs than at Domestic Firms

*Notes:* Figure B10 plots the retention probability (i.e., the probability that a worker who started employment in quarter 1 at firm  $j$  is still working for firm  $j$  in quarter  $t \geq 1$ ) for two groups of workers: (i) workers who start employment in quarter 1 in a domestic firm (in blue, labelled by “DOM”) and (ii) workers who start employment in quarter 1 in an MNC (in red, labelled by “MNC”). In both groups, we only include workers who are observed employed by a different firm in the quarter after the separation. For these workers, the separation can be interpreted as a quit (as opposed to a firing). By construction, all workers are working for the given firm in quarter 1, which explains the survival probability of 1 in quarter 1.

### Online Appendix B.2.2 Expanding Is Relatively “Easier” for MNCs than for Domestic Firms

The purpose of this exercise is to inquire how the ratio of wages for new vs. incumbent workers changes with the size of an expansion. We compare how this ratio relates to the size of the expansion for domestic firms vs. MNCs. If MNCs are more attractive employers than domestic firms, as firms aim for a larger expansion, this ratio should get relatively smaller for MNCs than for domestic firms.

Let  $\ell_{oj,t}$  be the year- $t$  number of employees of firm  $j$  (in industry  $s(j)$ ) who work in four-digit occupation  $o$ . Let  $\bar{w}_{oj,t}^{INC}$  be the year- $t$  average wage of incumbent workers of firm  $j$  in occupation  $o$ . Incumbent workers are those who worked for firm  $j$  in both years  $(t-1)$  and  $t$ . Finally, let  $\bar{w}_{oj,t}^{NEW}$  be the average wage for workers newly-hired by firm  $j$  in the same occupation  $o$  in year  $t$ . The outcome variable is the ratio of the year  $t$  average wages for new workers relative to incumbent workers. Specifically,

$$(\text{Rel Wages})_{oj,t} = \frac{\bar{w}_{oj,t}^{NEW}}{\bar{w}_{oj,t}^{INC}}.$$

Now let us define the explanatory variable, which measures the change between years  $(t-1)$  and  $t$  in the number of workers employed in occupation  $o$  by firm  $j$ ,  $\Delta \log(\ell_{oj,t}) = \log(\ell_{oj,t}) - \log(\ell_{oj,t-1})$ . Going forward, we only consider the cases of expansion ( $\Delta \log(\ell_{oj,t}) > 0$ ).

Table B2 presents summary statistics for the outcome variable  $(\text{Rel Wages})_{oj,t}$ , the main explanatory variable  $(\Delta \log(\ell_{oj,t}))$ , and the number of workers in each occupation-firm in years  $(t-1)$ . It is

important to emphasize that the average (median) ratio of  $\left((\text{Rel Wages})_{oj,t}\right)$  is 0.88 (0.86). This means that new workers hired in a given occupation  $o$  typically earn less than the incumbent workers in the same occupation. Our analysis emphasizes how the ratio of wages of new workers to incumbent workers changes with the size of an expansion of the firm in the given occupation, but *does not imply* that the ratio is larger than 1 to begin with.

Table B2: Summary Statistics for the Sample Used to Study the Differential Ease of Expanding of Domestic Firms vs. MNCs

	$N$	Mean	Median	SD	Min	Max
$(\text{Rel Wages})_{oj,t}$	260,371	0.88	0.86	0.32	0.15	3.40
$\Delta \log(\ell_{oj,t})$	260,371	0.52	0.41	0.33	0.001	1.95
$\ell_{oj,t-1}$	260,371	17.60	3	175.79	1	23,913

Notes: Table B2 presents summary statistics for the sample used to study the differential ease of expanding of domestic firms vs. MNCs. An observation in this analysis is an  $occupation \times firm \times year$  ( $o \times j \times t$ ). The first row reports summary statistics for the outcome variable,  $(\text{Rel Wages})_{oj,t}$  (the ratio of the year  $t$  average wages for new workers relative to incumbent workers). The second row reports summary statistics for the main explanatory variable,  $\Delta \log(\ell_{oj,t})$  (the increase in the number of workers from year  $(t-1)$  to year  $t$ ). The last row contains descriptive statistics on the number of workers in each occupation-firm in years  $(t-1)$ . The regression weighs observations according to  $\ell_{oj,t-1}$ . All wages are inflation-adjusted.

The version of the empirical specification with all interactions is the following:

$$\begin{aligned}
 (\text{Rel Wages})_{oj,t} = & \alpha_j + \lambda_{o \times ind(j) \times t} + \beta_1 \Delta \log(\ell_{oj,t}) + \beta_2 \Delta \log(\ell_{oj,t}) \mathbb{1}[o = \text{college}] + \\
 & \beta_3 \Delta \log(\ell_{oj,t}) \mathbb{1}[j = \text{MNC}] + \beta_4 \Delta \log(\ell_{oj,t}) \times \mathbb{1}[o = \text{college}] \mathbb{1}[j = \text{MNC}] + \varepsilon_{oj,t} \quad (\text{B2})
 \end{aligned}$$

where  $\mathbb{1}[o = \text{college}]$  is an indicator equal to one if occupation  $o$  requires having a college degree (e.g. electronic engineer), and  $\mathbb{1}[j = \text{MNC}]$  is an indicator equal to one if firm  $j$  is an MNC.

Results from regression (B2) (and its variants) are presented in Table B3. Columns (1) to (3) do not include the interactions of  $\Delta \log(\ell_{oj,t})$  with neither  $\mathbb{1}[o = \text{college}]$  nor  $\mathbb{1}[j = \text{MNC}]$ . Columns (1) to (3) differ among themselves in the fixed effects used. Columns (4) to (6) include the interactions with  $\mathbb{1}[o = \text{college}]$  and  $\mathbb{1}[j = \text{MNC}]$ . These last columns differ in the fixed effects used. We take column (6) as our baseline specification since it includes the most disaggregated set of controls: firm fixed effects plus the interaction of four-digit occupation  $\times$  four-digit industry  $\times$  year fixed effects. However, results are qualitatively similar across specifications.

Table B3: Findings on the Differential Ease of Expanding of Domestic Firms vs. MNCs

Outcome variable: (Rel Wages) $_{oj,t}$	(1)	(2)	(3)	(4)	(5)	(6)
$\Delta \log(\ell_{oj,t})$	0.043*** (0.002)	0.035*** (0.002)	0.030*** (0.002)	0.036*** (0.002)	0.032*** (0.002)	0.029*** (0.002)
$\Delta \log(\ell_{oj,t}) \mathbb{1}[o = \text{college}]$				0.102*** (0.006)	0.069*** (0.006)	0.064*** (0.008)
$\Delta \log(\ell_{oj,t}) \mathbb{1}[j = \text{MNC}]$				-0.013*** (0.004)	-0.011*** (0.004)	-0.018*** (0.005)
$\Delta \log(\ell_{oj,t}) \mathbb{1}[o = \text{college}] \mathbb{1}[j = \text{MNC}]$				-0.012 (0.009)	-0.036*** (0.010)	-0.030** (0.014)
Firm FE	Yes	Yes	Yes	Yes	Yes	Yes
Year-4D Occup FE	Yes	No	No	Yes	No	No
Year-4D Occup-2D Ind FE	No	Yes	No	No	Yes	No
Year-4D Occup-4D Ind FE	No	No	Yes	No	No	Yes
Observations	260,371	249,352	203,300	260,371	249,352	203,300
Adjusted $R^2$	0.46	0.53	0.59	0.46	0.53	0.59

Notes: Table B3 presents the results of the variants of the regression described in equation (B2). Columns (1) to (3) differ among themselves in the set of fixed effects used. Columns (4) to (6) add three interaction terms to the regressions run in Columns (1) to (3). All wages are inflation-adjusted. The regression weighs observations according to  $\ell_{oj,t-1}$ . Robust standard errors in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

There are three main takeaways. First, firms, on average, pay higher wages to new employees (relative to incumbent ones), the larger the expansion of a four-digit occupation within the firm. In particular, firms increase the pay of the new workers relative to incumbents by 1.7% more if they double their number of employees in a given occupation as opposed to expanding 50% (the mean). This is consistent with the firm facing an upward-sloping labor supply.

Second, the increase in the relative wage is significantly higher for college-educated occupations. This is consistent with low-skilled workers having a higher labor supply elasticity.

Third and last, both types of firms (MNC and domestic) in both types of college categories face larger relative wages (new workers vs. incumbents), the larger the expansion in the occupation at the firm. However, the increase in the relative wage is around twice as large for domestic firms than for MNCs (both for college and non-college occupations). Thus, MNC firms also face an upward-sloping labor supply, but the elasticity is much higher than the one domestic firms face.

# Online Appendix C The Indirect Effects of Exposure to MNCs on Workers in Domestic Firms

## Online Appendix C.1 Indirect Effects: Summary Statistics

Table C1: Summary Statistics on  $\Delta\mathcal{M}_{st}$  and  $\Delta\mathcal{O}_{st}$

	Number of $s$	Mean	$p1$	$p10$	$p50$	$p90$	$p99$	SD
<u>Panel A: 2009-2017</u>								
$\Delta\mathcal{M}_{st}$	412	12.9	-100.0	-60.8	1.2	99.7	239.9	68.4
$\Delta\mathcal{O}_{st}$ from IV Set 1	412	21.2	-99.6	-38.7	5.4	96.8	237.5	61.0
$\Delta\mathcal{O}_{st}$ from IV Set 2	412	60.1	-99.5	-32.7	12.4	171.4	1068.2	175.8
<u>Panel B: Yearly</u>								
$\Delta\mathcal{M}_{st}$	3,699	3.7	-83.3	-17.4	0.2	18.1	141.3	111.1
$\Delta\mathcal{O}_{st}$ from IV Set 1	3,699	3.0	-68.4	-12.0	0.7	18.0	127.2	28.4
$\Delta\mathcal{O}_{st}$ from IV Set 2	3,699	6.1	-53.0	-12.7	2.3	22.9	151.1	32.6

*Notes:* Table presents summary statistics for the market-level growth in MNC employment inside and outside of CR,  $\Delta\mathcal{M}_{st}$  and  $\Delta\mathcal{O}_{st}$ , respectively.  $\Delta\mathcal{O}_{st}$  can either come from the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR) or the robustness check IV Set 2 (the instrument using changes in MNC employment outside of CR for MNCs with subsidiaries in at least one of twenty Latin American and Caribbean countries). Markets are defined at the two-digit industry  $\times$  region level. Panel A calculates growth rates over the entire 2009 to 2017 period, whereas Panel B calculates yearly growth rates.

Table C2: Correlation between  $\Delta\mathcal{M}_{st}$  and  $\Delta\mathcal{O}_{st}$

	$\Delta\mathcal{M}_{st}$ (1)	$\Delta\mathcal{M}_{st}$ (2)	$\Delta\mathcal{M}_{st}$ (3)	$\Delta\mathcal{M}_{st}$ (4)	$\Delta\mathcal{M}_{st}$ (5)	$\Delta\mathcal{M}_{st}$ (6)
$\Delta\mathcal{O}_{st}$ from IV Set 1	0.814*** (0.171)	0.862*** (0.186)			0.601*** (0.155)	0.608*** (0.172)
$\Delta\mathcal{O}_{st}$ from IV Set 2			0.525*** (0.131)	0.532*** (0.131)	0.309*** (0.114)	0.315*** (0.105)
Year FE	No	Yes	No	Yes	No	Yes
Two-Digit Industry FE	No	Yes	No	Yes	No	Yes
Observations	644	644	806	805	629	629
Adjusted $R^2$	0.15	0.15	0.096	0.075	0.17	0.17

*Notes:* Table C2 presents the regressions of  $\Delta\mathcal{M}_{st}$  on the  $\Delta\mathcal{O}_{st}$  from either the leading instrument IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR) or the robustness check instrument IV Set 2 (the instrument using changes in MNC employment outside of CR for MNCs with subsidiaries in at least one of twenty Latin American and Caribbean countries). Columns (1) and (2) use the  $\Delta\mathcal{O}_{st}$  from IV Set 1, Columns (3) and (4) use  $\Delta\mathcal{O}_{st}$  from IV Set 2, and Columns (5) and (6) use both. Odd and even-numbered columns differ in the inclusion or exclusion of year and two-digit industry fixed effects. This regression only contains the markets  $s$  with non-zero values of MNC employment.



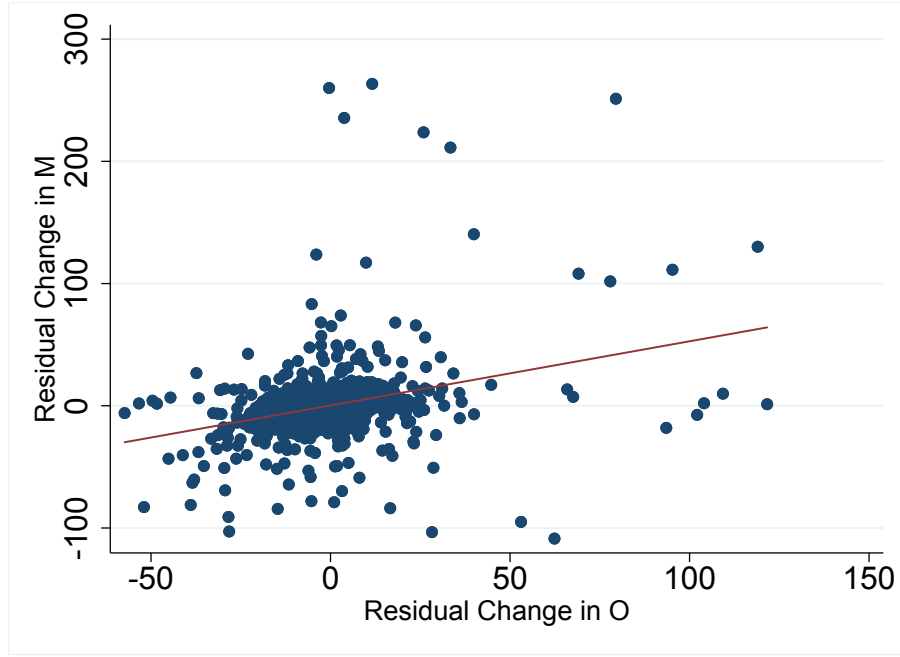


Figure C1: Changes in MNC Employment Inside and Outside of CR Are Positively Correlated. IV Set 2

Notes: Figure C1 plots the relationship between  $\Delta \mathcal{M}_{st}$  and  $\Delta \mathcal{O}_{st}$ , the growth rates of MNC employment inside and outside of CR (residualized of year and two-digit industry fixed effects) associated to two-digit industry  $\times$  region markets  $s$  in year  $t$ . In this figure,  $\Delta \mathcal{O}_{st}$  refers to the outside-CR growth in MNC employment of groups with a subsidiary in one of twenty Latin American and Caribbean countries. This definition of  $\Delta \mathcal{O}_{st}$  pertains to IV Set 2. This figure only contains the observations with non-zero values of MNC employment.

