

✔ Question 1 Correct ^

The Product Owner must monitor and share progress of Product Backlog through:

- ☐ A Product or Release burn-down chart
- ☐ A Value burn-up chart
- ☐ A Gantt chart

Your answer is correct

✔ Any projective practice based on trends of work completed and upcoming work

✔ Question 2 Correct ^

A new developer is having continuing conflicts with the existing Developers and creating a hostile environment. If necessary, who is responsible for removing the team member?

- ☐ The hiring manager is responsible, because he/she hired the developer.
- ☐ The Product Owner is responsible, because he/she needs to maximise the value of the output.

Your answer is correct

✔ The Scrum Team is responsible, and may need help from the Scrum Master.

- ☐ The Scrum Master is responsible, because he/she removes Impediments.

✔ Question 3 Correct ^

Who is accountable for tracking the remaining work of the Sprint to predict if the Sprint Goal will be met by the end of the Sprint?

- ☐ The Scrum Master

Your answer is correct

✔ The Developers

- ☐ The Project Manager
- ☐ The Product Owner

✓ Question 4 Correct

Which 3 phrases best describe the purpose of a definition of "Done"?

☐ It controls whether the Developers have completed their tasks to agreed standards

Your selection is correct

☒ It helps the Developers to forecast at the Sprint Planning

Your selection is correct

☒ It defines what it takes for an increment to be ready for release

Your selection is correct

☒ It creates transparency over the work inspected at the Sprint Review

✓ Question 5 Correct

Stakeholders are free to reorder the Product Backlog during the Sprint Review if they need to.

☐ True

Your answer is correct

☒ False

✓ Question 6 Correct

During the Daily Scrum how can management not in the Scrum Team become involved?

Your answer is correct

☒ The Developers self-manage and are the only management required at the Daily Scrum

☐ The Product Owner represents their opinions

☐ The Scrum Master speaks on their behalf

☐ Management gives an update at the start of each Daily Scrum

✓ Question 7 Correct

How often should Scrum Team membership change?

☐ Never, because it reduces productivity.

☐ Every Sprint to promote shared learning.

Your answer is correct

☒ As needed, while taking into account a short term reduction in productivity.

☐ Just as it would with any team, with no special allowance for changes in productivity.

✔ Question 8 Correct

How long is the time-box for a Daily Scrum?

☐ 4 hours.

☐ 15 minutes for a 4 week sprint. For shorter Sprints it is usually shorter.

☐ Two minutes per person.

☐ The same time of day every day.

Your answer is correct

☒ 15 minutes.

✔ Question 9 Correct

Select three benefits of self-management

Your selection is correct

☒ Enhanced self-accountability

Your selection is correct

☒ Improved creativity

☐ Increased rule conformity

☐ Improved accuracy of estimates

Your selection is correct

☒ Enhanced commitment

✔ Question 10 Correct

What is the primary way a Scrum Master helps the Developers to work at at their highest productivity level?

☐ By ensuring the meeting starts and at the proper time.

Your answer is correct

☒ By facilitating Scrum Team decision and removing impediments.

☐ By keeping high value features high in the Product Backlog.

☐ By preventing changes to the backlog once the Sprint begins

✓ Question 11 Correct

What helps the Product Owner manage the value of a product? Choose the 2 best answers

☐ Setting value on individual Product Backlog items using Value Poker

Your selection is correct

☒ The order of the Product Backlog

☐ Devising a formula for a neutral calculation of value

Your selection is correct

☒ Validating assumptions of value through frequent releases

! Question 12 Incorrect

Which is true about technical debt

Your selection is correct

☒ It creates uncertainty because problems exist and build up as more code is added and the complexity increases. This will slow development down.

☐ If tracked and measured it is possible to estimate when the Product can be released

Correct selection

☐ It creates false assumptions about the state of the product if unknown problems exist

☐ The Developers need to remove all technical debt before moving onto the next sprint

☐ Poor coding is only the reason for technical debt

✓ Question 13 Correct

It is mandatory that at least one product increment be released to production at the end of each Sprint.

☐ True

Your answer is correct

☒ False

✓ Question 14 Correct

Who in the Scrum Team is most responsible for engaging with the stakeholders?

Your answer is correct

☒ The Product Owner

☐ The Project Manager

☐ The team manager

☐ The Business Analyst

☐ The Developers

✓ Question 15 Correct

As Scrum Teams mature what is expected to happen?

Your answer is correct

☒ Changes are made to improve the team's effectiveness. The Scrum Team becomes more effective over time.

☐ The time-box times for Sprints will change

☐ The Sprint Retrospectives will have more to discuss and become longer than 4 hours

☐ Sprint Reviews will no longer be needed as the team is working effectively

☐ A Scrum Master is no longer needed since they are a mature team now

✓ Question 16 Correct

An opportune time to obtain customers feedback with the product is through the Sprint Reviews

Your answer is correct

☒ True

☐ False

✓ Question 17 Correct ^

Who is the Product Visionary and Goal setter?

☐ The Scrum Master

☐ The Chief Executive Officer (CEO)

☐ The Chief Technical Officer (CTO)

Your answer is correct

☒ The Product Owner

☐ The Senior Stakeholder

✓ Question 18 Correct ^

You are a new Scrum Master and have been asked to take a lead in the development of a new product. Seven teams new to Scrum will build this product. You have the beginnings of a Product Backlog from gathering requirements. How would you minimize dependencies between the Scrum Teams?

☐ You create an independent Product Backlog per Scrum Team

☐ You identify the dependencies and re-order the Product Backlog for them

Your answer is correct

☒ You work with the Developers on how to best analyze and break apart the work

☐ You divide Product Backlog items among the six Product Owners

☐ You raise this as an impediment with the Scrum Master

✓ Question 19 Correct ^

Does the Sprint need to produce at least one done increment of a working product?

Your answer is correct

☒ Yes

☐ No

✔ Question 20 Correct

Which of the following is a requirement of Scrum?

☐ Members must stand up at the Daily Scrum

Your answer is correct

☒ Sprint Retrospective

☐ Sprint Burndown Chart

☐ Release Planning

☐ All are correct

❗ Question 21 Incorrect

Who updates the Sprint Backlog during a Sprint?

☐ The Project Manager

Correct answer

☐ The Developers

☐ The Scrum Team

Your answer is incorrect

☒ The Product Owner

✔ Question 22 Correct

What are some criteria to consider when ordering the Product Backlog items

☐ Value of Product Backlog items

☐ Dependencies between Product Backlog items

☐ Dependencies to other products

Your answer is correct

☒ All are correct

❗ Question 23 Incorrect

Which are Scrum Master responsibilities?

Correct answer

☐ The Scrum process being adopted and used properly.

☐ Managing the performance of the Scrum Team.

Your answer is incorrect

☒ The meeting and the objectives that a Scrum Team sets for itself.

☐ Keeping track of resource allocation.

✔ Question 24 Correct

What happens if the work in the Sprint Backlog cannot be completed by the end of the Sprint?

