

✓ Congratulations! You passed!

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1. Which of the following is pair programming least likely to accomplish?

1 / 1 point

- ☐ More considered design decisions
- ☒ Cranking out code faster
- ☐ Knowledge transfer
- ☐ Defect reduction

✓ Correct

While many teams find they work faster with pair programming, it's emphasis is on building smarter, not faster (at least on a line by line basis).

2. You're switching from managing using a waterfall process to using agile. What is your primary goal as you make this transition?

1 / 1 point

- ☐ Explain to upper management and outside stakeholders why you're making this transition
- ☒ Foster an agile-friendly environment
- ☐ Make sure you have everything set up in advance to ensure success
- ☐ Direct team members' to keep things on schedule

✓ Correct

This is the most important role of the manager: To create an environment in which the team can experiment with agile practices and iterate towards better outcomes.

3. You learn you're getting a few new team members from the West Coast. Your East Coast-based team is excited to work with them and implement some agile processes, such as automation and continuous integration, and you kick off with a focus on narrative collaboration. Despite few obstacles reported, the output of the first sprint is less complete and a lot buggier than you'd anticipated. What's a reasonable hypothesis to explore about why?

1 / 1 point

- ☐ Your investment in automation is finding problems that used to slip through the cracks.
- ☐ Your new team lacks the skills to create a quality product.
- ☐ Your development cycles are too long.
- ☒ Your new team is hesitant to bring up issues in the stand ups.

✓ Correct

Getting your team comfortable with reporting obstacles and saying "no" takes time, especially across locations. Spend more time building team connections so that the new team feels comfortable questioning approaches and decisions.

4. The CEO announces a new product release in two months. You're not certain the full-fledged product will be available then--or even what the product will look like. What's your best first step to meet this goal?

1 / 1 point

- ☒ Meet with her and figure out what she needs
- ☐ Tell her you're following an agile methodology and can't promise anything
- ☐ Define specific deliverables ASAP and get going
- ☐ Ask for a bigger budget to hire more coders

✓ Correct

Figuring out why the CEO wants the product and what would constitute an initial success is the best way to maximize your chance of creating a successful outcome in this regard. Does this mean you should blindly go off and do their bidding? No- you should certainly ask questions and do what you can to bring forward your perspective on objectives and the process to get there. That said, the best first step is to make sure you can empathize with their point of view.