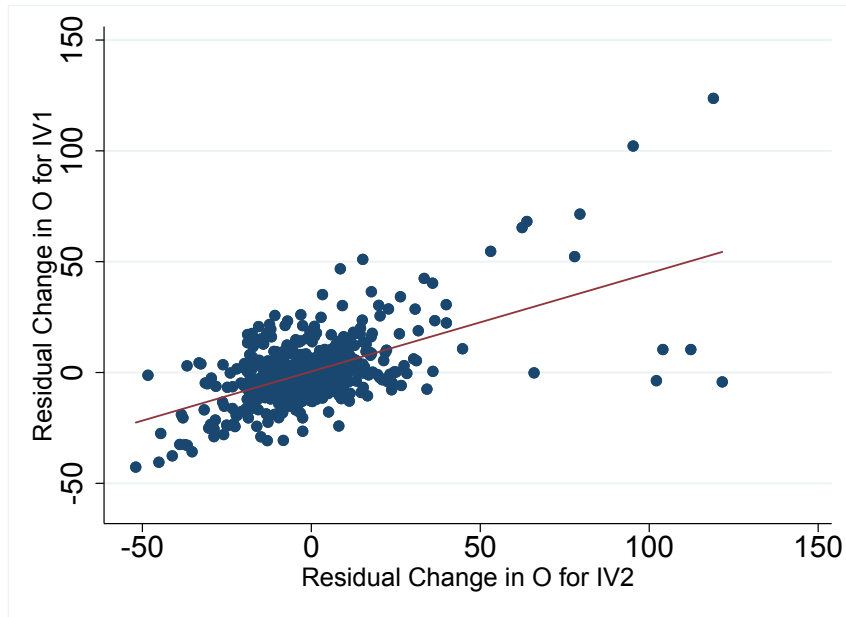


Figure C2: Correlation between  $\Delta \mathcal{O}_{st}$  from IV Set 1 and  $\Delta \mathcal{O}_{st}$  from IV Set 2

Notes: Figure C2 plots the relationship between  $\Delta \mathcal{O}_{st}$  from IV Set 1 and  $\Delta \mathcal{O}_{st}$  from IV Set 2 (residualized of year and two-digit industry fixed effects). This plot only contains the markets  $s$  with non-zero values of MNC employment.

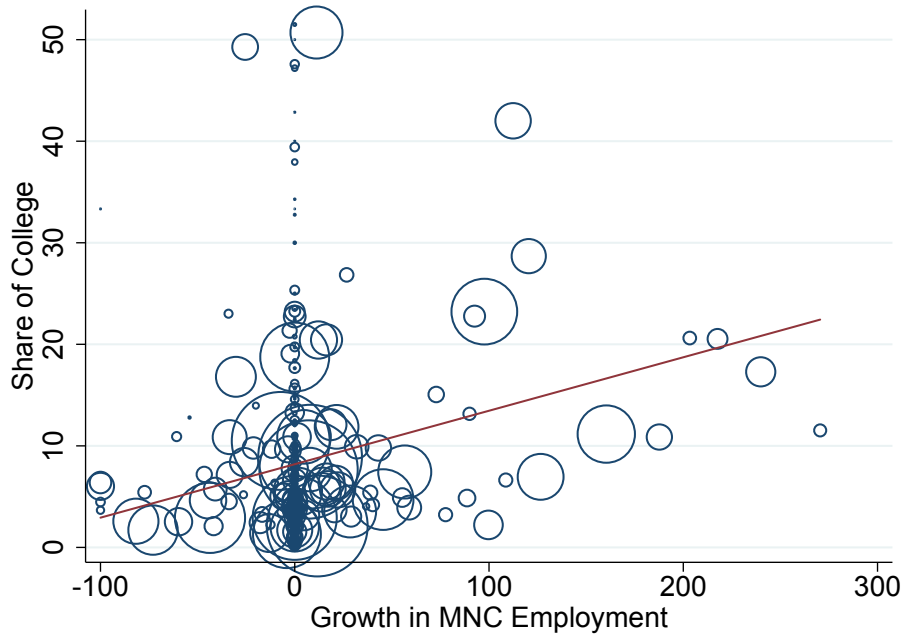


Figure C3: While Changes in MNC Employment Between 2009-2017 Are Positively Correlated with Initial High-Skill Intensity of Industries, Skill Intensity Is Not the Whole Story

*Notes:* Figure C3 relates the percentage growth in the period of analysis (2009 to 2017) in MNC employment in each of the 412 two-digit industry  $\times$  region markets in CR and the share of workers with a college degree in those markets in the pre-period (2006 to 2008). The size of the circle reflects the number of workers in each market in the pre-period (2006 to 2008).

Table C3: Descriptive Statistics of Labor Markets and Workers in the Pre-Period By Tercile of Subsequent Growth in MNC Employment in the Labor Market

	Bottom Tercile Mean (SD) (1)	Mid Tercile Mean (SD) (2)	Top Tercile Mean (SD) (3)	T2-T1 Diff(SE) (4)	T3-T2 Diff(SE) (5)	T3-T1 Diff(SE) (6)
<u>Labor Market Characteristics</u>						
Growth MNC Empl 2009-2017	-22.30 (27.00)	4.34 (3.88)	58.84 (56.84)	26.64*** (0.03)	54.51*** (0.06)	81.14*** (0.07)
Share MNC Empl 2006-2008	0.21 (0.23)	0.14 (0.15)	0.40 (0.29)	-0.07*** (0.00)	0.26*** (0.00)	0.20*** (0.00)
MNC Wage Premium	1.088 (0.10)	1.101 (0.08)	1.099 (0.10)	0.013*** (0.00)	-0.002*** (0.00)	0.012*** (0.00)
<u>Worker Characteristics</u>						
log(labor earnings): All	12.09 (0.68)	12.09 (0.67)	12.18 (0.70)	0.01*** (0.00)	0.08*** (0.00)	0.09*** (0.00)
log(labor earnings): NC DOM	11.97 (0.21)	11.99 (0.20)	12.00 (0.18)	0.03*** (0.00)	0.01*** (0.00)	0.03*** (0.00)
log(labor earnings): C DOM	12.71 (0.32)	12.75 (0.31)	12.80 (0.22)	0.05*** (0.00)	0.05*** (0.00)	0.09*** (0.00)
log(labor earnings): NC MNC	12.24 (0.34)	12.25 (0.14)	12.29 (0.31)	0.01*** (0.00)	0.04*** (0.00)	0.05*** (0.00)
log(labor earnings): C MNC	13.25 (0.40)	13.21 (0.31)	13.26 (0.29)	-0.04*** (0.00)	0.05*** (0.00)	0.01*** (0.00)
Male	0.73 (0.44)	0.68 (0.46)	0.69 (0.46)	-0.05*** (0.00)	0.01*** (0.00)	-0.04*** (0.00)
College-Educated	0.07 (0.26)	0.10 (0.30)	0.10 (0.30)	0.03*** (0.00)	0.00 (0.00)	0.03*** (0.00)
Observations: Worker-Year	823,193	823,194	823,197	1,646,387	1,646,391	1,646,390

Notes: Table C3 presents descriptive statistics over the sample of workers in the pre-period (2006 to 2008). Note that these are not necessarily the same workers as those in the sample of workers for 2009 and 2017 (over which we run the analysis of the indirect effects). Each observation is a worker-year. Workers from 2006 to 2008 are separated in terciles by the value of the percentage change in MNC employment between 2009 and 2017 ( $\Delta \mathcal{M}_{s,2009-2017}$ ) in their labor market  $s$  in a given year (2006, 2007, or 2008). Columns (1), (2), and (3) present descriptive statistics over the workers in the bottom, mid, and top tercile of MNC employment growth from 2009 to 2017. Columns (4), (5), and (6) present the differences between the means of the mid tercile and the bottom tercile, top tercile and mid tercile, and top and bottom terciles, respectively. The average labor earnings are provided for all workers, for those without a college degree and who work for domestic firms (NC DOM), for those with a college degree and who work for domestic firms (C DOM), for those without a college degree and who work for MNCs (NC MNC), and for those with a college degree and who work for MNCs (C MNC). \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table C4: Descriptive Statistics of Domestic Firms and Their Incumbent Workers By Tercile of Subsequent Yearly Growth in Firm-Level Exposure to MNCs

	Bottom Tercile Mean (SD) (1)	Mid Tercile Mean (SD) (2)	Top Tercile Mean (SD) (3)	T2-T1 Diff(SE) (4)	T3-T2 Diff(SE) (5)	T3-T1 Diff(SE) (6)
<u>Firm Characteristics</u>						
$\Delta FLE_{j(i),t}$	-0.07 (0.19)	0.001 (0.00)	0.27 (0.40)	0.07*** (0.00)	0.26*** (0.00)	0.34*** (0.00)
Nr. Employees	20.96 (93.86)	12.01 (88.72)	52.48 (162.65)	-8.96*** (0.44)	40.47*** (0.97)	31.52*** (1.02)
<u>Worker Characteristics</u>						
log(labor earnings): All DOM	12.48 (0.47)	12.41 (0.47)	12.74 (0.48)	-0.07*** (0.00)	0.33*** (0.00)	0.26*** (0.00)
Male	0.68 (0.33)	0.60 (0.37)	0.71 (0.26)	-0.08*** (0.00)	0.11*** (0.00)	0.03*** (0.00)
College-Educated	0.09 (0.19)	0.08 (0.19)	0.12 (0.20)	-0.01*** (0.00)	0.04*** (0.00)	0.04*** (0.00)
Observations: Firm-Year	61,499	155,398	29,544	216,897	184,942	91,043
Observations: Worker-Year	1,027,639	1,027,639	1,027,639	2,055,278	2,055,278	2,055,278

Notes: Table C4 presents descriptive statistics over the sample of domestic firms and their incumbent workers for 2009-2017. We first split the sample of worker-years into terciles according to the annual change in their firm-level exposure to MNCs ( $\Delta FLE_{j(i),t}$ ). We collapse the data such that each observation is a firm-year and present the descriptive statistics at the firm-year level (which is the unit of variation of the  $\Delta FLE_{j(i),t}$ ). Columns (1), (2), and (3) present descriptive statistics for the workers in the bottom, mid, and top tercile of changes in  $\Delta FLE_{j(i),t}$ . Columns (4), (5), and (6) present the differences between the means of the mid tercile and the bottom tercile, top tercile and mid tercile, and top and bottom terciles, respectively. The number of observations in each column corresponds to firm-year observations. Each tercile has 1,027,639 worker-year observations. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

## Online Appendix C.2 Indirect Effects: Additional Robustness Checks and Heterogeneity of the Treatment Effects

Table C5: The Effects of Changes in Exposure to MNCs on Workers in Domestic Firms. First Stage, Reduced Form, and Placebo IV for Robustness Check IV Set 2. Stayers Only

Dep. Var.	First Stage: IV Set 2				Reduced Form: IV Set 2			Placebo Reduced Form: IV Set 2		
	$\Delta LME_{s(i),t}$ (1)	$\Delta FLE_{j(i),t}$ (2)	$\Delta LME_{s(i),t}$ (3)	$\Delta FLE_{j(i),t}$ (4)	$\Delta w_{it}$ (5)	$\Delta w_{it}$ (6)	$\Delta w_{it}$ (7)	$\Delta w_{it}$ (8)	$\Delta w_{it}$ (9)	$\Delta w_{it}$ (10)
$IV(\Delta LME_{s(i),t})$	0.284*** (0.048)		0.284*** (0.048)	-0.003 (0.002)	0.032* (0.017)		0.032* (0.017)			
$IV(\Delta FLE_{j(i),t})$		0.021*** (0.005)	-0.007 (0.018)	0.021*** (0.005)		0.069* (0.036)	0.070* (0.036)			
$IV(\Delta LME_{s(i),t+1})$								0.009 (0.025)		0.009 (0.025)
$IV(\Delta FLE_{j(i),t+1})$									-0.003 (0.036)	-0.003 (0.036)
Observations	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	2,721,231	2,721,231	2,721,231
Adjusted $R^2$	0.91	0.46	0.91	0.46	0.045	0.045	0.045	0.047	0.047	0.047

Notes: Table C5 reports the first stage and reduced form estimates for the IV strategy described in Section 4. This exercise uses the robustness check IV Set 2 (the instrument using changes in MNC employment outside of CR for MNCs with subsidiaries in at least one of twenty Latin American and Caribbean countries). The difference between the reduced form estimates in Columns (5) to (7) and those in Columns (8) to (10) is that in the latter columns we use the value of the instrument from the next period ( $t + 1$ ) (instead of the contemporaneous value of the instrument). These regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years ( $t - 1$ ) and  $t$ ). All regressions include firm fixed effects, region  $\times$  year, two-digit industry  $\times$  year, and two-digit industry  $\times$  region fixed effects, and control for the ( $t - 1$ ) share of total sales to MNCs and a vector of worker characteristics (age, sex, college education, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table C6: The Effects of Changes in Exposure to MNCs on Workers in Domestic Firms. OLS and IV Estimates for Leading IV Set 1. Stayers and Movers

Sample	Main: Stayers Only			Stayers and Movers		
	OLS (1)	IV Set 1 (2)	IV Set 2 (3)	OLS (4)	IV Set 1 (5)	IV Set 2 (6)
$\Delta LME_{s(i),t}$	0.050*** (0.016)	0.143** (0.066)	0.147** (0.072)	0.044*** (0.017)	0.114* (0.065)	0.136* (0.073)
$\Delta FLE_{j(i),t}$	0.735*** (0.134)	3.291*** (0.910)	3.365* (1.834)	0.685*** (0.128)	2.911*** (0.887)	4.135** (2.005)
Observations	3,080,017	3,080,017	3,080,017	3,740,151	3,740,151	3,740,151
Adjusted $R^2$	0.045	0.044	0.044	0.036	0.035	0.034
F-Statistic	-	41.2	8.74	-	44.4	8.89

Notes: Table C6 reports the OLS and IV estimates for the main specification in equation (2) and for two samples: the main sample of stayers, and a sample that includes both the stayers and the movers. Stayers work for firm  $j$  in both years  $(t - 1)$  and  $t$ . Movers work for firm  $j$  in  $(t - 1)$ , but are no longer observed in  $j$  in  $t$ . We allow in the sample of movers individuals who move from firm  $j$  into unemployment, as long as they find employment by the end of year  $t$ . To movers, we assign the firm-level exposure measure of their employer in year  $(t - 1)$ .  $\Delta w_{it}$  is the percentage change in the monthly average labor earnings of worker  $i$  between year  $(t - 1)$  and year  $t$ . This exercise uses first the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR) in Columns (2) and (5), then the robustness check IV Set 2 (the instrument using changes in MNC employment outside of CR for MNCs with subsidiaries in at least one of twenty Latin American and Caribbean countries) in Columns (3) and (6). All regressions include firm fixed effects, region  $\times$  year, two-digit industry  $\times$  year, and two-digit industry  $\times$  region fixed effects, and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, college education status, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.



