

# CEO Characteristics and Firm R&D Spending

## Math Capstone PBL (Data Analysis) - Project 1

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October 27, 2020



# Outline

## 1 Introduction

- Background and Objective
- Data description

## 2 Body

- Handling missing values
- Data Transformation
- Summary statistics
- Data Analysis: R&D ratio - Continuous variables
- Data Analysis: R&D ratio - Categorical variables
- Data Analysis: Between Continuous variables
- Data Analysis: Between Categorical variable and Continuous variable

## 3 Conclusion

- Answer to subquestions
- Remaining analysis

## 4 References

# Outline

## 1 Introduction

- Background and Objective
- Data description

# Topic

Does the CEO's nature affect the company's R&D investment?

- What financial variables are relevant to the extent of the firm's R&D investment?
- Does the variable that characterizes the CEO lack explanatory power for R&D investments?
- If so, what characteristics correlate?

# Outline

## 1 Introduction

- Background and Objective
- Data description

# Data description

## Dimension of raw data

1726 rows: U.S. S&P 1,500 + other Execucomp-reporting firms

27 columns: financial variables + CEO characteristics

## Data source

Wharton Research Data Services (WRDS) Compustat Data / Execucomp  
1 2

<sup>1</sup><http://wrds-www.wharton.upenn.edu.ssl.access.hanyang.ac.kr/>

<sup>2</sup><https://lib.hanyang.ac.kr/#/er/web>

# Variable list

## Variables for identifying firms

**GVKEY:** A firm's identifier used by S&P Capital IQ / Compustat / Execucomp

**SIC:** A four-digit number that identifies a firm's primary industry of operation <sup>3</sup>

**STATE:** A two-letter code denoting the state in which the firm is headquartered

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<sup>3</sup>Variables SIC2D and SIC3D denote the first two or three letters of the SIC code – the first two letters denote the broad classification, the third letter the middle classification

# Variable list

## Financial variables (1)

**SIZE:** Firm size (total assets)

**BM:** Book-to-market

**FCF:** Free cash flow (divided by total assets)

**HHI:** Herfindhal-Hirschman Index (the more competitive the industry a firm operates in, the lower this number. It is always between 0 and 1)

**OPPERF:** Operating performance (divided by total assets)

**LEVERAGE:** Market value of a firm's leverage (divided by total mark-to-market assets)

**TOBINSQ:** Tobin's Q

**RNDMISSING:** A dummy variable that equals 1 if a firm's R&D expenditure is missing in the financial statement

**RNDRATIO:** A firm's R&D expenditure (divided by total assets)

# Variable list

## Financial variables (2)

**ROA:** Return on assets (divided by total assets)

**SALESGROWTH:** Year on year growth rate of a firm's sales

**CASHRATIO:** A firm's cash holdings (divided by total assets)

**DIVPAY:** A dummy variable that equals 1 if and only if a firm has paid out dividends in the same fiscal year.

**INTAN:** Intangibility measure. The higher this number, the more intangible a firm's assets ((total assets – property, plants, and equipments value)/total assets)

**INVEST:** A firm's investment ratio (investment / property, plants, and equipments value)

# Variable list

## CEO characteristics

**CEOAGE:** CEO's age

**CEOCOMP:** CEO's total compensation, in \$1000s

**INSIDERCEO:** CEO who was promoted from inside the company (as opposed to an outsider)

**FEMALECEO:** A dummy variable that equals 1 if the CEO is female

**CEOPAYSLICE:** CEO's compensation divided by the firm's top 5-earning directors' total compensation (the higher this number, the more disproportionately highly a CEO is compensated within the top management team)<sup>4</sup>

**CEOEQUITY:** CEO's holdings of the firm's stock

**CEOTENURE:** CEO's tenure in his or her current position, in years

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<sup>4</sup>Bebchuk, Cremers, and Peyer (2011) argue this is a good measure of how powerful a CEO is within the company.

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# Handling missing values

Variable	N	%
GVKEY	0	0
SIC	0	0
SIC2D	0	0
SIC3D	0	0
STATE	56	3.24
SIZE	1	0.06
BM	18	1.04
FCF	104	6.03
HHI	0	0
OPPERF	104	6.03
LEVERAGE	36	2.09
TOBINSQ	18	1.04
RNDMISSING	0	0
RNDRATIO	779	45.13
ROA	2	0.12
SALESGROWTH	5	0.29
DIVPAY	0	0
CASHRATIO	2	0.12
INTAN	101	5.85
INVEST	120	6.95
CEOAGE	1	0.06
CEOCOMP	1	0.06
INSIDERCEO	0	0
FEMALECEO	0	0
CEOPAYSlice	266	15.41
CEOEQUITY	29	1.68
CEOTENURE	21	1.22

Table: Missing values of raw data

Mean of **SIC**

3672: Printed Circuit Boards



Mean of **SIC3D**

(middle classification)

367: Electronic, Component and  
Accessories



Mean of **SIC2D**

(broad classification)

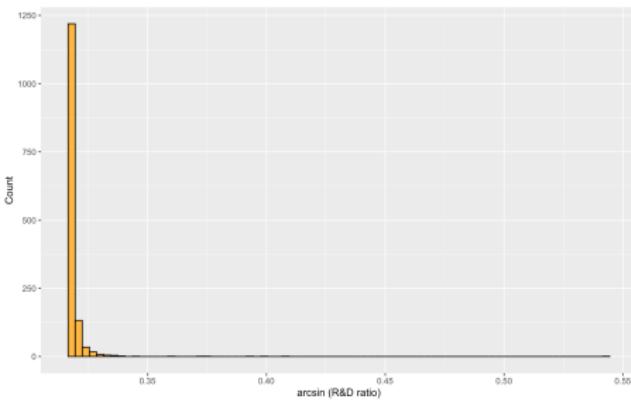
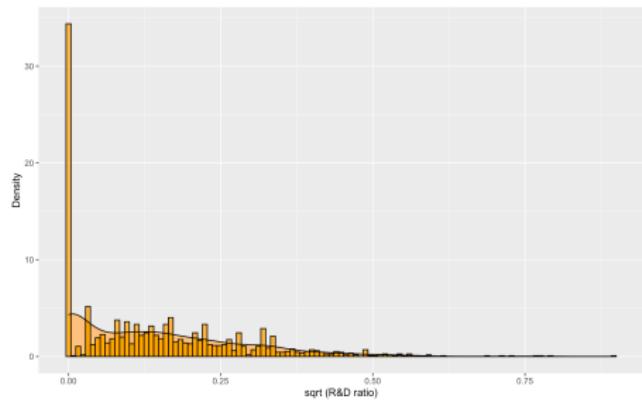
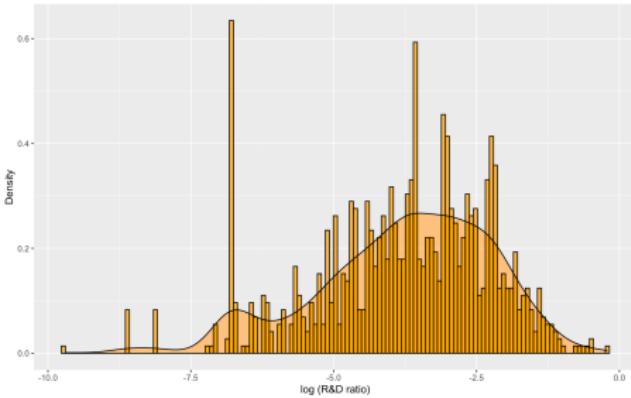
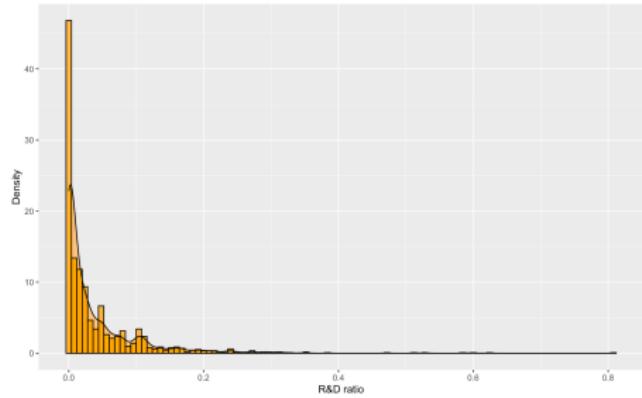
36: Electronic and Other Equipment

