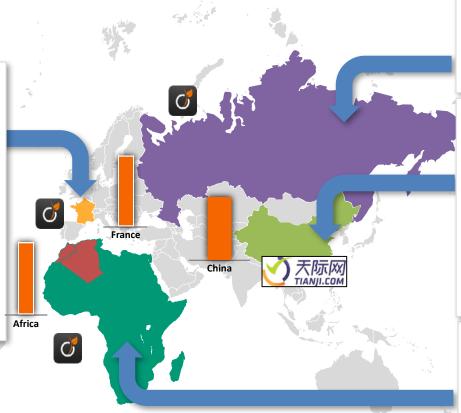




Viadeo

France

- Founded in 2005
- Market leader, with 9m members
- Very strong ties with local recruiters
- Strong corporate offering, with 21% of top 1,000 companies recruiting on Viadeo

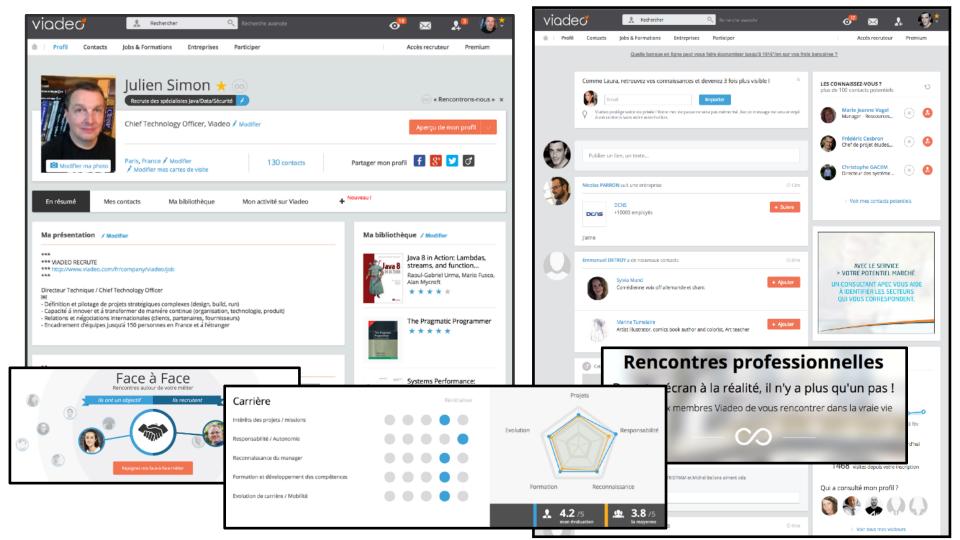


- JV 50/50 with local partner,
- 1m members
- Position in high quality professional profiles

- Acdrited in 5008 China
- #1 with 25m members
- Trusted source of professional data in China
- Bringing trust into the professional world
- Strong local management team

in Africa

- strong momentum French-speaking countries Ideally positioned organically with
- #1 with 3m members



Our current platform

Infrastructure: 250 Linux servers hosted in San Francisco, CA



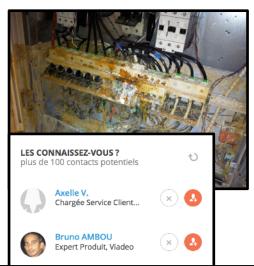
Web application : « Limbo », Node.js

Mobile applications: iOS and Android



AWS @ Viadeo: the story so far

- 2011 : file storage (S3)
- 2012 : Viadeo office flooded! Internal servers destroyed
 → All services rebuilt in AWS in 48h (VPC, EC2)
- 2013 : data processing (Hadoop, EMR)
- 2014 : more data !
 - New analytics infrastructure :
 Snowplow → S3 → Redshift
 (≈ 20 million events / day for starters)
 - Content personalization : EMR, Spark





AWS Wiadeo : the story so far sweet story so far sweet sweet story so far sweet sweet sweet sweet sweet sweet sweet story so far sweet swe Infrastructure live in 3 regions (us-east-1, us-west-2, eu-west-1) 4 VRtGge Gateway ≈ 100 EC2 instances (half production, half development) deserch ≈ 15 TB in S3 2 Redshift clusters (5 instances each) Mobile Analytics AWS services currently in production at Viadeo: Core infra: VPC, Route 53, IAM, S3, CloudFront, prise Applications Instances: Elastic Load Balancing, Elastic Beanstalk, CloudFormation, Data storage & processing RDS, EMR, Redshift

Enter physical infrastructure challenges...

