France Policy Change Proposal PPLE Bank Credit Risk Committee- April 2025

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THE BACKGROUND

Situation: Revolut is not giving enough loans after policy change.

Implemented Policy July 2024:

- Age to Use: 25 or more (previously 18 or more)
- Days as customer: 90 or more (previously 30 or more)
- Minimum balance 30 days: 10 or more (previously 0 or more)
- Gambling transactions: Always 0 (20 or less before)
- ATM withdrawals: Less than 100 (less than 1,000 before)
- Other credit lines: Always FALSE (TRUE or FALSE)

Proposal: Investigate a new way of predicting the defaults through non-linear models as there may be a deeper, more complex interplay between default and variables.

Next Steps

Goal: Create models which can successfully classify defaults and then see how we can "tweak" them to ensure our main objective: more loans given out.

Models

Decision Trees

XGBoost

Logistic Regression

Methodology

Data Preparation Model Creation Model Evaluation

Final Decision

Step 1: Cleaning and categorizing the data

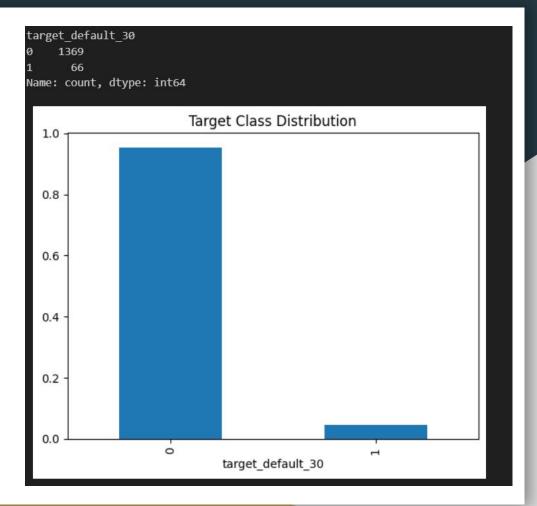
- Original dataset had SP and FR Loans —> We're only interested in France
- We only want to use loans which have had the chance to default
 - We filter by MOB >= 3 (ensures they've all had a chance to Default after 30 days 3 months on book)
- Multiple entries of the same loan and how it evolves in time! —> Groupby id and select.
 - Loss of information

Step 2: Basic EDA

0 = Non-Default

1 = Default

- As you can see, huge class imbalance.
- This is a problem, a big one
 - Leads to overfitting
 - Evaluation metrics are not as straightforward to understand

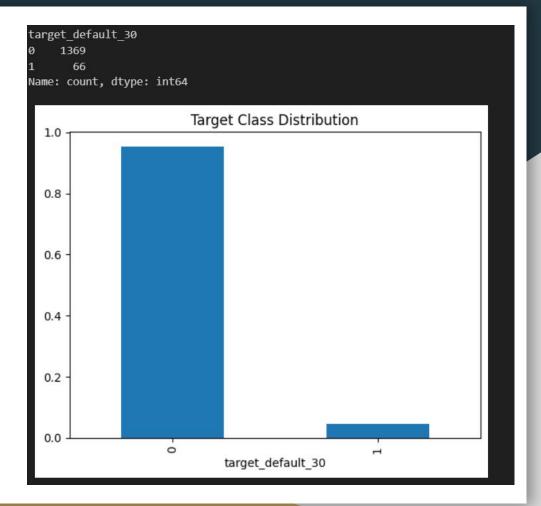


Dealing with unbalanced Data

Depending on your use case, there are a variety of ways to deal with unbalanced data.

- Oversampling
- Undersampling
- SMOTE: Synthetic Minority
 Oversampling Technique

However, remember use case: Loan defaults —> this distribution is natural and we want our model to be trained in similar conditions it will find in production.



Step 3: Split into train and test split and encode categorical variables.