# Outline

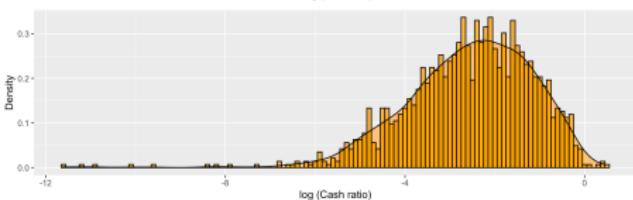
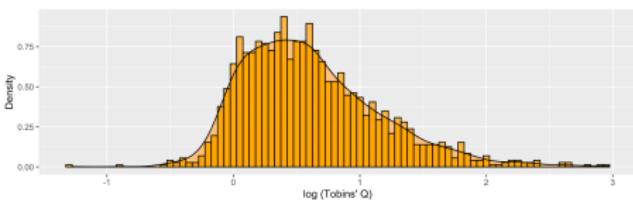
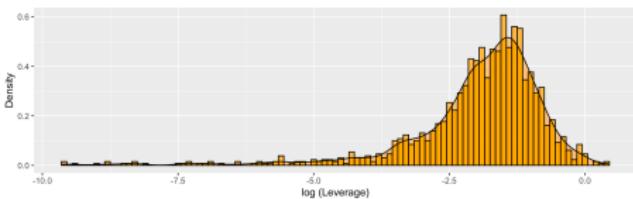
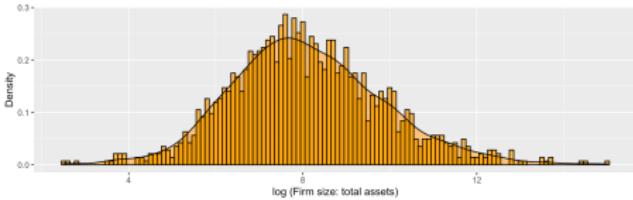
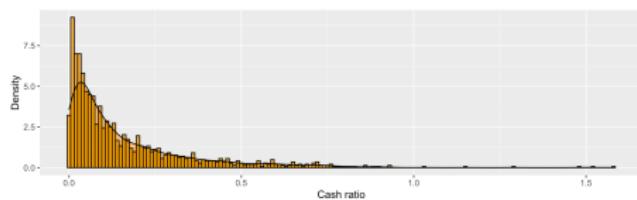
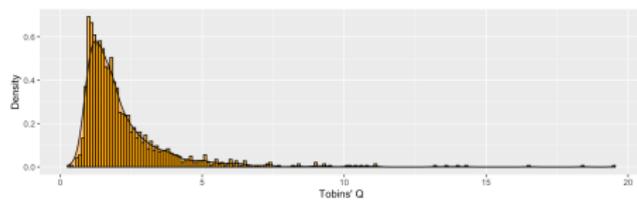
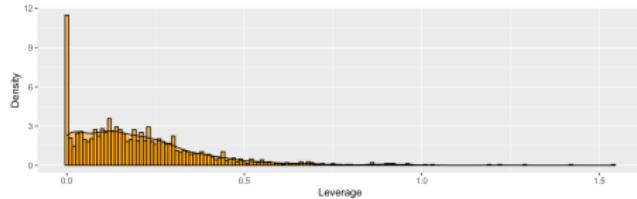
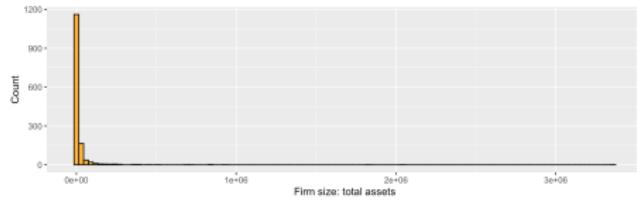
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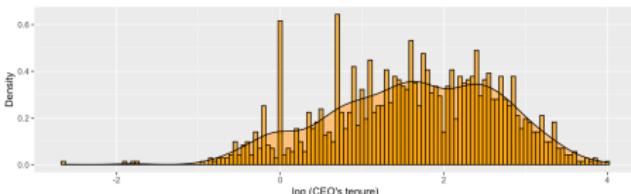
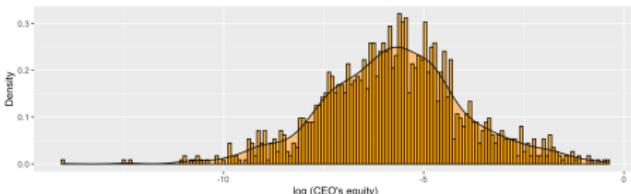
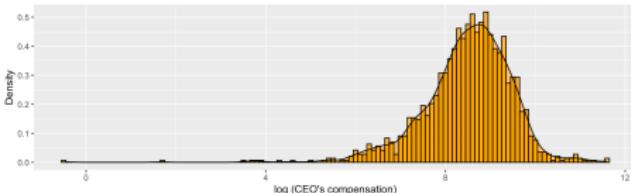
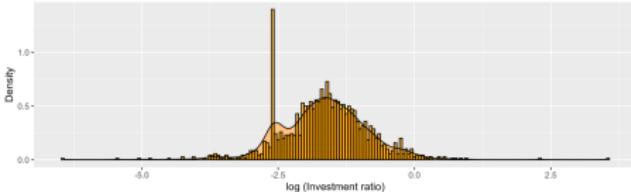
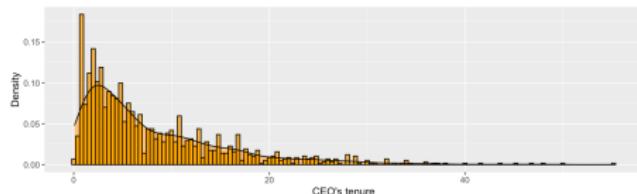
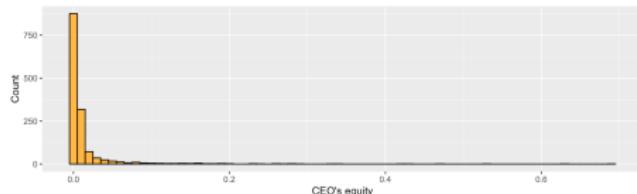
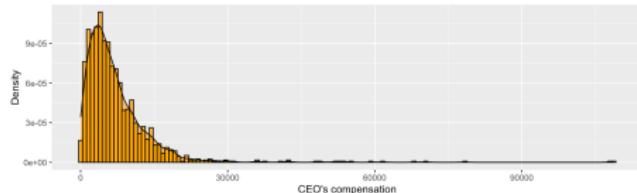
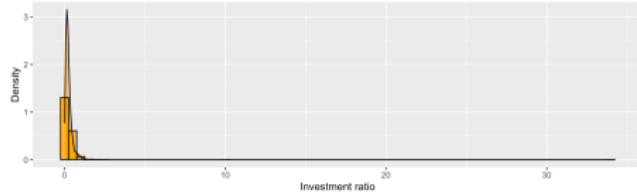
# Transformation of R&D ratio