Table C7: The Effects of Changes in Exposure to MNCs on Workers in Domestic Firms. OLS and IV Estimates for Leading IV Set 1 and Variations in Fixed Effects. Stayers Only

	Rob. Check		Main	Rob. Check: IV Set 1		Main IV1
Dep. Var. : $\Delta w_{it}$	OLS (1)	OLS (2)	OLS (3)	IV (4)	IV (5)	IV (6)
$\Delta LME_{s(i),t}$	0.051*** (0.015)	0.050*** (0.016)	0.050*** (0.016)	0.130* (0.073)	0.143** (0.066)	0.143** (0.066)
$\Delta FLE_{j(i),t}$	0.749*** (0.138)	0.735*** (0.134)	0.735*** (0.134)	3.217*** (0.914)	3.291*** (0.910)	3.291*** (0.910)
<u>Fixed Effects</u>						
Region $\times$ Year	No	Yes	Yes	No	Yes	Yes
Two-Digit Industry $\times$ Year	Yes	Yes	Yes	Yes	Yes	Yes
Two-Digit Industry $\times$ Region	No	No	Yes	No	No	Yes
Observations	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017
F-Statistic				39.7	41.2	41.2

Notes: Table C7 reports the OLS and IV estimates for the IV strategy described in Section 4. This exercise uses the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR). Columns (1), (2), and (3) differ among themselves in the set of fixed effects used. Our preferred set of fixed effects is that in Column (3). Similarly, Columns (4), (5), and (6) differ among themselves in the set of fixed effects used. Our preferred set of fixed effects is that in Column (6). These regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ ). All regressions include firm fixed effects, and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, college education, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table C8: The Effects of Changes in Exposure to MNCs on Workers in Domestic Firms. OLS and IV Estimates for Leading IV Set 1. Stayers Only. All, College-Educated Only, Without College Only

Dep. Var. : $\Delta w_{it}$	OLS (1)	OLS (2)	OLS (3)	IV (4)	IV (5)	IV (6)
<u>Panel A: Both With or Without College</u>						
$\Delta LME_{s(i),t}$	0.047*** (0.015)		0.050*** (0.016)	0.111** (0.053)		0.143** (0.066)
$\Delta FLE_{j(i),t}$		0.718*** (0.137)	0.735*** (0.134)		3.269*** (0.909)	3.291*** (0.910)
Observations	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017
F-Statistic				26.3	83.4	41.2
<u>Panel B: College Educated Only</u>						
$\Delta LME_{s(i),t}$	0.079*** (0.030)		0.085*** (0.030)	0.071 (0.078)		0.070 (0.079)
$\Delta FLE_{j(i),t}$		1.090*** (0.351)	1.099*** (0.351)		0.909 (1.352)	0.927 (1.351)
Observations	341,312	341,312	341,312	341,312	341,312	341,312
F-Statistic				27.4	22.6	11.3
<u>Panel C: Without College Only</u>						
$\Delta LME_{s(i),t}$	0.046*** (0.016)		0.049*** (0.016)	0.115** (0.057)		0.150** (0.070)
$\Delta FLE_{j(i),t}$		0.647*** (0.139)	0.664*** (0.136)		3.508*** (0.956)	3.528*** (0.956)
Observations	2,734,629	2,734,629	2,734,629	2,734,629	2,734,629	2,734,629
F-Statistic				26.2	97.0	47.8

Notes: Table C8 reports the OLS and IV estimates for the IV strategy described in Section 4. This exercise uses the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR). These regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ ). Panel A includes all stayers in domestic firms, Panel B includes only those stayers who are college-educated, and Panel C includes only those stayers who are not college-educated. All regressions include firm fixed effects, region  $\times$  year, two-digit industry  $\times$  year, and two-digit industry  $\times$  region fixed effects, and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, and Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table C9: The Effects of Changes in Labor Market Exposure to MNCs and in Firm Value Added Per Worker on Workers in Domestic Firms. Stayers Only. All, College-Educated Only, Without College Only

Dep. Var. : $\Delta w_{it}$	OLS (1)	OLS (2)	OLS (3)	OLS (4)
<u>Panel A: Both With or Without College</u>				
$\Delta LME_{s(i),t}$	0.047*** (0.015)		0.047*** (0.015)	
$\Delta (value-added / worker)_t$		0.008*** (0.001)	0.008*** (0.001)	0.008*** (0.000)
Observations	3,080,017	3,080,017	3,080,017	3,079,984
Adjusted $R^2$	0.045	0.046	0.046	0.048
<u>Panel B: College Educated Only</u>				
$\Delta LME_{s(i),t}$	0.079*** (0.030)		0.078*** (0.030)	
$\Delta (value-added / worker)_t$		0.009*** (0.001)	0.009*** (0.001)	0.009*** (0.001)
Observations	341,312	341,312	341,312	340,937
Adjusted $R^2$	0.067	0.068	0.068	0.070
<u>Panel C: Without College Only</u>				
$\Delta LME_{s(i),t}$	0.046*** (0.016)		0.046*** (0.016)	
$\Delta (value-added / worker)_t$		0.008*** (0.001)	0.008*** (0.001)	0.008*** (0.000)
Observations	2,734,629	2,734,629	2,734,629	2,734,576
Adj. $R^2$	0.045	0.045	0.045	0.047
<u>Fixed Effects</u>				
Region $\times$ Year	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Year	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Region	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Region $\times$ Year	No	No	No	Yes

Notes: Table C9 reports the OLS estimates for the modified main regression described in Section 4. The modification, which drives the difference between the exercise in this table and that in Table 3, is that instead of the change in firm-level exposure to MNCs we use the change in the value added per worker of the firm (see equation (7)). Columns (1) to (4) differ in the explanatory variables used and in the set of fixed effects. When one includes two-digit industry  $\times$  region  $\times$  year, one absorbs all variation occurring at the two-digit industry  $\times$  region level (namely  $\Delta LME_{s(i),t}$ ). All these regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ ). Panel A includes all workers, both with or without college. Panel B includes only workers with a college education. Panel C includes only workers without a college education. All regressions include firm fixed effects and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, college education, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table C10: The Effects of Changes in Labor Market Exposure to MNCs and in Firm Value Added Per Worker on Workers in Domestic Firms. Stayers Only. All, College-Educated Only, Without College Only. Leading IV Set 1

Dep. Var. : $\Delta w_{it}$	IV (1)	IV (2)	IV (3)	IV (4)
<u>Panel A: Both With or Without College</u>				
$\Delta LME_{s(i),t}$	0.111** (0.053)		0.129** (0.065)	
$\Delta (value-added / worker)_t$		0.091*** (0.029)	0.092*** (0.029)	0.092*** (0.029)
Observations	3,080,017	3,080,017	3,080,017	3,079,984
F-Statistic	26.3	26.3	13.1	24.7
<u>Panel B: College Educated Only</u>				
$\Delta LME_{s(i),t}$	0.071 (0.078)		0.060 (0.080)	
$\Delta (value-added / worker)_t$		0.024 (0.032)	0.024 (0.031)	0.027 (0.035)
Observations	341,312	341,312	341,312	340,937
F-Statistic	27.4	4.26	2.14	3.50
<u>Panel C: Without College Only</u>				
$\Delta LME_{s(i),t}$	0.115** (0.057)		0.139** (0.070)	
$\Delta (value-added / worker)_t$		0.099*** (0.031)	0.099*** (0.031)	0.099*** (0.031)
Observations	2,734,629	2,734,629	2,734,629	2,734,576
F-Statistic	26.2	33.2	16.6	31.5
<u>Fixed Effects</u>				
Region $\times$ Year	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Year	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Region	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Region $\times$ Year	No	No	No	Yes

Notes: Table C10 reports the IV estimates for the modified main regression described in Section 4 and for the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR). The modification, which drives the difference between the exercise in this table and that in Table 3, is that instead of the change in firm-level exposure to MNCs we use the change in the value added per worker of the firm (see equation (7)). Columns (1) to (4) differ in the explanatory variables used and in the set of fixed effects. When one includes two-digit industry  $\times$  region  $\times$  year, one absorbs all variation occurring at the two-digit industry  $\times$  region level (namely  $\Delta LME_{s(i),t}$ ). All these regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ ). Panel A includes all workers, both with or without college. Panel B includes only workers with a college education. Panel C includes only workers without a college education. All regressions include firm fixed effects and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, sex, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table C11: The Effects of Changes in Exposure to MNCs on Workers in Domestic Firms. OLS and IV Estimates for Leading IV Set 1. Stayers Only. All, Women Only, Men Only

Dep. Var. : $\Delta w_{it}$	OLS (1)	OLS (2)	OLS (3)	IV (4)	IV (5)	IV (6)
<u>Panel A: Both Women and Men</u>						
$\Delta LME_{s(i),t}$	0.047*** (0.015)		0.050*** (0.016)	0.111** (0.053)		0.143** (0.066)
$\Delta FLE_{j(i),t}$		0.718*** (0.137)	0.735*** (0.134)		3.269*** (0.909)	3.291*** (0.910)
Observations	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017	3,080,017
F-Statistic				26.3	83.4	41.2
<u>Panel B: Women Only</u>						
$\Delta LME_{s(i),t}$	0.046*** (0.015)		0.046*** (0.016)	0.039 (0.055)		0.050 (0.059)
$\Delta FLE_{j(i),t}$		0.843*** (0.190)	0.845*** (0.190)		2.444** (1.211)	2.456** (1.214)
Observations	974,286	974,286	974,286	974,286	974,286	974,286
F-Statistic				32.2	66.4	32.7
<u>Panel C: Men Only</u>						
$\Delta LME_{s(i),t}$	0.046** (0.018)		0.050*** (0.018)	0.138** (0.063)		0.177** (0.073)
$\Delta FLE_{j(i),t}$		0.674*** (0.151)	0.695*** (0.148)		3.476*** (0.972)	3.497*** (0.968)
Observations	2,097,458	2,097,458	2,097,458	2,097,458	2,097,458	2,097,458
F-Statistic				20.3	80.2	40.0

Notes: Table C11 reports the OLS and IV estimates for the IV strategy described in Section 4. This exercise uses the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR). These regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ ). Panel A includes all stayers in domestic firms, Panel B includes only those stayers who are women, and Panel C includes only those stayers who are men. All regressions include firm fixed effects, region  $\times$  year, two-digit industry  $\times$  year, and two-digit industry  $\times$  region fixed effects, and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, education status, and Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

Table C12: The Effects of Changes in Labor Market Exposure to MNCs and in Firm Value Added Per Worker on Workers in Domestic Firms. Stayers Only. All, Women Only, Men Only

Dep. Var. : $\Delta w_{it}$	OLS (1)	OLS (2)	OLS (3)	OLS (4)
<u>Panel A: Both Women and Men</u>				
$\Delta LME_{s(i),t}$	0.047*** (0.015)		0.047*** (0.015)	
$\Delta (value-added/worker)_t$		0.008*** (0.001)	0.008*** (0.001)	0.008*** (0.000)
Observations	3,080,017	3,080,017	3,080,017	3,079,984
Adjusted $R^2$	0.045	0.046	0.046	0.048
<u>Panel B: Women Only</u>				
$\Delta LME_{s(i),t}$	0.046*** (0.015)		0.046*** (0.015)	
$\Delta (value-added/worker)_t$		0.008*** (0.001)	0.008*** (0.001)	0.008*** (0.001)
Observations	974,286	974,286	974,286	974,010
Adjusted $R^2$	0.039	0.040	0.040	0.041
<u>Panel C: Men Only</u>				
$\Delta LME_{s(i),t}$	0.046** (0.018)		0.046** (0.018)	
$\Delta (value-added/worker)_t$		0.008*** (0.001)	0.008*** (0.001)	0.008*** (0.001)
Observations	2,097,458	2,097,458	2,097,458	2,097,375
Adjusted $R^2$	0.049	0.049	0.049	0.052
<u>Fixed Effects</u>				
Region $\times$ Year	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Year	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Region	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Region $\times$ Year	No	No	No	Yes

Notes: Table C12 reports the OLS estimates for the modified main regression described in Section 4. The modification, which drives the difference between the exercise in this table and that in Table 3, is that instead of the change in firm-level exposure to MNCs we use the change in the value added per worker of the firm (see equation (7)). Columns (1) to (4) differ in the explanatory variables used and in the set of fixed effects. When one includes two-digit industry  $\times$  region  $\times$  year, one absorbs all variation occurring at the two-digit industry  $\times$  region level (namely  $\Delta LME_{s(i),t}$ ). All these regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t-1)$  and  $t$ ). Panel A includes all workers, both female and male. Panel B includes only the women. Panel C includes only the men. All regressions include firm fixed effects and control for the  $(t-1)$  share of total sales to MNCs and a vector of worker characteristics (age, college education, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.