- ☐ The Sprint time-box is adjusted permanently to account for the work.
- ☐ The time-box is extended temporarily. Lessons are taken to ensure it doesn't happen again.
- ☐ The Scrum framework should be abandoned.

Your answer is correct

☒ The Sprint time-box remains and the Scrum Team continuously learns what is actually possible to do within a time-box to refine future Sprint Backlogs

❗ Question 25 Incorrect

In the middle of the Sprint the customer decides that there are 2 new features needed. How can the Product Owner handle this?

Correct selection

- ☐ Ask the Developers to consider whether they can add these features to the current Sprint
- ☐ Have the Scrum Master add these features to the current Sprint

Your selection is correct

☒ Add them to the Product Backlog for next Sprint

☐ Introduce these features to the Sprint Backlog at the next Daily Scrum

❗ Question 26 Incorrect

A Scrum Team chooses Product Backlog items for a Sprint Backlog with the intent to have the items done by the end of the sprint. Which phrases best describe the purpose of a definition of done? Choose three

Your selection is correct

☒ It defines what it takes for an Increment to be ready for release

Your selection is correct

☒ It creates transparency over the work inspected at the Sprint Review

Your selection is correct

☒ It guides the Development Team in creating a forecast at the Sprint Planning

Your selection is incorrect

☒ It controls whether the developers have performed their tasks

☐ It provides a template for elements that needed to be included in the technical documentation



**Question 27** Incorrect

Select 2 statements that explain what "done" means

Your selection is incorrect

☒ Ready for integration

☐ All work the Developers are willing to do

Correct selection

☐ There is no work left from the Definition of Done

Your selection is correct

☒ All work to create software that is ready to be released to end users

☐ Whatever the Product Owner defines as quality

**Question 28** Incorrect

Choose three (3) responsibilities of developers who are self-managing.

☐ Report daily progress to stakeholders.

☐ Reorder the Product Backlog.

Your selection is correct

☒ Do the work planned in the Sprint Backlog.

Your selection is correct

☒ Pull in Product Backlog items for the Sprint.

Correct selection

☐ Set the time of day for the Daily Scrum.

**Question 29** Correct

Which statements are true regarding the Product Backlog?

Your selection is correct

☒ Ready Product Backlog items are sized appropriately, and no one item is bigger than a Sprint

☐ Product Backlog is only updated at the Sprint Review, when the stakeholders are available

☐ Product Backlog is only updated at a release planning meeting with the release train engineers present

Your selection is correct

☒ The Product Backlog is the best place to gain the most actual insights

☐ Product Backlog items should hold no more than 8 points of work, which is the maximum in the range of acceptable sizes of 1, 2, 3, 5 and 8

Question 30 Incorrect

The definition of "Done" is used to... (choose 3 answers)

Your selection is incorrect

☒ Describe the work that must be done before the Sprint is allowed to end.

Your selection is correct

☒ Increase transparency.

Correct selection

☐ Guide the Developers on how many Product Backlog items can be completed in the Sprint.

☐ Describe the purpose, objective, and time-box of each Scrum Event.

Your selection is correct

☒ Created a shared understanding of when work is complete.

Question 31 Correct

The Developers have decided that a retrospective is unnecessary. What should the Scrum Master do?

☐ As a self-managing team the Scrum Master must respect and accept their decision.

Your answer is correct

☒ Begin facilitating productive and useful retrospectives. Show the Scrum Team the benefit of the session and how that time is very valuable.

☐ Consult with the Product Owner to see if he/she wants to agree to not holding Sprint retrospectives.

☐ Call a meeting between the Developers who vocally disagree with Sprint Retrospectives and senior management.

Question 32 Incorrect

A Scrum Master manages a list of impediments, but it is growing and only a small portion are currently capable of being resolved. Which techniques would be most helpful in this situation? Choose three.

☐ Discuss the absence of management support with the Developers

Your selection is correct

☒ Alert management to the impediments and their impact.

Your selection is incorrect

☒ Discuss changing the Product and/or Sprint Goal with the Product Owner

Correct selection

☐ Consult with the Developers

Your selection is correct

☒ Help the Scrum Team to prioritize the list and work on them in order

Question 33 Incorrect

What are 3 advantages of a Product Owner with a clear and well communicated Product Goal?

Correct selection

☐ It gives clear direction so Sprints do not feel like isolated pieces of work

Your selection is incorrect

☒ It is not mandatory in Scrum. Advantages are minimal

☐ It helps the Scrum Team to keep focus on when the complete Product Backlog should be finished

Correct selection

☐ It is easier to inspect incremental progress at the Sprint Review

Correct selection

☐ It provides the big picture helping the Scrum Team to keep focus. They can check any decision against it.

Question 34 Incorrect

Who is accountable for estimating the effort to complete the Product Owner's Product Backlog items?

Correct answer

☐ The Developers. They will be doing the work and should have a complete view of the work needed to transform Product Backlog items into Increments of product.

Your answer is incorrect

☒ The Product Owner. The Product Owner is best placed to make all estimates and is accountable to meet delivery targets.

☐ The PMO. They have all the history and experience from other projects delivered.

Question 35 Incorrect

Every Scrum Team must have a Product Owner

Your answer is incorrect

☒ False

☐ True. Each must be 100% dedicated to the Scrum Team.

Correct answer

☐ True. Outcomes are affected by their participation and availability.

Question 36 Correct

In Sprint Planning the Product Owner makes sure the team chooses enough work from the Product Backlog for that Sprint to satisfy the stakeholders.

☐ True

Your answer is correct

☒ False

**Question 37 Incorrect**

The Scrum Master's role in the Daily Scrum is to:

- ☐ Make sure that all 3 questions have been answered (what did I do yesterday, what did I do today, are there any impediments?)
- Correct answer**
  - ☐ Teach the Developers to keep the Daily Scrum within the 15 minute time-box.
- ☐ Manage the meeting in a way that each team member has a chance to speak.
- ☐ Lead the discussions of the Developers.

**Your answer is incorrect**

- ☒ All are correct.

**Question 38 Incorrect**

When will the Product Backlog be updated?

- ☐ Only after a Sprint Review if agreed to by the stakeholders
- Your answer is incorrect**
  - ☒ Never, unless agreed to by the change request
- ☐ Only during Product Backlog refinement sessions
- Correct answer**
  - ☐ At any time when done by the Product Owner or at the Product Owner's discretion

**Question 39 Correct**

What do burn-down charts track via visualizing progress?

**Your answer is correct**

- ☒ Work remaining across time
- ☐ Individual worked productivity
- ☐ Accumulated cost.
- ☐ Accumulated business value delivered to the customer

**Question 40 Incorrect**

Why do developers require a Sprint Goal?

- ☐ The Sprint Goal is usually the same for back to back sprints because the Product Goal is the same
- Correct answer**
  - ☐ It helps the Developers to become more focused with a common and specific goal
- Your answer is incorrect**
  - ☒ A Sprint Goal ensures that all of the Sprint Backlog items are implemented
- ☐ Sprint Goals are not needed as everything is known from the Product Backlog

**Question 41 Incorrect**

Multiple Scrum Teams working on the same project have multiple Product Owners.