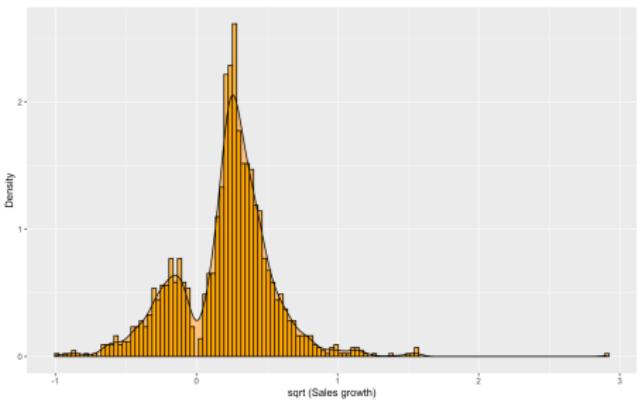
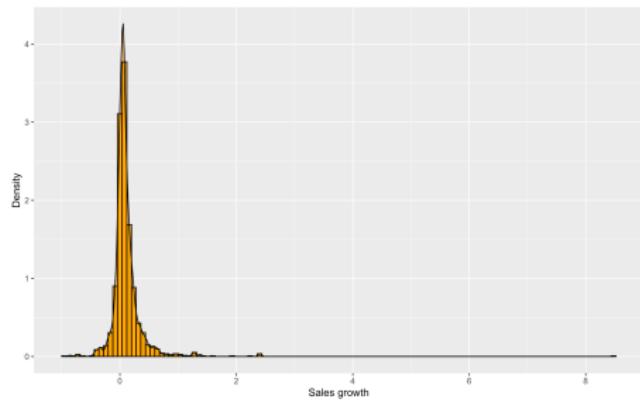
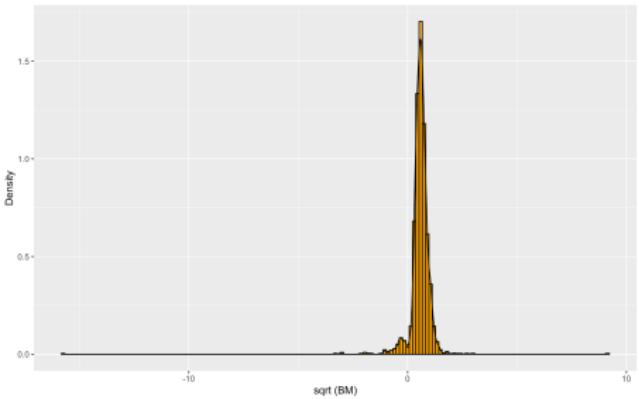
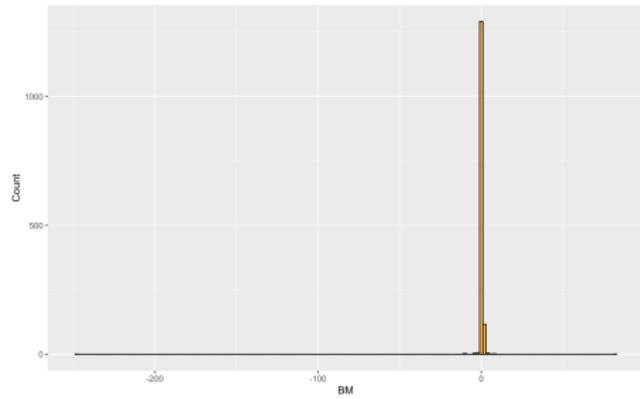
# Log transformation (1)



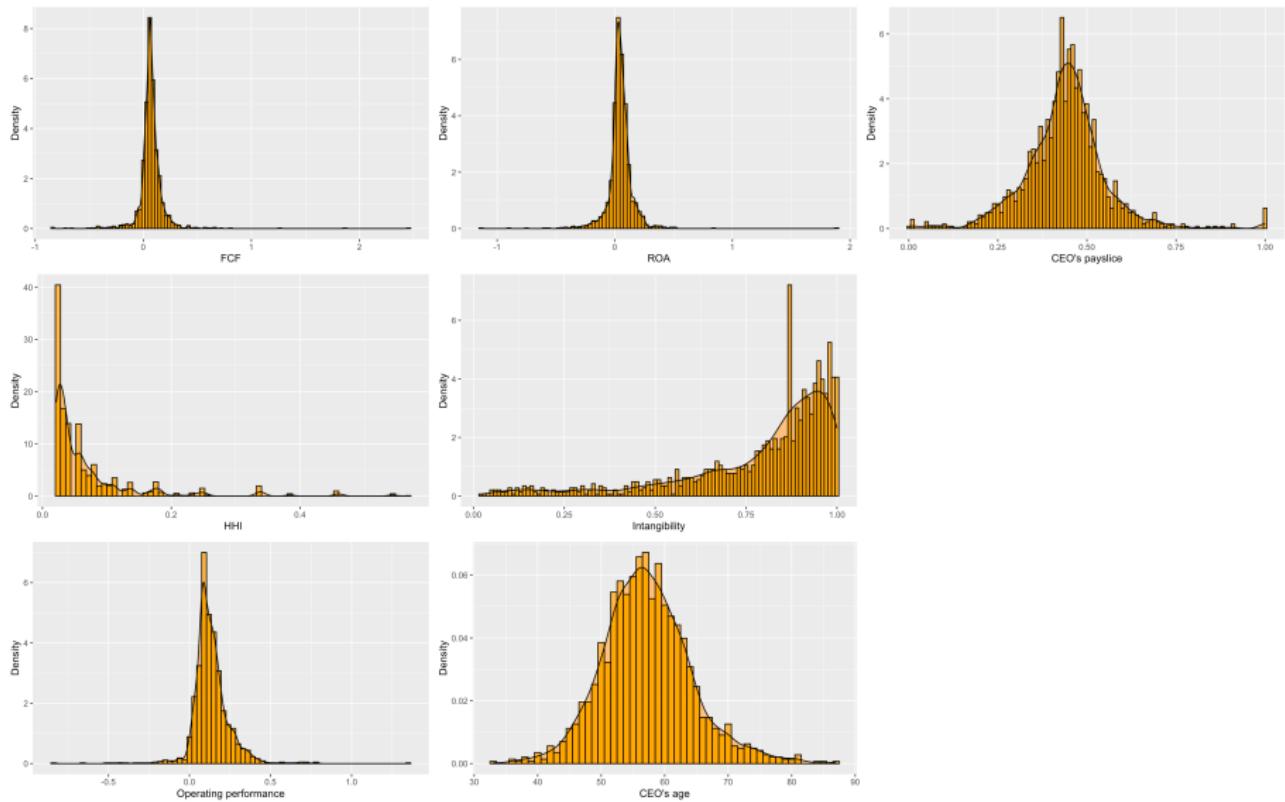
## Log transformation (2)



