

3. M = kR, $k^{-1}M = k^{-1}kR = R$ = R $= R \approx \begin{cases} 0.46 & -0.06 & -0.76 \\ -0.28 & 0.9 & -0.31 \\ -0.71 & -0.42 & -0.57 \end{cases}$