- Stratify
- Models are not, usually, able to take raw text, such as: Declared_accommodation_type
 - Since it is categorical we can use one-hot encoding

| Declared_accommodation_type |
|-----------------------------|
| Renting |
| Homeowner with Mortgage |
| Living with Parents |
| Homeowner without Mortgage |



Model Building

Context

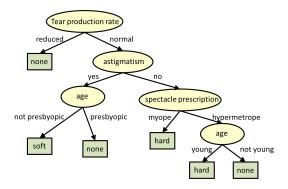
Decision tree is an algorithm which splits data based on what best divides the data into 2

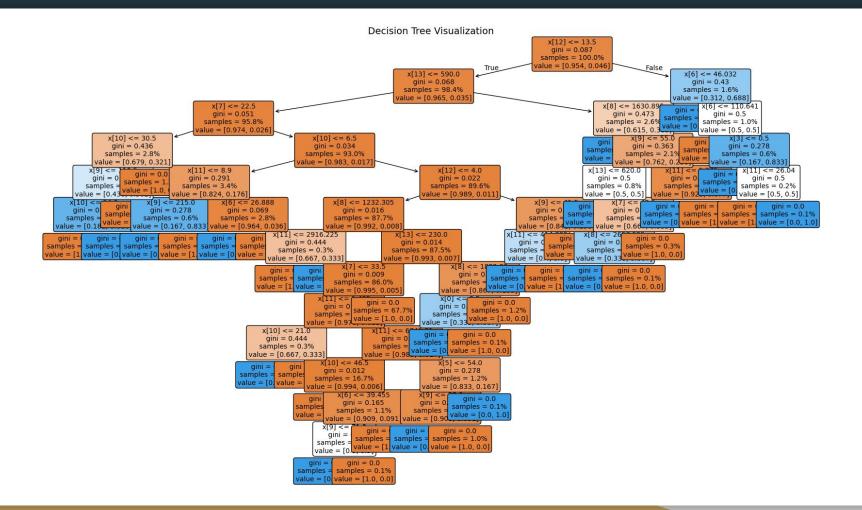
For classification, this is the **GINI index**

$$Gini=1-\sum_{i=1}^k p_i^2$$
 P = probability of choosing an element from class i in that node.

K = number of classes

Gini aims to create the "purest" nodes = feature that produces the lowest gini is chosen





As you can tell, Decision trees are prone to overfitting.

So, there are various hyperparameters we can tune to ensure generalizability.

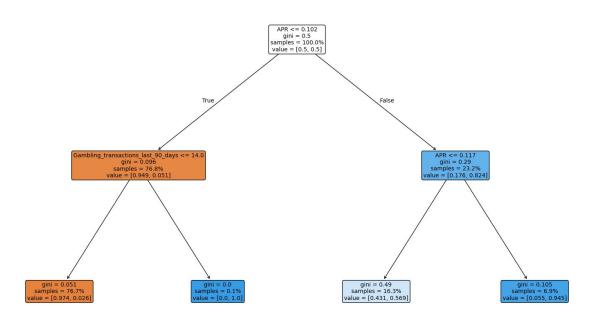
The following are the most commonly used ones (and the ones I used for the model):

- Max_depth: Limits the depth of the tree
- Min_samples_split: minimum number of samples in the node to produce a split
- Min_samples_leaf: minimum number of samples to be a **leaf node**
- Max_features: amount of features to consider
- Criterion: Gini or entropy

Additionally, we can train the model to focus on **precision** instead of **accuracy**

```
param_grid = {
    'max_depth': [2, 3, 4, 5, 6],
    'min_samples_split': [2, 5, 10, 20, 50],
    'min_samples_leaf': [1, 2, 5, 10, 20],
    'max_features': ['sqrt', 'log2', None],
    'max_leaf_nodes': [5, 10, 15, 20, 25, 30],
    'class_weight': [None, 'balanced']
}
```