# Square-root transformation (with sign)



# Not transformed



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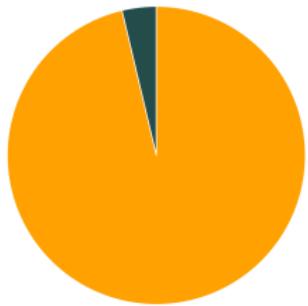
## Summary statistics for continuous variables

Variable	Mean	St. Dev.	Q1	Q3	Max	Min	Kurtosis	Skewness
log SIZE	8.098	1.745	6.941	9.163	15.023	2.483	0.470	0.333
log LEVERAGE	-1.951	1.266	-2.319	-1.217	0.435	-9.648	8.524	-2.336
log TOBINSQ	0.613	0.544	0.212	0.914	2.973	-1.281	1.105	0.869
log CASHRATIO	-2.568	1.421	-3.418	-1.543	0.458	-11.645	3.454	-1.068
log INVEST	-1.649	0.798	-2.129	-1.171	3.530	-6.430	3.174	-0.060
$\sqrt{BM}$	0.569	0.643	0.435	0.765	9.096	-15.762	313.873	-10.471
$\sqrt{SALESGROWTH}$	0.213	0.339	0.068	0.391	2.910	-1.000	3.755	0.187
FCF	0.073	0.140	0.329	0.106	2.447	-0.844	85.110	4.820
HHI	0.068	0.077	0.026	0.073	0.566	0.021	12.951	3.296
OPPERF	0.133	0.120	0.080	0.178	1.363	-0.832	16.421	0.656
ROA	0.045	0.120	0.010	0.087	1.878	-1.128	50.972	1.169
INTAN	0.796	0.212	0.722	0.946	1.000	0.015	2.230	-1.631
RNDRATIO	0.039	0.069	0.000	0.050	0.809	0.000	25.756	4.033
CEOAGE	33.000	7.060	53.000	61.000	87.000	33.000	0.996	0.407
log CEOCOMP	8.489	1.003	7.994	9.135	11.596	-0.453	7.256	-1.380
log CEOEQUITY	-5.725	1.774	-6.858	-4.699	-0.377	-13.999	0.671	-0.061
log CEOTENURE	1.625	1.023	0.916	2.418	4.009	-2.643	-0.339	-0.328
CEOPAYSLICE	0.440	0.116	0.381	0.494	1.000	0.001	4.312	0.520

