

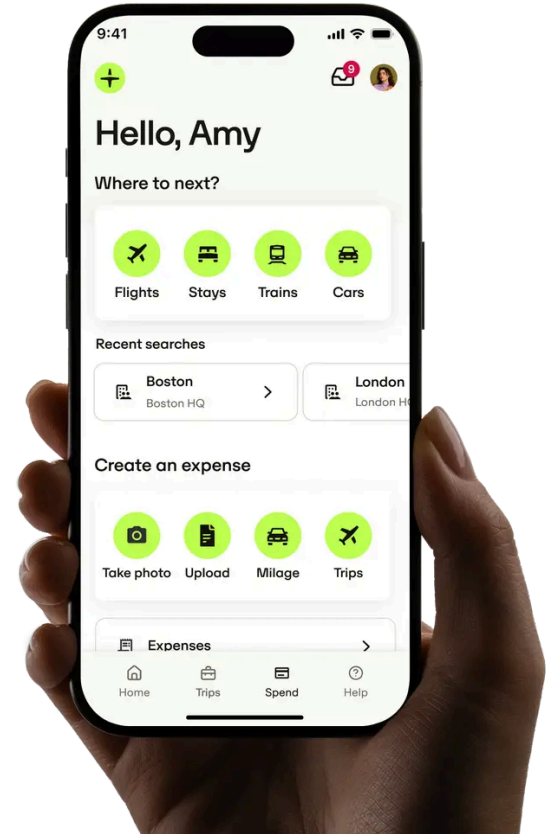
REVENUE OPERATIONS

# Sales Team Performance Analysis

Q4 Quarterly Review | PerkyTravel

• 81 AEs • 4 Territories, SQL + Pipeline Attainment

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# EMEA leads all territories; APAC pipeline at 56% signals systemic underperformance

Territory attainment vs. target · 81 AEs across 4 regions · Q4

57.7%

OVERALL SQL

Attainment

1,178 of 2,040 SQLs

78.7%

OVERALL PIPELINE

Attainment

\$630M

PIPELINE

Generated

Target \$800M

21pp

SQL-PIPELINE

Gap

## EMEA – SQL

78%



Target: 198 SQLs

13 AEs · 69% fully ramped

## EMEA – Pipeline

89%



Target: \$67.6M

## North America – SQL

57%



Target: 496 SQLs

35 AEs · 46% fully ramped

## North America – Pipeline

79%



Target: \$187.5M

## LATAM – SQL

58%



Target: 283 SQLs

17 AEs · 71% fully ramped

## LATAM – Pipeline

78%



Target: \$105.3M

## APAC – SQL

43%



Target: 216 SQLs

16 AEs · 50% fully ramped

## APAC – Pipeline

56%

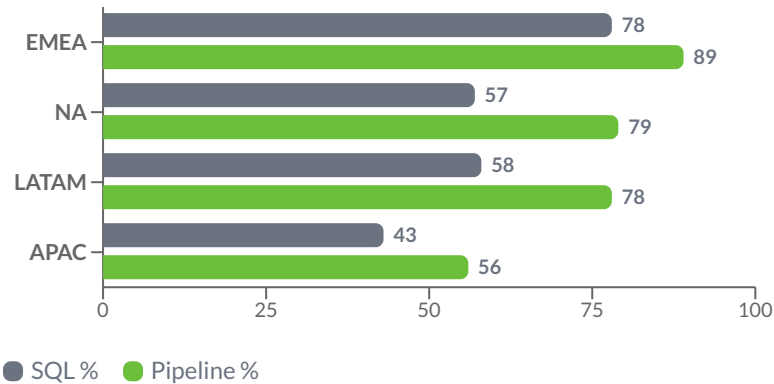


Target: \$76.6M

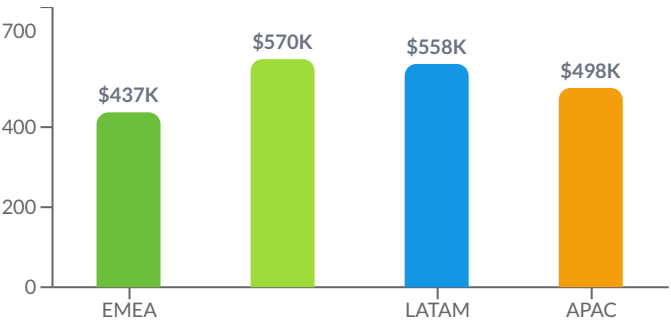
# Pipeline outpaces SQL by 11-33pp — fewer leads, but larger deals compensate

The persistent gap suggests SQL targets may be structurally miscalibrated

SQL vs Pipeline Gap (pp)



Avg Deal Size by Territory (\$K)



## SQL Targets

May not reflect market reality. Only 3 of 46 fully ramped AEs exceed 100% SQL.

