# Phase 3 Project

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- 7/19/21 Cohort

#### **Business Problem**

SyriaTel is a telecomunications company that is concerned with the amount of customers that are leaving their service. (ie, Churn). They have provided a dataset of their most recent data which has 14.5% of the customers leaving during the time period captured in the dataset. I have been tasked with analyzing the data and looking for any areas where Churn is significant, and make recommendations as to what SyriaTel can do to greatly reduce the rate of churn in its customers.

#### The Data

The dataset that I was given to work with contains information for 3333 accounts, including:

- State
- · Account Length
- Area Code
- Phone Number
- Extra Plans (VoiceMail and/or International)
- Minutes Used (Day, Evening, Night, International)
- Number of Calls (Day, Evening, Night, International)
- Number of VoiceMail Messages
- Total Amount Charged for minutes used (Day, Evening, Night, International)
- Number of calls to Customer Service

and most importantly:

Churn: Customers who cancelled their service.

#### **Questions to Answer**

- 1. What is the Baseline Churn Rate?
- 2. What factors contribute to churn?
- 3. What factors have the biggest impact on churn?
- 4. What can be done to identify when a customer is at risk for churn?
- 5. What can be done to prevent churn?

# What I will be looking for in my models

1. **High Recall Score:** I want my model to be able to predict which customers are at risk of churning. If it is tuned to be too sensitive in this area, that is fine. I would rather flag customers that aren't going to churn rather than focus on the customers that are likely to stay, and ending up with unexpected churn. I will keep this in balance by checking F1 Score.

- 2. Good F1 Score: While I am ultimately not concerned with Precision (how well the model predicts customers that will stay), a good F1 score means that the model is performing well on both Recall and Precision. Since Recall and Precision are inverses of each other, a good F1 score ensures that the model isn't skewed too far toward one or the other. (ie, a model that predicts EVERY customer will churn would have perfect Recall, but would be useless).
- 3. **High Cross Validation Score:** This ensures that the model isn't overly trained on the test data and that it does a good job of predicted unseen and unknown data. (ie, the test set).
- 4. **Area Under the Curve (AUC):** The ROC AUC Score measures the Area under the ROC curve, which means that it classifies the true positive rate against the false positive rate. The higher the score, the better performing the model is. That said, here is the scale that I will use to evaluate my models:
- <u>.69 or less:</u></b> Model performs only slightly better than guessing and is worthless for my analysis.
- <u>.70 .79:</u></b> Model still isn't performing very well, but is at minimum acceptable levels.
- .80 .89:</b> Model is performing fairly well. My goal is to be in this range or better.
- <u>.90 .99:</u></b> Model is performing very well. I would be very happy to have a final model in this range.

# **Data Preparation**

# **Importing**

```
import pandas as pd
In [1]:
         import seaborn as sns
         import numpy as np
         import matplotlib.pyplot as plt
         %matplotlib inline
         import matplotlib.ticker as mtick
         from sklearn.model_selection import train_test_split, cross_val_score, GridSearc
         from sklearn.tree import DecisionTreeClassifier
         from sklearn.metrics import accuracy score, mean squared error, mean squared log
         from sklearn.metrics import precision_score, recall_score, accuracy_score, f1_sc
         from sklearn.metrics import confusion matrix
         from sklearn.preprocessing import OneHotEncoder, StandardScaler
         from sklearn.linear_model import LinearRegression
         from sklearn.impute import SimpleImputer
         from sklearn import tree
         from sklearn.ensemble import RandomForestClassifier
         from imblearn.over_sampling import SMOTE
         from sklearn.metrics import plot_confusion_matrix
```

```
from xgboost import XGBClassifier
          import warnings
          warnings.simplefilter(action='ignore', category=FutureWarning)
          pd.set_option('display.max_rows', 1000) #change the amount of rows displayed
In [2]:
          plt.style.use('fivethirtyeight')
          df = pd.read_csv('bigml_59c28831336c6604c800002a.csv')
In [3]:
          df.head()
                                                              number
                                                                         total
                                                                               total
                                                                                       total
Out[3]:
                                                     voice
                                                                                                tot
                                  phone international
                  account area
            state
                                                      mail
                                                                vmail
                                                                          day
                                                                                day
                                                                                       day
                                                                                                 e
                    length code number
                                                                      minutes
                                                                               calls
                                                      plan
                                                           messages
                                                                                    charge
                                                                                                cal
                                   382-
         0
              KS
                      128
                            415
                                                                        265.1
                                                                                110
                                                                                      45.07 ...
                                                                                                 ć
                                                  no
                                                       yes
                                   4657
```

no

no

yes

yes

yes

no

26

0

0

161.6

243.4

299.4

166.7

123

114

71

113

27.47 ...

41.38 ...

50.90 ...

28.34 ...

10

11

3

12

371-

7191

358-

1921

375-

9999

330-

6626

5 rows × 21 columns

OH

NJ

OH

OK

2

3

#### Fixing column names

107

137

84

75

415

415

408

415

#### **Inital Data Exploration**

```
df.info()
In [5]:
        <class 'pandas.core.frame.DataFrame'>
        RangeIndex: 3333 entries, 0 to 3332
        Data columns (total 21 columns):
                                                       Dtype
             Column
                                       Non-Null Count
             -----
         0
             state
                                       3333 non-null
                                                       object
         1
             account_length
                                       3333 non-null
                                                       int64
             area_code
                                       3333 non-null
                                                       int64
```

```
phone number
                             3333 non-null
                                             object
 4
    international plan
                             3333 non-null
                                             object
 5
                             3333 non-null
                                             object
    voice mail plan
 6
    number vmail messages
                             3333 non-null
                                              int64
 7
    total day minutes
                             3333 non-null
                                              float64
 8
    total_day_calls
                             3333 non-null
                                              int64
 9
                             3333 non-null
                                              float64
    total_day_charge
 10 total eve minutes
                             3333 non-null
                                              float64
 11 total_eve_calls
                             3333 non-null
                                              int64
 12 total_eve_charge
                             3333 non-null
                                              float64
 13 total_night_minutes
                             3333 non-null
                                             float64
 14 total_night_calls
                             3333 non-null
                                              int64
 15 total_night_charge
                             3333 non-null
                                              float64
                             3333 non-null
                                              float64
 16 total_intl_minutes
 17 total_intl_calls
                             3333 non-null
                                              int64
    total intl charge
                             3333 non-null
                                              float64
                                              int64
 19
    customer_service_calls 3333 non-null
                             3333 non-null
                                             bool
 20 churn
dtypes: bool(1), float64(8), int64(8), object(4)
memory usage: 524.2+ KB
```

```
df.isna().sum()
In [6]:
                                    0
Out[6]: state
        account length
                                    0
        area code
        phone_number
        international_plan
        voice_mail_plan
        number_vmail_messages
        total_day_minutes
        total day calls
        total day charge
        total_eve_minutes
                                    0
        total_eve_calls
                                    0
        total_eve_charge
                                    0
        total_night_minutes
                                    0
        total_night_calls
                                    0
        total_night_charge
        total intl minutes
        total_intl_calls
        total_intl_charge
                                    0
        customer_service_calls
                                    0
        churn
        dtype: int64
         df.phone_number.duplicated().sum()
In [7]:
Out[7]: 0
         df.churn.value_counts()
Out[8]: False
                  2850
                   483
```