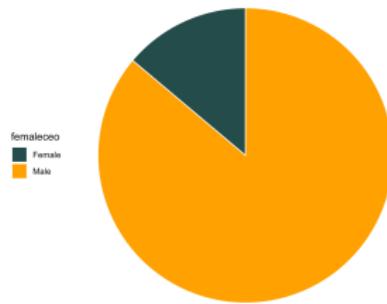
Table: Summary statistics

# Pie chart of categorical variables

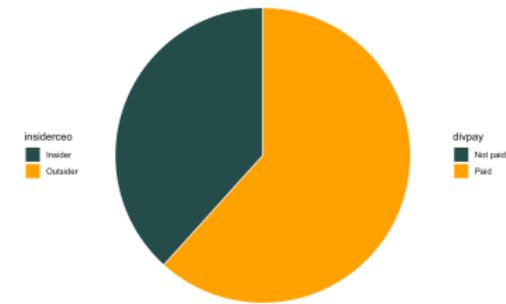
Female CEO



Insider CEO

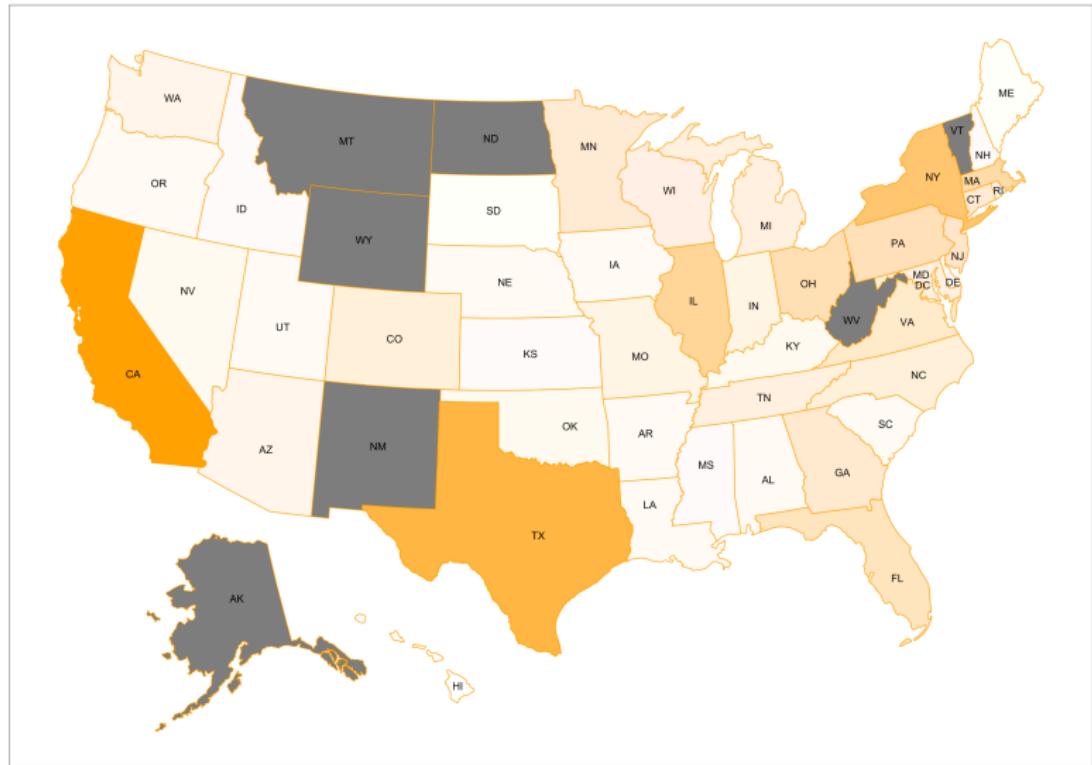


Dividends paid



# Count by state

Count



# Outline

## ② Body

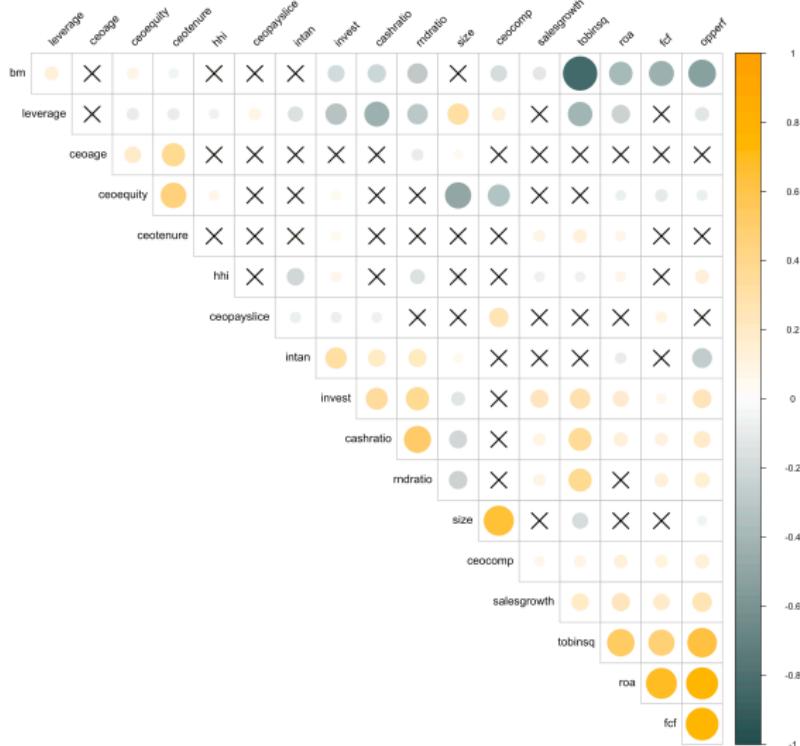
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## Kendall correlation test

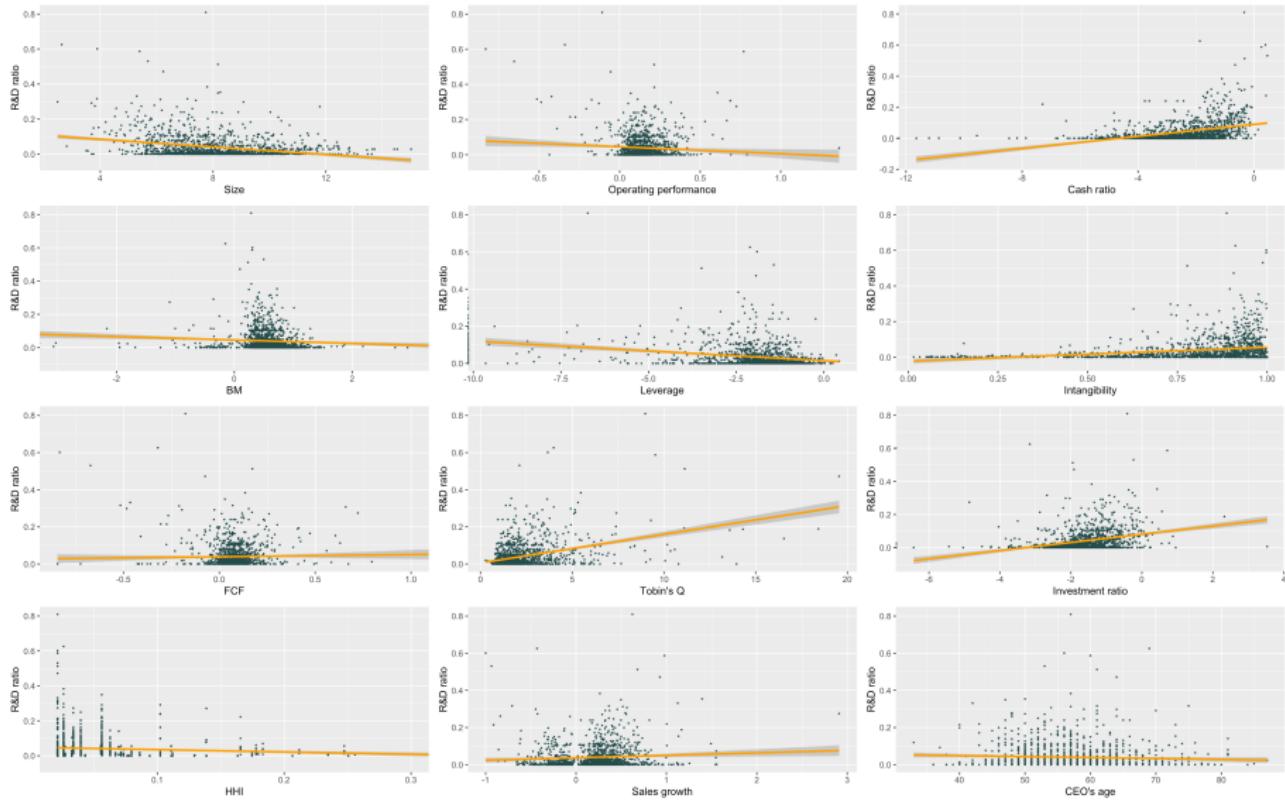
Variable	$\tau$	p-value
ROA	0.025	0.174
log CEOCOMP	-0.004	0.842
log CEOEQUITY	0.012	0.493
log CEOTENURE	0.028	0.122
CEOPAYSLICE	-0.027	0.144

Table: Variables that can't reject the  $H_0$

## Combining Spearman correlogram with significance test



# Scatter plot and regression line



# Stargazer for simple linear regression (1)

	<i>Dependent variable:</i> R&D ratio					
	(1)	(2)	(3)	(4)	(5)	(6)
log SIZE	−0.011*** (0.001)					
log LEVERAGE		−0.011*** (0.001)				
log TOBINSQ			0.015*** (0.001)			
log CASHRATIO				0.019*** (0.001)		
log INVEST					0.025*** (0.002)	
CEOAGE						−0.001** (0.0003)
Constant	0.127*** (0.008)	0.014*** (0.003)	0.006** (0.003)	0.089*** (0.003)	0.081*** (0.004)	0.069*** (0.015)
Observations	1,429	1,301	1,429	1,426	1,402	1,429
R <sup>2</sup>	0.074	0.043	0.147	0.157	0.084	0.003
Adjusted R <sup>2</sup>	0.074	0.043	0.147	0.157	0.083	0.002
Residual Std. Error	0.067 (df = 1427)	0.063 (df = 1299)	0.064 (df = 1427)	0.064 (df = 1424)	0.065 (df = 1400)	0.069 (df = 1427)
F Statistic	114.643*** (df = 1; 1427)	59.035*** (df = 1; 1299)	246.718*** (df = 1; 1427)	266.045*** (df = 1; 1424)	128.159*** (df = 1; 1400)	3.897** (df = 1; 1427)

Note:

\*p<0.1; \*\*p<0.05; \*\*\*p<0.01

# Stargazer for simple linear regression (2)

	Dependent variable: R&D ratio					
	(1)	(2)	(3)	(4)	(5)	(6)
	$\sqrt{BM}$	-0.010*** (0.003)				
	$\sqrt{SALESGROWTH}$		0.013** (0.005)			
	FCF			0.012 (0.013)		
	HHI				-0.134*** (0.024)	
	OPPERF					-0.039*** (0.015)
	INTAN					0.078*** (0.008)
Constant		0.045*** (0.002)	0.037*** (0.002)	0.039*** (0.002)	0.049*** (0.002)	0.045*** (0.003)
Observations	1,429	1,429	1,429	1,429	1,429	1,429
R <sup>2</sup>	0.009	0.004	0.001	0.022	0.005	0.057
Adjusted R <sup>2</sup>	0.008	0.004	-0.0001	0.021	0.004	0.057
Residual Std. Error (df = 1427)	0.069	0.069	0.069	0.069	0.069	0.067
F Statistic (df = 1; 1427)	12.984***	6.020**	0.846	32.064***	6.706***	86.702***

Note:

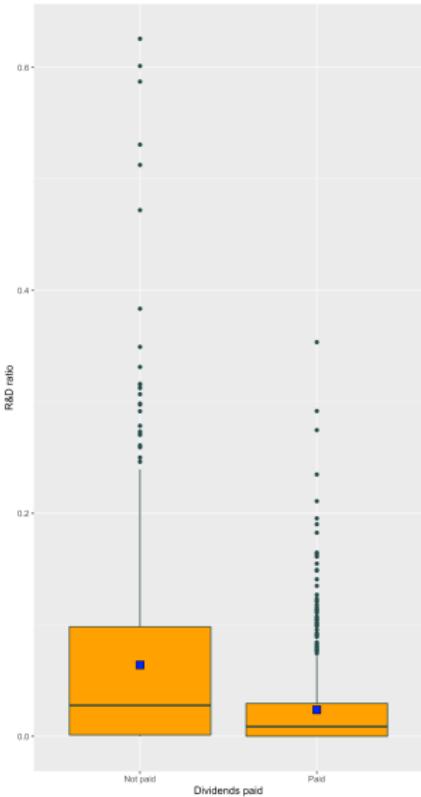
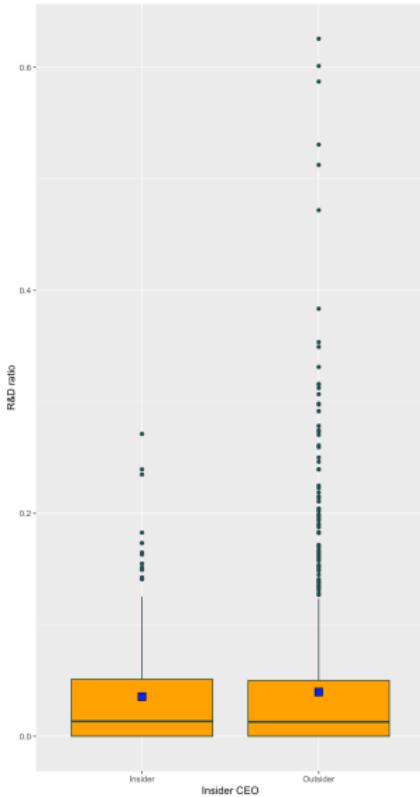
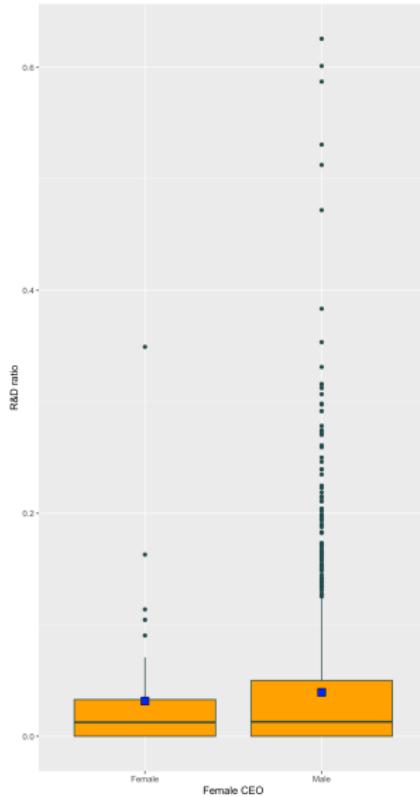
◀ □ ▶ ◀ ↻ ▶ \*p<0.1; \*\*p<0.05; \*\*\*p<0.01

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# Box plot by femaleceo, insiderceo, divpay



# Welch's T-test and Two sample F-test

## Welch's T-test (in which a two-tailed test is applied)

$H_{T,0}$ : The two population means are equal.

$H_{T,1}$ : True difference in means is not equal to 0.

## F-test of equality of variances<sup>5</sup>

$H_{F,0}$ : Two normal populations have the same variance.

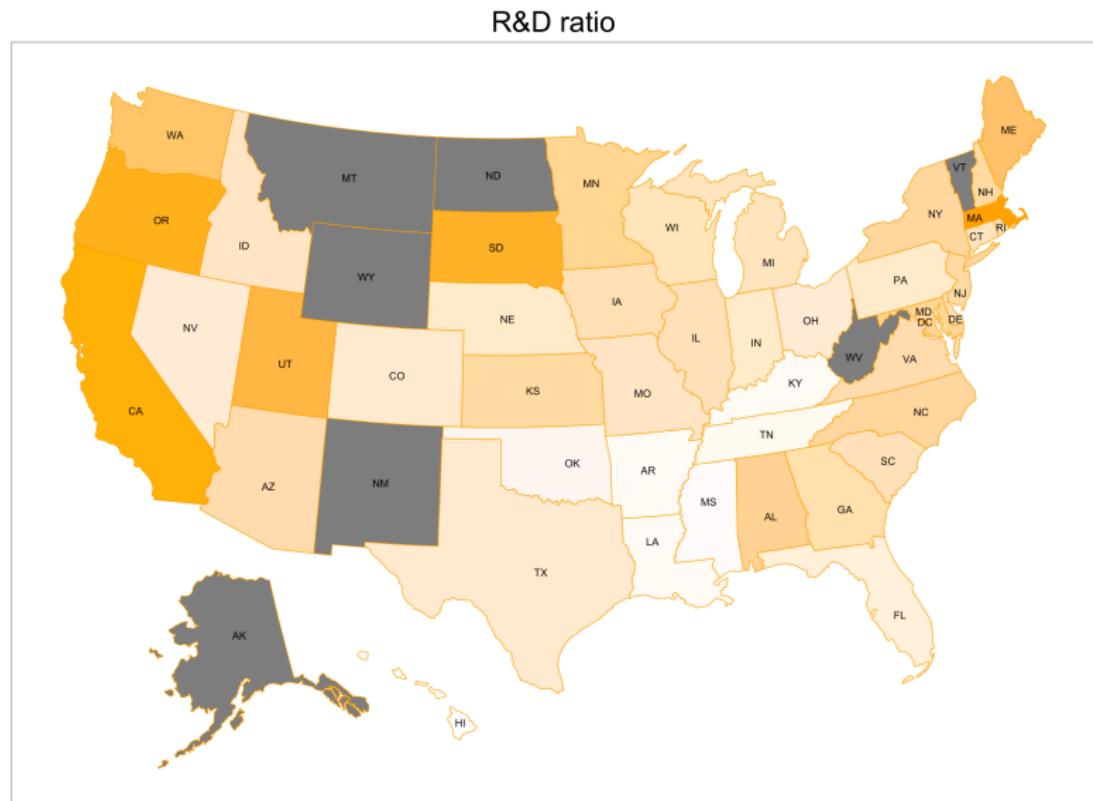
$H_{F,1}$ : True ratio of variances is not equal to 1.