## Deal Quality

LATAM/NA generate \$558K-\$570K avg deals vs \$437K EMEA — fewer but larger.

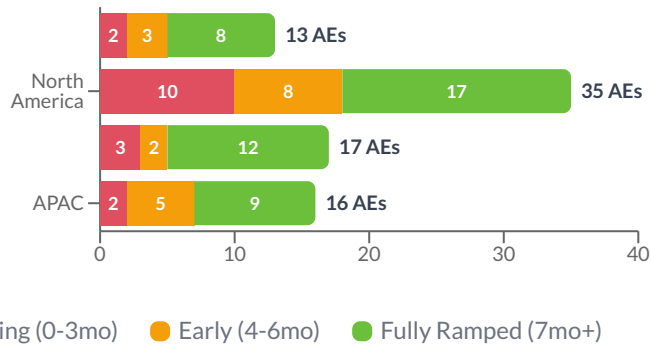
## Qualification

Reps self-select higher-value deals over volume — explains gap but masks risk.

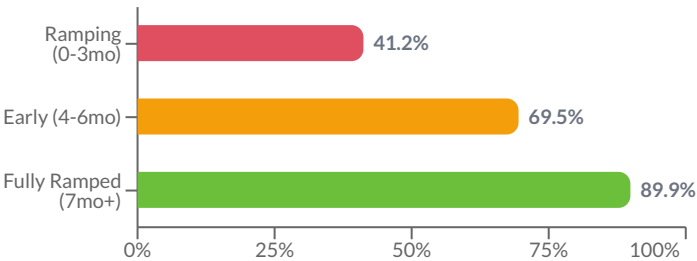
## 21% of the team is still ramping — fully ramped AEs deliver 2.2x better pipeline results

17 AEs in ramp (0-3mo) · 18 AEs early (4-6mo) · 46 AEs fully ramped (7mo+)

Ramp Composition by Region



Attainment by Ramp Stage (Average Attainment)



⚠️ 10 of 35

### NA AEs Ramping

Only 46% of NA is fully ramped vs. 71% in LATAM and 69% in EMEA.

⚡ 2.2x

### Pipeline Multiplier

Fully ramped AEs at 89.9% pipeline vs. 41.2% for ramping — retention and ramp acceleration are highest-leverage.

↗️  $r = 0.37$

### Tenure Effect

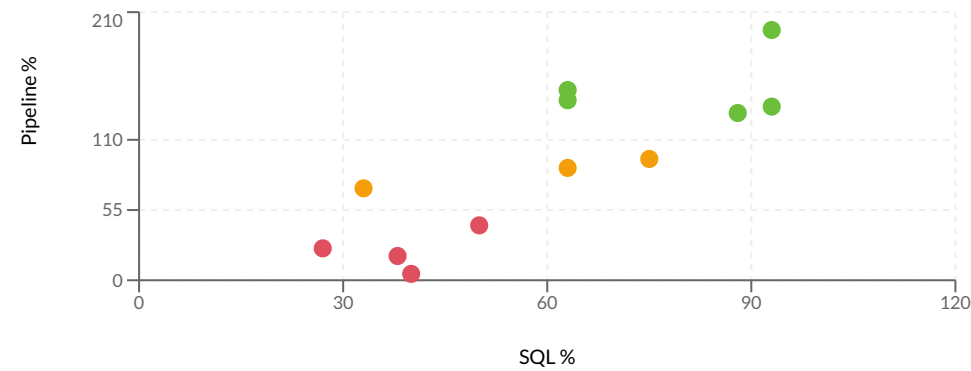
Moderate positive correlation between tenure and pipeline. Coaching quality and territory likely play larger roles.