Table C13: The Effects of Changes in Labor Market Exposure to MNCs and in Firm Value Added Per Worker on Workers in Domestic Firms. Stayers Only. All, Women Only, Men Only. Leading IV Set 1

Dep. Var. : $\Delta w_{it}$	IV (1)	IV (2)	IV (3)	IV (4)
<u>Panel A: Both Women and Men</u>				
$\Delta LME_{s(i),t}$	0.111** (0.053)		0.129** (0.065)	
$\Delta (\text{value-added} / \text{worker})_t$		0.091*** (0.029)	0.092*** (0.029)	0.092*** (0.029)
Observations	3,080,017	3,080,017	3,080,017	3,079,984
F-Statistic	26.3	26.3	13.1	24.7
<u>Panel B: Women Only</u>				
$\Delta LME_{s(i),t}$	0.039 (0.055)		0.052 (0.062)	
$\Delta (\text{value-added} / \text{worker})_t$		0.067* (0.036)	0.068* (0.036)	0.065* (0.036)
Observations	974,286	974,286	974,286	974,010
F-Statistic	32.2	13.4	6.70	13.0
<u>Panel C: Men Only</u>				
$\Delta LME_{s(i),t}$	0.138** (0.063)		0.158** (0.076)	
$\Delta (\text{value-added} / \text{worker})_t$		0.098*** (0.031)	0.099*** (0.031)	0.100*** (0.032)
Observations	2,097,458	2,097,458	2,097,458	2,097,375
F-Statistic	20.3	28.7	14.4	27.0
<u>Fixed Effects</u>				
Region $\times$ Year	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Year	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Region	Yes	Yes	Yes	No
Two-Digit Industry $\times$ Region $\times$ Year	No	No	No	Yes

Notes: Table C13 reports the IV estimates for the modified main regression described in Section 4 and for the leading IV Set 1 (the instrument using changes in MNC employment outside CR for the same MNCs with subsidiaries in CR). The modification, which drives the difference between the exercise in this table and that in Table 3, is that instead of the change in firm-level exposure to MNCs, we use the change in the value added per worker of the firm (see equation (7)). Columns (1) to (4) differ in the explanatory variables used and in the set of fixed effects. When one includes two-digit industry  $\times$  region  $\times$  year, one absorbs all variation occurring at the two-digit industry  $\times$  region level (namely  $\Delta LME_{s(i),t}$ ). All these regressions include only stayers (i.e., workers in domestic firms who stay in the same domestic firm in both years  $(t - 1)$  and  $t$ ). Panel A includes all workers, both female and male. Panel B includes only women. Panel C includes only men. All regressions include firm fixed effects and control for the  $(t - 1)$  share of total sales to MNCs and a vector of worker characteristics (age, college education, Costa Rican nationality). Robust standard errors clustered at the level of the firm in parentheses. \*\*\*, \*\*, \* denotes statistical significance at the 1%, 5%, and 10% levels, respectively.

## Online Appendix D Survey Data

### Online Appendix D.1 Survey Conducted in Collaboration with CINDE

The survey instrument was designed in collaboration between CINDE (the Costa Rican investment promotion agency) and our team. The focus of the survey is on the hiring practices of MNCs with a subsidiary in CR.

**A. Survey response rate and representativeness.** The survey was sent on March 18, 2019, to the contacts of CINDE in the Human Resources (HR) departments of 246 MNCs. Responses were recorded until March 29, 2019. During this window, 46 MNCs responded to the survey. CINDE regularly conducts surveys over the same set of MNCs. A response rate of 19% is typical. The relatively low response rate is, to some extent, explained by the turnover of employees in MNCs, which imposes regular efforts to update the list of contacts.

As Table D1 shows, of the 46 surveyed MNCs, 54% operate in services, 33% in life sciences, and 13% in advanced manufacturing. In the set of 246 contacted MNCs, 55% work in services, 23% in life sciences, and 22% in advanced manufacturing.

Table D1: Industry of Surveyed MNCs and All MNCs

Industry Group	MNCs in survey sample	All MNCs contacted
Services	54%	55%
Life Sciences	33%	23%
Advanced Manufacturing	13%	22%
Number of MNCs	46	246

Notes: Table D1 summarizes the industry group to which the 46 respondents of the survey belong.

**B. Survey questions and answers. Questions 1 and 2:** “When the company decided to settle in the country, which of the following steps were carried out to form the main team? Select all that apply” (Question 1). “Please order the steps of the first hiring process, with 1 denoting the first step performed” (Question 2). These two questions presented the same seven options: (i) hire recruitment agencies to hire the main team or “heads,” (ii) expatriate an executive in charge of operations, (iii) form a team with expatriates of the company, (iv) form a team with locals, (v) run a media campaign (social media, press, other) to receive applications, then use overseas offices to evaluate profiles, (vi) advertise available positions on the company website, (vii) other.

**Question 3:** “Once the main team was formed, which of the following processes were carried out to hire the remaining staff?” Select all that apply. This question presented eight options: (i) hire a recruitment agency, (ii) run a media campaign (social media, press, other) to receive applications, then use the local team to evaluate profiles, (iii) advertise available positions on the company website, (iv) run a campaign with municipalities, (v) run a campaign during employment fairs of Free Zones, (vi) establish partnerships with educational institutions, (vii) attend (other) employment fairs, (viii) other.

**Question 4:** “What are the most important qualities when pre-selecting the most skilled workers

Table D2: Answers to Question 1

Answer	N
Form a team with locals	36
Hire recruitment agencies to hire the main team or “heads”	27
Expatriate an executive in charge of operations	18
Advertise available positions on the company website	17
Form a team with expatriates of the company	11
Run a media campaign (social media, press, other) to receive applications, then use overseas offices to evaluate profiles	11
Other	3

Notes: Table D2 summarizes the answers to Question 1.

Table D3: Answers to Question 2

Answer	O=1	O=2	O=3	O=4	O=5
Hire recruitment agencies to hire the main team or “heads”	14	6	3	2	1
Expatriate an executive in charge of operations	13	3	1	0	1
Form a team with expatriates of the company	2	5	2	1	0
Form a team with locals	11	11	8	4	1
Run a media campaign (social media, press, other) to receive applications, then use overseas offices to evaluate profiles	0	3	6	2	0
Advertise available positions on the company website	3	5	3	4	2
Other	3	2	2	0	0

Notes: Table D3 summarizes the answers to Question 2. “O=1” means that a given step was done first in order.

Table D4: Answers to Question 3

Answer	N
Run a media campaign (social media, press, other) to receive applications, then use the local team to evaluate profiles	26
Hire a recruitment agency	22
Advertise available positions on the company website	18
Attend (other) employment fairs	18
Establish partnerships with educational institutions	11
Run a campaign during employment fairs of Free Zones	7
Run a campaign with municipalities	6
Other	3

Notes: Table D4 summarizes the answers to Question 3.

(managers, engineers, administrative staff, etc.). Select the three most important options.” This question presented six options: (i) previous experience in multinational corporations, (ii) experience working abroad, (iii) academic studies and the institution where the worker graduated, (iv) previous experience in the same industry in which the company operates, (v) previous experience in the same job position, (vi) experience in personnel management.

Table D5: Answers to Question 4

Answer	N
Previous experience in the same job position	33
Previous experience in the same industry in which the company operates	29
Academic studies and the institution where the worker graduated	23
Experience in personnel management	23
Previous experience in multinational corporations	20
Experience working abroad	1

Notes: Table D5 summarizes the answers to Question 4.

**Question 5:** “Which are the most important qualities when pre-selecting the less-skilled workers (operators, packers, mechanics, cleaning staff, etc.). Select the three most important options.” This question presented six options: (i) previous experience in multinational corporations, (ii) experience working abroad, (iii) academic studies and the institution where the worker graduated, (iv) previous experience in the same industry in which the company operates, (v) previous experience in the same job position, (vi) experience in personnel management.

Table D6: Answers to Question 5

Answer	N
Previous experience in the same job position	41
Previous experience in the same industry in which the company operates	38
Academic studies and the institution where the worker graduated	26
Previous experience in multinational corporations	23
Experience working abroad	1
Experience in personnel management	0

Notes: Table D6 summarizes the answers to Question 5.

**Question 6:** “What are the most important sources of information your company uses when it comes to choosing the most skilled workers (managers, engineers, administrative staff, etc.) to hire? Select the three most important options.” This question presented eight options: (i) Curriculum Vitae, (ii) letters of recommendation or references of former employers / teachers, (iii) immediate availability, (iv) test of cognitive, psychometric and / or psychological skills (IQ, emotional intelligence, ability to work in a team), (v) test of knowledge or professional skills related to the job, (vi) evaluation of the work done during a trial period, (vii) test / interview about the use of English or other languages, (viii)

Table D7: Answers to Question 6

Answer	N
Curriculum Vitae	38
Test / interview about the use of English or other languages	29
Test of knowledge or professional skills related to the job	25
Letters of recommendation or references of former employers / teachers	15
Test of cognitive, psychometric and / or psychological skills (IQ, emotional intelligence, ability to work in a team)	14
Evaluation of the work done during a trial period	4
Criminal records	3
Immediate availability	1

Notes: Table D7 summarizes the answers to Question 6.

criminal records.

**Question 7:** “What are the most important sources of information your company uses when it comes to choosing the less-skilled workers (operators, packers, mechanics, cleaning staff, etc.) to hire? Select the three most important options.” This question presented eight options: (i) Curriculum Vitae, (ii) letters of recommendation or references of former employers / teachers, (iii) immediate availability, (iv) test of cognitive, psychometric and / or psychological skills (IQ, emotional intelligence, ability to work in a team), (v) test of knowledge or professional skills related to the job, (vi) evaluation of the work done during a trial period, (vii) test / interview about the use of English or other languages, (viii) criminal records.

Table D8: Answers to Question 7

Answer	N
Curriculum Vitae	30
Test of knowledge or professional skills related to the job	25
Letters of recommendation or references of former employers / teachers	18
Immediate availability	14
Evaluation of the work done during a trial period	14
Test / interview about the use of English or other languages	11
Test of cognitive, psychometric and / or psychological skills (IQ, emotional intelligence, ability to work in a team)	9
Criminal records	8

Notes: Table D8 summarizes the answers to Question 7.

Table D9: Answers to Question 8

Answer	N
Information from surveys about wages	33
Benchmarking with wages in the industry	33
Information about wages from the headquarters	14
Information about wages from the Ministry of Labor and Social Security	12
Information provided by CINDE	10
Information provided by recruitment agencies	5
Other	0

Notes: Table D9 summarizes the answers to Question 8.

**Question 8:** “Indicate which of the following resources you use to set wages. Select all that apply.”

This question presented seven options: (i) information provided by CINDE, (ii) information provided by recruitment agencies, (iii) information about wages from the headquarters, (iv) information from surveys about wages, (v) information about wages from the Ministry of Labor and Social Security, (vi) benchmarking with wages in the industry, (vii) other.

**Question 9:** “With what frequency do you update the wage brackets?” This question presented four options: (i) quarterly, (ii) semiannually, (iii) every year, (iv) other.

Table D10: Answers to Question 9

Answer	N
Every year	25
Every semester	12
Other	3
Every trimester	1

Notes: Table D10 summarizes the answers to Question 9.

**Question 10:** “In general, for a worker of the same education, with the same number of years of experience and hired in the same occupation, your company pays the same salary or a salary higher than what a domestic company would pay? Please, choose only one option that applies best.” This question presented three options: (i) we pay the same wage, (ii) we pay a higher wage, (iii) other.

**Question 11:** “If you chose the option that your company pays a higher salary than a domestic company, please rate the following options from 1 (the most important reason to pay more) to 5 (the least important reason to pay more). If you answered in the previous question that your company pays the same as a national company, you can skip this question.” This question presented five options: (i) even if we hire a worker with the same education, experience, and occupation as a domestic company, our company has a better selection filter of workers, and the worker we hire tends to be more competent. Therefore, the worker needs to be paid more, (ii) even if the worker hired by us and by the national company is equally competent, for reasons of equity, the wages we pay to our workers in CR should



Table D11: Answers to Question 10

Answer	N
We pay a higher wage	31
We pay the same wage	9
Other	3

Notes: Table D11 summarizes the answers to Question 10.

be closer to the wages of similar workers in the headquarters or in other subsidiaries of our group, (iii) even if the worker hired by us and by the domestic company is equally competent, the workers of our company must be motivated to work hard. Then, the worker needs to be compensated for that, (iv) even if the worker hired by us and by the national company is equally competent, our company will employ the worker in projects that will generate higher income and where its competence will be better utilized. Therefore, the worker needs to be paid more, (iv) other (please fill in the blank). Please rate this option as number 5 if nothing is filled.

Table D12: Answers to Question 11

Answer	R=1	R=2	R=3	R=4	R=5
Our company has a better selection filter of workers and the worker we hire tends to be more competent.	11	1	11	6	0
The workers of our company must be motivated to work hard. Then, the worker needs to be compensated for that.	6	11	6	5	1
Our company will employ the worker in projects that will generate higher income and where its competence will be better utilized.	2	12	4	9	2
For reasons of equity, the wages we pay to our workers in CR should be closer to the wages of similar workers in the headquarters or in other subsidiaries of our group.	5	4	7	9	4
Other: We pay higher wages to motivate and retain talent, to avoid turnover of workers whose training we invest in.	5	1	1	0	22

Notes: Table D12 summarizes the answers to Question 11. "R=1" means that a given answer has been ranked first out of five options.

**C. Summary and discussion of survey answers. Questions 1 and 2.** Answers to these questions suggest that the main team is mostly formed by locals. These local employees are typically found with the help of recruitment agencies and expatriates who come to CR to support the first rounds of hiring.

**Question 3.** To hire the rest of the staff, MNCs use various communication media (e.g., social media, company website, printed press, etc.). MNCs also continue to rely heavily on recruitment agencies. To a lesser extent, MNCs use employment fairs, partnerships with educational institutions, campaigns with municipalities, etc.

**Question 4.** The most important criteria upon pre-selecting the most skilled workers (e.g., man-

agers, engineers, administrative staff) are: (i) having previous experience in the same job position (33 respondents chose this answer), (ii) having experience in the same industry in which the company operates (29), (iii) the academic studies and the institution where the worker graduated (23), (iv) having experience in personnel management (23), (v) having previous experience in MNCs (20), and last, (vi) having experience working abroad (1).