Your answer is incorrect

☒ True

Correct answer

☐ False

**Question 42 Incorrect**

Who must attend the Daily Scrum?

Correct answer

☐ The Developers

☐ The Developers and the Product Owner

Your answer is incorrect

☒ The Scrum Team

**Question 43 Correct**

Which of the following might be discussed at the Sprint Retrospective?

☐ The current Definition of "done".

☐ The effectiveness of Sprint Planning.

☐ Methods of communication.

☐ Skills needed to improve the Developers ability to deliver.

Your answer is correct

☒ All are correct.

**Question 44 Correct**

Can software dependencies influence how the Product Owner orders Product Backlog items?

Your answer is correct

☒ Yes

☐ No

**Question 45 Incorrect**

How can a Product Owner establish that value is being delivered? Choose the best 2

**Correct selection**

☐ Time to market

**Correct selection**

☐ Customer satisfaction

**Your selection is incorrect**

☒ Velocity

**Your selection is incorrect**

☒ Productivity

☐ Scope implemented

**Question 46 Correct**

When multiple Scrum teams are working on the same product, each team will have their own Product Backlog.

☐ True

**Your answer is correct**

☒ False

**Question 47 Incorrect**

Which two best describe the relationship between the Product Owner and the Developers?

☐ To keep the concerns of business and technology separated they should mostly work apart.

**Your selection is correct**

☒ They collaborate often so the Product Owner can make informed decisions in balancing effort and value of Product Backlog items.

**Your selection is incorrect**

☒ The Product Owner should be working with the Developers full-time to gain a deep understanding of the technology used and development progress.

**Correct selection**

☐ They collaborate often so the Developers build Increments keeping end-user and stakeholder concerns in mind.

☐ They only meet at the Sprint Planning and the Sprint Review meeting.

**Question 48 Incorrect**

What two things should happen to a Product Backlog item, if at the end of a Sprint the item does not meet the definition of "Done".

**Your selection is correct**

☒ Put it back on the Product Backlog for the Product Owner to decide what to do with it

☐ If the stakeholders agree, it can be accepted and released to the users

**Correct selection**

☐ Do not include the item in the Increment this Sprint

**Your selection is incorrect**

☒ Review the item, add the "Done" part of the estimate to the velocity and create a Story for the remaining work

✓ Question 49 Correct

Which of the following are true roles the Scrum Master takes? Choose two

☐ The Scrum Master identifies those items that have been "done" and those that have not been "done" at the Sprint Review.

Your selection is correct

☒ The Scrum Master helps those outside the Scrum team to interact with the Scrum Team.

Your selection is correct

☒ The Scrum Master teaches the Developers to keep their Daily Scrum meeting to their time-box.

☐ The Scrum Master is responsible for updating the Sprint Burndown.

☐ The Scrum Master assigns tasks to the Developers from the Sprint Backlog during the Sprint.

! Question 50 Incorrect

How does Scrum deal with non-functional requirements?

☐ Assign them to the lead developers on the team

Correct answer

☐ Ensure every Increment meets them

☐ Handle them during the integration sprint preceding the release sprint

Your answer is incorrect

☒ Make sure the release department understands these requirements, but it is not the Developers responsibility

! Question 51 Incorrect

Why must the Product Owner be at the Daily Scrum?

Correct answer

☐ He / She doesn't need to be there

Your answer is incorrect

☒ To participate as a Scrum Team member

☐ To hear about risks to the delivery plan.

☐ To represent the stakeholders.

! Question 52 Incorrect

Should the Product Owner be keenly aware of the marketplace for the Product?

Correct answer

☐ Yes

☐ No

Your answer is incorrect

☒ It depends

**Question 53 Incorrect**

Cross-functional teams are optimized to work on a specific part of the Product (e.g. GUI, database, middle tier, design contacts).

**Your answer is incorrect**

☒ True

**Correct answer**

☐ False

**Question 54 Correct**

Which three of the following are true?

**Your selection is correct**

☒ Scrum is based on empirical process control theory

**Your selection is correct**

☒ Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products

☐ Scrum is like traditional project management but with self-management to replace Project Managers

**Your selection is correct**

☒ Scrum is a framework for developing and sustaining complex products

☐ Scrum is a methodology, and you should pick and choose with intelligence which parts of Scrum work for your environment

**Question 55 Incorrect**

When trying to decide on the Sprint length, which two factors are best to take into account?

**Correct selection**

☐ The risk of being disconnected from the stakeholders

**Your selection is correct**

☒ The level of uncertainty over the technology to be used

**Your selection is incorrect**

☒ What sprint length the wider organization uses for other sprints in other Scrum Teams

☐ The frequency at which the Scrum Team can be changed



✓ Question 56 Correct

Scrum enables regular inspection and adaptation. What are two ways in which the Product Owner takes the lead in the inspection process?

Your selection is correct

☒ At the Sprint Review the Product Owner shares the current state of Product Backlog, which, combined with the inspection of the Increment, leads to an updated Product Backlog.

☐ At the Daily Scrum the Product Owner inspects the Sprint burn-down for progress towards a complete Increment and re-planning the team's work.

☐ At the end of Sprint Planning the Product Owner verifies the Sprint Backlog for completeness in order to allow the Sprint to start.

Your selection is correct

☒ The Product Owner invites stakeholders to the Sprint Review to learn how the current state of the marketplace influences what is the most valuable thing to do next.

! Question 57 Incorrect

Which are NOT topics that are best place for discussion in a Sprint Retrospective?

☐ Team relations

Correct selection

☐ The value of work currently represented in the Product Backlog

☐ How the team does its work

Your selection is correct

☒ Sprint Backlog for the next Sprint

! Question 58 Incorrect

What should be done if the Product Owner is unavailable? Select two

Your selection is correct

☒ During the Sprint, the Developers make the best decisions possible to assure progress toward the Sprint Goal, re-aligning with the Product Owner once available again.

Your selection is incorrect

☒ Developers should approach the Product Owner team to allow a different person to make Product Owner decisions until the main Product Owner is back.

☐ Development of all functional requirements pauses until the Product Owner is back.

Correct selection

☐ If permanent unavailability, a new Product Owner needs to be appointed. A Product Owner is essential to Scrum.

**Question 59** Incorrect

A new Product Owner comes into an established Scrum Team. He is unsure about his responsibilities. Which activities are part of the Product Owner role? Choose the best two answers

☐ Arranging the Scrum Meetings

**Your selection is incorrect**

☒ Describing features as Use Cases

**Your selection is correct**

☒ Ensuring that the most valuable functionality is produced first, at all times

**Correct selection**

☐ Interacting with stakeholders

☐ Creating detailed functional test cases

**Question 60** Correct

What are two activities a Product Owner will typically do in a Sprint?

☐ Attend every Daily Scrum to answer technical questions on Sprint Backlog items.

