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Introduction



This is a technical report that documents the development of a 360 assessment of effective leadership.

Origins



The idea behind this project originated with consideration of Aristotle's perspective regarding balance, specifically with regard to the "golden mean". This is a moral location between excess and deficiency.

Currently the project aims to develop a 360° instrument that can be applied to leaders, which delivers feedback along leadership-relevant but philosophically-and spiritually-derived values and virtues.

- leadership-relevant
- feedback focused
- spiritual and philosophical derivation

There are two working documents that serve as repositories for project thoughts.

The initial working document and the currently being most commonly used document.

Literature



Here is a review of sources considered:

Banks et al. [2021] did a systematic review of 214 leadership studies finding that the minority of studies focus on behavioral measures of leadership.

Methods



We describe our methods regarding instrument development in this chapter.

Results



- 5.1 Content Validation
- 5.2 Pilot Administration
- 5.3 Construct and Criterion-related Validation

Future Directions



Now we're famous.

Bibliography

George C. Banks, Haley M. Woznyj, and Claire A. Mansfield. Where is "behavior" in organizational behavior? a call for a revolution in leadership research and beyond. *The Leadership Quarterly*, X(X):XX–XX, 2021.