# **Initial Analysis**

Base Churn Rate: 14.49%

Name: churn, dtype: int64

- There are 3333 records.
- No missing values, and no duplicates.
- The number of customers who churned was 483.
- Therefore the base churn rate is (483 / 3333) = 14.49%

#### **Target Feature Class Imbalance**

- Churn is very imbalanced as the amount of customers who stay with the company is nearly 6X higher than the number of customers who leave.
- Class imbalance will need to be addressed in my models through one of (or a combination of) these options:
- 1. Class weight parameters
- 2. Oversampling or undersampling
- 3. Synthetic Minority Oversampling (SMOTE)

# Cleaning and Preprocessing

```
test_df = df.copy()
In [9]:
          test df.head(2)
                 account_length area_code phone_number international_plan voice_mail_plan number
Out[9]:
         0
              KS
                                        415
                                                 382-4657
                             128
                                                                         no
                                                                                        yes
              ОН
                             107
                                        415
                                                  371-7191
                                                                         no
                                                                                        yes
```

#### 2 rows × 21 columns

# Changing False to 0 and True to 1

## **Dropping Uneccesary Columns**

• These are all identifiers.

```
In [11]: test_df = test_df.drop(columns=['state','phone_number', 'area_code'], axis=1)
```

# Adding Column: Total Charge

• This column captures the total charge that the customer will see on their bill from all charges contained within the dataset.

# Slicing out object type Features

```
In [13]: cont_features = [col for col in test_df.columns if test_df[col].dtype in [np.flo
    feature_df = test_df.loc[:, cont_features]
    feature_df.head()
```

Out[13]:		account_length	number_vmail_messages	total_day_minutes	total_day_calls	total_day_charge
	0	128	25	265.1	110	45.07
	1	107	26	161.6	123	27.47
	2	137	0	243.4	114	41.38
	3	84	0	299.4	71	50.90
	4	75	0	166.7	113	28.34

# **One Hot Encoding**

```
In [14]:    need_to_encode = test_df[['international_plan', 'voice_mail_plan', 'customer_ser
    ohe = OneHotEncoder()
    ohe.fit(need_to_encode)

    ohe_1 = ohe.transform(need_to_encode).toarray()

    ohe_df = pd.DataFrame(ohe_1, columns=ohe.get_feature_names(need_to_encode.column
    ohe_df.head(2)
```

Out[14]:		international_plan_no	international_plan_yes	voice_mail_plan_no	voice_mail_plan_yes	custor
	0	1.0	0.0	0.0	1.0	
	1	1.0	0.0	0.0	1.0	

```
In [15]: # Combining everything together
    cleaned_df = pd.concat([pd.DataFrame(feature_df), ohe_df], axis=1)
    cleaned_df.head(2)
```

Out[15]:		account_length	number_vmail_messages	total_day_minutes	total_day_calls	total_day_charge
	0	128	25	265.1	110	45.07
	1	107	26	161.6	123	27.47

#### 2 rows × 31 columns

# Dropping one value for categoricals

```
In [16]: #Dropping a few of the redundant values.
    cleaned_df_2 = cleaned_df.copy()
    cleaned_df_2 = cleaned_df_2.drop(['international_plan_no', 'voice_mail_plan_no']
```

# Creating Variable: Customer Service Calls High

- Customer Service Calls High = 4 or more Customer Service Calls.
- This is to determine if a high number of Customer Service Calls affects Churn.
- I'm introducing only the High Customer Service Calls variable as any account that isn't in the "High" range is in the "Low" range.

```
In [17]:
          cs calls high= cleaned df 2.apply(lambda x: x['customer service calls 4'] + x['c
                                         + x['customer_service_calls_6'] + x['customer_serv
                                       + x['customer_service_calls_8']+ x['customer_service
          cleaned_df_2['cs_calls_high'] = cs_calls_high
In [18]:
          cleaned_df_2 = cleaned_df_2.drop(['customer_service_calls_0', 'customer_service_
                                'customer_service_calls_4','customer_service_calls_5','cust
                                'customer_service_calls_7','customer_service_calls_8','cust
                               , axis=1)
          cleaned df 2.head(2)
            account_length number_vmail_messages total_day_minutes total_day_calls total_day_charge
Out[18]:
          0
                      128
                                             25
                                                           265.1
                                                                           110
                                                                                         45.07
                                             26
                                                           161.6
                                                                           123
                                                                                         27.47
                      107
          total_charge = cleaned_df_2.apply(lambda x: x['total_day_charge'] + x['total_eve
In [19]:
                                        +x['total intl charge'], axis=1)
          cleaned_df_2['total_charge'] = total_charge
```