Decision Tree Visualization



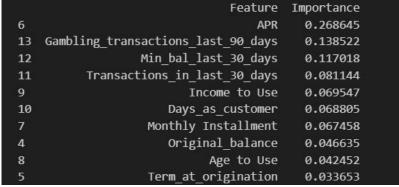
Decision Trees: Metrics and further analysis

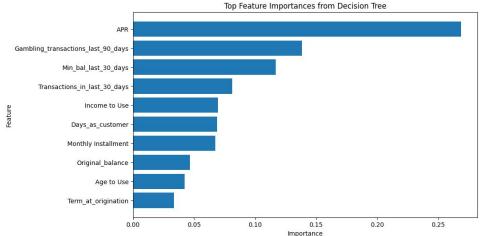
| Confusion Matrix: [[422 109] [0 20]] | | | | | | |
|---|-----------|--------|----------|---------|--|--|
| Classification Report: | | | | | | |
| | precision | recall | f1-score | support | | |
| | | 8 202 | 2 10 20 | | | |
| 0 | 1.000 | 0.795 | 0.886 | 531 | | |
| 1 | 0.155 | 1.000 | 0.268 | 20 | | |
| accuracy | | | 0.802 | 551 | | |
| | | | | | | |
| macro avg | 0.578 | 0.897 | 0.577 | 551 | | |
| weighted avg | 0.969 | 0.802 | 0.863 | 551 | | |
| ROC-AUC Score: 0.7099340866290019 | | | | | | |

$$Precision = \frac{True\ Positives}{True\ Positives + False\ Positives}$$

$$Recall = \frac{True\ Positives}{True\ Positives + False\ Negatives}$$

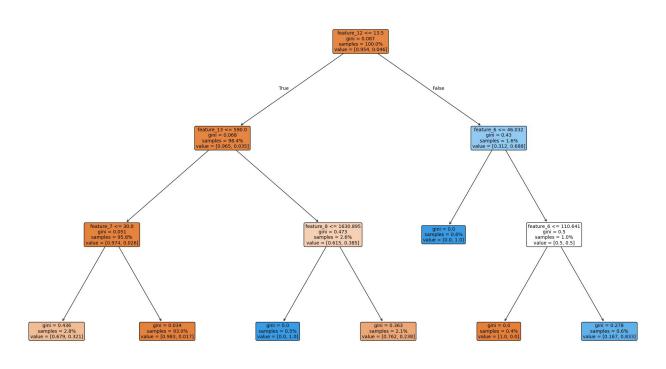
Decision Trees: Metrics and further analysis





Decision Trees: Metrics and further analysis

Decision Tree Visualization ('feature 7' threshold modified to 30)



Context

Insanely strong algorithm.

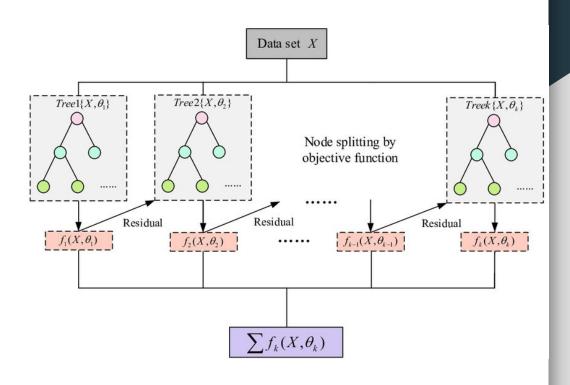
More computationally intensive.

Builds Tree

Computes residuals

Trees are improved and joined in additive manner

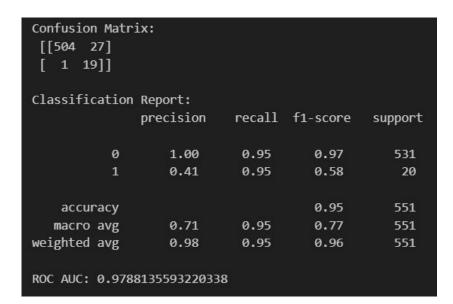
Uses Gradient descent ~ learning



This is the model we focused most on.

