

# **Personal scheduling for cash register employees in a retail chain supermarket**

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# Workforce Scheduling Problems

- *Rotating workforce schedules. (Rostering.)*
- *Noncyclic workforce schedules. (ETP)*

## • Formal definition of ETPs

**Requirements:** Each shift  $S_j$  is composed of a number of tasks, some of them multiple times.

**Ability:** Each employee has qualifications that enable him to fulfill certain types of tasks; that is, each employee  $E_i$  has a set of tasks  $\{T_{i1}, \dots, T_{ir}\}$  that  $E_i$  can be assigned to.

**Availability:** There are personal preferences of employees which restrict them to be assigned only to subsets of the shifts.

**Conflicts:** Obviously, an employee cannot be assigned to more than one task in the same shift. In addition, employees cannot be assigned to two shifts that are in conflict with each other

## • PL model

find  $x_{ijk}$  such that

$$\sum_{i=1}^m x_{ijk} = R_{jk} \quad (j = 1..n; k = 1..p) \quad (2.1)$$

$$x_{ijk} \leq Q_{ik} \quad (i = 1..m; j = 1..n; k = 1..p) \quad (2.2)$$

$$x_{ijk} \leq A_{ij} \quad (i = 1..m; j = 1..n; k = 1..p) \quad (2.3)$$

$$\sum_{k=1}^p x_{ij_1k} + \sum_{k=1}^p x_{ij_2k} \leq c_{j_1j_2i} \quad (i = 1..m; j_1, j_2 = 1..n) \quad (2.4)$$

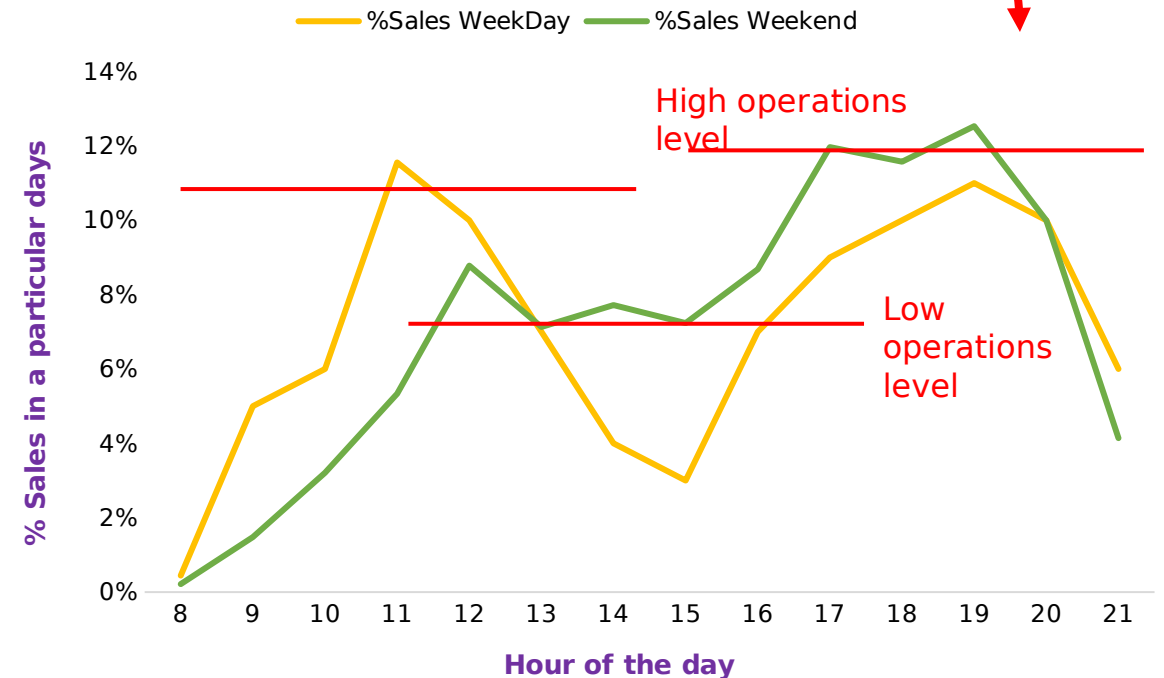
$$V_{ih} \leq \sum_{j \in G_h} \sum_{k=1}^p x_{ijk} \leq W_{ih} \quad (i = 1..m; h = 1..s) \quad (2.5)$$

**Workload:** There is an upper and lower limit on the number of tasks that each employee can be assigned to, per schedule.