**Question 5.** The most important criteria upon pre-selecting the less-skilled workers (e.g., operators, packers, mechanics, cleaning staff) are: (i) having previous experience in the same job position (41 respondents chose this answer), (ii) having experience in the same industry in which the company operates (38), (iii) the academic studies and the institution where the worker graduated (26), (iv) having previous experience in MNCs (23), (v) having experience working abroad (1), (vi) having experience in personnel management (0). Questions 4 and 5 bring a series of insights. First, experience in the same job position and the same industry are the most valuable pre-selection criteria for both high- and low-skilled workers. Second, academic studies and previous experience with MNCs are also important criteria. Last, experience with personnel management is only necessary for high-skilled workers.

**Question 6.** The most important sources of information used by MNCs when it comes to choosing the most skilled workers (e.g., managers, engineers, administrative staff, etc.) to hire are: (i) the Curriculum Vitae (38 respondents chose this answer), (ii) a test / interview about the use of English or other languages (29), (iii) a test of knowledge or professional skills related to the job (25), (iv) letters of recommendation or references of former employers / teachers (15), (v) a test of cognitive, psychometric and / or psychological skills (IQ, emotional intelligence, ability to work in a team) (14), (vi) an evaluation of the work done during a trial period (4), (vii) criminal records (3), (viii) the immediate availability (1).

**Question 7.** The most important sources of information used by MNCs when it comes to choosing the less-skilled workers (operators, packers, mechanics, cleaning staff, etc) to hire: (i) the Curriculum Vitae (30 respondents chose this answer), (ii) a test of knowledge or professional skills related to the job (25), (iii) letters of recommendation or references of former employers / teachers (18), (iv) the immediate availability (14), (v) an evaluation of the work done during a trial period (15), (vi) the test / interview about the use of English or other languages (11), (vii) a test of cognitive, psychometric and / or psychological skills (IQ, emotional intelligence, ability to work in a team) (9), (viii) criminal records (8). Questions 6 and 7 bring a series of insights. First, language skills are more important for high- than low-skilled workers. Second, both types of workers receive tests of the knowledge or professional qualifications relevant to the job. Third, letters of recommendation from former employers are useful to the evaluation of both types of workers. Fourth, trial periods are slightly more frequent for low- than high-skilled workers. Last, the immediate availability of low-skilled workers is seen as an advantage.

**Question 8.** The most frequently used resources to set wages are: (i) surveys about wages (33 respondents chose this answer), (ii) benchmarking with wages in the industry (33), (iii) information about wages from the headquarters (14), (iv) information about wages from the Ministry of Labor and Social Security (12), (v) information provided by CINDE (10), (vi) information provided by recruitment agencies (5). Local wages seem to anchor wage setting for MNCs. That said, HQs also influence wage setting.

**Question 9.** Most MNCs update wage brackets (at least) once a year.

**Question 10.** Most MNCs pay higher wages than domestic firms for a worker of the same education, with the same number of years of experience and hired in the same occupation.

**Question 11.** MNCs claim to have a better selection filter than domestic firms, meaning that workers hired by MNCs tend to be more competent than workers hired by domestic firms (even if of the same education, with the same number of years of experience and hired in the same occupation). That said,

the (unobserved) ability of a worker is not the only explanation for the wage differential (particularly for the within-worker wage differential, which keeps the unobserved ability constant). MNCs pay higher wages also to motivate workers, to retain workers in whom they have invested, because these workers are employed in higher income-generating projects, and last but not least, for reasons of within-MNC wage equity.

## Online Appendix D.2 Representative Household Survey Data

We use information from a survey conducted by INEC – “*Instituto Nacional de Estadística y Censos*” or the National Institute of Statistics and Censuses of CR. This survey – called the *Encuesta Nacional de Ingresos y Gastos de los Hogares* or the National Survey of Household Income and Expenditures (abbreviated as ENIGH) – collects data on the household sources of income and expenditures on goods and services. We use data from the 2018 round, which surveyed a nationally representative sample of 9,828 households. Across these 9,828 households, the survey recorded 3,411 individual tax IDs (the tax ID information not being compulsory). Of these 3,411 tax IDs, 3,034 had the correct number of digits to qualify as a possibly valid tax ID.

We merge the 3,034 ENIGH tax IDs with the tax IDs in the 2017 matched employer-employee data. Of the 3,034 potentially valid tax IDs, 1,316 are found in the 2017 matched employer-employee data. For these 1,316 individuals, ENIGH adds (to the labor earnings information from social security records) information on the number of hours worked, and monetary and in-kind benefits from employment.

We remove the individuals with zero earnings throughout 2017 (one tax ID), retirees (18 tax IDs), self-employed or individuals working for the public sector (525 tax IDs), individuals with special contracts or *convenios* (13 tax IDs), individuals working part-time (37 tax IDs). We are left with 723 individuals. Among the 2,688 individuals dropped from the initial sample (3,411-723), 1,294 declared to be unemployed.

## Online Appendix E Labor Market Institutions in Costa Rica

Less than 1% of private-sector workers are members of a union in 2015. When including the public sector as well, the trade union density is at 7%, which is slightly lower than that in the United States. Collective bargaining agreements over wages and working conditions are also limited (OECD, 2017).

According to OECD (2017), employment protection legislation for workers with regular contracts in CR is one of the least stringent in the OECD and Latin American countries. First, regulations on advance notification and severance pay are milder than in most OECD countries. Second, employers can dismiss an employee without cause, provided prior notice is offered. Third, CR does not operate any special regulations against collective dismissals other than those applying to individual dismissals. Given these lax regulations, employers do not prefer temporary contracts over open-ended contracts. This explains why temporary employment is less common in CR than in other OECD countries.

There are two main policies that address the personal cost of unemployment. First, employers have to pay severance to dismissed workers that is equal to one month for each year of service (with a maximum of eight months of pay). Second, Labor Capitalization Funds are accounts funded through employer contributions and meant to support the employees in case they leave the labor force. In practice, employees can and tend to withdraw the funds after five years of contributions, limiting the support that remains available to them in the event of unemployment. Overall, the unemployment insurance scheme of CR is seen as not adequately covering the costs of unemployment. Moreover, job-placement and labor

market intermediation services are under-developed.

CR uses a multi-tiered system of legal wage floors, with 24 minima that differ by occupation and skill level. Minimum wages are revised twice a year, mainly based on expected inflation and growth in GDP per capita. The minimum wage for unskilled workers amounts to 70% of median wages. This fraction is relatively high relative to that in OECD countries. That said, these minimum wages are perceived as a reference by the private sector, and non-compliance is high (particularly in industries such as agriculture, construction, or domestic service).

## Online Appendix F Additional Model Derivations

### Online Appendix F.1 Log-Linearization of the FOCs

#### Online Appendix F.1.1 Log-Linearization of the FOCs of the Domestic Firms' Problem

The equilibrium of the profit maximization of a domestic firm  $j$  is described by the following sets of equations:

$$W_j = \frac{\eta_I}{\eta_I + 1} \frac{\sigma - 1}{\sigma} A_j \left( \frac{W_j^{\eta_I}}{\Omega_{js}^{\eta_I}} I_j^0 + N_j \right)^{-\frac{1}{\sigma}} \forall j, \quad (\text{F3})$$

$$\frac{\sigma - 1}{\sigma} A_j \left( \frac{W_j^{\eta_I}}{\Omega_{js}^{\eta_I}} I_j^0 + N_j \right)^{-\frac{1}{\sigma}} - c'(N_j) = \omega_{s(j)} \forall j, \quad (\text{F4})$$

where  $\Omega_{js} \equiv \Omega_{js}(W_j, \tilde{\omega}) = \left( W_j^{\eta_I} + \sum_{s'} (\tau_{s(j)s'} \tilde{\omega}_{s'})^{\eta_I} \right)^{1/\eta_I}$ . Equations (F3) and (F4) are the FOCs of the domestic firm problem.

Then, we add the FOCs of the MNC problem:

$$\frac{\sigma - 1}{\sigma} A_{MNC(s)} N_{MNC(s)}^{-\frac{1}{\sigma}} = \psi_s \omega_s + C'_{MNC(s)} \left( N_{MNC(s)} \right) = \psi_s \omega_s + c_0 N_{MNC}^{\alpha_m}. \quad (\text{F5})$$

$$J_{MNC(s)} = \left( \frac{\sigma - 1}{\sigma} \right)^\sigma \left( \frac{A_{MNC(s)}}{P_{MNC(s)}} \right)^\sigma, \quad (\text{F6})$$

where  $J_{MNC(s)}^{(\sigma-1)/\sigma} = \sum_{j \in \mathcal{S}_{MNC(s)}} q_{j,MNC(s)}^{(\sigma-1)/\sigma}$ .

Let us first log-linearize equations (F3) and (F4) with respect to  $W_j$ ,  $N_j$ ,  $A_j$ ,  $\omega_s$  and  $\Omega_{js}$ . Variables with hats denote log differences ( $\hat{x} \equiv \log(x) - \log(\bar{x})$ ) and variables with an overline denote initial equilibrium values.

$$\hat{W}_j = \hat{A}_j - \frac{1}{\sigma} \hat{L}_j = \hat{A}_j - \frac{1}{\sigma} \left[ \frac{\bar{I}_j}{\bar{L}_j} \eta_I (\hat{W}_j - \hat{\Omega}_{js}) + \frac{\bar{N}_j}{\bar{L}_j} \hat{N}_j \right]$$

$$\hat{A}_j - \frac{1}{\sigma} \left[ \frac{\bar{I}_j}{\bar{L}_j} \eta_I (\hat{W}_j - \hat{\Omega}_{js}) + \frac{\bar{N}_j}{\bar{L}_j} \hat{N}_j \right] = \frac{c_0 \bar{N}_j^{\bar{\alpha}}}{c_0 \bar{N}_j^{\bar{\alpha}} + \bar{\omega}_s} \alpha \hat{N}_j + \frac{\bar{\omega}_s}{c_0 \bar{N}_j^{\bar{\alpha}} + \bar{\omega}_s} \hat{\omega}_s.$$

Define  $\xi_j^I \equiv \frac{\bar{I}_j}{\bar{L}_j}$ ,  $\xi_j^N \equiv \frac{\bar{N}_j}{\bar{L}_j}$ ,  $\xi_j^C \equiv \frac{C'(\bar{N}_j)}{C'(\bar{N}_j) + \bar{\omega}_s} = \frac{C'(\bar{N}_j)}{MRP_j} = \frac{c_0 \bar{N}_j^{\bar{\alpha}}}{MRP_j}$ , and  $\xi_j^O \equiv \frac{\bar{\omega}_s}{c_0 \bar{N}_j^{\bar{\alpha}} + \bar{\omega}_s}$  (where  $\xi_j^I + \xi_j^N = 1$  and  $\xi_j^C + \xi_j^O = 1$ ). Then:

$$\hat{W}_j = \hat{A}_j - \frac{1}{\sigma} \left[ \xi_j^I \eta_I (\hat{W}_j - \hat{\Omega}_{js}) + (1 - \xi_j^I) \hat{N}_j \right]$$

$$\hat{A}_j - \frac{1}{\sigma} \left[ \xi_j^I \eta_I (\hat{W}_j - \hat{\Omega}_{js}) + (1 - \xi_j^I) \hat{N}_j \right] = \xi_j^C \alpha \hat{N}_j + (1 - \xi_j^C) \hat{\omega}_s.$$

Rearranging:

$$\hat{W}_j \left( \sigma + \xi_j^I \eta_I \right) = \sigma \hat{A}_j - (1 - \xi_j^I) \hat{N}_j + \xi_j^I \eta_I \hat{\Omega}_{js}$$

$$\widehat{W}_j = \frac{\sigma}{\sigma + \xi_j^I \eta_I} \widehat{A}_j - \frac{(1 - \xi_j^I)}{\sigma + \xi_j^I \eta_I} \widehat{N}_j + \frac{\xi_j^I \eta_I}{\sigma + \xi_j^I \eta_I} \widehat{\Omega}_{js} \quad (\text{F7})$$

Then

$$\begin{aligned} \frac{\sigma}{\sigma + \xi_j^I \eta_I} \widehat{A}_j - \frac{(1 - \xi_j^I)}{\sigma + \xi_j^I \eta_I} \widehat{N}_j + \frac{\xi_j^I \eta_I}{\sigma + \xi_j^I \eta_I} \widehat{\Omega}_{js} &= \xi_j^C \alpha \widehat{N}_j + (1 - \xi_j^C) \widehat{\omega}_s \\ \left( \xi_j^C \alpha + \frac{(1 - \xi_j^I)}{\sigma + \xi_j^I \eta_I} \right) \widehat{N}_j &= \frac{\sigma}{\sigma + \xi_j^I \eta_I} \widehat{A}_j - (1 - \xi_j^C) \widehat{\omega}_s + \frac{\xi_j^I \eta_I}{\sigma + \xi_j^I \eta_I} \widehat{\Omega}_{js} \\ \frac{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)}{\sigma + \xi_j^I \eta_I} \widehat{N}_j &= \frac{\sigma}{\sigma + \xi_j^I \eta_I} \widehat{A}_j - \frac{(1 - \xi_j^C)(\sigma + \xi_j^I \eta_I)}{\sigma + \xi_j^I \eta_I} \widehat{\omega}_s + \frac{\xi_j^I \eta_I}{\sigma + \xi_j^I \eta_I} \widehat{\Omega}_{js} \\ \widehat{N}_j &= \frac{\sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{A}_j - \frac{(1 - \xi_j^C)(\sigma + \xi_j^I \eta_I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s + \frac{\xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\Omega}_{js}. \end{aligned} \quad (\text{F8})$$

Now replace  $\widehat{N}_j$  from equation (F8) into equation (F7) to obtain:

$$\begin{aligned} \widehat{W}_j &= \frac{\sigma}{\sigma + \xi_j^I \eta_I} \widehat{A}_j - \frac{(1 - \xi_j^I)}{\sigma + \xi_j^I \eta_I} \left( \frac{\sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{A}_j - \frac{(1 - \xi_j^C)(\sigma + \xi_j^I \eta_I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s + \frac{\xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\Omega}_{js} \right) \\ &\quad + \frac{\xi_j^I \eta_I}{\sigma + \xi_j^I \eta_I} \widehat{\Omega}_{js} \\ &= \frac{\sigma}{\sigma + \xi_j^I \eta_I} \left( 1 - \frac{(1 - \xi_j^I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \right) \widehat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s + \\ &\quad + \frac{\xi_j^I \eta_I}{\sigma + \xi_j^I \eta_I} \left( 1 - \frac{\xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \right) \widehat{\Omega}_{js} \\ &= \frac{\sigma}{\sigma + \xi_j^I \eta_I} \frac{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s + \\ &\quad + \frac{\xi_j^I \eta_I}{\sigma + \xi_j^I \eta_I} \frac{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\Omega}_{js} \\ \widehat{W}_j &= \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\Omega}_{js}. \end{aligned} \quad (\text{F9})$$