# **Creating Model DataFrame**

```
In [20]:
         model_df = cleaned_df_2.copy()
         model_df.info()
         <class 'pandas.core.frame.DataFrame'>
         RangeIndex: 3333 entries, 0 to 3332
         Data columns (total 20 columns):
          #
              Column
                                     Non-Null Count Dtype
                                      _____
              account_length
                                     3333 non-null
                                                     int64
          1
              number_vmail_messages
                                     3333 non-null
                                                     int64
             total_day_minutes
          2
                                     3333 non-null
                                                     float64
          3
              total_day_calls
                                     3333 non-null
                                                     int64
              total_day_charge
                                     3333 non-null
                                                     float64
```

```
3333 non-null
                                            float64
    total eve minutes
    total eve calls
                            3333 non-null
                                            int64
 7
    total eve charge
                            3333 non-null
                                            float64
 8
    total night minutes
                            3333 non-null
                                            float64
 9
                                            int64
    total_night_calls
                            3333 non-null
 10 total_night_charge
                            3333 non-null
                                            float64
                                            float64
 11 total intl minutes
                            3333 non-null
 12 total intl calls
                            3333 non-null
                                            int64
                                            float64
 13 total intl charge
                           3333 non-null
 14 customer_service_calls 3333 non-null
                                            int64
 15 churn
                            3333 non-null
                                            int64
 16 total_charge
                            3333 non-null
                                            float64
 17
    international_plan_yes 3333 non-null
                                            float64
 18 voice_mail_plan_yes
                            3333 non-null
                                            float64
 19 cs calls high
                            3333 non-null
                                            float64
dtypes: float64(12), int64(8)
memory usage: 520.9 KB
```

These are now redundant as that information is now being captured in different fields and I don't want extra noise in my model.

```
      In [22]:
      model_df.head(2)

      out[22]:
      account_length number_vmail_messages total_day_minutes total_day_calls total_eve_minutes

      0
      128
      25
      265.1
      110
      197.4

      1
      107
      26
      161.6
      123
      195.8
```

# Dealing With Churn Class Imbalance

- Always use class weight parameter in Decision Tree Classifier
- Always stratify Train Test Split.
- Add SMOTE to Training Sets.

```
In [23]: balanced_df = model_df.copy()

X = balanced_df.drop(['churn'], axis=1)
y = balanced_df['churn']

X_train, X_test, y_train, y_test = train_test_split(X, y, test_size=.25, stratif

smote = SMOTE(random_state=23)
X_train_resampled, y_train_resampled = smote.fit_sample(X_train, y_train)
```

#### **Metrics Function**

A Function to quickly calulate and display the metrics that I care about.

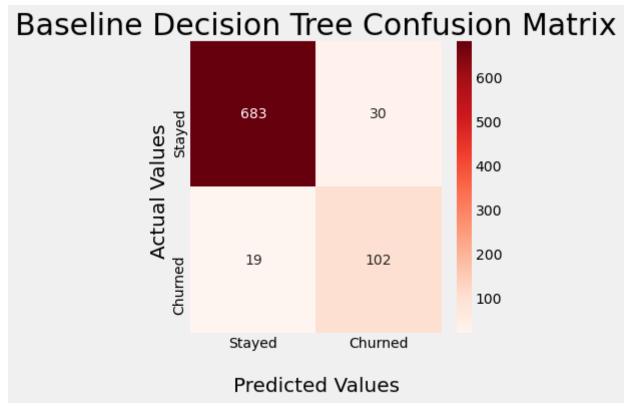
- 1. Recall
- 2. F1 Score
- 3. ROC AUC Score

```
In [24]: def get_metrics(clf, y_pred):

clf_rcl = recall_score(y_test, y_pred) * 100
print('Recall is :{0}'.format(clf_rcl))
clf_f1 = f1_score(y_test, y_pred) * 100
print('F1 Score is :{0}'.format(clf_f1))
false_positive_rate, true_positive_rate, thresholds = roc_curve(y_test, y_pred)
clf_roc_auc = auc(false_positive_rate, true_positive_rate)
print('ROC AUC is :{0}'.format(round(clf_roc_auc, 2)))
```

## **Baseline Decision Tree**

```
In [25]: dt1 = DecisionTreeClassifier(random_state=23, class_weight="balanced")
          dtl.fit(X train resampled, y train resampled)
          dt1_y_pred = dt1.predict(X_test)
In [26]: get_metrics(dt1, dt1_y_pred)
         Recall is :84.29752066115702
         F1 Score is :80.63241106719367
         ROC AUC is :0.9
In [27]: dt1_cv_score = np.mean(cross_val_score(dt1, X_train_resampled, y_train_resampled
          dt1_cv_score
Out[27]: 0.9513336947237007
In [28]: dt1_matrix = confusion_matrix(y_test, dt1_y_pred)
          fig, ax = plt.subplots(figsize=(5,5))
          ax = sns.heatmap(dt1_matrix, annot=True, cmap='Reds', fmt='d')
          ax.set title('Baseline Decision Tree Confusion Matrix', fontsize = 30);
          ax.set_xlabel('\nPredicted Values', fontsize = 20)
          ax.set_ylabel('Actual Values ', fontsize=20);
          ## Ticket labels - List must be in alphabetical order
          ax.xaxis.set ticklabels(['Stayed','Churned'])
          ax.yaxis.set_ticklabels(['Stayed','Churned'])
          ## Display the visualization of the Confusion Matrix.
          plt.show()
```



# **Analysis:**

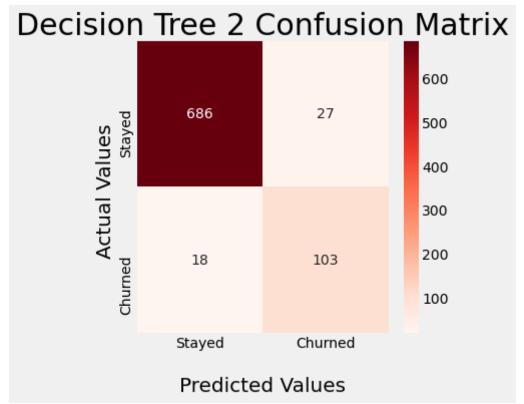
- All of my work in preprocessing has paid off. The first model is already performing well.
- Recall is decent, F1 score is okay, and ROC AUC score is very good.
- Still, I will use GridSearch to further optimize my Decision Tree, and then use Random Forests to see if I can further refine and improve my model.