☐ Update the work plan for the Developers on a daily basis.

**Your selection is correct**

☒ Work with the Developers to refine the Product Backlog.

**Your selection is correct**

☒ Collaborate with stakeholders, user communities and product managers.

☐ Create financial reporting upon the spent hours reported by the Development Team.

**Question 61** Incorrect

What is the best description of an Increment?

☐ A new user interface design for functionality delivered in previous iterations

**Correct answer**

☐ Additional features in a useable state that complement those delivered in previous iterations

☐ Functionality that is assumed working but has not been tested

**Your answer is incorrect**

☒ A decomposition of all Product Backlog items into tasks for future Sprint Backlog lists

☐ An automated test suite to verify functionality delivered in previous iterations

**Question 62 Incorrect**

Why is there only one Product Owner per product? Choose three

**Your selection is correct**

☒ It is clear who is accountable for the ultimate success of the product

**Correct selection**

☐ The Developers always know who determines priorities

**Your selection is incorrect**

☒ It helps the economy by increasing employment

**Your selection is correct**

☒ It helps avoid barriers to effective communication and rapid-decision-making

☐ The Scrum Master knows who will take over the Scrum Master role whenever he/she goes on vacation

**Question 63 Correct**

The maximum length of time the Sprint Review should take is:

☐ 1 day.

☐ 2 hours.

☐ As long as needed.

☐ 4 hours and longer as needed.

**Your answer is correct**

☒ 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

**Question 64 Correct**

The value created by a product is only measured by the revenue it brings in.

☐ True

**Your answer is correct**

☒ False

**Question 65 Correct**

What are two responsibilities of testers in a Scrum Team?

**Your selection is correct**

☒ Everyone Developer is responsible for quality

☐ Tracking quality metrics

**Your selection is correct**

☒ Scrum does not have a "tester" role.

☐ Verifying the work of programmers.

☐ Finding bugs.

**Question 66** Correct

Which of these should a Scrum Team deliver at the end of a Sprint?

☐ Failed unit tests, to feed into acceptance tests for the next Sprint.

☐ Whatever the Scrum Master asked for.

Your answer is correct

☒ At least one increment of working software that is "done".

**Question 67** Incorrect

A done Increment is valuable if: Choose two

Correct selection

☐ It is likely to increase customer satisfaction

☐ It meets the Business Analyst's specifications

☐ It is delivered when the Product Owner expected it

Your selection is correct

☒ It reduces long-term operational costs

Your selection is incorrect

☒ It has all the features that the Product Owner wanted in that Sprint

**Question 68** Incorrect

A new Product Owner joins a Scrum Team in Sprint 10. She is unsure about the purpose of the Product Backlog and asks the Scrum Master where to put the other types of requirements that are going to be taken into account. Are all of the following types of requirements acceptable on a Product Backlog? Stability requirements, Performance requirements, Product functionality, Documentation, Fixes

Correct answer

☐ Yes, they all belong on the Product Backlog. Product Backlog is supposed to be the single source of truth for all the work for the product.

Your answer is incorrect

☒ No. Product Backlog is a tool for the Product Owner. The Product Owner represents the users and the stakeholders. Other types of requirements should be managed separately by the Developers. They are not the Product Owners concern.

**Question 69** Incorrect

In Sprint 6 the environment in which a product will be used changes. What is the effect on the Product Backlog?

☐ There is no effect, because it has to stay the same until the end of the project.

☐ It is archived and a new Product Backlog is created to reflect the new environment in which the product will be used.

Correct answer

☐ It evolves to reflect what the product needs to be most valuable.

Your answer is incorrect

☒ The requirements specification document must be updated to ensure stability with the Product Backlog.

✓ Question 70 Correct

What is the main reason the Scrum Master attends the Daily Scrum?

Your answer is correct

☒ The Scrum Master does not have to be there; he or she only has ensure the Developers have a Daily Scrum

☐ To make sure every team member answers the three questions in the right team member order

☐ To gather status and progress information to remove impediments and report to management

☐ To manage the Sprint software, including adding new items, and tracking progress on the burn-down.

! Question 71 Incorrect

Can the first Sprint begin before the Product Owner has a fully complete Product Backlog ?

Correct answer

☐ Yes

Your answer is incorrect

☒ No

✓ Question 72 Correct

As Scrum Teams mature, the following may happen:

☐ Sprint Reviews will no longer be needed.

☐ The Sprint Retrospectives will start becoming longer than 4 hours.

Your answer is correct

☒ They will improve their definition of "Done" to include more stringent criteria.

☐ A Scrum Master is no longer needed because the Scrum Team now understands how to implement Scrum effectively.

☐ There is no need for a time-boxed Sprint, Sprints will vary in time depending on the amount of tasks in the Sprint Backlog.

! Question 73 Incorrect

How can the Scrum Framework be used to get feedback from the market and users?

☐ Through the assurance that Developers finish all work on the Sprint Backlog.

Correct answer

☐ Through frequent releases of increments of the product into the market.

☐ By making sure a Sprint does not end until all testing is done and assured.

Your answer is incorrect

☒ A Business Analyst represents the Product Owner to users and gathers feedback. This way the Product Owner can obtain feedback without further involvement.

✔ Question 74 Correct

Which Statement best describes the Sprint Backlog immediately after Sprint Planning?

☐ It is a complete list of all work that must be done in a Sprint

☐ Each task is estimated in hours

Your answer is correct

☒ It is the Developers plan for the Sprint

☐ Every item has an assigned owner

☐ It is ordered by the Product Owner

✔ Question 75 Correct

Which three of the following are time-boxed events in Scrum?

Your selection is correct

☒ Sprint Planning

Your selection is correct

☒ Sprint Retrospective

☐ Release Testing

☐ Sprint 0

Your selection is correct

☒ Daily Scrum

✔ Question 76 Correct

What enhances the transparency of an increment?

☐ Reporting Sprint progress to the stakeholders daily

☐ Updating sprint tasks property in the electronic tracking tool

Your answer is correct

☒ Doing all work needed to meet the definition of "Done"

☐ Keeping track of and estimating all undone work to be completed in a separate Sprint

❌ Question 77 Incorrect

Which of the following is not a pillar of Scrum?

Your answer is incorrect

☒ Transparency

☐ Adaptation

Correct answer

☐ Empiricism

☐ Inspection

**Question 78** Incorrect

Who can do much of the gathering of marketplace data for the Product Owner? (choose the best answer)

Your answer is incorrect

☒ The Scrum Team

☐ Subject matter experts

Correct answer

☐ Anyone

☐ Product Owner only

**Question 79** Incorrect

The Sprint Backlog is crafted through the answers of Why, What and How

Correct answer

☐ True

Your answer is incorrect

☒ False

**Question 80** Correct

During the Sprint, the Scrum Master's helps the Scrum Team by:

☐ Ensure the Product Owner attends all Scrum events

Your answer is correct

☒ Facilitate inspection and adaptation opportunities as needed and cause the removal of impediments

☐ Assign tasks to the Scrum team and monitor the progress of the Developers

☐ Escalate team conflicts to senior managers

✔ Question 1 Correct

During a Sprint Retrospective, the Developers proposes limiting the Daily Scrum to only occur twice a week. Choose two of the most appropriate responses for the Scrum Master.