Source: Kaplansky, E., & Meisels, A. (2007). Distributed personnel scheduling—negotiation among scheduling agents. *Annals of Operations Research*, 155(1), 227–255.

# Problem ?

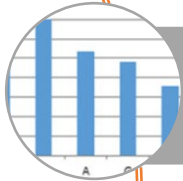
What is the best employee scheduling for cash register that reduce the cost, so that we can satisfy the expected demand, respecting the employee availability ?



# Problem considerations



**Employees can do different task (Polyvalent workers)**



**Demand desegregations per hours follows a patterns for weekdays and weekends.**



**Each employee must sales 1000K (COP) per hours.**



**One employee can not work all weekends.**

# Methodology solution for the problem.

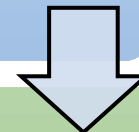
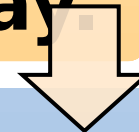
**Data reading**

**Determining the number of employee per hour.**

**Determine the optimal number of employees in each work shift per day.**

**Assign to each employee a determinate work shift per day.**

**Out put solutions**



# Data input

**Work shift:** Indicate the time served by each work shift.

	Hour of the day					
Shift	H8	H9	H10	H11	H12	H13
S1	1	1	1	1	0	1
S2	0	1	1	1	1	0
S3	0	0	1	1	1	1

**Availability:** Indicate what work shift each employee can make.

	Work Shift					
Employee	S1	S2	S3	S4	S5	S6
1	1	1	1	1	1	1
2	1	1	1	1	0	1
3	1	1	1	1	1	1

**Sales behavior:** Indicate the % sales by hours for weekdays and weekends.

Hour	%Sales WeekDay	%Sales Weekend
8	0%	0%
9	5%	1%
10	6%	3%

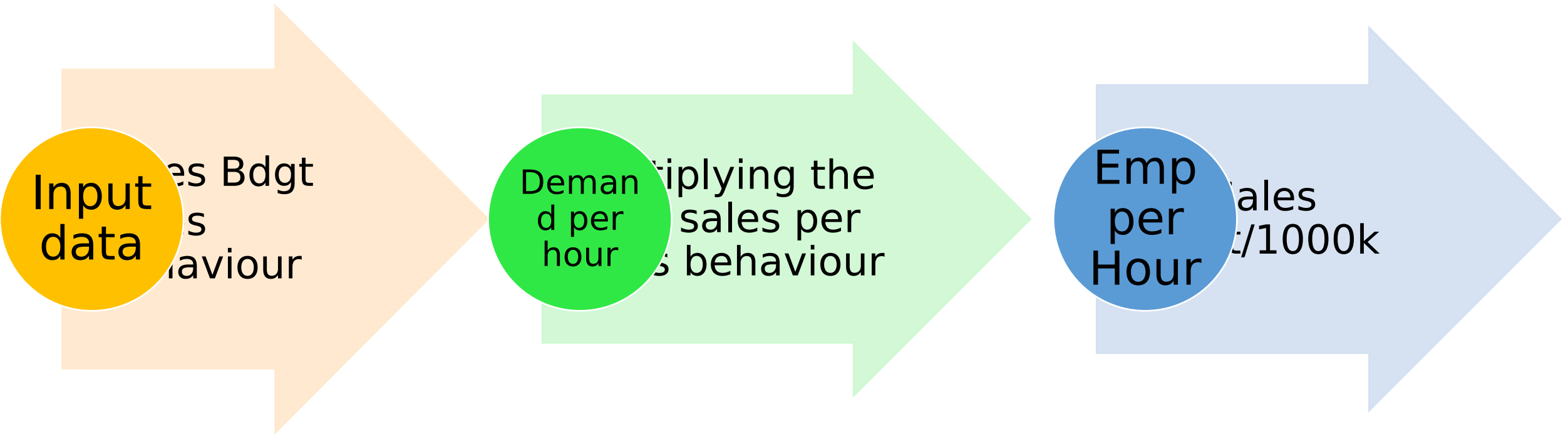
**Demand:** Sales by day (in 1000k COP).