Hereafter, we write together the versions of equations (F8) and (F9), where we do not yet replace the log-deviation of  $\Omega_{js} = \left( W_j^{\eta_I} + \sum_{s'} (\tau_{s(j)s'} \tilde{\omega}_{s'})^{\eta_I} \right)^{\frac{1}{\eta_I}}$ :

$$\begin{aligned} \widehat{N}_j &= \frac{\sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{A}_j - \frac{(1 - \xi_j^C)(\sigma + \xi_j^I \eta_I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s + \frac{\xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\Omega}_{js} \\ \widehat{W}_j &= \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\Omega}_{js}. \end{aligned} \quad (\text{F10})$$

Recall that  $\Omega_{js}^{\eta_I} = W_j^{\eta_I} + \sum_{s'} (\tau_{s(j)s'} \tilde{\omega}_{s'})^{\eta_I}$ . Define  $\pi_{js'} \equiv \frac{(\tau_{ss'} \tilde{\omega}_{s'})^{\eta_I}}{\Omega_{js}^{\eta_I}}$  and  $\pi_{jj} \equiv \frac{\overline{W}_j^{\eta_I}}{\Omega_{js}^{\eta_I}}$ .

$$\widehat{\Omega}_{js} = \frac{\overline{W}_j^{\eta_I}}{\Omega_{js}^{\eta_I}} \widehat{W}_j + \sum_{s'} \frac{(\tau_{ss'} \tilde{\omega}_{s'})^{\eta_I}}{\Omega_{js}^{\eta_I}} \widehat{\omega}_{s'} = \pi_{jj} \widehat{W}_j + \sum_{s'} \pi_{js'} \widehat{\omega}_{s'} \quad (\text{F11})$$

We now replace the expression for  $\widehat{\Omega}_{js}$  into equations (F8) and (F9)

$$\widehat{N}_j = \frac{\sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{A}_j - \frac{(1 - \xi_j^C)(\sigma + \xi_j^I \eta_I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s$$

$$+ \frac{\xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( \pi_{jj} \hat{W}_j + \sum_{s'} \pi_{js'} \hat{\omega}_{s'} \right). \quad (\text{F12})$$

$$\begin{aligned} \hat{W}_j &= \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \hat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \hat{\omega}_s \\ &\quad + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( \pi_{jj} \hat{W}_j + \sum_{s'} \pi_{js'} \hat{\omega}_{s'} \right) \\ &\quad \left( 1 - \frac{\xi_j^C \xi_j^I \alpha \eta_I \pi_{jj}}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \right) \hat{W}_j = \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \hat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \hat{\omega}_s \\ &\quad + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \sum_{s'} \pi_{js'} \hat{\omega}_{s'} \\ &\quad \frac{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \hat{W}_j = \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \hat{A}_j + \\ &\quad \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \hat{\omega}_s + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \sum_{s'} \pi_{js'} \hat{\omega}_{s'} \\ \hat{W}_j &= \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \hat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \hat{\omega}_s + \\ &\quad + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \sum_{s'} \pi_{js'} \hat{\omega}_{s'}. \end{aligned} \quad (\text{F13})$$

Now, recall that  $\tilde{\omega}_{s'} \equiv \omega_{s'} \left[ 1 + (\psi_{s'} - 1) \frac{N_{MNC(s')}}{N_{s'}} \right]$ . Let us assume that the MNC premia  $(\psi_{s'})$  do not change with time, which is consistent with our empirical evidence. Then, we can replace  $\hat{\omega}_{s'}$  with  $\hat{\omega}_{s'} + \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \left( \hat{N}_{MNC(s')} - \hat{N}_{s'} \right)$  into equation (F13). This leads to:

$$\begin{aligned} \hat{W}_j &= \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \hat{A}_j + \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \hat{\omega}_s \\ &\quad + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \sum_{s'} \pi_{js'} \hat{\omega}_{s'} \\ &\quad + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \sum_{s'} \pi_{js'} \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \left( \hat{N}_{MNC(s')} - \hat{N}_{s'} \right), \end{aligned} \quad (\text{F14})$$

Note that to the extent that MNCs do not pay a premium with respect to domestic employers (i.e.,  $\psi_{s'} = 1$ ) or that the growth rate of the number of MNC workers is not different from the growth rate of new workers in the entire industry, then the economy would collapse to one where the wages of incumbent workers in domestic firms are not explicitly responding to changes in the composition of employment towards or away MNCs. Equation (F14) is the one we estimate in Section 5.5 to recover the structural parameters of interest.

### Online Appendix F.1.2 Log-Linearization of the FOCs of the MNC Problem

Let us first log-linearize equation (F5) with respect to  $N_{MNC(s)}$ ,  $A_{MNC(s)}$ , and  $\omega_s$ :

$$\frac{\sigma-1}{\sigma} A_{MNC(s)} N_{MNC(s)}^{-\frac{1}{\sigma}} = \psi_s \omega_s + C'_{MNC(s)} \left( N_{MNC(s)} \right) = \psi_s \omega_s + c_0 N_{MNC}^{\alpha_m}. \quad (\text{F15})$$



$$\hat{A}_{MNC(s)} - \frac{1}{\sigma} \hat{N}_{MNC(s)} = \frac{\psi_s \bar{\omega}_s}{\psi_s \bar{\omega}_s + c_0 \bar{N}_{MNC(s)}^{\alpha_m}} \hat{\omega}_s + \frac{c_0 \bar{N}_{MNC(s)}^{\alpha_m}}{\psi_s \bar{\omega}_s + c_0 \bar{N}_{MNC(s)}^{\alpha_m}} \alpha_m \hat{N}_{MNC(s)}. \quad (F16)$$

Define  $\xi_{MNC(s)}^C = \frac{c_0 \bar{N}_{MNC(s)}^{\alpha_m}}{\psi_s \bar{\omega}_s + c_0 \bar{N}_{MNC(s)}^{\alpha_m}}$ . Then

$$\hat{A}_{MNC(s)} - \frac{1}{\sigma} \hat{N}_{MNC(s)} = \left(1 - \xi_{MNC(s)}^C\right) \hat{\omega}_s + \xi_{MNC(s)}^C \alpha_m \hat{N}_{MNC(s)}. \quad (F17)$$

Therefore

$$\hat{N}_{MNC(s)} = \frac{\sigma}{1 + \xi_{MNC(s)}^C \alpha_m \sigma} \hat{A}_{MNC(s)} - \frac{\sigma(1 - \xi_{MNC(s)}^C)}{1 + \xi_{MNC(s)}^C \alpha_m \sigma} \hat{\omega}_s. \quad (F18)$$

## Online Appendix F.2 Log-Linearization of the Labor Market Clearing Condition

The labor market clearing condition for new workers in industry  $s$  is given by:

$$N_s \equiv N_{MNC(s)} + \sum_{j \in \mathcal{D}_s} N_j = \frac{\bar{\omega}_s^{\eta_N}}{\Omega_N^{\eta_N}} L_N^0 + \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \frac{(\tau_{s'(j')s} \bar{\omega}_s)^{\eta_I}}{\Omega_{j's'}^{\eta_I}} I_{j'}^0 \forall s, \quad (F19)$$

where  $\Omega_N = \left(\sum_{s'} \bar{\omega}_{s'}^{\eta_N}\right)^{1/\eta_N}$ ,  $\Omega_{js} \equiv \Omega_{js}(W_j, \bar{\omega}) = \left(W_j^{\eta_I} + \sum_{s'} (\tau_{s(j)s'} \bar{\omega}_{s'})^{\eta_I}\right)^{1/\eta_I}$ , and  $\Omega_{j's'} \equiv \Omega_{j's'}(W_{j'}, \bar{\omega}) = \left(W_{j'}^{\eta_I} + \sum_{s''} (\tau_{s'(j')s''} \bar{\omega}_{s''})^{\eta_I}\right)^{1/\eta_I}$ . The RHS term is the overall demand for new workers by the MNC in  $s$  and all domestic firms  $j$  in  $s$  (set denoted by  $\mathcal{D}_s$ ). The LHS term is the overall supply of new workers, who are either newly-entered in the labor market at the beginning of the period (the first term) or incumbents who break ties with their beginning-of-period employer  $j'$  in industry  $s'$  to join industry  $s$ .

Last, the product markets clear when the total production of the variety of each domestic firm  $j$  is equal to the total demand (coming from the demand of the domestic market and the demand coming from all its MNC buyers, if any). We have already incorporated this condition in the definition of firm revenues in equation (11).

Let us now log-linearize the labor market clearing condition introduced in equation (F19) with respect to  $N_{MNC(s)}$ ,  $N_j$ ,  $\omega_s$ ,  $\Omega_N$ , and  $\Omega_{j's'}$ .

$$N_{MNC(s)} + \sum_{j \in \mathcal{D}_s} N_j = \frac{\bar{\omega}_s^{\eta_N}}{\Omega_N^{\eta_N}} L_N^0 + \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \frac{(\tau_{s'(j')s} \bar{\omega}_s)^{\eta_I}}{\Omega_{j's'}^{\eta_I}} I_{j'}^0 \forall s, \quad (F20)$$

where  $\Omega_N = \left(\sum_{s'} \bar{\omega}_{s'}^{\eta_N}\right)^{1/\eta_N}$ ,  $\Omega_{js} \equiv \Omega_{js}(W_j, \bar{\omega}) = \left(W_j^{\eta_I} + \sum_{s'} (\tau_{s(j)s'} \bar{\omega}_{s'})^{\eta_I}\right)^{1/\eta_I}$ , and  $\Omega_{j's'} \equiv \Omega_{j's'}(W_{j'}, \bar{\omega}) = \left(W_{j'}^{\eta_I} + \sum_{s''} (\tau_{s'(j')s''} \bar{\omega}_{s''})^{\eta_I}\right)^{1/\eta_I}$ .

To that end, define  $N_s \equiv N_{MNC(s)} + \sum_{j \in \mathcal{D}_s} N_j$ ,  $L_{Ns} \equiv \frac{\bar{\omega}_s^{\eta_N}}{\Omega_N^{\eta_N}} L_N^0$  and  $I_s \equiv \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \frac{(\tau_{s'(j')s} \bar{\omega}_s)^{\eta_I}}{\Omega_{j's'}^{\eta_I}} I_{j'}^0$ . Equation (F19) can be rewritten as  $N_s = L_{Ns} + I_s$ . Then

$$\hat{N}_s = \frac{\bar{L}_{Ns}}{\bar{N}_s} \hat{L}_{Ns} + \frac{\bar{I}_s}{\bar{N}_s} \hat{I}_s = \Psi_s^N \hat{L}_{Ns} + \Psi_s^I \hat{I}_s, \quad (F21)$$

where  $\Psi_s^N \equiv \frac{\bar{L}_{Ns}}{\bar{N}_s}$  and  $\Psi_s^I \equiv \frac{\bar{I}_s}{\bar{N}_s} = 1 - \Psi_s^N$ .  $\hat{N}_s = \frac{\bar{N}_{MNC(s)}}{\bar{N}_s} \hat{N}_{MNC(s)} + \sum_{j \in \mathcal{D}_s} \frac{\bar{N}_j}{\bar{N}_s} \hat{N}_j$ . Define  $\chi_{MNC(s)}^N \equiv \frac{\bar{N}_{MNC(s)}}{\bar{N}_s}$  and  $\chi_j^N \equiv \frac{\bar{N}_j}{\bar{N}_s}$ . Hence, the left-hand side of equation (F21) is equal to

$$\hat{N}_s = \chi_{MNC(s)}^N \hat{N}_{MNC(s)} + \sum_{j \in \mathcal{D}_s} \chi_j^N \hat{N}_j. \quad (F22)$$

Then:

$$\widehat{L}_{Ns} = \eta_N \left( \widehat{\omega}_s - \widehat{\Omega}_N \right). \quad (\text{F23})$$

Now, we are left with deriving  $\widehat{I}_s$ . To that end, define  $Z_{j'}^s = \frac{(\tau_{s'}(j')_s \widehat{\omega}_s)^{\eta_I}}{\widehat{\Omega}_{j's'}^{\eta_I}} I_{j'}^0$ . Then

$$\widehat{I}_s = \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \frac{\overline{Z}_{j'}^s}{\widehat{I}_s} \widehat{Z}_{j'}^s = \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \left( \widehat{\omega}_s - \widehat{\Omega}_{j's'} \right), \quad (\text{F24})$$

where  $\zeta_{j'}^s \equiv \frac{\frac{(\tau_{s'}(j')_s \widehat{\omega}_s)^{\eta_I}}{\widehat{\Omega}_{j's'}^{\eta_I}} I_{j'}^0}{\sum_{s''} \sum_{j'' \in \mathcal{D}_{s''}} \frac{(\tau_{s''}(j'')_{s''} \widehat{\omega}_{s''})^{\eta_I}}{\widehat{\Omega}_{j''s''}^{\eta_I}} I_{j''}^0} = \frac{\overline{Z}_{j'}^s}{\widehat{I}_s}$ . We now replace  $\widehat{N}_s, \widehat{L}_{Ns}, \widehat{I}_s$  from equations (F22), (F23), and (F24) into equation (F21):

$$\chi_{MNC(s)}^N \widehat{N}_{MNC(s)} + \sum_{j \in \mathcal{D}_s} \chi_j^N \widehat{N}_j = \Psi_s^N \eta_N \left( \widehat{\omega}_s - \widehat{\Omega}_N \right) + \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \left( \widehat{\omega}_s - \widehat{\Omega}_{j's'} \right). \quad (\text{F25})$$