☐ Acknowledge and support the self-managing team's decision

Your selection is correct

☒ Learn why the Developers suggest this and work with them to improve the Daily Scrum

☐ Have the Scrum Team vote

☐ Decide on which days the Daily Scrum should occur

Your selection is correct

☒ Coach the team on why the Daily Scrum is important as an opportunity to update the plan

❗ Question 2 Incorrect

Sprint burndown charts are great at showing efficiency because they show:

☐ The effort that has gone into a Sprint.

Your answer is incorrect

☒ How many hours each Developer has spent in the Sprint.

Correct answer

☐ An estimate of the total work remaining for the Sprint.

☐ How many Product Backlog items remain

✔ Question 3 Correct

Who is responsible for clearly communicating Product Backlog Items?

Your answer is correct

☒ The Product Owner.

☐ The business analyst who represent the Product Owner.

☐ The Scrum Master.

☐ The Scrum Master, or the Product Owner.

✔ Question 4 Correct

How does an organization confirm that a product built using the Scrum framework is being successful?

☐ By measuring the velocity increase since the last release

☐ By measuring the accuracy of estimated development time vs actual for development

☐ By the Product Owner and stakeholders accepting the Increment at the Sprint Review

Your answer is correct

☒ By releasing often, and updating key performance indicators (KPIs) on value after every release and feeding this information back into work on the Product Backlog



✔ Question 5 Correct

Why should the Daily Scrum be held at the same time and place? Choose the best answer

☐ The Scrum Master demands it.

☐ Rooms are hard to book and this lets it be booked in advance.

Your answer is correct

☒ The consistency reduces complexity and overhead.

☐ So the Stakeholders know where it is.

✔ Question 6 Correct

A Scrum Team has identified several priority process improvements in the Sprint Retrospective. Which of the following statements is most accurate?

☐ The Scrum Team should reject changes for improvement when things are running smoothly

☐ The Scrum Master selects the most important process improvement and places it in the Product Backlog

Your answer is correct

☒ The most impactful improvements are addressed as soon as possible.

❗ Question 7 Incorrect

How can the Scrum Framework be used to get feedback from the market and users?

☐ Through the assurance that Developers finish all work on the Sprint Backlog.

Correct answer

☐ Through frequent releases of Increments of the product into the market.

☐ By making sure a Sprint does not end until all testing is done and assured.

Your answer is incorrect

☒ A Business Analyst represents the Product Owner to users and gathers feedback. This way the Product Owner can obtain feedback without further involvement.

✔ Question 8 Correct

Which Scrum Values are actioned by deprioritizing Product Backlog items that have low business value?

Your selection is correct

☒ Courage

☐ Earned Value

Your selection is correct

☒ Focus

☐ Economic Value Added

Your selection is correct

☒ Respect

✔ Question 9 Correct

A Scrum Team is partly virtual with some Developers in different physical locations. The Developers have a lot to do logistically (get meeting rooms, set up virtual conferencing) to prepare for and attend the Daily Scrum. What action should the Scrum Master take?

Your answer is correct

☒ Allow the Developers to self-manage and determine for itself what to do.

☐ Set up the meeting and show the Developers how to arrange meetings.

☐ Ask the Developers to alternate responsibility for meeting setup.

☐ Inform management and ask them to solve the problem.

✔ Question 10 Correct

When is it most appropriate for the Developers to adjust the definition of "Done"?

Your answer is correct

☒ During the Sprint Retrospective

☐ During Sprint Planning

☐ Prior to starting a new Sprint

☐ Prior to starting a new project

✔ Question 11 Correct

When should the Product Backlog be refined? Choose two

Your selection is correct

☒ The Scrum Team do it together in the 1-2 preceding Sprints

☐ The Product Owner alone takes the time between the Sprints to do it

☐ The Product Owner must do this as essential work in Sprint 0

Your selection is correct

☒ The Scrum Team find time to do a Backlog Refinement during Sprints

☐ Business analysts in the organization should do this work for the Scrum Team 1-2 Sprints ahead of the development Sprints

✔ Question 12 Correct

What do self-managing Developers choose?

☐ When to release, based on its progress

☐ Product Backlog ordering

Your answer is correct

☒ How to best accomplish its work

☐ Sprint length

☐ Stakeholders for the Sprint Review

✓ Question 13 Correct ^

What is a cross-functional team?

☐ The Scrum Team includes not only developers but also business analysts, architects, developers and tester.

☐ Scrum Team works closely with business analysts, architects developers and testers who are not on the team.

Your answer is correct

☒ The Scrum Team includes cross-skilled individuals who are able to contribute to do what is necessary to deliver an increment of software.

☐ The Scrum Team is a virtual team and quick at learning.

✓ Question 14 Correct ^

How does technical debt begin to limit the amount of value achievable from a product? Select two answers.

Your selection is correct

☒ Technical debt causes a greater percentage of the product's budget to be spent on maintenance of the product.

☐ Technical debt is not a Product Owner concern, because technical debt is only an issue for the Developers.

☐ Technical debt does not influence the delivery of value.

Your selection is correct

☒ The velocity at which new functionality can be created is reduced as technical debt becomes a problem.

✓ Question 15 Correct ^

As a Scrum Master on a newly formed Scrum Team. Choose three activities that would probably help the team in starting up.

Your selection is correct

☒ Ask the Product Owner to discuss the product and his/her vision, for context discuss its history and product goal and answer questions

☐ Reward top performers of the team with an incentive system

☐ Have the development managers introduce their direct reports and discuss their responsibilities on the Scrum Team

Your selection is correct

☒ Ensure the team understands they need a definition of "Done"

Your selection is correct

☒ Have the Scrum Team members introduce themselves to each other and give a brief background of their skills and work history

✓ Question 16 Correct ^

A Product Owner needs awareness of the following:

- ☐ Competitive research
- ☐ Customer feedback
- ☐ Product vision
- ☐ Forecast & feasibility

Your answer is correct

✓ All are correct

✓ Question 17 Correct ^

Which below best describes the Sprint Review?

- ☐ It is used to congratulate the Scrum Team by showcasing the work undertaken.
- ☐ It is a demo at the end of the Sprint for everyone in the organization to provide feedback on the work done.
- ☐ It is a review of the team's activities during the Sprint

Your answer is correct

✓ It is when the Scrum Team and stakeholders inspect the outcome of the Sprint and determine future adaptations.

✓ Question 18 Correct ^

The Developers realize that they aren't likely to build everything in the Sprint Backlog. What would you expect a Product Owner to do?

- ☐ Cancel the Sprint.
- ☐ Change the Sprint Goal.

Your answer is correct

✓ Re-work the selected Product Backlog items with the Developers to meet the Sprint Goal.