# Refining Decision Tree through GridSearchCV

```
In [29]:
          dt_param_grid = {
              'criterion': ['gini', 'entropy'],
              'max depth': [None, 2, 3, 4, 5, 6],
              'min_samples_split': [2, 5, 10],
              'min_samples_leaf': [1, 2, 3, 4, 5, 6]
          }
          # Instantiate GridSearchCV
In [30]:
          dt2 = DecisionTreeClassifier(random_state=23)
          dt_grid_search = GridSearchCV(dt2, dt_param_grid, cv=3, scoring = 'recall')
          # Fit to the data
          dt_grid_search.fit(X_train_resampled, y_train_resampled)
Out[30]: GridSearchCV(cv=3, estimator=DecisionTreeClassifier(random_state=23),
                      param_grid={'criterion': ['gini', 'entropy'],
                                   'max_depth': [None, 2, 3, 4, 5, 6],
                                   'min_samples_leaf': [1, 2, 3, 4, 5, 6],
```

# **Decision Tree 2 (Using Grid Search Parameters)**

```
In [32]: dt2 = DecisionTreeClassifier(criterion='entropy', max depth=None, min samples sp
                                       min_samples_leaf=1, class_weight='balanced', random
          dt2.fit(X train resampled, y train resampled)
          dt2_y_pred = dt2.predict(X_test)
In [33]: get_metrics(dt2, dt2_y_pred)
         Recall is :85.12396694214877
         F1 Score is :82.07171314741036
         ROC AUC is :0.91
In [34]: dt2_cv_score = np.mean(cross_val_score(dt2, X_train_resampled, y_train_resampled
          dt2_cv_score
Out[34]: 0.9588203889874499
In [35]: dt2_matrix = confusion_matrix(y_test, dt2_y_pred)
          fig, ax = plt.subplots(figsize=(5,5))
          ax = sns.heatmap(dt2_matrix, annot=True, cmap='Reds', fmt='d')
          ax.set_title('Decision Tree 2 Confusion Matrix', fontsize = 30);
          ax.set_xlabel('\nPredicted Values', fontsize = 20)
          ax.set_ylabel('Actual Values ', fontsize=20);
          ## Ticket labels - List must be in alphabetical order
          ax.xaxis.set_ticklabels(['Stayed','Churned'])
          ax.yaxis.set_ticklabels(['Stayed','Churned'])
          ## Display the visualization of the Confusion Matrix.
          plt.show()
```



# Analysis:

• Decision Tree 2 performs slightly better than Decision Tree 1 on all metrics.

## **Random Forests 1**

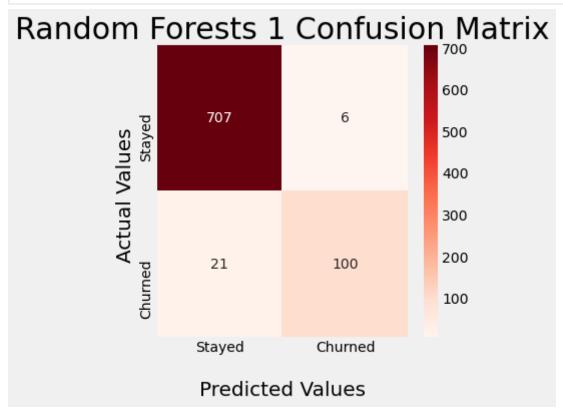
Moving on to a more Complex model to see if I get better performance.

```
rf1_clf = RandomForestClassifier(random_state=23, class_weight="balanced")
In [36]:
          rfl_clf.fit(X_train_resampled, y_train_resampled)
          rfl_y_pred = rfl_clf.predict(X_test)
         get_metrics(rf1_clf, rf1_y_pred)
In [37]:
         Recall is :82.64462809917356
         F1 Score is :88.10572687224669
         ROC AUC is :0.91
          rf1_cv_score = np.mean(cross_val_score(rf1_clf, X_train_resampled, y_train_resam
In [38]:
          rf1_cv_score
Out[38]: 0.971224127735068
In [39]: rf1_matrix = confusion_matrix(y_test, rf1_y_pred)
          fig, ax = plt.subplots(figsize=(5,5))
          ax = sns.heatmap(rf1_matrix, annot=True, cmap='Reds', fmt='d')
          ax.set_title('Random Forests 1 Confusion Matrix', fontsize = 30);
```

```
ax.set_xlabel('\nPredicted Values', fontsize = 20)
ax.set_ylabel('Actual Values ', fontsize=20);

## Ticket labels - List must be in alphabetical order
ax.xaxis.set_ticklabels(['Stayed','Churned'])
ax.yaxis.set_ticklabels(['Stayed','Churned'])

## Display the visualization of the Confusion Matrix.
plt.show()
```



# **Analysis**

- My Random Forests model performs better than my Decision Trees in ROC AUC Score and F1 Score.
- The Recall Score is a slightly lower than my Decision Trees, but I hope that running a Grid Search will improve this score.

#### GridSearch CV

```
In [41]: rf2_clf = RandomForestClassifier(random_state=23)

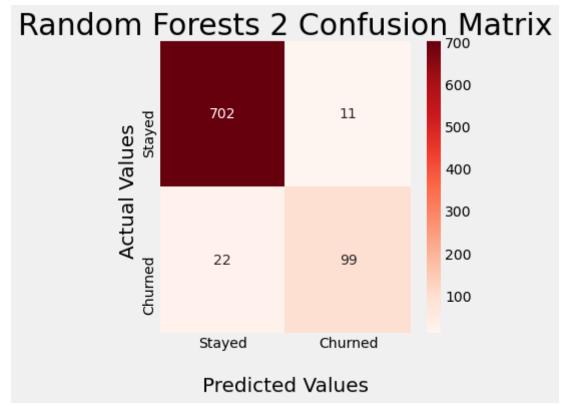
rf1_grid_search= GridSearchCV(rf2_clf, rf_param_grid, scoring = 'recall', cv=3)
```

```
rf1_grid_search.fit(X_train_resampled, y_train_resampled)
print("")
print(f"Random Forest Optimal Parameters: {rf1_grid_search.best_params_}")
```

Random Forest Optimal Parameters: {'criterion': 'gini', 'max\_depth': None, 'min
 samples leaf': 3, 'min samples split': 5, 'n estimators': 30}