Variable	F	T	result
DIVPAY	< 2.2e-16	0.3033	$H_{F,1}, H_{T,0}$
INSIDERCEO	3.995e-09	0.244	$H_{F,1}, H_{T,0}$
FEMALECEO	0.06457	0.3895	$H_{F,0}, H_{T,0}$

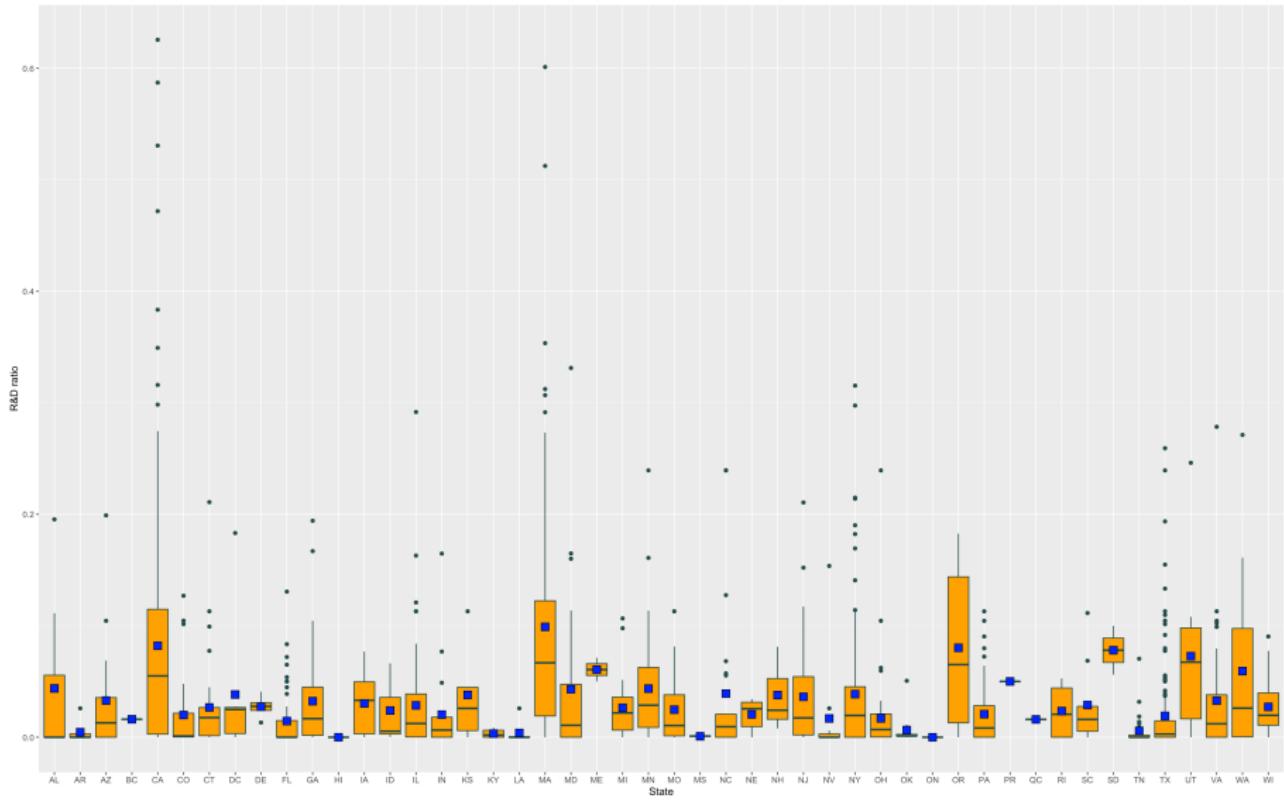
Table: p-values of two sample tests

<sup>5</sup> $H_{F,0}$ : Homogeneity of variance,  $H_{F,1}$ : Heteroscedasticity of variance

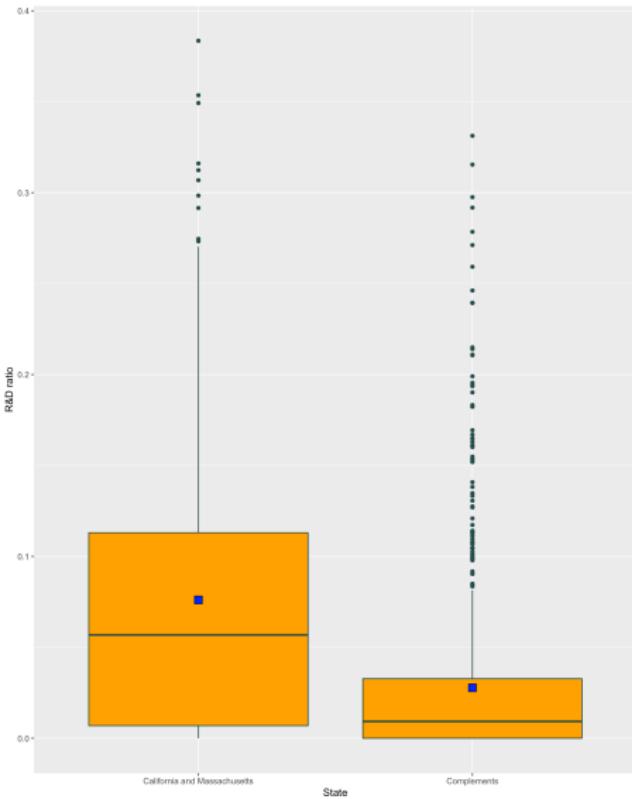
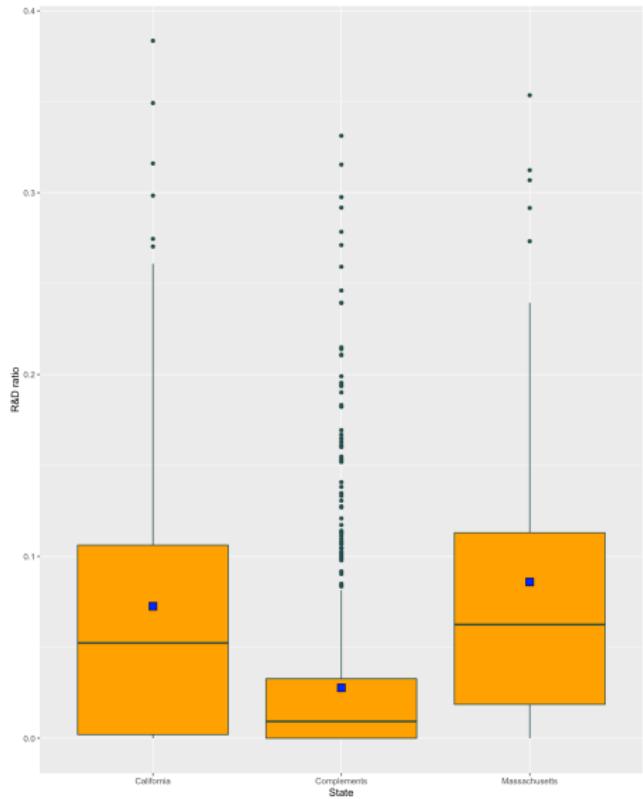
# Mean of R&D ratio by state