- ☐ Skip Product Backlog refinement activities.
- ☐ Inform management that more resources are needed.

✓ Question 19 Correct ^

The Scrum Team must have a Scrum Master and a Product Owner

- ☐ False. Only a Scrum Master is required
- ☐ True. Each role must be 100% dedicated to that Scrum Team

Your answer is correct

✓ True. Outcomes are affected by their participation and availability

- ☐ False. A Product Owner can be replaced by a Business Analyst or Project Manager as part of the Developers

❗ Question 20 Incorrect

What responsibilities do the Developers have?

☐ Selecting the Product Owner

☐ Reporting productivity

Correct selection

☐ Resolving internal team conflicts

Your selection is correct

☒ Organizing the work required to meet the Sprint Goal

✅ Question 21 Correct

The Sprint Review is an inspect and adapt opportunity for whom?

☐ The Product Owner and stakeholders

Your answer is correct

☒ The Scrum Team and stakeholders

☐ The Product Owner and management

☐ The Product Owner and Developers

☐ The Developers and management

✅ Question 22 Correct

Which activities will a Product Owner probably engage in during a Sprint? Choose three

☐ Update the Sprint burndown chart.

Your selection is correct

☒ Work with the stakeholders.

Your selection is correct

☒ Provide feedback.

Your selection is correct

☒ Answer questions from the Developers about items in the current Sprint.

☐ Prioritize the Sprint Backlog.

✅ Question 23 Correct

When will a Sprint Goal be created?

☐ It will have been created in a previous Sprint during Product Backlog refinement.

Your answer is correct

☒ During Sprint Planning

☐ A Sprint Goal is not needed

☐ At any time before Sprint Planning so that Sprint Planning can begin.

✔ Question 24 Correct

Who should make sure everyone contributes to their development tasks for the Sprint?

☐ The Project Manager.

**Your answer is correct**

☒ The Developers.

☐ The Scrum Master.

☐ The Product Owner.

☐ All are correct.

✔ Question 25 Correct

What might be included in the Sprint Backlog detail?

☐ User Stories

☐ Use Cases

☐ Tasks

☐ Tests

**Your answer is correct**

☒ Any of the above (or others) which are a decomposition of the selected Product Backlog items

✔ Question 26 Correct

When does Scrum say a new increment is created?

☐ When the Product Owner ask for one to be created.

☐ Before the released Sprint.

☐ At the end of every Sprint.

☐ Every 3 Sprints.

**Your answer is correct**

☒ After the Product Backlog item meets the Definition of Done

✔ Question 27 Correct

The Sprint Review is a chance for the stakeholders to reorder the Product Backlog

☐ True

**Your answer is correct**

☒ False

✔ Question 28 Correct

What is the recommended size of the Scrum Team?

☐ At least 7

Your answer is correct

☒ 10 or fewer

☐ 7 plus or minus 3

☐ 10 or more

❗ Question 29 Incorrect

When multiple Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

☐ No, that requires too much work and must be done in a hardening Sprint.

☐ No, each Scrum Team stands alone.

Your answer is incorrect

☒ Yes, but only for those Scrum Teams whose work has dependencies on each other.

Correct answer

☐ Yes, otherwise the Nexus Product Owner may not be able to accurately inspect what is done

✔ Question 30 Correct

The Product Owner is entitled to postpone the start of a new Sprint for the following reason:

☐ Not enough Product Backlog items are "Ready" for selection into the next sprint.

☐ There is not a defined Sprint Goal.

Your answer is correct

☒ There is no acceptable reason. A new Sprint starts immediately after the conclusion of the previous Sprint.

☐ The Developers need more time to make the previous items meet the Definition of Done.

❗ Question 31 Incorrect

Scrum is based on empirical process control theory. The Product Backlog must be transparent to allow inspection. Which two measures ensure the Product Backlog is transparent?

Correct selection

☐ The Product Backlog is ordered

☐ Each Product Backlog item has a MoSCoW priority

Your selection is incorrect

☒ The Product Backlog is managed using a web-based tool

Your selection is correct

☒ The Product Backlog is available to all stakeholders

☐ The Product Backlog only has work for the next 2 Sprints

✔ Question 32 Correct

The CEO asks for a "very important" requirement to be added to the current Sprint. What should the Developers do?

☐ Add the item to the next Sprint.

Your answer is correct

☒ Inform the Product Owner so he/she can work with the CEO.

☐ Add the item to the current Sprint and drop an item of equal size.

☐ Add the item to the current Sprint without any adjustments.

❌ Question 33 Incorrect

At Sprint Planning it is noted that, the workload is getting to be greater than the Scrum Team's capacity. Which two (2) actions make the most sense?

Your selection is incorrect

☒ Ask the Developers to work overtime for this Sprint as a one off.

Your selection is correct

☒ The Developers ensure that the Product Owner is aware, starts the Sprint and monitors progress.

☐ Start the Sprint and recruit additional Developers.

Correct selection

☐ Remove or change selected Product Backlog items.

❌ Question 34 Incorrect

Should the developers guarantee the release of the most valuable product possible?

Your answer is incorrect

☒ Yes

Correct answer

☐ No

✔ Question 35 Correct

For a Backlog to be actionable or "Ready" for Sprint Planning, the top priority items of the Product Backlog should be analyzed, estimated and prioritized adequately. Select the best description of the state of Product Backlog items at Sprint Planning that are ready for the Sprint.

☐ They are stated as User Stories and but not Epics

☐ They are stated as user stories or use cases and test cases must have been identified for acceptance

Your answer is correct

☒ They are clearly stated, refine and understood by the Scrum Team such that a forecast of items can be made to implement the Sprint Goal

☐ They are fully described and already decomposed into tasks that will require no more than a one-person day to complete



**Question 36** Incorrect

During which of the following stages is the Sprint Backlog refined?

☐ The Daily Scrum

Your answer is incorrect

☒ Before the Sprint Planning event

☐ The beginning of the project

Correct answer

☐ The Sprint

**Question 37** Correct

Is the Sprint Review the only time stakeholder feedback is taken into account?

☐ Yes

Your answer is correct

☒ No

**Question 38** Correct

What costs will a Product Owner consider when making investment decisions?

Your answer is correct

☒ All the necessary investments to conceive, develop, operate and maintain the product

☐ The amount of money spent on product development, a fixed cost per Sprint multiplied by the Sprints required

☐ The accumulated cost over the earned value of the product

**Question 39** Correct

What is the maximum length a Sprint should be?

☐ Not so long that risk is unacceptable to the Product Owner.

☐ Not so long that other business events can't be readily synchronized with the development work.

☐ No more than calendar month.

Your answer is correct

☒ All of these answers are correct.

**Question 40** Incorrect

Which are true about the Sprint length?