Dia	Date	Week	Week Day	Sales
1	04/03/2018	1	domingo	\$ 44,889
2	05/03/2018	1	lunes	\$ 17,585
3	06/03/2018	1	martes	\$ 20,017

**WS cost:** Total cost of a WS (in 1000k COP).

Shift	Shift Cost
S1	40.00
S2	40.00
S3	40.00

# Determining the number of employee per hour.



**Determine the optimal number  
of employees in each work shift  
per day.**



# Mathematical model : *Determining the work shift par day*

## • Phase 1:

$n$  : Number of work shift

$n_c$  : Number of work shift full time

$m$  : Number of working hours

$A_{ij}$  : Work shift constant matrix ( $n \times m$ ).

$D_j$  : Number of employee required in hour  $j$

$C_i$  : Cost of selecting work shift  $i$ .

**$X_i$  : Number of employee to be assigned in work shift  $i$ .**

Model ran for each day in planning horizon

**MINIMIZE**  $\sum_{i \in n} C_i * X_i$

**SUBJECT TO**

$$\sum_{i \in n} A_{ij} * X_i \geq D_j; \forall j \in m$$

$$\sum_{i \in n_c} X_i \geq 1$$

$$X_i \geq 0$$

1-Minimize the total cost for scheduling in a day

2-De demand of employee must be satisfied in a specific hour.

3-At least one full-time work shift must be assigned

4-Not negativity constraint

# Result for the Phase 1 LP model

WS	#Emplo Assigned	Day hour														Cost WS
		8	9	10	11	12	13	14	15	16	17	18	19	20	21	
S1	1	1	1	1	1	0	1	1	1	1	0	0	0	0	0	\$ 40
S2	1	0	1	1	1	1	0	1	1	1	1	0	0	0	0	\$ 40
S3	1	0	0	1	1	1	1	0	1	1	1	1	0	0	0	\$ 40
S4	1	0	0	0	1	1	1	1	0	1	1	1	1	0	0	\$ 40
S5	1	0	0	0	0	1	1	1	1	1	1	1	1	0	0	\$ 40
S6	1	0	0	0	0	0	1	1	1	1	1	1	1	1	0	\$ 40
S7	1	0	0	0	0	0	0	1	1	1	1	1	1	1	1	\$ 40
S8	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S9	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S10	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S11	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S12	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S13	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S14	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S15	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S16	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	\$ -
S17	2	0	0	0	0	0	0	0	0	0	2	2	2	2	0	\$ 40
S18	1	0	0	0	0	0	0	0	0	0	0	1	1	1	1	\$ 20
		TC														\$ 340

#Employee required	1	1	2	3	4	4	4	4	4	4	6	6	6	5	2
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#Employee assigned	1	2	3	4	4	5	6	6	7	8	8	7	5	2
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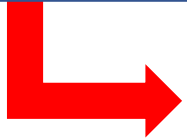
#Braemploy	0	1	1	1	0	1	2	2	3	2	2	1	0	0
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*For each day, we determine how many employee must be assigned to each WS, so the cost of the planning for a specific day is minimum*

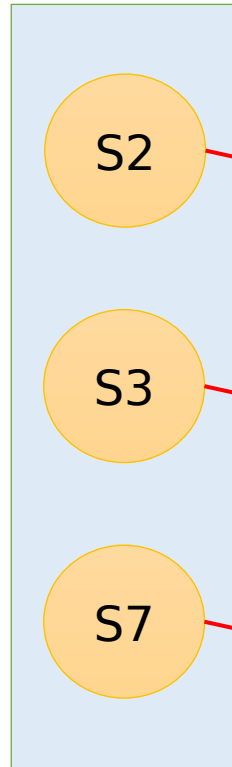
**Assign to each employee a  
determinate work shift per day.**