# Random Forests 2 (Using Parameters from GridSearchCV)

```
In [42]: rf2_clf = RandomForestClassifier(criterion= 'gini', max_depth= None, min_samples
                                          min_samples_split= 5, n_estimators= 30, random_s
                                          class weight='balanced')
          rf2_clf.fit(X_train_resampled, y_train_resampled)
          rf2 y pred = rf2 clf.predict(X test)
In [43]: get_metrics(rf2_clf, rf2_y_pred)
         Recall is :81.818181818183
         F1 Score is :85.71428571428572
         ROC AUC is :0.9
In [44]: rf2_cv_score = np.mean(cross_val_score(rf2_clf, X_train_resampled, y_train_resam
          rf2 cv score
Out[44]: 0.9660757934161247
In [45]: rf2_matrix = confusion_matrix(y_test, rf2_y_pred)
          fig, ax = plt.subplots(figsize=(5,5))
          ax = sns.heatmap(rf2_matrix, annot=True, cmap='Reds', fmt='d')
          ax.set_title('Random Forests 2 Confusion Matrix', fontsize = 30);
          ax.set_xlabel('\nPredicted Values', fontsize = 20)
          ax.set_ylabel('Actual Values ', fontsize=20);
          ## Ticket labels - List must be in alphabetical order
          ax.xaxis.set_ticklabels(['Stayed','Churned'])
          ax.yaxis.set_ticklabels(['Stayed','Churned'])
          ## Display the visualization of the Confusion Matrix.
          plt.show()
```



# Analysis:

• Even though I used GridSearch and set it to prioritize Recall, this model doesn't do as well as the previous ones.

# XGBOOST Model

I will now try incorporating Gradient Boosting to see if that can improve my model.

```
# Instantiate XGBClassifier
In [46]:
          clf = XGBClassifier(random_state=23)
          # Fit XGBClassifier
          xg1 = clf.fit(X_train_resampled, y_train_resampled)
          # Predict on training and test sets
          training_preds = clf.predict(X_train_resampled)
          xg1_y_pred = clf.predict(X_test)
In [47]:
          get_metrics(xg1, xg1_y_pred)
         Recall is :84.29752066115702
         F1 Score is :91.4798206278027
         ROC AUC is :0.92
In [48]:
         xg1_cv_score = np.mean(cross_val_score(xg1, X_train_resampled, y_train_resampled
          xg1_cv_score
Out[48]: 0.9794115907746895
```

#### Analysis:

- The XGBoost Model performs closer to the Decision Tree Models. It has the highest F1
   Score so far, but Recall is still my biggest criteria and it is slightly below Decision Tree
   2.
- I will run GridSearch CV and see if that improves model performance.

#### GridSearch

```
In [49]:
          boost param grid = {
              'learning_rate': [0.1, 0.2],
              'max_depth': [6],
              'min_child_weight': [1, 2],
              'subsample': [0.5, 0.7],
              'n estimators': [100],
          }
In [50]:
          xg2 = XGBClassifier(random_state=23)
          grid clf = GridSearchCV(xg2, boost param grid, scoring='recall', cv=3, n jobs=1)
          grid_clf.fit(X_train_resampled, y_train_resampled)
          best_parameters = grid_clf.best_params_
          print('Grid Search found the following optimal parameters: ')
          for param_name in sorted(best_parameters.keys()):
              print('%s: %r' % (param_name, best_parameters[param_name]))
         Grid Search found the following optimal parameters:
         learning_rate: 0.2
         max_depth: 6
         min_child_weight: 1
         n_estimators: 100
         subsample: 0.7
In [51]: xg2 = XGBClassifier(learning_rate= 0.2, max_depth=6, min_child_weight=1,
                                          n_estimators=100, subsample=0.7, random_state=23
          xg2.fit(X_train_resampled, y_train_resampled)
          xg2_y_pred = xg2.predict(X_test)
         get_metrics(xg2, xg2_y pred)
In [52]:
         Recall is :85.12396694214877
         F1 Score is :90.35087719298247
         ROC AUC is :0.92
In [53]: xg2_cv_score = np.mean(cross_val_score(xg2, X_train_resampled, y_train_resampled
          xg2_cv_score
Out[53]: 0.9761367369735199
```

# **Choosing a Final Model**

XGBoost Model 2 is my best performing model.

• It is tied for best Recall Score with Decision Tree 2 at 85.12.

It has the second highest F1 Score at 90.35, just slightly below XGBoost Model 1.

It has the highest Area Under ROC Curve at .9228.

XGBoost Model 2 is my final model, and will be used for final analysis and recommendations.

# Feature Importance

 I will now see which features had the most importance in relation to Churn in my Final Model.

```
In [54]:
          feature names = list(X)
          feature names
Out[54]: ['account_length',
           'number_vmail_messages',
           'total_day_minutes',
           'total day calls',
           'total eve minutes',
           'total eve calls',
           'total night minutes',
           'total night calls',
           'total intl minutes',
           'total_intl_calls',
           'total charge',
           'international plan yes',
           'voice_mail_plan_yes',
           'cs_calls_high']
In [55]:
          xg2_importance = xg2.feature_importances_
          xg2_importance
Out[55]: array([0.01555622, 0.01647341, 0.01180071, 0.01209497, 0.01489897,
                 0.01386264, 0.01720872, 0.01302678, 0.02353546, 0.05303666,
                 0.13529545, 0.19107383, 0.10892226, 0.3732139 ], dtype=float32)
           #feature importance df = pd.DataFrame(rf2 importance, feature names)
In [56]:
          feature_importance_df = pd.DataFrame(xg2_importance, feature_names)
          feature importance df= feature importance df.reset index()
          feature_importance_df.rename(columns={'index': 'Feature', 0: 'Importance'}, inpl
          feature importance df = feature importance df.sort_values('Importance', ascendin
          feature_importance_df
                            Feature Importance
Out[56]:
          13
                       cs_calls_high
                                      0.373214
          11
               international_plan_yes
                                      0.191074
          10
                        total_charge
                                      0.135295
                 voice_mail_plan_yes
          12
                                      0.108922
           9
                      total_intl_calls
                                     0.053037
           8
                   total_intl_minutes
                                     0.023535
                  total_night_minutes
           6
                                      0.017209
           1 number_vmail_messages
                                      0.016473
```