# 39% of fully ramped AEs hit target, but 15% are below 50% — a tail that needs intervention

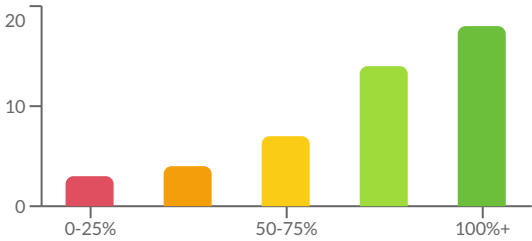
Quadrant analysis and pipeline distribution for 46 fully ramped Account Executives

## SQL vs Pipeline Attainment (Fully Ramped)

Each point = one AE. Color: pipeline ≥100% green, 50–99% orange, <50% red.



## Pipeline Attainment Distribution

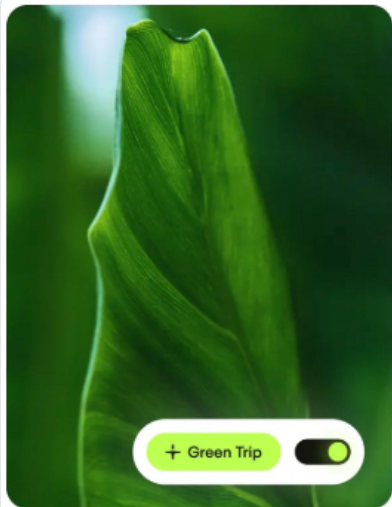


## TOP PERFORMERS

1	123496	LATAM	93% SQL	196%
2	123512	NA	63% SQL	149%
3	123498	LATAM	63% SQL	141%

## ⚠ AT RISK — FULLY RAMPED BELOW 50%

- 123474 (APAC, 5%, 7mo)
- 123465 (EMEA, 19%, 7mo)
- 123497 (LATAM, 25%, 8mo)
- 123482 (APAC, 43%, 11mo)



## Carbon footprint overview

CO<sub>2</sub> emissions for the last 30 days

Flights

24.32 t.

Hotels

0.08 t.

Trains

0.15 t.

Cars

3.13 t.

## Five hypotheses to validate — each requires specific data to confirm or rule out

Structured investigation framework to move from observation to action

1

### SQL targets are miscalibrated

57.7% SQL attainment while pipeline reaches 78.7%

**VALIDATE WITH** Historical SQL trends, market sizing, ICP penetration analysis

2

### APAC has structural issues beyond ramp

Even fully ramped at only 71.3%; two reps near-zero with 6+ months

**VALIDATE WITH** Win/loss analysis, competitive landscape, product-market fit data

3

### Recent hiring wave dilutes aggregate metrics

17 of 81 AEs (21%) are ramping; NA has 10 of 17

**VALIDATE WITH** Hiring dates, planned ramp timelines, onboarding effectiveness

4

### Top performers master large-deal strategy

LATAM/NA avg deals \$558K-\$570K vs. \$437K EMEA

**VALIDATE WITH** Deal-level data, vertical breakdown, expansion vs. new logo

5

### Bottom performers need formal intervention

7 fully ramped AEs below 50% pipeline attainment

**VALIDATE WITH** Manager mapping, coaching logs, PIP history, activity metrics

# Prioritized action plan: recalibrate, fix APAC, manage performance, accelerate ramp

Time-phased recommendations organized by expected impact



<div><div>HIGH</div><div>Audit SQL Targets</div><div>Conduct bottoms-up capacity model. The 21pp gap is structural, not execution.</div></div>	<div><div>MED</div><div>Accelerate Ramp Programs</div><div>Buddy programs with top performers, territory playbooks, milestone targets.</div></div>	<div><div>LOW</div><div>Territory Redesign</div><div>Quotas range \$10M-\$12.5M while deal sizes vary 30%. Ensure equitable targets.</div></div>
<div><div>HIGH</div><div>Deep-dive APAC</div><div>Product-market fit, competitive review, enablement. Individual plans for reps &lt;50%.</div></div>	<div><div>MED</div><div>Build Deal Quality Metric</div><div>Pipeline/SQL, Win Rate, Avg Deal Size — composite score to normalize cross-territory comparison.</div></div>	<div><div>LOW</div><div>Monitor NA Hiring Cohort</div><div>10 ramping reps is a big bet. Validate manager bandwidth, lead flow, enablement.</div></div>
<div><div>HIGH</div><div>Performance-manage bottom 7</div><div>Structured conversations for 7 fully ramped AEs &lt;50% pipeline. Coach, adjust, or PIP.</div></div>		
<div><div>Expected outcome:</div> Recalibrated targets within 30 days → APAC stabilized by Q1 → Bottom cohort resolved → Ramp time reduced 20%</div>		