To make progress, we need to find expressions for the change in the number of workers hired. To do that, replace  $\widehat{W}_j$  from equation (F13) into equation (F12):

$$\begin{aligned} \widehat{N}_j &= \frac{\sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{A}_j - \frac{(1 - \xi_j^C)(\sigma + \xi_j^I \eta_I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \widehat{\omega}_s + \frac{\xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \sum_{s'} \pi_{js'} \widehat{\omega}_{s'} \\ &\quad + \frac{\xi_j^I \eta_I \pi_{jj}}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \widehat{A}_j + \\ &\quad + \frac{\xi_j^I \eta_I \pi_{jj}}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \widehat{\omega}_s \\ &\quad + \frac{\xi_j^I \eta_I \pi_{jj}}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \sum_{s'} \pi_{js'} \widehat{\omega}_{s'} \\ \widehat{N}_j &= \left( \frac{\sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} + \frac{\xi_j^I \eta_I \pi_{jj}}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \widehat{A}_j \\ &\quad - \left( \frac{(1 - \xi_j^C)(\sigma + \xi_j^I \eta_I)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} - \frac{\xi_j^I \eta_I \pi_{jj}}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \frac{(1 - \xi_j^C)(1 - \xi_j^I)}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \widehat{\omega}_s \\ &\quad + \left( \frac{\xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} + \frac{\xi_j^I \eta_I \pi_{jj}}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \sum_{s'} \pi_{js'} \widehat{\omega}_{s'} \\ \widehat{N}_j &= \left[ \frac{\sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \widehat{A}_j \\ &\quad - \left[ \frac{(1 - \xi_j^C)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( \sigma + \frac{\xi_j^I \eta_I [\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})] - \xi_j^I (1 - \xi_j^I) \eta_I \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \times \\ &\quad \times \widehat{\omega}_s + \left[ \frac{\xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \sum_{s'} \pi_{js'} \widehat{\omega}_{s'} \quad (\text{F26}) \end{aligned}$$

Next, we replace the  $\widehat{N}_{MNC(s)}$  and  $\widehat{N}_j$  in the left-hand side (LHS) of equation (F25) with the expressions found in equations (F18) and (F26):

$$LHS = \widehat{N}_s = \chi_{MNC(s)}^N \widehat{N}_{MNC(s)}$$

$$\begin{aligned}
& + \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N \sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \hat{A}_j \\
& - \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N (1 - \xi_j^C)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( \sigma + \frac{\xi_j^I \eta_I [\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})] - \xi_j^I (1 - \xi_j^I) \eta_I \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \times \\
& \times \hat{\omega}_s + \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N \xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \sum_{s'} \pi_{js'} \hat{\omega}_{s'} \\
& + \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N \xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \times \\
& \times \sum_{s'} \pi_{js'} \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \left( \hat{N}_{MNC(s')} - \hat{N}_{s'} \right). \quad (F27)
\end{aligned}$$

where  $\hat{N}_{MNC(s)} = \frac{\sigma}{1 + \xi_{MNC(s)}^C \alpha_m \sigma} \hat{A}_{MNC(s)} - \frac{\sigma(1 - \xi_{MNC(s)}^C)}{1 + \xi_{MNC(s)}^C \alpha_m \sigma} \hat{\omega}_s$  and  $\hat{N}_{MNC(s')} = \frac{\sigma}{1 + \xi_{MNC(s')}^C \alpha_m \sigma} \hat{A}_{MNC(s')} - \frac{\sigma(1 - \xi_{MNC(s')}^C)}{1 + \xi_{MNC(s')}^C \alpha_m \sigma} \hat{\omega}_{s'}$ .

$$\begin{aligned}
LHS = \hat{N}_s & = \chi_{MNC(s)}^N \frac{\sigma}{1 + \xi_{MNC(s)}^C \alpha_m \sigma} \hat{A}_{MNC(s)} \\
& + \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N \xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \times \\
& \times \sum_{s'} \pi_{js'} \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \frac{\sigma}{1 + \xi_{MNC(s')}^C \alpha_m \sigma} \hat{A}_{MNC(s')} \\
& + \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N \sigma}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \hat{A}_j \\
& - \chi_{MNC(s)}^N \frac{\sigma(1 - \xi_{MNC(s)}^C)}{1 + \xi_{MNC(s)}^C \alpha_m \sigma} \hat{\omega}_s \\
& - \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N (1 - \xi_j^C)}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( \sigma + \frac{\xi_j^I \eta_I [\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})] - \xi_j^I (1 - \xi_j^I) \eta_I \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \times \\
& \times \hat{\omega}_s + \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N \xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \sum_{s'} \pi_{js'} \hat{\omega}_{s'} \\
& - \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N \xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \times \\
& \times \sum_{s'} \pi_{js'} \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \frac{\sigma(1 - \xi_{MNC(s')}^C)}{1 + \xi_{MNC(s')}^C \alpha_m \sigma} \hat{\omega}_{s'} \\
& - \sum_{j \in \mathcal{D}_s} \left[ \frac{\chi_j^N \xi_j^I \eta_I}{\xi_j^C \alpha (\sigma + \xi_j^I \eta_I) + (1 - \xi_j^I)} \left( 1 + \frac{\xi_j^I \xi_j^C \eta_I \alpha \pi_{jj}}{\xi_j^C \alpha \sigma + (1 - \xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1 - \pi_{jj})} \right) \right] \times \\
& \times \sum_{s'} \pi_{js'} \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \hat{N}_{s'}. \quad (F28)
\end{aligned}$$

Therefore, the LHS terms for industry  $s$  equalizes  $\hat{N}_s$  to three large weighted sums: i) one weighted sum over the  $\hat{A}$ s of all domestic firms and MNCs in the economy (denote the total number of firms in the economy by  $|k|$ ), (ii) another weighted sum over the  $\hat{\omega}$  of all the industries in the economy (denote the number of industries in the economy by  $|s|$ ), and (iii) last, a weighted sum over the  $\hat{N}$  of all industries in the economy.

By using all the labor market clearing conditions across all industries, one can write the following

system:

$$\hat{N}_{|s| \times 1} = P_{|s| \times |k|} \hat{A}_{|k| \times 1} + R_{|s| \times |s|} \hat{\omega}_{|s| \times 1} + Q_{|s| \times |s|} \hat{N}_{|s| \times 1},$$

where the subscripts denote the dimensions of each matrix. We can rewrite the system by isolating  $\hat{N}_{|s| \times 1}$ :

$$\hat{N}_{|s| \times 1} = \left( I_{|s| \times |s|} - Q_{|s| \times |s|} \right)^{-1} P_{|s| \times |k|} \hat{A}_{|k| \times 1} + \left( I_{|s| \times |s|} - Q_{|s| \times |s|} \right)^{-1} R_{|s| \times |s|} \hat{\omega}_{|s| \times 1}. \quad (F29)$$

In words, the log-deviation in the number of new workers in each industry  $s$  ( $\hat{N}_s$ ) can be written as the sum of two weighted sums: (i) one of all the log-deviations in the revenue shifters ( $\hat{A}$ ) of all the firms in the economy (both domestic firms and MNCs) and (ii) another weighted sum of all the log-deviations of the entry wages in the domestic markets ( $\hat{\omega}$ ) of all the industries in the economy.

Next, we deal with the right-hand side (RHS) of equation (F25). Recall that  $\Omega_N = \left( \sum_{s'} \tilde{\omega}_{s'}^{\eta_N} \right)^{1/\eta_N}$ ,  $\Omega_{js} \equiv \Omega_{js}(W_j, \tilde{\omega}) = \left( W_j^{\eta_I} + \sum_{s'} (\tau_{s(j)s'} \tilde{\omega}_{s'})^{\eta_I} \right)^{1/\eta_I}$ , and  $\Omega_{j's'} \equiv \Omega_{j's'}(W_{j'}, \tilde{\omega}) = \left( W_{j'}^{\eta_I} + \sum_{s''} (\tau_{s'(j')s''} \tilde{\omega}_{s''})^{\eta_I} \right)^{1/\eta_I}$ . Define  $\kappa_{s'} \equiv \frac{\tilde{\omega}_{s'}^{\eta_N}}{\Omega_N^{\eta_N}}$ . Define  $\pi_{js'} \equiv \frac{(\tau_{ss'} \tilde{\omega}_{s'})^{\eta_I}}{\Omega_{js}^{\eta_I}}$  and  $\pi_{jj} \equiv \frac{\bar{W}_j^{\eta_I}}{\Omega_{js}^{\eta_I}}$ .

$$\begin{aligned} \hat{\Omega}_N &= \sum_{s'} \frac{\tilde{\omega}_{s'}^{\eta_N}}{\Omega_N^{\eta_N}} \hat{\omega}_{s'} = \sum_{s'} \kappa_{s'} \hat{\omega}_{s'}, \\ \hat{\Omega}_{j's'} &= \frac{\bar{W}_{j'}^{\eta_I}}{\Omega_{j's'}^{\eta_I}} \hat{W}_{j'} + \sum_{s''} \frac{(\tau_{s'(j')s''} \tilde{\omega}_{s''})^{\eta_I}}{\Omega_{j's'}^{\eta_I}} \hat{\omega}_{s''} = \pi_{j'j'} \hat{W}_{j'} + \sum_{s''} \pi_{j's''} \hat{\omega}_{s''}. \end{aligned} \quad (F30)$$

We replace the expressions for  $\hat{\Omega}_N$  and  $\hat{\Omega}_{j's'}$  from equation (F30) and the expression of  $\hat{W}_{j'}$  from equation (F14) into the RHS to reach:

$$\begin{aligned} RHS &= \left( \Psi_s^N \eta_N \right) \hat{\omega}_s - \Psi_s^N \eta_N \hat{\Omega}_N + \left( \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \right) \hat{\omega}_s - \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \hat{\Omega}_{j's'} \\ &= \left[ \Psi_s^N \eta_N + \left( \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \right) \right] \hat{\omega}_s - \Psi_s^N \eta_N \sum_{s'} \kappa_{s'} \hat{\omega}_{s'} - \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \sum_{s''} \pi_{j's''} \hat{\omega}_{s''} \\ &\quad - \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \left( \frac{\pi_{j'j'} \Psi_s^I \zeta_{j'}^s \tilde{\zeta}_{j'}^C \eta_I \alpha \sigma}{\tilde{\zeta}_{j'}^C \alpha \sigma + (1 - \tilde{\zeta}_{j'}^I) + \tilde{\zeta}_{j'}^C \tilde{\zeta}_{j'}^I \alpha \eta_I (1 - \pi_{j'j'})} \right) \hat{A}_{j'} - \\ &\quad - \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \left( \frac{\pi_{j'j'} \Psi_s^I \zeta_{j'}^s \tilde{\zeta}_{j'}^O \tilde{\zeta}_{j'}^N \eta_I}{\tilde{\zeta}_{j'}^C \alpha \sigma + (1 - \tilde{\zeta}_{j'}^I) + \tilde{\zeta}_{j'}^C \tilde{\zeta}_{j'}^I \alpha \eta_I (1 - \pi_{j'j'})} \right) \hat{\omega}_{s'} - \\ &\quad - \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \Psi_s^I \zeta_{j'}^s \eta_I \pi_{j'j'} \left( \frac{\tilde{\zeta}_{j'}^C \tilde{\zeta}_{j'}^I \alpha \eta_I}{\tilde{\zeta}_{j'}^C \alpha \sigma + (1 - \tilde{\zeta}_{j'}^I) + \tilde{\zeta}_{j'}^C \tilde{\zeta}_{j'}^I \alpha \eta_I (1 - \pi_{j'j'})} \sum_{s''} \pi_{j's''} \hat{\omega}_{s''} \right) \\ RHS &= - \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \left( \frac{\pi_{j'j'} \Psi_s^I \zeta_{j'}^s \tilde{\zeta}_{j'}^C \eta_I \alpha \sigma}{\tilde{\zeta}_{j'}^C \alpha \sigma + (1 - \tilde{\zeta}_{j'}^I) + \tilde{\zeta}_{j'}^C \tilde{\zeta}_{j'}^I \alpha \eta_I (1 - \pi_{j'j'})} \right) \hat{A}_{j'} - \\ &\quad - \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \left( \frac{\pi_{j'j'} \Psi_s^I \zeta_{j'}^s \tilde{\zeta}_{j'}^O \tilde{\zeta}_{j'}^N \eta_I}{\tilde{\zeta}_{j'}^C \alpha \sigma + (1 - \tilde{\zeta}_{j'}^I) + \tilde{\zeta}_{j'}^C \tilde{\zeta}_{j'}^I \alpha \eta_I (1 - \pi_{j'j'})} \right) \hat{\omega}_{s'} - \\ &\quad + \left[ \Psi_s^N \eta_N + \left( \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \right) \right] \hat{\omega}_s - \Psi_s^N \eta_N \sum_{s'} \kappa_{s'} \hat{\omega}_{s'} - \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \sum_{s''} \pi_{j's''} \hat{\omega}_{s''} \end{aligned}$$

$$\begin{aligned}
& + \left[ \Psi_s^N \eta_N \left( \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \right) \right] \frac{(\psi_s - 1)(\bar{N}_{MNC(s)}/\bar{N}_s)}{1 + (\psi_s - 1)(\bar{N}_{MNC(s)}/\bar{N}_s)} \left( \hat{N}_{MNC(s)} - \hat{N}_s \right) \\
& - \Psi_s^N \eta_N \sum_{s'} \kappa_{s'} \frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \left( \hat{N}_{MNC(s')} - \hat{N}_{s'} \right) \\
& - \Psi_s^I \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \zeta_{j'}^s \eta_I \sum_{s''} \pi_{j's''} \frac{(\psi_{s''} - 1)(\bar{N}_{MNC(s'')}/\bar{N}_{s''})}{1 + (\psi_{s''} - 1)(\bar{N}_{MNC(s'')}/\bar{N}_{s''})} \left( \hat{N}_{MNC(s'')} - \hat{N}_{s''} \right) \\
& - \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \Psi_s^I \zeta_{j'}^s \eta_I \pi_{j'j'} \left( \frac{\zeta_{j'}^C \zeta_{j'}^I \alpha \eta_I}{\zeta_{j'}^C \alpha \sigma + (1 - \zeta_{j'}^I) + \zeta_{j'}^C \zeta_{j'}^I \alpha \eta_I (1 - \pi_{j'j'})} \sum_{s''} \pi_{j's''} \hat{\omega}_{s''} \right) \\
& - \sum_{s'} \sum_{j' \in \mathcal{D}_{s'}} \Psi_s^I \zeta_{j'}^s \eta_I \pi_{j'j'} \left( \frac{\zeta_{j'}^C \zeta_{j'}^I \alpha \eta_I}{\zeta_{j'}^C \alpha \sigma + (1 - \zeta_{j'}^I) + \zeta_{j'}^C \zeta_{j'}^I \alpha \eta_I (1 - \pi_{j'j'})} \right) \sum_{s''} \pi_{j's''} \times \\
& \quad \times \frac{(\psi_{s''} - 1)(\bar{N}_{MNC(s'')}/\bar{N}_{s''})}{1 + (\psi_{s''} - 1)(\bar{N}_{MNC(s'')}/\bar{N}_{s''})} \left( \hat{N}_{MNC(s'')} - \hat{N}_{s''} \right) \quad (F31)
\end{aligned}$$

where  $\hat{N}_{MNC(s)} = \frac{\sigma}{1 + \zeta_{MNC(s)}^C \alpha_m \sigma} \hat{A}_{MNC(s)} - \frac{\sigma(1 - \zeta_{MNC(s)}^C)}{1 + \zeta_{MNC(s)}^C \alpha_m \sigma} \hat{\omega}_s$ ,  $\hat{N}_{MNC(s')} = \frac{\sigma}{1 + \zeta_{MNC(s')}^C \alpha_m \sigma} \hat{A}_{MNC(s')} - \frac{\sigma(1 - \zeta_{MNC(s')}^C)}{1 + \zeta_{MNC(s')}^C \alpha_m \sigma} \hat{\omega}_{s'}$  and  $\hat{N}_{MNC(s'')} = \frac{\sigma}{1 + \zeta_{MNC(s'')}^C \alpha_m \sigma} \hat{A}_{MNC(s'')} - \frac{\sigma(1 - \zeta_{MNC(s'')}^C)}{1 + \zeta_{MNC(s'')}^C \alpha_m \sigma} \hat{\omega}_{s''}$ .

