

data science, analytics, research



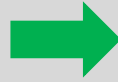
Strategy & Execution

Analytics taxonomy development

- Maturity levels are based on the following criteria
 - Complexity of data, methods, & algorithms
 - Degree of insight (descriptive to prescriptive)
 - Traditional approaches vs. deep learning (cognitive sciences)
- Taxonomy definitions, examples, and scoring
- Advanced analytics / data science aligns with the examples closer to the bottom half and right-hand side

**Analytics Maturity
Model: Capabilities**

Level 1



Level 2



Level 3



Level 4

DESCRIPTIVE

What happened?

Ad-hoc reporting through
citizen data science
techniques

Interactive dashboards
created on local computer
without coding

Reporting that requires
significant data integration
from disparate sources

Complex data wrangling
& sample projection for
generalization

DIAGNOSTIC

Why did it happen?

Intuition-based

Basic visualizations

Models without hold-out
sample

Evidence-based
diagnostics such as A/B
Testing

DISCOVERY

*Proactive insight
generation through
hypothesis testing*

Visual data exploration

Exploratory analysis &
Data mining

Augmented with disparate
data sources

Augmented with curated
data

**PREDICT /
PRESCRIBE**

*What will happen & what
should happen?*

Intuition-based

Models with hold-out
sample

Augmented with ML / AI

Evidence-based testing &
automated tuning

COGNITIVE

*Vision & audio data
processing*

Leveraging pre-existing
cognitive apps (e.g., word
clouds)

Experimental lab trained
neural network models

Moderately accurate field
trained neural network
models

Highly accurate field
trained neural network
models

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Model: Capabilities**

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Level 2



Level 3



Level 4

DESCRIPTIVE

What happened?



DIAGNOSTIC

Why did it happen?



DISCOVERY

*Proactive insight
generation through
hypothesis testing*



**PREDICT /
PRESCRIBE**

*What will happen & what
should happen?*



COGNITIVE

*Vision & audio data
processing*