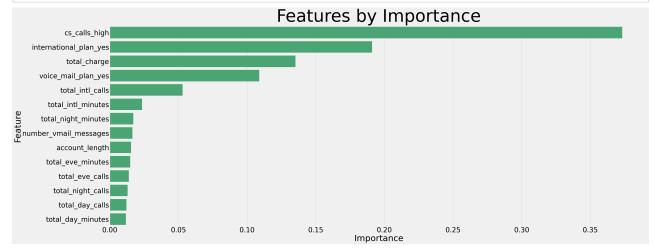
	Feature	Importance
0	account_length	0.015556
4	total_eve_minutes	0.014899
5	total_eve_calls	0.013863
7	total_night_calls	0.013027
3	total_day_calls	0.012095
2	total_day_minutes	0.011801

```
In [57]: # plot feature importance
fig, ax = plt.subplots(figsize=(50,20))
p = sns.barplot(data=feature_importance_df, x='Importance', y='Feature', color =
p.set_xlabel("Importance", fontsize = 50)

p.set_ylabel("Feature", fontsize = 50)
plt.xticks(fontsize=40)
plt.yticks(fontsize=40)

p.set_title("Features by Importance", fontsize = 100)
plt.figsize=(30,20)
plt.savefig('images/project_3_Feature_Importance')

plt.show();
```



# **Analysis**

The Top 4 features with importance in relation to churn are:

- 1. A High Amount of Customer Service Calls
- 2. Whether or not Customer has International Plan.
- 3. Total Charge that Customer has.
- 4. Whether or not Customer has a Voice Mail Plan.

All other features have (at most) half of the feature significance as the top 4. However, it is important to note that features 5 & 6 are both related to the International Plan.

> I will take a closer look at each of these features as they have the most impact on churn by far.

All other features have (at most) half of the feature significance as the top 4. I will take a closer look at each of these features as they have the most impact on churn by far.

# **Analyzing Churn Rate in Important Features**

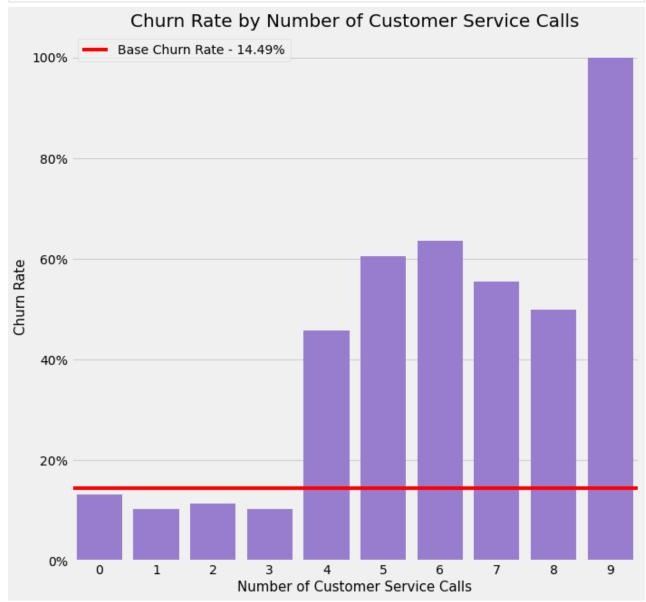
#### **Customer Service Calls**

```
analysis df = cleaned df.copy()
In [58]:
In [59]:
          df.customer service calls.describe()
                   3333.000000
Out[59]: count
                      1.562856
         mean
         std
                      1.315491
                      0.00000
         min
         25%
                      1.000000
         50%
                      1.000000
         75%
                      2.000000
         max
                      9.000000
         Name: customer_service_calls, dtype: float64
         cs_churn_df = analysis_df.groupby('customer_service_calls')['churn'].sum().reset
In [60]:
          cs_churn_df = cs_churn_df.rename(columns={"customer_service_calls": "#_of_calls"
          variable 1 = analysis df['customer service calls'].value counts().reset index()
          variable_1 = variable_1.rename(columns={"index": "#_of_calls", "customer_service")
          cs_churn_df = cs_churn_df.merge(variable_1, on='#_of_calls')
          churn_rate = cs_churn_df.apply(lambda x: x['churn'] / x['#_of_accounts'], axis=1
          cs_churn_df['churn_rate'] = churn_rate
          cs_churn_df
            #_of_calls churn #_of_accounts churn_rate
Out[60]:
          0
                    0
                         92
                                      697
                                            0.131994
          1
                    1
                        122
                                     1181
                                            0.103302
                    2
                                      759
          2
                         87
                                            0.114625
          3
                    3
                         44
                                      429
                                            0.102564
          4
                    4
                         76
                                      166
                                            0.457831
          5
                    5
                         40
                                       66
                                            0.606061
          6
                    6
                                       22
                                            0.636364
          7
                    7
                          5
                                        9
                                            0.555556
          8
                    8
                                        2
                                           0.500000
                          1
          9
                    9
                                            1.000000
In [61]:
          fig, ax = plt.subplots(figsize=(10,10))
          p = sns.barplot(x="#_of_calls", y="churn_rate", data=cs_churn_df, color='mediump
```

```
p.set_xlabel("Number of Customer Service Calls", fontsize = 15)
```

```
p.set_ylabel("Churn Rate", fontsize = 15)

ax.yaxis.set_major_formatter(mtick.PercentFormatter(xmax=1, decimals=None, symbo p.set_title("Churn Rate by Number of Customer Service Calls", fontsize = 20)
plt.figsize=(30,20)
line = plt.axhline(y=.145, color='red')
plt.savefig('images/project_3_CS_Churn_Rate')
ax.legend([line], ['Base Churn Rate - 14.49%'])
plt.show();
```



#### **Analysis:**

- There is a very strong relationship between the number of Customer Service Calls and Churn Rate.
- If there are 0-3 calls, those customers are below the avg. churn rate.
- At 4 Calls, the Churn Rate jumps to 45.7%, 4X the avg. churn rate.
- The Mode for Customer Service Calls is 1, with 2 or more calls being in the top quartile.
- Over Half of all customers make 1 or less customer service calls. (1878 of 3333: 56%)

• Hypothesis is that customers that are unhappy (and therefore more likely to cancel their service) are calling customer service more often.

