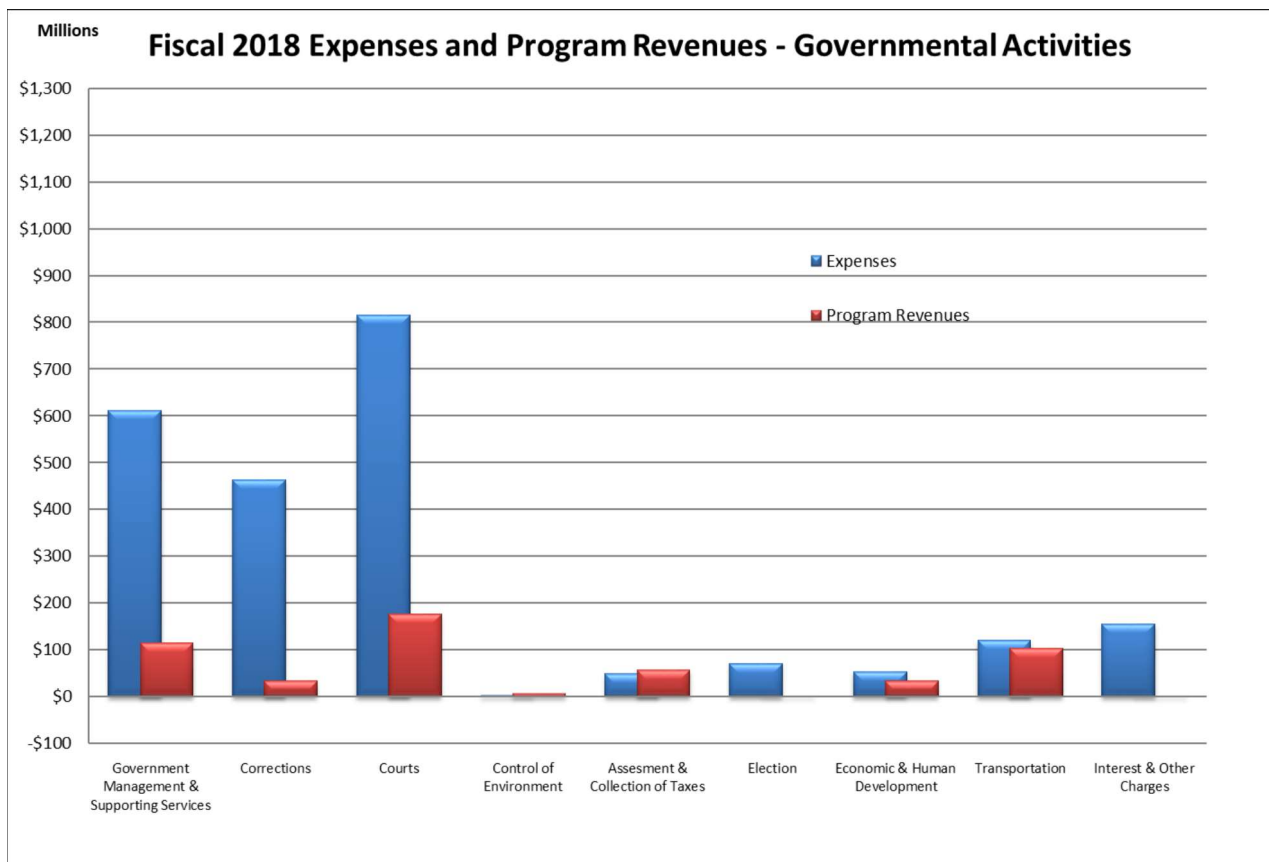


**Cook County, Illinois**  
**Management's Discussion and Analysis**  
**Year Ended November 30, 2018, continued**

**Governmental Activities**

The net position (deficit) of governmental activities was a negative \$11,872.8 million (after restatement) at the beginning of the 2018 fiscal year. Net position (deficit) of governmental activities increased \$75.1 million (0.6%) in FY 2018 to a negative \$11,797.7 million.

The following chart presents program revenues and expenses for governmental activities for the fiscal year ended November 30, 2018:



Program revenues are derived from the program itself and reduce the costs of operating the particular function of the County. In fiscal year 2018, total program revenues of the County for governmental activities amounted to \$524.0 million, an increase of \$30.2 million (6.1%) from FY 2017 program revenues of \$493.8 million. The largest portion of program revenues is licenses, fees and charges for services of \$276.0 million (52.7%), which primarily consisted of fees and fines from court operations and penalties on real estate taxes. The other portions of program revenues were operating grants and contributions of \$143.8 million (27.4%) and capital grants and contributions of \$104.2 million (19.9%) received from various federal and state agencies, including donated capital assets. Operating and capital grants and contributions (\$248.0 million) increased \$45.1 million (22.2%) from the 2017 total of \$202.9 million.