- Improving our agility
 - How can we deploy infrastructure as often as we deploy code (i.e. every day)?
 - How can we experiment quickly and at (almost) zero cost?
- Optimizing our spend
 - How can we avoid CAPEX peaks caused by hardware refresh?
 - How do we best adapt spend to traffic and business conditions?
- Implementing a stronger Disaster Recovery plan
 - ...without building a 2nd DC which we don't need anyway
- Scaling storage & CPU for data processing
 - Do we really need big servers, lots of rack space and lots of power?
 - How do we efficiently handle unpredictable workloads?



Why we decided to move everything to AWS

- We want to focus on our real job : building a great service
 - No more issues with hardware vendors, no more licensing hell. Ever!
 - Experimenting, (re)deploying & scaling are just a few clicks away
 - Great ecosystem of SaaS partners running in AWS
- We've been using it for a while now and it just works
 - AWS CloudFormation is infrastructure as code
 - « Time to server » is in minutes, not days
- We're ready and eager for it: Agile and DevOps are strong Viadeo values
- We want to measure ROI and optimize cost

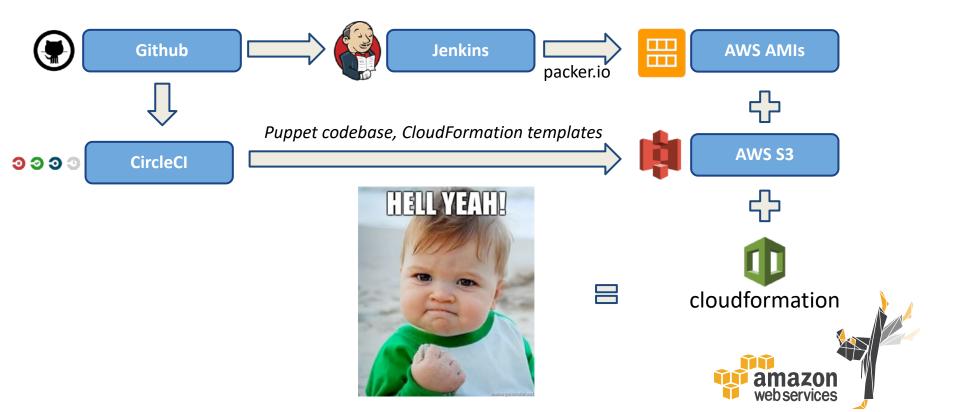


Our AWS manifesto

- Key objectives: automation, scalability, safety
- Continuous integration & delivery on all layers (infrastructure, instances, applications)
- Infrastructure: deep integration with AWS services for maximum leverage
- Applications: use our current stack for now, unless the benefit/cost ratio of adopting an equivalent AWS service is too good to pass (Redshift)
- Move everything, but no big bang : the move will be gradual
 → plan & build with parallel run in mind (DC + AWS)



Infrastructure as code: done!



New challenges;)

- Some performance & cost trade-off in the short term
- Technical debt (aka « guess what's under the rug? »)
 - Layer 7 load balancing rules (*evil*), legacy filers, etc.
 - Servers running really old versions of whatever: keep or reinstall?
 - Any cruft ignored over the years. Time to clean up!
- Parallel run requires good connectivity →AWS DirectConnect
- CloudFront performance not great across regions → need a 2nd CDN
- Negotiating early termination of the legacy hosting contract!

Conclusion

- 5 years ago: «Cloud computing? Why?»
- Now: «NO cloud computing? Why?»
- Some good reasons, but mostly really bad ones
- Cloud computing a fashion? I don't think so.
- Cloud = infrastructure in digital form (like photos, music, movies, money, etc.)
- Using AWS helps Viadeo change every day, by speeding up innovation and delivery
- See you there!