#### International Plan

```
intl df = analysis df[['international plan yes', 'international plan no', 'churn
In [62]:
          intl_churn_df = intl_df.groupby('churn').sum().reset_index()
          intl_churn_df = intl_churn_df.transpose()
          intl_churn_df = intl_churn_df.rename(columns={0: "stayed", 1: "churned"})
          intl churn df['total'] = intl churn df.apply(lambda x: x['stayed'] + x['churned'
          intl churn df['churn rate'] = intl churn df.apply(lambda x: x['churned'] / x['to
          intl churn df
                               stayed churned
Out[62]:
                                                 total churn_rate
                        churn
                                  0.0
                                           1.0
                                                  1.0
                                                       1.000000
                                                       0.424149
          international_plan_yes
                                186.0
                                         137.0
                                               323.0
           international_plan_no 2664.0
                                        346.0 3010.0
                                                        0.114950
In [63]:
          df2 = df.copy()
          df2 = df2[['international_plan', 'total_intl_minutes', 'total_intl_calls', 'tota
                      customer_service_calls', 'total_day_minutes', 'total_day_charge', 'ch
          df2.groupby('international_plan').mean()
In [64]:
                           total_intl_minutes total_intl_calls total_intl_charge customer_service_calls to
Out[64]:
          international_plan
                                 10.195349
                                               4.465449
                                                                                     1.573422
                       no
                                                                2.753279
                                 10.628173
                                                4.609907
                                                                2.869907
                                                                                     1.464396
                      yes
```

#### **Analysis:**

NOTE: Data shows that Customers without the international plan were still able to make international calls. I am operating under the assumption that the data is correct and that there is a seperate International Plan, as indicated by the "International Plan" column. I am also assuming that the data contained in that field is accurate.

- only 323 people (9.5% of customers) have international plans. But those that do have a high rate of churn.
- churn rate for customers with an international plan is 42.4% vs 11.5% for those without an international plan.
- nearly 4X increase in churn rate.
- customers without an international plan are actually under the avg. churn rate, but are close to it.

 International Minutes and the Number of International Calls were the 5th and 6th most important features. There is definitely something wrong with SyriaTel's International Plan. This will be reflected in my Recommendations.

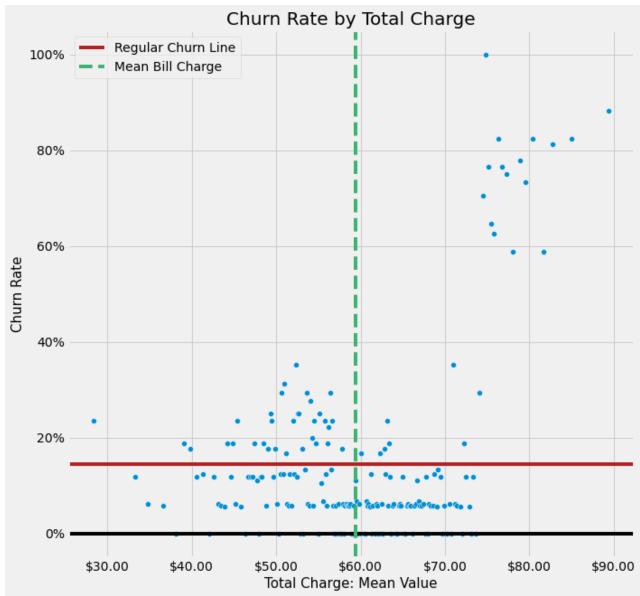
#### **Total Charge**

```
analysis_df['total_charge'].describe()
In [65]:
                   3333.000000
Out[65]: count
                     59.449754
         mean
         std
                     10.502261
         min
                     22.930000
         25%
                     52.380000
         50%
                     59.470000
         75%
                     66.480000
         max
                     96.150000
         Name: total charge, dtype: float64
In [66]:
          charge_df = analysis_df[['total_charge', 'churn']]
          charge_df['charge_group'] = pd.qcut(analysis_df['total_charge'], 200)
          group_counts = charge_df.charge_group.value_counts().reset_index()
          group_counts = group_counts.rename(columns={"index": "charge_group", "charge_gro
          charge df= charge df.groupby('charge group').mean()
          charge df= charge df.rename(columns={'total charge': 'group mean'})
          charge df.head()
         <ipython-input-66-f666cffbefb5>:2: SettingWithCopyWarning:
         A value is trying to be set on a copy of a slice from a DataFrame.
         Try using .loc[row_indexer,col_indexer] = value instead
         See the caveats in the documentation: https://pandas.pydata.org/pandas-docs/stab
         le/user_guide/indexing.html#returning-a-view-versus-a-copy
           charge_df['charge_group'] = pd.qcut(analysis_df['total_charge'], 200)
                         group_mean
                                        churn
Out[66]:
            charge_group
          (22.929, 32.497]
                          28.372353 0.235294
          (32.497, 33.853]
                          33.329412 0.117647
           (33.853, 35.72]
                          34.832500 0.062500
           (35.72, 37.436]
                          36.645882 0.058824
          (37.436, 38.752]
                           38.102941 0.000000
          charge_df = charge_df.reset_index()
In [67]:
          charge_df = charge_df.merge(group_counts, on='charge_group')
          charge_df.head()
Out[67]:
               charge_group group_mean
                                           churn #_of_accounts
                             28.372353 0.235294
          0 (22.929, 32.497]
                                                           17
          1 (32.497, 33.853]
                             33.329412 0.117647
                                                           17
          2
             (33.853, 35.72]
                             34.832500 0.062500
                                                           16
          3
              (35.72, 37.436]
                             36.645882 0.058824
                                                           17
```

 charge\_group
 group\_mean
 churn
 #\_of\_accounts

 4
 (37.436, 38.752]
 38.102941
 0.000000
 17

```
import matplotlib.ticker as mtick
In [68]:
          fig, ax = plt.subplots(figsize=(10,10))
          p = sns.scatterplot(x="group mean", y="churn", data=charge df);
          p.set_xlabel("Total Charge: Mean Value", fontsize = 15)
          p.set_ylabel("Churn Rate", fontsize = 15)
          ax.yaxis.set_major_formatter(mtick.PercentFormatter(xmax=1, decimals=None, symbol
          #p.xaxis.set major formatter(display millions)
          ax.xaxis.set major formatter('${x:1.2f}')
          p.set_title("Churn Rate by Total Charge", fontsize = 20)
          plt.figsize=(30,20)
          line 1 = plt.axhline(y=.145, color='firebrick')
          line 2 = plt.axhline(y=0, color='black')
          line_3 = plt.axvline(x=59.45, linestyle='--',color='mediumseagreen')
          #line 4 = plt.axvline(x=74.00, color='skyblue')
          ax.legend([line_1, line_3], ['Regular Churn Line', 'Mean Bill Charge'])
          plt.savefig('images/project_3_total_charge_churn')
          plt.show();
```



# **Analysis**

- Total Charge of \$74 per month leads to Churn Rate of roughly 70% or greater!
- This affects aprox 240 customers (15 groups of 16)

stayed churned

• While there a a good amount of customers above the average churn line, if you add an extra 10%, almost all are within that range until you get to the extreme outliers.

