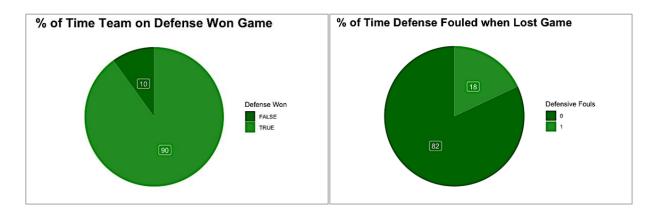
## To Foul or Not to Foul

My first impression given the situation of winning by 3, shot clock off, less than 24 seconds left in the game in the 4<sup>th</sup> quarter on defense is to NOT foul the other team. Looking at this situation, the only opportunity for the team on offense to win in one possession is to make a 3 *and* be fouled, so an easy way to avoid that situation is to not give the other team to score additional points after the play. Looking further, here are some key stats that give an impression of the dataset:

- Ignoring all other factors, the defense won 90% of the time
- Out of these instances, the defense avoided fouling the other team 82% of the time
- Where the team initially on defense did end up losing the game (40), fouls were committed in only 7 games
- Looking just at instances where defense does foul (18% of the time/ 72 games), they win the game 90% of the time.

The consistency in these rates suggests that fouling is not very indicative of the outcome of the game. There are likely other variables relevant to game outcome that would help predict the winner in addition to fouling.



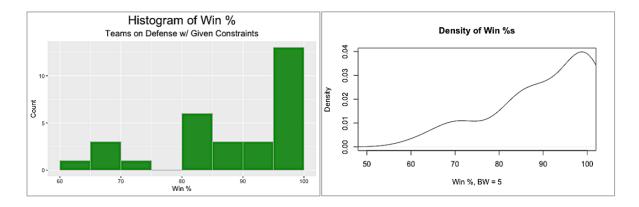
In addition, if preparing for a specific team, I would look to see if certain teams are coming back and winning more than others. Out of the 40 games that the defensive team ended up losing, here are the opposing teams that won at a rate higher than average:

TEAM	DAL	GSW	LAC	WAS	DEN	CLE	LAL
% Above Avg.	20%	20%	20%	20%	60%	140%	140%
Win % Overall	16.67%	21.42%	17.65%	21.43%	25%	37.5%	37.5%

<sup>\*\*</sup> The instances were taken only in terms of games where they came back to win, and the win % is taken from all of the games in the set

Seeing this data, if Milwaukee was playing the Cavaliers or Lakers, I would suggest to possibly foul them before they can get into their design play to limit the probability of success for them. Before these games, more data would be valuable to see if this trend holds or is specific to this snapshot of games.

After seeing these exploratory figures for game outcomes in general, my suggestion to the coaches would be to NOT foul. However, to confirm this approach, evaluating the distribution of win percentages over more time would be valuable. Given the static nature of the constraints on this situation, the primary explanatory variable would be "fouls\_def" (indicator variable for defensive foul) to predict whether the defensive team won the game.



A logistic regression to predict success off defensive fouls alone does not prove to be extremely significant, and more explanatory variables that are situation based would be valuable to predict the probability of a team winning more accurately in these scenarios. Adding in time left in the game, the model does not prove to be significantly predictive, and the time left in the game is much more significant in determining the outcome of the game than whether fouls were committed. If I were to try and build a better predictive model for whether a team will win, including variables such as time outs remaining for each team, minutes played of the players on both teams, and certain players on the opposing team that might be more skilled at shooting 3's. More variables would allow for a more accurate predictive model and would allow for the fouling variable to be more significant.

Given the narrative this dataset provides, my suggestion to the coaches would be to *not* foul when up by 3 points in the fourth quarter, less than 24 seconds on the clock and the shot clock is off. A significant majority of the time, regardless of fouling, the team on defense wins the game. In this scenario, most of the teams have win percentages from 80-100%, which can be seen in the two figures above. I mentioned some other variables that may be encouraging to include if creating a predictive model, and how well your defense has been playing previously in the game/any scoring runs that are happening are also important to consider from the coaches when making this decision. The two teams that have a much higher comeback-rate than the rest, Los Angeles Lakers and the Cleveland Cavaliers, may require additional caution, but my official suggestion, given this data, would be to not foul.

## **Data Innovation in the NBA**

Player load management has emerged as a prevalent concern within the NBA organization, eliciting frustration from fans who invest substantial sums to watch their favorite players only to discover they are sitting out due to "player load management." To address this issue, teams can harness in-game data alongside key physical metrics gathered from devices like Catapult during practice sessions. This approach can optimize player workload during games and practices, ensuring that star players remain available for matches, barring injuries.

Leveraging analytics in this manner empowers teams to maximize player performance while minimizing the risk of fatigue-related injuries. To tackle this problem, teams can employ advanced analytics to monitor player load using a combination of data points, including minutes played, practice intensity metrics from products like Catapult, travel schedules, and game schedules. By accurately assessing player workload, teams can predict and adjust it in preparation for and during games. This involves creating predictive models based on players' historical data, analyzing their biometrics, considering other recovery factors, and evaluating past fatigue-related injuries that may have caused them to miss games. Teams can then use this data to develop player-specific load management plans tailored to each player's unique needs and injury history.

One essential aspect of this approach is the ability to continually assess its effectiveness and adapt these plans over time. As more data is collected and analyzed, load management strategies become increasingly accurate and efficient.

The implementation of analytics-driven player load management offers immediate benefits to both the team and the analytics group. These include injury prevention, enhanced player performance, and a competitive edge. When key players consistently avoid injury throughout the season, the team's chances of winning increase significantly. Furthermore, efficient resource allocation and long-term player development can become more manageable for the support staff, fostering a more cohesive organization.

Despite its potential, this approach faces certain challenges. Ensuring the accuracy of load data is paramount, as small discrepancies can lead to varying workload decisions for practice or games. Additionally, securing buy-in from coaches is critical, as they must follow the data-driven storyline. Lastly, monitoring the reliability of the predictive model over time is essential to validate the value of analyzing player workload data.

In conclusion, analytics-driven player load management holds promise as a path for NBA teams to optimize player performance while minimizing injury risks. This approach represents a positive, data-driven strategy that has the potential to revolutionize how NBA teams manage their players, ultimately leading to improved team success and player well-being. By combining advanced analytics with real-time data and player-specific plans, teams can work towards a more balanced and sustainable approach to player load management, benefiting both fans and players alike.