# J Scott Smith

NIKE VIRTUAL STUDIOS

Engineering Manager

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### **Experience Highlights**

Hands-on Engineering Manager building modern web products

- 9+ years of software engineering experience building modern web products with React frameworks (NextJS, Gatsby, Vite), TypeScript, REST APIs, and GraphQL, including comprehensive server-client interactions
- 3+ years of engineering management leading a diverse frontend engineering team of 4+ engineers with varied skill levels through regular 1-on-1s, providing technical support, career coaching, and conflict resolution
- Led frontend development from 0-to-1 for a new digital product at Nike called dotSWOOSH, contributing to over \$50 million in enterprise revenue
- Managed direct reports with responsibility for performance reviews, compensation conversations, and individual career development planning through goal setting and support
- Cross-functional collaboration with product, design, data, and senior leadership teams to develop and implement technical strategies that achieve business objectives and drive innovation
- Demonstrated experience building technical organizations through creating interview processes, conducting interviews, and structuring teams into squad models
- Created and maintained high-performing team culture through leading with empathy, running bi-weekly meetings, providing technical mentorship, and establishing knowledge sharing initiatives
- Utilized Al agentic workflows to accelerate prototyping of 3D experience and research for discovering and pitching new business opportunities to senior leadership
- Influenced senior leadership to adopt a content component system, accelerating content delivery for new launches by ~40% on the swoosh.nike web experience

## Nike Virtual Studios Engineering Manager

MARCH 2024 - PRESENT

Led a small but mighty frontend engineering team responsible for building swoosh.nike, which pivoted from a Web3 platform to become the home for <u>Nike's first ever pre-order sales platform</u> resulting in 50 million+ revenue for the business, solving a business challenge Nike had been unable to achieve in over a decade. The team built innovative expressive digital/physical product pages and game experiences that <u>engaged deeply with a Gen Z audience</u>.

As the engineering manager, key responsibilities included:

- Conducted regular 1-on-1s to monitor team morale, provide empathy and business clarity, understand technical challenges, and support individual development
- Managed direct reports through goal setting aligned with career development and business KPIs, collected feedback for performance reviews, and conducted compensation conversations
- Collaborated with senior leadership to plan and prioritize deliverables based on business objectives and team capacity
- Managed agile work cycles through sprint planning, backlog grooming, and resource allocation in collaboration with design and product teams
- Guided team innovation through "Innovation Fridays," enabling members to explore Al tooling, research new features, and present opportunities to leadership through prototypes, architectural diagrams, and cross-functional pitches
- · Provided technical guidance and architectural oversight while enabling team autonomy in building the platform
- Identified and explored new business opportunities to engage gaming culture, including platform expansion strategies like Twitch integration, through rapid prototyping with AI agentic workflows
- Influenced product roadmap by creating prototypes and presenting strategic opportunities to leadership, resulting in
   1-2 new features being prioritized

#### Nike Virtual Studios Senior Full Stack Engineer

AUGUST 2022 - MARCH 2024

Launched a new Nike brand called <u>dotSWOOSH</u> that was a virtual goods platform and scaled it from 0-to-1, developing initial community onboarding through the <u>first successful primary collection sale</u>, selling nearly 100k digital assets and generating nearly \$2 million in revenue. Led comprehensive frontend infrastructure development with key technical contributions including:

- Developed a NextJS TypeScript application using key technologies including Tailwind, React Query, React Three Fiber, and Zustand while using Al agentic workflows to boost productivity
- Built design system and component library in collaboration with design supporting the new Nike brand, with Jest testing and Storybook documentation
- · Set up monorepo package architecture to share common code between client applications and backend services
- Implemented Algolia search integration and custom infinite gallery view supporting hundreds of thousands of virtual items with extensive filtering, sorting, and favoriting capabilities
- Impacted platform scale by researching and implementing localization strategies allowing global expansion from US to EMEA countries

Beyond individual technical contributions, provided leadership and team support through:

- Coordinated and trained Ops teams on Contentful infrastructure through regular training sessions, providing technical support, and collecting feedback to facilitate efficient processes
- Provided technical mentorship through ADR/RFC guidance and comprehensive PR reviews focused on technical
  excellence and individual growth opportunities
- Resolved team conflicts by facilitating discussion forums to surface different perspectives and build consensus for moving forward
- Facilitated cross-team collaboration through regular 1-on-1s across the engineering, design, and product teams to understand challenges and identify opportunities
- Provided project management through engineering estimates, deliverable coordination, and progress presentations to senior leadership
- Demonstrated organizational building by creating interview processes, conducting technical interviews, and assisting
  with hiring decisions

HMBradley Senior Software Engineer
Fair Senior Software Engineer
GumGum Senior Web Engineer
HAUS Lead Front-end Developer

MARCH 2020 – AUGUST 2022 APRIL 2019 – MARCH 2020 OCTOBER 2017 – APRIL 2019 MARCH 2015 – OCTOBER 2017



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