# Box plot by state



# Regrouping state

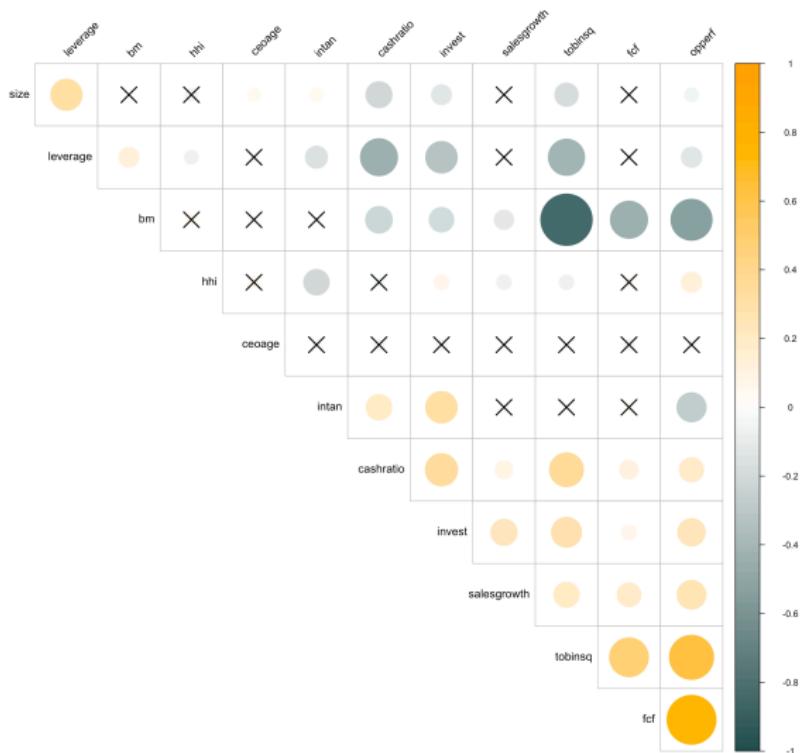


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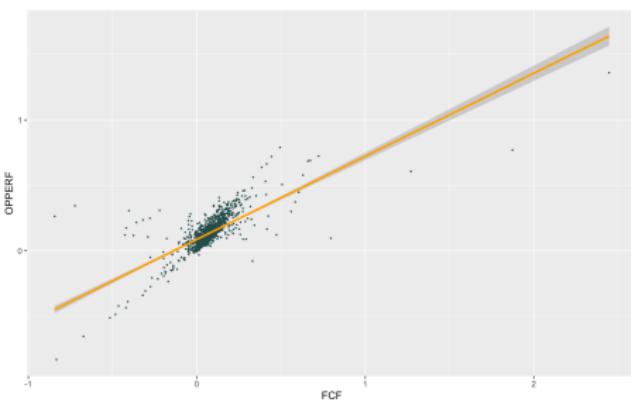
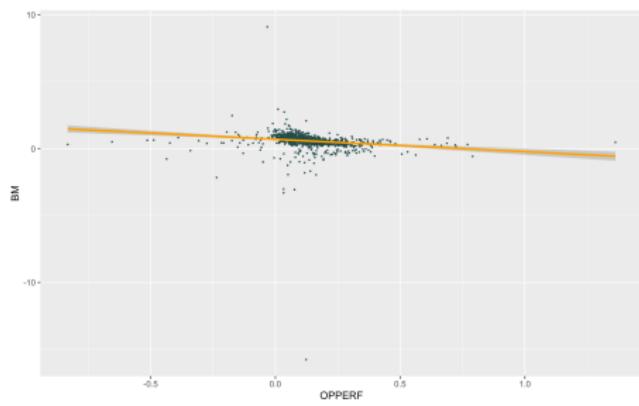
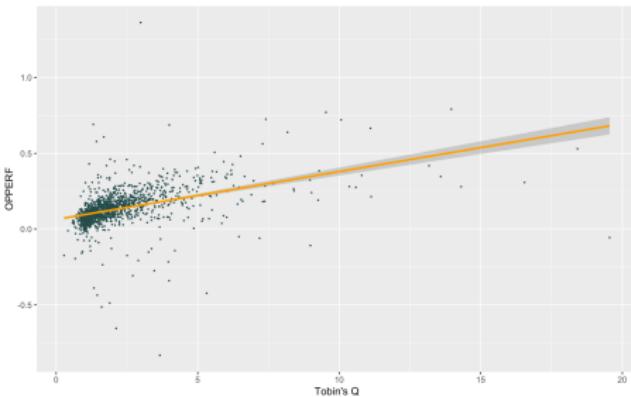
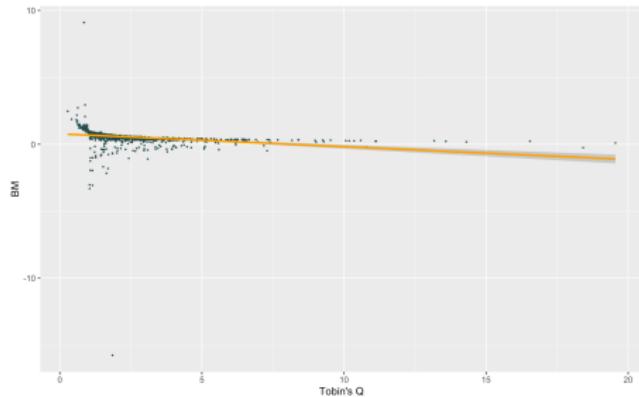
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# Combining Spearman correlogram with significance test



# Cases with higher absolute value of correlation than 0.5

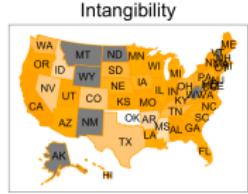


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# Surviving continuous variables by state (indistinguishable)



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## ③ Conclusion

- Answer to subquestions
- Remaining analysis

## Conclusion

What financial variables are relevant to the extent of the firm's R&D investment?

All financial variables used except ROA.

Does the variable that characterizes the CEO lack explanatory power for R&D investments?

Correlation analysis confirms that not all CEO characteristics are uncorrelated with R&D ratio.

If so, what characteristics correlate?

CEO age is most relevant to the degree of R&D investment.

# Outline

## ③ Conclusion

- Answer to subquestions
- Remaining analysis

# Remaining analysis

## Remaining analysis

- Check effects of normalization of R&D ratio (standard score)
- Eliminate multicollinearity based on VIF
- Select variables: FS, BS, SM
- Residual Analysis: Regression Assumptions, Influence and Outliers

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