We did our fine tuning in 2 stages:

- 1. Hyperparameter tuning
- 2. Threshold tuning



<u>Hyperparameters</u>: XGBoost has a lot of important hyperparameters. Most notable ones you should know:

- Objective: tells the model we are classifying into binary and to output probabilities.
- **Gamma**: minimum reduction in loss function to create new split in tree
- Leaning rate: impact of each tree to the final prediction. Lower = more generalizable, but more intensive.
- **Reg lambda**: Ridge regularization. Creates penalties for larger weights.
- Reg alpha: Lasso regularization. Drives coefficients to
 0 (feature selection)

```
classifier = XGBClassifier(
    scale pos weight=weight *
    objective='binary:logistic'
    eval metric='logloss',
    max depth=5,
   min child weight=1,
    gamma=0.1.
    learning rate=0.1,
    subsample=0.8,
    colsample bytree=0.8,
    max delta step=5,
    reg lambda=10.0,
    reg alpha=10,
   random state=42,
    use label encoder=False
```

Threshold:

This model is creating a probability score.

- If threshold is = 0.5
 - X > 0.5 → Default
 - X < 0.5 → Non default

```
cost_fp = 500  # False positive: wrongly flagged as defaulter
cost fn = 5000  # False negative: missed actual defaulter
```

Best Threshold: 0.65 with Minimum Cost: \$16,500

```
Confusion Matrix:
 [[508 23]
 [ 1 19]]
Classification Report:
               precision
                           recall f1-score
                                              support
                   1.00
                             0.96
                                       0.98
                   0.45
                             0.95
                                      0.61
                                                  20
                                       0.96
                                                 551
    accuracy
                                      0.79
   macro avg
                   0.73
                             0.95
weighted avg
                   0.98
                             0.96
                                       0.96
ROC AUC: 0.9788135593220338
```

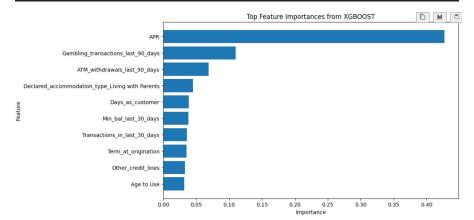
XGBoost: Metrics and further analysis

```
Threshold = 0.1
Confusion Matrix:
[[474 57]
 [ 1 19]]
Classification Report:
                           recall f1-score
              precision
                                             support
                  1.00
                            0.89
                                      0.94
                                                 531
          0
                  0.25
                            0.95
                                      0.40
                                                 20
                                      0.89
                                                 551
   accuracy
  macro avg
                  0.62
                            0.92
                                      0.67
                                                 551
weighted avg
                  0.97
                            0.89
                                      0.92
                                                 551
ROC AUC: 0.9788135593220338
```

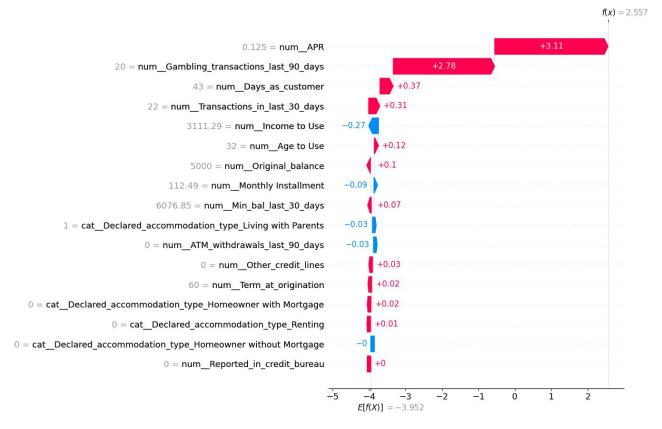
```
Threshold = 0.9
Confusion Matrix:
 [[526 5]
 [11 9]]
Classification Report:
              precision
                           recall f1-score
                                              support
                  0.98
                            0.99
                                      0.99
                                                 531
           0
                  0.64
                            0.45
                                      0.53
                                                  20
                                      0.97
    accuracy
                                                551
   macro avg
                                      0.76
                  0.81
                            0.72
                                                551
weighted avg
                  0.97
                            0.97
                                      0.97
                                                551
ROC AUC: 0.9788135593220338
```