**Correct selection**

☐ All Sprints must be 1 month or less

☐ Sprint length is determined during Sprint Planning, and should be long enough to make sure the Developers can deliver what is to be accomplished in the upcoming Sprint

**Your selection is correct**

☒ It is best to have Sprints of consistent length throughout a development effort

☐ The length of the Sprint should be proportional to the work that is done in between Sprints

☐ Sprint length is set during Sprint Planning, and should provide enough time for development, but does not include time for any testing

**Question 41** Correct

Scrum is a methodology that provides a detailed guide in how to build a product incrementally.

☐ True

**Your answer is correct**

☒ False

**Question 42** Incorrect

Which is the best description of the relationship between the Product Owner and the stakeholders?

**Correct answer**

☐ The Product Owner actively asks for stakeholder input and expectations to process into the Product Backlog.

☐ The Product Owner writes the User Stories as provided by the stakeholders.

☐ The Product Owner has the final call over the requirements and should involve the stakeholders as little as possible.

**Your answer is incorrect**

☒ The Product Owner provides the stakeholders with acceptance forms at the Sprint Review to record their formal agreement over the delivered software.

**Question 43** Correct

Who creates the definition of "Done"? Choose the best answer

**Your answer is correct**

☒ If the organization has a Definition of Done that meets defined standards it must be followed as a minimum. The Scrum Team will create it if none is available from the organization.

☐ The Scrum Team, in a collaborative effort

☐ The Scrum Master who is accountable for the Developers productivity

☐ The Product Owner as he/she is responsible for the product's success

✓ Question 44 Correct

When discussing the adoption of Scrum in an Organization, management wants to change the terminology to fit with terminology they already use and understand. What will likely happen if this is done?

- ☐ Management may feel less anxious.
- ☐ The organization may not understand what has changed within Scrum and the benefits of Scrum may be lost.
- ☐ Without a new vocabulary as a reminder of the change, very little change may actually happen.

Your answer is correct

☒ All answers apply.

✓ Question 45 Correct

Which of the below best describes a Product Owner's responsibility?

- ☐ Keeping stakeholders at length and at bay.
- ☐ Managing the project and ensuring that the work meets the commitments to the stakeholders.
- ☐ Directing the Developers.

Your answer is correct

☒ Optimizing the value of the work Developers do.

✓ Question 46 Correct

If the Developers don't understand a requirement, what should they do?

Your answer is correct

☒ Discuss with the Product Owner to determine what is possible and acceptable

- ☐ Complete what functionality they can and discuss the remaining work at the Sprint Review
- ☐ Defer the work to a more appropriate Sprint
- ☐ Add a specialist to the Scrum Team to complete the work

! Question 47 Incorrect

Who is on the Scrum Team?

Your selection is correct

☒ Developers

☐ Project Manager

Correct selection

☐ Product Owner

Correct selection

☐ Scrum Master

✓ Question 48 Correct

Which is the best description of the Product Owner role?

☐ Project Manager for 2020 and beyond

☐ Requirements gatherer

☐ Chief Business Analyst

Your answer is correct

☒ Value Maximizer

☐ Main Senior Management Contact

✓ Question 49 Correct

Cancellation of a Sprint happens when?

☐ When the CEO has an important opportunity for the team to change their focus on.

☐ When the Team feels that the work is too much.

☐ When it is clear at the end of a Sprint that everything won't be finished.

Your answer is correct

☒ When the Product Owner determines that the Sprint Goal is no longer needed and it makes no sense to finish it.

✓ Question 50 Correct

Is it vital that the Product Owner be at the Sprint Retrospective?

☐ No, the PO attendance is only required when invited by the Scrum Master.

☐ The PO should not be there. The Sprint Retrospective is an opportunity for the Development Team to inspect itself.

Your answer is correct

☒ PO presence is mandatory. The Sprint Retrospective is an opportunity for the whole Scrum Team to assess its performance and improve itself.

❌ Question 51 Incorrect

The sponsor of the product has concerns about progress and money spent so far. What are the 2 best responses?

☐ Scrum doesn't have sponsors so disregard their concerns

Your selection is incorrect

☒ Show the earned value analysis (EVA) report

☐ Share the last stakeholder feedback from the Sprint Review prepared by the Product Owner

Your selection is correct

☒ Share the Product Backlog and the forecast for the sprint

Correct selection

☐ Share the current impediments

✓ Question 52 Correct

What are the benefits of including testing within the Sprint's development activities? Choose 3 answers

Your selection is correct

☒ Transparency of the Increment is increased.

Your selection is correct

☒ The Increment is closer to being potentially releasable.

Your selection is correct

☒ The Increment is likely to be more complete.

☐ The project manager can more effectively report progress.

✓ Question 53 Correct

The length of a Sprint has to be

☐ No more than one calendar month

☐ Short enough to be able to synchronize the development work with other business events

☐ Short enough to keep the business risk acceptable to the Product Owner

Your answer is correct

☒ All of these answers are correct

! Question 54 Incorrect

The Product Owner's primary role is which of the following? Select two best answers

Your selection is correct

☒ Creating and clearly communicating Product Backlog items

Correct selection

☐ Working with customers and stakeholders to identify the most important product requirements

Your selection is incorrect

☒ Being with the Scrum Team all the time, in case they need requirements clarifying

☐ Keeping the stakeholders informed of the Product progress and release status

**Question 55 Incorrect**

Who is accountable for maximizing the value of the product that is released?

☐ The Scrum Master

Your answer is incorrect

☒ The Developers

Correct answer

☐ The Product Owner

☐ The CEO

☐ The entire Scrum Team

**Question 56 Correct**

What are the 3 benefits of self-management?

☐ Increased rule compliance

Your selection is correct

☒ Increased self-accountability

☐ Increased accuracy of estimates

Your selection is correct

☒ Increased creativity

Your selection is correct

☒ Increased commitment

**Question 57 Correct**

You have been hired as a Scrum Master of seven new Scrum Teams. These teams will build one product. Select 2 conditions you should ensure.

☐ There should be six Product Owners, reporting to a chief Product Owner

☐ Each Scrum Team should have a separate Product Backlog

☐ There should be six Product Owners, one for each Scrum Team

Your selection is correct

☒ The product has one Product Backlog

Your selection is correct

☒ There should be only one Product Owner

**Question 58 Correct**

Before starting the first Sprint, should the Product Owner have a complete and detailed Product Backlog?

☐ Yes

Your answer is correct

☒ No

✔ Question 59 Correct

How much of the Sprint Backlog must be defined during Sprint Planning?

☐ Just enough tasks for the Scrum Master to be confident in the Developers' understanding of the Sprint.

☐ Just enough to understand the design and architectural implications.

☐ All items on the Sprint Backlog. The Sprint Planning meeting isn't over until 100% of the work is identified and estimated.

Your answer is correct

✔ Enough so the Developers can create their best forecast of what they can do, and to start the first several days of the Sprint.

✔ Question 60 Correct

Which two things does the Scrum Team NOT do during the first Sprint?

Your selection is correct

✔ Develop a detailed plan for the rest of the project.

☐ Develop and deliver at least one piece of functionality.

☐ Deliver an Increment of potentially releasable functionality.