# Problem of assigning different employees to the work shift by days.

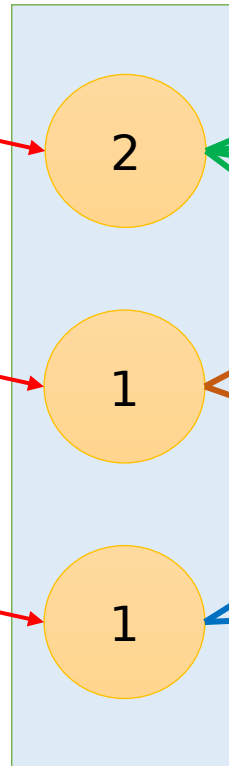
Initial solutions  
for a particular  
day



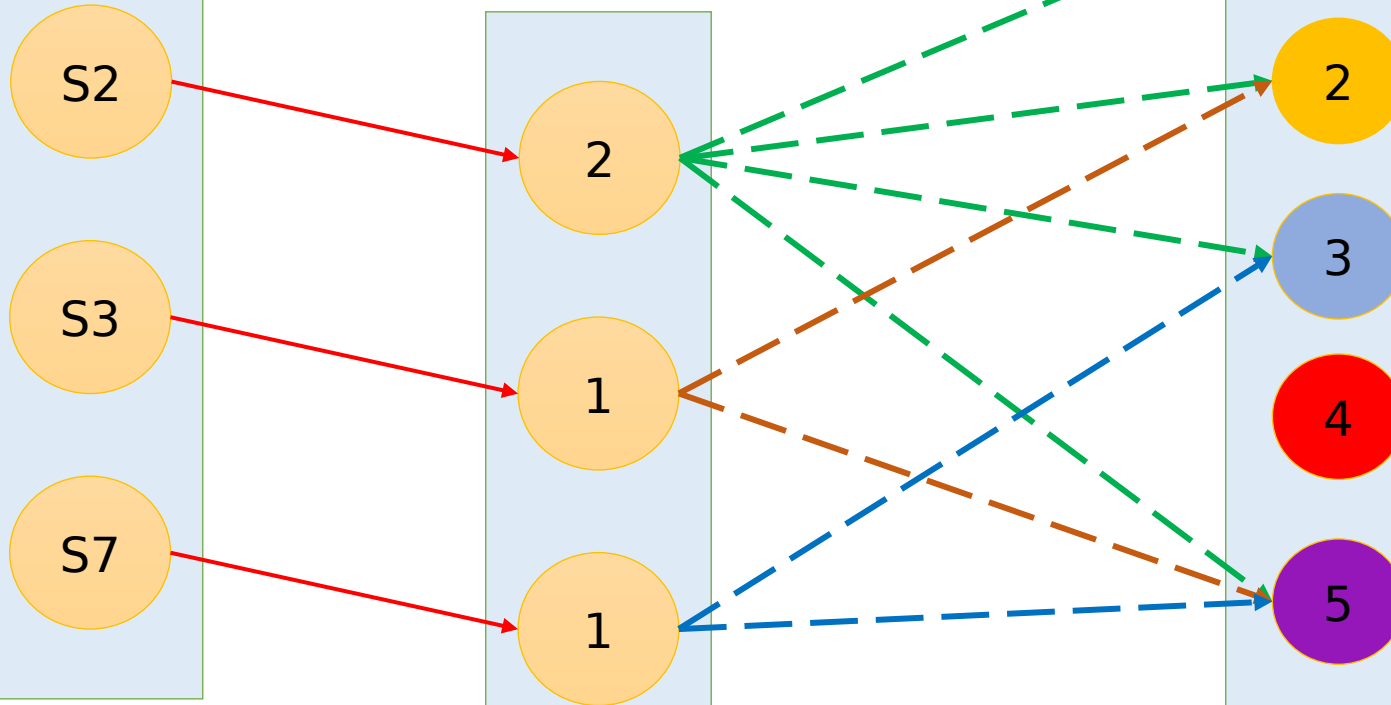
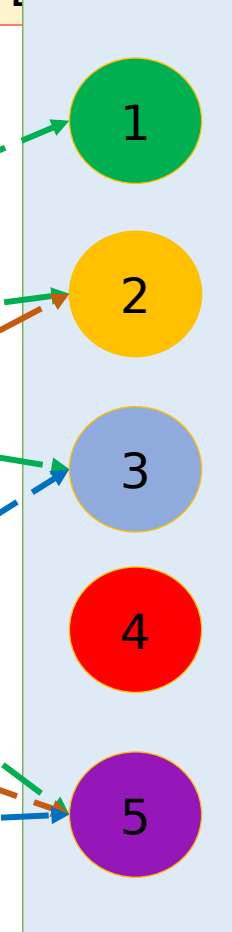
Schedule