XGBoost: Metrics and further analysis

| | Feature | Importance |
|----|---|------------|
| 6 | APR | 0.427257 |
| 13 | Gambling_transactions_last_90_days | 0.110232 |
| 14 | ATM_withdrawals_last_90_days | 0.068609 |
| 2 | Declared_accommodation_type_Living with Parents | 0.045102 |
| 10 | Days_as_customer | 0.038954 |
| 12 | Min_bal_last_30_days | 0.038389 |
| 11 | Transactions_in_last_30_days | 0.035917 |
| 5 | Term_at_origination | 0.035407 |
| 15 | Other_credit_lines | 0.032713 |
| 8 | Age to Use | 0.031754 |



XGBoost SHAP Visualisations



Model Building: Logistic Regression

Context

Logistic Regression is used for **binary classification**

- It predicts the **probability** that an instance is part of one group or not.

Calculates the **weighted sum** of independent features.

$$z = w_1 x_1 + w_2 x_2 + ... + w_n x_n + b$$

Output is passed through a **sigmoid function** to make the result between 0 - 1 where we then use the threshold to determine what group it belongs to.

The weights show the importance of each variable to the final prediction.

Logistic Regression: Metrics and further analysis

| Confusion Matrix: [[483 48] [2 18]] | | | | | | |
|--|----------|--------|----------|---------|--|--|
| Classification Report: | | | | | | |
| P | recision | recall | f1-score | support | | |
| | | | | | | |
| 0 | 0.996 | 0.910 | 0.951 | 531 | | |
| 1 | 0.273 | 0.900 | 0.419 | 20 | | |
| | | | | | | |
| accuracy | | | 0.909 | 551 | | |
| macro avg | 0.634 | 0.905 | 0.685 | 551 | | |
| weighted avg | 0.970 | 0.909 | 0.931 | 551 | | |
| ROC-AUC Score: 0.9514124293785311 | | | | | | |

```
Feature Coefficient
                                                                    Odds Ratio
    cat Declared accommodation type Living with P...
                                                          2.577774
                                                                     13.167794
                                                          1.673782
                                                                     5.332296
                                             num APR
13
              num Gambling transactions last 90 days
                                                          0.648480
                                                                      1.912631
             cat Declared accommodation type Renting
                                                          0.514754
                                                                      1.673227
                    num ATM withdrawals last 90 days
                                                          0.007773
                                                                      1.007803
                                num Original balance
                                                          0.000146
                                                                      1.000146
                       num Reported in credit bureau
                                                                      1.000000
16
                                                          0.000000
12
                            num Min bal last 30 days
                                                         -0.000379
                                                                      0.999621
                                   num Income to Use
9
                                                         -0.000774
                                                                      0.999226
                             num Monthly Installment
                                                         -0.002247
                                                                      0.997756
                                num Days as customer
                                                         -0.003620
                                                                      0.996387
                             num Term at origination
                                                         -0.010211
                                                                      0.989841
                                      num Age to Use
                                                         -0.055195
                                                                      0.946300
                    num Transactions in last 30 days
                                                         -0.085987
                                                                      0.917606
    cat Declared accommodation type Homeowner wit...
                                                         -0.169535
                                                                      0.844057
    cat Declared accommodation type Homeowner wit...
                                                         -0.206072
                                                                      0.813774
                              num Other credit lines
                                                         -2.742604
                                                                      0.064402
```

Okay, so what?