#### Voice Mail Plan

```
In [69]: vm_df = analysis_df[['voice_mail_plan_yes', 'voice_mail_plan_no', 'churn']]
  vm_df = vm_df.groupby('churn').sum().reset_index()
  vm_df = vm_df.transpose()
  vm_df = vm_df.rename(columns={0: "stayed", 1: "churned"})
  vm_df['total'] = vm_df.apply(lambda x: x['stayed'] + x['churned'], axis=1)
  vm_df['churn_rate'] = vm_df.apply(lambda x: x['churned'] / x['total'], axis=1)
  vm_df[1:3]
```

total churn\_rate

Out[69]:

	stayed	churned	total	churn_rate
voice_mail_plan_yes	842.0	80.0	922.0	0.086768
voice mail plan no	2008.0	403.0	2411.0	0.167151

#### Analysis:

- 323 people (27.6% of customers) have a voicemail plan.
- Customers that do NOT have a voicemail plan have twice the churn rate of customers that do.
- The churn rate for customers without voicemail is slightly higher than the base churn rate, but since the churn rate for customers with voicemail is significantly lower, that gives this good overall significance.

## **Conclusions**

#### **Questions to Answer: Revisited**

What is the Baseline Churn Rate?

- 14.49%
- This is the percentage of churn that occured in the dataset I was provided.

What Factors Contribute to Churn? Which has the biggest impact?

The 4 factors that have the biggest impact on Churn (in order) are:

- 1. Total Amount Charged
- 2. A High Number of Customer Service Calls.
- 3. Customer having an international plan.
- 4. Customer not having a voicemail plan.
- All other features have significantly less impact on Churn. (<.05 importance)

What can be done to identify when a customer is at risk for churn?

Based on my analysis, here is where customers "cross the line" into being at a high risk for churn:

- Having a Total Charge of \$74 or more.
- Calling Customer Service 4 or more times.
- Having an international plan.
- Not Having a Voice Mail plan.

#### Recommendations

# Recommendation #1: Increased Focus on Customer Service.

- There is a sharp increase in Churn when a Customer reaches their 4th call to customer service. In order to retain more customers, SyriaTel should focus on resolving whatever issues that customers bring up with Customer Service. If all questions are answered, and issues are explained and addressed, this should lead to happier customers, less customer service calls, and less churn.
- Of course, the call itself isn't the issue. Customer service calls are a sign that something is wrong, and the more that a customer calls, the more likely they are to be having problems with the service and/or paying their bills.
- I recommend that SyriaTel analyze any data that they have on Customer Service calls to see what issues customers were bringing up and at what frequency. Proactively dealing with these issues will likely cause a decrease in churn.

# Recommendation #2: Take a good look at your international plan and see why it increases the amount of Churn

- Customers without the international plan are able to make international calls.
- Customers with the international plan end up leaving.
- I don't have data on how much the international plan costs or how it is used, but it is causing higher churn.
- Perhaps it costs too much, or doesn't give an advantage over not having the plan, or is inferior to the competition.
- International Minutes and Number of International Calls also have feature importance as well so they should also be investigated.

# Recommendation #3: Offer a Flat Price Model to Combat High Customer Charges

 Making more money is good, but there is a strong correlation between churn and high charge. This indicates that customers are likely being charged per minute. SyriaTel

would ultimately make MORE money by RETAINING the customers that they already have.

- By charging a flat fee, it eliminates any surprise that the customer has, which should result in less customer service calls, and less churn.
- The flat fee could be offered in tiers.
- The point of this recommendation is that customers know how much their bill is each month, even if they go over on minutes, etc.

# Recommendation #4: Encourage Customers to get a Voice Mail Plan

 Also, analyze to see why there is such a big difference in churn rate when customers don't have a voice mail plan.

Recommendation #5: Set up a system which identifies when a customer is getting close to any of the thresholds identified above.

Please Note: These recommenations are based on the way that everything is currently set up. If my other recommendations are followed, many of these issues would already be taken care of.

Green: Low Risk of Customer Churn.

- 0-1 Customer Service Calls.
- Customer Bill is \$60/month or less.
- Customer does not have International Plan.
- Customer has Voice Mail Plan

Yellow: Account is begining to show warning signs of churn.

- 2-3 Customer Service Calls
- Customer Bill is above \$60/month (the mean value)

Red: Account is at high risk of churn.

- 4 or more Customer Service Calls
- Customer Monthly Bill is at \$74 or higher.
- Customer has International Plan (in it's current form. See Recommendation #2)
- Customer does not have a Voice Mail Plan

# Summary

I was tasked with analyzing the data provided to me by SyriaTel in relation to customers leaving their service. In doing so, I determined that the most important questions to

#### answer were:

- 1. What is the Baseline Churn Rate?
- 2. Which features contribute to churn?
- 3. Which features have the biggest impact on churn?
- 4. What can be done to identify when a customer is at risk for churn?
- 5. What can be done to prevent churn?

After developing an appropriate model (XGBoost, using GridSearch CV to tune parameters), I was able to determine that the 4 features with the largest impact on customer churn were:

- 1. Total Charge
- 2. High Amount of Customer Service Calls
- 3. The presence of an International Plan.
- 4. The presence of a Voice Mail Plan.

Based on these factors, I made the following recommendations for SyriaTel to implement in order to greatly reduce the amount of churn:

- 1. Improve Customer Service: Get to the root of customers' issues and resolve them.
- 2. Take a good look at the international plan that is currently offered and see why customers who have it have such a high rate of churn. Change the plan as necessary to prevent this from happening going forward.
- 3. Change the pricing model from "minutes used" to a flat rate service so that customers will know what to expect to pay each month, while still retaining profit for SyriaTel.
- 4. Incentivize getting a VoiceMail Plan. Also investigate why it helps retain customers.
- 5. Put a system into place for identifying when a customer is at high risk for churn and then be proactive in intervening and helping fix anything that may be leading to churn.

SyriaTel will always have to deal with churn, but if they deal with the features which have the greatest impact on churn, their average churn rate will be significantly lower. I have also provided some metrics for them to use to better identify when customers are at an increased chance of churn.