Num Empl to  
be assigned



Emp  
Disponibile



# Mathematical model: Assigning the employee to the work shift

## • Phase 2:

$n$  : Number of employee

$m$  : Number of work shift (in a particular day.)

$p$  : Number of days

$pc$  : weekend days

$Sol_{jk}$  : solution schedule 'l' in day j ( $m \times n$ )

$\alpha_{ij}$  : Employee availability ( $n \times m$ ).

**$Y_{ijk}$  : Take the value of 1, if employee  $i$  is assigned to work shift  $j$  in day  $k$ , 0 otherwise**

**MAXIMIZE** 
$$\sum_{i \in n} \sum_{j \in m} \sum_{k \in p} Y_{ijk}$$

**SUBJECT TO**

$$\sum_{i \in n} Y_{ijk} = Sol_{jk}; \forall j \in m; \forall k \in p$$

$$\sum_{j \in m} Y_{ijk} \leq 1; \forall i \in n; \forall k \in p$$

$$Y_{ijk} \leq M * \alpha_{ij}; \forall i \in n; \forall k \in p$$

$$\sum_{k \in pc} Y_{ijk} \leq 5; \forall i \in n; \forall j \in m$$

$$Y_{ijk} \in \{0,1\}$$

1-Minimize the total employee assigned to the different work shift

2-The number in the employee to the different work shift must be equal to the initial solution

3-One employee must be assigned one time to a work shift in a particular day

4-Every assigned work shift must respect the employee disponibility.

5-Each employee has to work a maximum of half the number of weekends available.

6-Not negativity constraint

# Output solution

	Day of the month							
	1	2	3	4	5	6	7	8
Employee	domingo	lunes	martes	miércoles	jueves	viernes	sábado	domingo
0	0	0	1	1	1	1	0	0
1	1	0	0	0	0	0	1	1
2	0	0	0	0	0	0	0	0
3	1	0	0	0	0	0	1	1
4	0	0	0	0	0	0	0	0
5	0	1	1	1	1	1	0	1
6	1	1	1	1	1	1	0	0
7	0	1	1	0	0	0	0	1
8	1	0	1	0	0	0	0	1

■  
■  
■

## Proposed solution for day 1

Employee	Hour													
	H8	H9	H10	H11	H12	H13	H14	H15	H16	H17	H18	H19	H20	H21
1	0	0	0	1	1	1	1	0	1	1	1	1	0	0
3	0	0	0	1	1	1	1	0	0	0	0	0	0	0
6	0	0	1	1	1	1	0	0	0	0	0	0	0	0
8	0	0	0	0	0	0	0	0	0	1	1	1	1	0
9	0	0	0	0	1	1	1	1	0	0	0	0	0	0
10	0	0	0	0	0	0	1	1	1	1	0	0	0	0
11	0	0	0	0	0	0	0	0	0	1	1	1	1	0
12	0	0	0	0	0	0	0	1	1	1	1	0	0	0
13	0	0	0	0	0	0	0	1	1	1	1	0	0	0
14	1	1	1	1	0	0	0	0	0	0	0	0	0	0
15	0	0	0	0	0	0	0	0	0	0	1	1	1	1
16	0	0	0	0	0	0	0	0	0	0	1	1	1	1
18	0	0	0	0	0	0	0	0	0	1	1	1	1	0

#Empl Planified	1	1	2	4	4	4	4	4	4	7	8	6	5	2
#Empl required	1	1	2	3	4	4	4	4	4	6	6	6	5	2

#Plan - Req	0	0	0	1	0	0	0	0	0	1	2	0	0	0
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**Thank you!**