Decision Trees



XGBoost

```
classifier = XGBClassifier(
    scale_pos_weight=weight * 3,
    objective='binary:logistic',
    eval_metric='logloss',
    max_depth=5,
    min_child_weight=1,
    gamma=0.1,
    learning_rate=0.1,
    subsample=0.8,
    colsample_bytree=0.8,
    max_delta_step=5,
    reg_lambda=10.0,
    reg_alpha=10,
    random_state=42,
    use_label_encoder=False
```

Logistic Regression

```
Coefficient Odds Ratio
cat Declared accommodation type Living with P...
                                                               13.167794
                                                    1.673782
                                                                5.332296
          num Gambling transactions last 90 days
                                                    0.648480
                                                                1.912631
         cat Declared accommodation type Renting
                                                                1,673227
                                                    0.514754
               num ATM withdrawals last 90 days
                                                    0.007773
                                                                1.007803
                           num Original balance
                                                    0.000146
                                                                1.000146
                  num Reported in credit bureau
                                                    0.000000
                                                                1.000000
                        num Min bal last 30 days
                                                    -0.000379
                                                                0.999621
                              num Income to Use
                                                    -0.000774
                                                                0.999226
                        num Monthly Installment
                                                    -0.002247
                                                                0.997756
                           num Days as customer
                                                    -0.003620
                                                                0.996387
                        num Term at origination
                                                    -0.010211
                                                                0.989841
                                 num Age to Use
                                                    -0.055195
                                                                0.946300
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                                                    -0.085987
                                                                0.917606
cat Declared accommodation type Homeowner wit...
                                                    -0.169535
                                                                0.844057
cat Declared accommodation type Homeowner wit...
                                                    -0.206072
                                                                0.813774
                         num Other credit lines
                                                    -2.742604
                                                                0.064402
```

The ask

We believe that using XGBoost as the core classifier will help balance risk and loans created.

This is because we can very quickly change the model's threshold to ensure we can correct the trajectory of our loan policies.

This model, whilst not fully interpretable like the logistic regression, does have very strong metrics and can be a) further fine tuned and b) has a risk/cost implementation within it which is very easy to change.

Additionally, they can capture non-linear interactions between the variables making it very robust.

XGBoost

```
classifier = XGBClassifier(
    scale_pos_weight=weight * 3,
    objective='binary:logistic',
    eval_metric='logloss',
    max_depth=5,
    min_child_weight=1,
    gamma=0.1,
    learning_rate=0.1,
    subsample=0.8,
    colsample_bytree=0.8,
    max_delta_step=5,
    reg_lambda=10.0,
    reg_alpha=10,
    random_state=42,
    use_label_encoder=False
```

XGBoost in production

As mentioned before, we can change our threshold to create new loans.

Using multiple thresholds, you can see which one suits your business needs.

| Threshold Score | Predicted Defaults | Default Rate | Rate Increase (vs. Previous) | % Increase in Default Rate |
|-----------------|--------------------|--------------|------------------------------|----------------------------|
| 0.9 | 26 | 0.130 | 0.000 | 0.000 |
| 0.8 | 35 | 0.175 | 0.045 | 34.615 |
| 0.7 | 46 | 0.230 | 0.055 | 31.429 |
| 0.6 | 51 | 0.255 | 0.025 | 10.869 |
| 0.5 | 61 | 0.305 | 0.050 | 19.608 |
| 0.4 | 66 | 0.330 | 0.025 | 8.333 |
| 0.3 | 73 | 0.365 | 0.035 | 10.606 |
| 0.2 | 82 | 0.410 | 0.045 | 12.328 |
| 0.1 | 98 | 0.490 | 0.080 | 19.512 |

Key Assumptions and Possible Changes

Population is similar to the sample.

Pre-Policy data and Post-policy data mixed → could lead to some problems.

Models may be slightly overfitting.

Costs associated with defaults.

Thank you