Your selection is correct

✔ Finalise the architecture and infrastructure.

✔ Question 61 Correct

In a situation where The Product Owner (PO) decides not to create a Product Goal. Select the correct answers

☐ If the Developers are fine with not having a Product Goal then the Sprint can commence

Your selection is correct

✔ Changing Scrum, leaving out aspects or not following the framework covers up problems and limits the benefits of Scrum

☐ It is up to the Product Owner's discretion whether to include a Product Goal or not

Your selection is correct

✔ The Scrum Master should help the PO by finding techniques for effective Product Goal creation and Product Backlog Management

✔ Question 62 Correct

As a Product Owner, if you had access to the following individuals, which might you consult with?

☐ Sales Executive or Sales Leader

☐ CEO

☐ Customers and Prospects

☐ Market research results and analyst reports

Your selection is correct

✔ All are correct

✔ Question 63 Correct

Why should a Product Owner order Product Backlog items by value points?

- ☐ Using value points is the ultimate way for a Product Owner to predict the value that the product will provide.
- ☐ Calculating value points is an upfront approach that conflicts with the empiricism of Scrum, and is therefore not acceptable.
- ☒ It is a good practice, keeping in mind that market reception is the best measure of value.

✔ Question 64 Correct

Who would be the best person to ask regarding the progress toward a release, and consult with regarding alternatives to the release or business goal?

- ☐ The Developers
- ☐ The Project Manager
- ☐ The Scrum Master
- ☒ The Product Owner

✔ Question 65 Correct

The Product Owner must release the Sprint increment...

- ☐ Whenever the product is free of defects.
- ☐ To make sure the Sprint Backlog is done every Sprint.
- ☒ When it makes sense.
- ☐ Without exception.

✔ Question 67 Correct

Who should start the Daily Scrum?

- ☐ The person coming in last. This encourages people to be on time and helps to stay within the time-box
- ☐ The top performing Developer
- ☒ Whoever the Developers decide should start
- ☐ The Scrum Master. This ensures that the Developers have the meeting and stay within the time-box



✔ Question 68 Correct

A developer informs the Scrum Master that the IT manager requests a status report during the Sprint. What should the Scrum Master do?

☐ Tell the Developer to fit the report into their Sprint Backlog.

☐ Ask the Product Owner to send a report.

Your answer is correct

✔ Talk to the IT manager and inform him/her that progress in Scrum comes from inspecting Increments at the Sprint Review.

☐ Create and deliver the report to the IT manager herself.

☐ Tell the Developers to figure it out themselves as a self-managed team.

✔ Question 69 Correct

When should Developers cancel a Sprint?

☐ When the functional requirements are not well understood.

☐ The forecast for amount of work left in the Sprint shows it is unachievable by the Sprint end.

☐ If a technical dependency cannot be resolved in this Sprint.

Your answer is correct

✔ They can't. Only Product Owners can cancel Sprints if the Sprint Goal becomes obsolete.

✔ Question 70 Correct

Who decides how work is done during the Sprint?

☐ The Scrum Master

☐ The Delivery Manager

Your answer is correct

✔ The Developers

☐ The Lead Developers

❌ Question 71 Incorrect

When many Scrum Teams are working on a single product, what best describes the definition of "done"?

☐ Each Scrum Team defines and used its own. The differences are reconciled during a hardening Sprint.

Correct selection

☐ All Scrum Teams must have a definition of "Done" that makes their combined work potentially releasable.

☐ Each Scrum Team uses its own but must communicate their definition to all other Teams so the differences are known and other teams can adapt.

Your selection is correct

✔ They must mutually define and comply with the same Definition of Done.

☐ There Should not be multiple Scrum Teams

✓ Question 72 Correct

Can we refer to a Product Owner (PO) as a traditional Project Manager (PM)?

☐ Yes

Your answer is correct

☒ No

✓ Question 73 Correct

What would a Product Owner typically do in the phase between the current Sprint and the next Sprint? (choose the best option)

☐ Refining the Product Backlog.

☐ Working with the QA departments on the Increment of the current Sprint.

Your answer is correct

☒ There are no such activities. The next Sprint starts immediately after the current Sprint.

☐ Updating the project plan and requirement document.

! Question 74 Incorrect

Who's work must conform to the Definition of "done"?

☐ Quality Assurance Specialists

Correct answer

☐ The Developers

☐ The Scrum Master

☐ The Product Owner

Your answer is incorrect

☒ The Scrum Team

✓ Question 75 Correct

To make investment decisions, the Product Owner will consider the Total Cost of Ownership (TCO) of the product. What costs will a Product Owner take into account?

☐ The accumulated cost over the revenue of the product

☐ Development costs often a fixed cost per Sprint multiplied by the Sprints required

Your answer is correct

☒ All investments required to conceive, develop, operate and maintain the product

✔ Question 76 Correct

Who is accountable for estimating the effort to complete the Product Owner's Product Backlog items?

Your answer is correct

☒ The Developers. They will be doing the work and should have a complete view of the work needed to transform Product Backlog items into Increments of product.

☐ The Product Owner. The Product Owner is best placed to make all estimates and is accountable to meet delivery targets.

☐ The PMO. They have all the history and experience from other projects delivered.

✔ Question 77 Correct

Which are benefits of Product Backlog Refinement?

☐ Clarify the value

☐ To reduce dependencies

☐ To incorporate learning

☐ To increase transparency

Your answer is correct

☒ All are correct

✔ Question 78 Correct

The Product Owner is being distant. The Product Backlog is available for the Sprint but the PO is not collaborating with the Developers during the Sprint. What are valuable actions for a Scrum Master? Choose 2

☐ Inform the Product Owner's manager.

☐ Nominate a proxy Product Owner until the Product Owner has more time to spend with the Team.

Your selection is correct

☒ Coach the Product Owner in the values of Scrum and incremental delivery.

☐ Stop the Sprint, provide the Product Owner with a training course and restart.

Your selection is correct

☒ Bring up the problem in the Sprint Retrospective.

✔ Question 79 Correct ^

What does a trend line through a release burn-down chart suggest?

- ☐ When the product will be finished if the Product Owner removes work that is equal in effort to any new work that is added.
- ☐ When all work will be completed so the Scrum Team can be released for the cost spent on the project.
- ☐ The evolution of the cost spent on the project will likely be completed if nothing changes on the Product Backlog or the Scrum Team.

Your answer is correct

✔ When the work remaining will likely be completed if nothing changes on the Product Backlog or the Scrum Team

✔ Question 80 Correct ^

What must the Product Owner ensure during Sprint 0?

- ☐ Make the complete project plan to commit date, budget and scope to the stakeholders
- ☐ Make sure enough Product Backlog items are refined to fill the first 3 Sprints
- ☐ Gathering, eliciting, and analyzing the requirements that will be inserted into the Product Backlog

Your answer is correct

✔ There is no such thing as Sprint 0.

- ☐ Determine the composition of skills held by the Developers so they have the capability and capacity to deliver the completed Product