Overall, the RHS contains three large weighted sums: (i) one weighted sum over the revenue shifters ( $\hat{A}$ ) of all firms in the economy (both domestic firms and MNCs), (ii) another weighted sum over all the log-deviations of the entry wages in the domestic markets ( $\hat{\omega}$ ) of all the industries in the economy, and (iii) last, a weighted sum over the log-deviations of the number of new workers in all industries of all industries in the economy ( $\hat{N}$ ).

Now, recall that  $\hat{N}_s = RHS$  for each industry  $s$ . We can replace all  $\hat{N}_s$ ,  $\hat{N}_{s'}$ , and  $\hat{N}_{s''}$  with their respective formulas obtained from the system in equation (F29) and arrive to a system (one equation per industry  $s$ ) that relates the log-deviations in the revenue shifters ( $\hat{A}$ ) of all the firms in the economy (both domestic firms and MNCs) to the log-deviations of the entry wages in the domestic markets ( $\hat{\omega}$ ) of all the industries in the economy. Ultimately, one can describe this relationship in a matrix form:

$$\hat{\omega}_{|s| \times 1} = \mathbf{\Lambda}_{|s| \times |k|} \hat{A}_{|k| \times 1} \quad (F32)$$

In words, each log-deviation in the entry wage in the domestic market  $s$  ( $\hat{\omega}_s$ ) can be written as a weighted sum of all the log-deviations in the revenue shifters ( $\hat{A}$ ) of all the firms in the economy (both domestic firms and MNCs). Unfortunately, one cannot obtain an explicit expression for these weights, but they combine characteristics of firms (e.g., the equilibrium share of the total cost of a new hire that goes to the hiring and training cost,  $\zeta_j^C$ ), of industries (e.g., the equilibrium share of MNCs in the employment of the industry or their premium  $\psi_s$ ), and of the relationships between industries (e.g., the equilibrium transition probabilities  $\pi_{ss'}$ ).

One can therefore write

$$\hat{\omega}_s = \sum_{s'} \sum_{k' \in s'} \lambda_{sk's'} \hat{A}_{k'} \quad (F33)$$

where  $\lambda_{sk's'}$  is the element of matrix  $\mathbf{\Lambda}_{|s| \times |k|}$  in row  $s$  and column  $k's'$  ( $s'$  being the industry of firm  $k'$ ).

## Online Appendix F.2.1 Determinants of the Wage Setting Equation in General Equilibrium

Let us go back to equation (F14). We want to write the change in wages of incumbent workers at domestic firms as a function of the revenue shifters of all firms in the economy. Let us first focus on  $\hat{A}_j$ .

Recall that  $A_j \equiv B_j^{\frac{1}{\sigma}} T_j^{\frac{\sigma-1}{\sigma}}$  is the revenue shifter of firm  $j$ , where  $T_j$  is the physical productivity of firm  $j$  and  $B_j \equiv b_{DOM} + \sum_{s' \in \mathcal{B}_j} b_{j,MNC(s')} \equiv b_{DOM} + B_{j,MNC}$  ( $\mathcal{B}_j$  is the set of MNC buyers of firm  $j$  and  $b_{j,MNC(s')}$  is the demand shifter of the MNC in industry  $s'$ ). Define  $\theta_{DOMj} \equiv \frac{\bar{q}_{DOM}}{Q_j}$  and  $\theta_{MNC(s')j} \equiv \frac{\bar{q}_{MNC(s')j}}{Q_j}$ .

$$\begin{aligned}\hat{B}_j &= \frac{\bar{b}_{DOM}}{\bar{B}_j} \hat{b}_{DOM} + \frac{\bar{b}_{j,MNC}}{\bar{B}_j} \hat{b}_{j,MNC} = \frac{\bar{b}_{DOM}}{\bar{B}_j} \hat{b}_{DOM} + \frac{\bar{b}_{j,MNC}}{\bar{B}_j} \sum_{s' \in \mathcal{B}_j} \frac{\bar{b}_{j,MNC(s')}}{\bar{B}_{j,MNC}} \hat{b}_{j,MNC(s')} \\ \hat{B}_j &= \frac{\bar{b}_{DOM}}{\bar{B}_j} \hat{b}_{DOM} + \sum_{s' \in \mathcal{B}_j} \frac{\bar{b}_{j,MNC(s')}}{\bar{B}_j} \hat{b}_{j,MNC(s')} = \frac{\bar{b}_{DOM} \bar{p}_j^{1-\sigma}}{\bar{B}_j \bar{p}_j^{1-\sigma}} \hat{b}_{DOM} + \sum_{s' \in \mathcal{B}_j} \frac{\bar{b}_{j,MNC(s')} \bar{p}_j^{1-\sigma}}{\bar{B}_j \bar{p}_j^{1-\sigma}} \hat{b}_{j,MNC(s')} \\ \hat{B}_j &= \frac{\bar{q}_{DOM}}{Q_j} \hat{b}_{DOM} + \sum_{s' \in \mathcal{B}_j} \frac{\bar{q}_{MNC(s')j}}{Q_j} \hat{b}_{j,MNC(s')} = \theta_{DOMj} \hat{b}_{DOM} + \sum_{s' \in \mathcal{B}_j} \theta_{MNC(s')j} \hat{b}_{j,MNC(s')}.\end{aligned}\quad (F34)$$

Then, in the MNC problem we defined  $b_{j,MNC(s')} \equiv \left(\frac{\sigma-1}{\sigma}\right)^\sigma A_{MNC(s')}^\sigma \frac{Q_{MNC(s')}}{T_{MNC(s')}} a_{j,MNC(s')}^\sigma$ . Similar as for domestic firms,  $A_{MNC(s')} = B_{MNC(s')}^{\frac{1}{\sigma}} T_{MNC(s')}^{\frac{\sigma-1}{\sigma}}$ , where  $B_{MNC(s')}$  is the demand shifter of  $MNC(s')$  (which is determined only by market forces in the rest of the world) and  $T_{MNC(s')}$  is the physical productivity of  $MNC(s')$ . Assume that  $a_{j,MNC(s')}$  stays constant (where  $a_{j,MNC(s')}$  can be thought of as the variable that governs whether  $MNC(s')$  buys or not from domestic firm  $j$ ). Last, note that  $\hat{Q}_{MNC(s')} - \hat{J}_{MNC(s')} \propto \hat{A}_{MNC(s')}$  or  $(\hat{Q}_{MNC(s')} - \hat{J}_{MNC(s')}) \equiv \varphi_{s'} \hat{A}_{MNC(s')}$ . Hence,

$$\hat{b}_{j,MNC(s')} = \sigma \hat{A}_{MNC(s')} + \sigma (\hat{Q}_{MNC(s')} - \hat{J}_{MNC(s')}) = \sigma (1 + \varphi_{s'}) \hat{A}_{MNC(s')}.$$

We now replace the expression for  $\hat{b}_{j,MNC(s')}$  into the expression for  $\hat{A}_j$ .

$$\begin{aligned}\hat{A}_j &= \frac{\sigma-1}{\sigma} \hat{T}_j + \frac{1}{\sigma} \hat{B}_j = \frac{\sigma-1}{\sigma} \hat{T}_j + \frac{1}{\sigma} \left( \theta_{DOMj} \hat{b}_{DOM} + \sum_{s' \in \mathcal{B}_j} \theta_{MNC(s')j} \hat{b}_{j,MNC(s')} \right) \\ &= \frac{\sigma-1}{\sigma} \hat{T}_j + \frac{1}{\sigma} \theta_{DOMj} \hat{b}_{DOM} + \frac{1}{\sigma} \sum_{s' \in \mathcal{B}_j} \theta_{MNC(s')j} \sigma (1 + \varphi_{s'}) \hat{A}_{MNC(s')} \\ &= \frac{\sigma-1}{\sigma} \hat{T}_j + \frac{1}{\sigma} \theta_{DOMj} \hat{b}_{DOM} + \sum_{s' \in \mathcal{B}_j} (1 + \varphi_{s'}) \theta_{MNC(s')j} \hat{A}_{MNC(s')}.\end{aligned}\quad (F35)$$

equation (F35) allows us to decompose the revenue shifter of firm  $j$  into three components: (i) one that is related to its shocks to physical productivity ( $\hat{T}_j$ ), (ii) another related to shocks to the domestic demand shifter ( $\hat{b}_{DOM}$ ), and (iii) last, one related to shocks to the revenue shifters of its MNC buyers ( $\hat{A}_{MNC(s')}$ ).

Note that there is an isomorphism between modeling the effects of buyers as only working through the demand shifters of the firm ( $b_{DOM}$  or  $b_{MNC(s')j}$ ) – which is the avenue we take – and modeling them as working through both the productivity and the demand shifters. For instance, one can imagine that shocks to either the productivity ( $T_{MNC(s')}$ ) or the demand ( $B_{MNC(s')}$ ) of  $MNC(s')$  can affect the productivity of its supplier ( $T_j$ ). That said, in our model, an incumbent worker in  $j$  is indifferent to the source of a given improvement in  $A_j$ .

Next, let us rewrite the ratio of the last term in equation (F14)

$$\frac{(\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1 + (\psi_{s'} - 1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} = \frac{\bar{\omega}_{s'} - \bar{\omega}_{s'}}{\bar{\omega}_{s'}},$$

where  $\bar{\omega}_{s'} \equiv \omega_{s'} \left[ 1 + (\psi_{s'} - 1) \frac{N_{MNC(s')}}{N_{s'}} \right]$  was the expected entry market wage in industry  $s'$ . Therefore, the



ratio captures the importance of the MNC premium in increasing the expected entry market wage above the entry market wage in a world without MNCs. To the extent that MNCs do not pay a large enough premium or that the share of MNCs in the industry was small in the reference equilibrium, then MNCs do not have a large effect on the expected entry market wage.

We now replace the formula of  $\hat{A}_j$  into equation (F13):

$$\begin{aligned}
\hat{W}_j = & \frac{\xi_j^C \alpha (\sigma-1)}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \hat{T}_j \\
& + \frac{\xi_j^C \alpha}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \theta_{DOMj} \hat{b}_{DOM} \\
& + \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \sum_{s' \in \mathcal{B}_j} (1 + \varphi_{s'}) \theta_{MNC(s')j} \hat{A}_{MNC(s')} \\
& + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \sum_{s'} \pi_{js'} \left( \sum_{s''} \sum_{k \in s''} \lambda_{s'ks''} \hat{A}_k \right) \\
& + \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \sum_{s'} \pi_{js'} \frac{(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1+(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \left( \hat{N}_{MNC(s')} - \hat{N}_{s'} \right). \tag{F36}
\end{aligned}$$

We can separate the term in the fourth line between the weighted sum of demand shifters for domestic firms  $k = DOM$  and the ones for MNC firms  $k = MNC$ . The first two terms capture the spirit of our measure of labor market exposure. The third is the model equivalent of our measure of firm-level exposure. The remaining three terms are subsumed in the error term of our main empirical specification for the indirect effects described in equation (2).

$$\begin{aligned}
\hat{W}_j = & \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \sum_{s'} \pi_{js'} \left( \sum_{s''} \sum_{k=MNC \in s''} \lambda_{s'ks''} \hat{A}_k \right) + \\
& \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \sum_{s'} \pi_{js'} \frac{(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})}{1+(\psi_{s'}-1)(\bar{N}_{MNC(s')}/\bar{N}_{s'})} \left( \hat{N}_{MNC(s')} - \hat{N}_{s'} \right) + \\
& \frac{\xi_j^C \alpha \sigma}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \sum_{s' \in \mathcal{B}_j} \theta_{MNC(s')j} (1 + \varphi_{s'}) \hat{A}_{MNC(s')} + \\
& \frac{\xi_j^C \alpha (\sigma-1)}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \hat{T}_j + \\
& \frac{\xi_j^C \xi_j^I \alpha \eta_I}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \sum_{s'} \pi_{js'} \left( \sum_{s''} \sum_{k=DOM \in s''} \lambda_{s'ks''} \hat{A}_k \right) + \\
& \frac{\xi_j^C \alpha}{\xi_j^C \alpha \sigma + (1-\xi_j^I) + \xi_j^C \xi_j^I \alpha \eta_I (1-\pi_{jj})} \theta_{DOMj} \hat{b}_{DOM}. \tag{F37}
\end{aligned}$$

This last equation is the same as equation (15) discussed in Section 5.4.

## Appendices References

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