

# Lecture 34 — DevOps for P4P

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So far, one-off computations:  
you need to answer a question,  
so you write code to do that.

But many systems are long-running.

⇒ Operations.

MPI: still mostly one-off computations  
(even though on multiple computers.)

Cloud computing: often long-lived systems,  
but we didn't talk about how.

Today: many companies fuse  
development (writes the software)  
and operations (tends the software).



## Startups:

No money to pay for separate developer and operations teams.

Not that many servers,  
just a few demo systems, test systems, etc...  
but it spirals out from there.

You're not really going to ask Sales to manage these servers, are you?  
So, there's DevOps.

Is DevOps a good idea?

Can be used for both good and evil.

Good:

- developers involved across the software lifecycle.  
(can learn a lot doing ops...)
- developers motivated to use correct tools & document processes.

Systems have long come with complicated (“flexible”) configuration options.

Sendmail is particularly notorious, but apache and nginx aren’t super easy to configure either.

First principle: treat *configuration as code*.

- use version control on your configuration.
- test your configurations.
- aim for a suite of modular services that integrate together smoothly.
- refactor configuration files.
- use continuous builds (more on that later).

Excellent idea: tools for configuration.

Not enough to write text

“How to Install AwesomeApp”

e.g. use Red Hat Package Manager (RPM)—  
build, installation, and update automatic & simple.

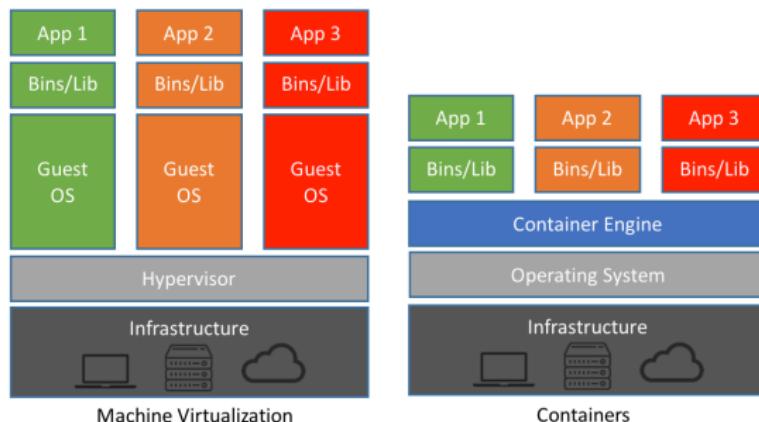
Complicated means mistakes...people forget steps.  
They are human.

# Containerize Me, Captain



- Manual install
- Package Manager (RPM/JAR/DLL Hell)
- Virtual Machines
- Containerization

See this diagram from NetApp:



Servers means servers, or virtual machines, or containers.

At scale (smaller than you think):  
use mass tools for dealing with servers,  
rather than doing tasks manually.

At least: cloud-like server initialization without  
manual intervention;  
must be able to spin up a server programmatically.

Use APIs to access your infrastructure. Examples:

- storage
- naming and discovery
- monitoring

Avoid one-offs—use open-source tools when applicable.  
But build your own tools if needed.

Is this what we are best at?

Think extra carefully if you plan to do roll your own anything that is security or encryption related.

A breach of data protection regulations can get very expensive. See  
<https://www.enforcementtracker.com/>

eBay:

- 1995: perl scripts;
- 1997: C++/Windows;
- 2002: Java.

Each of these architectures was appropriate at the time, but not as requirements changed.

More sophisticated successor architectures would have been overkill earlier.

Hard to predict what's needed in the future.

*“Perf is a feature”:*

— Jeff Atwood

That is: apply developer time to perf,  
and make engineering tradeoffs to get it.

Some thoughts:

- design with the eventual replacement in mind;
- don't abandon internal quality (e.g. modularity);
- sacrifice individual modules at a time,  
not the whole system;
- implement new features with a rough draft and  
deploy to a test audience.

Naming is one of the hard problems in computing.

There are only two hard things in computers:

- cache invalidation,
- naming things, and
- off by one errors.

- use canonical one-word names for servers;
- but, use aliases to specify functions, e.g. 1) geography (nyc); 2) environment (dev/tst/stg/prod); 3) purpose (app/sql/etc); and 4) serial number.

There's also the Java package approach of infinite dots:  
live.application.customer.webdomain.com or however  
you want to call it.

Pick something and be consistent.

- pull code from version control;
- build;
- run tests;
- report results.

Don't break the build (or donuts).



Run the CI cycle on every commit;  
results sent by e-mail or instant messenger.

Canarying



Deploy new code incrementally in production,  
also known as “test in prod”:

- stage for deployment;
- remove canary servers from service;
- upgrade canary servers;
- run automatic tests on upgraded canaries;
- reintroduce canary servers into service;
- see how it goes!

Of course: implement your system with rollback.

Things to think about:

- CPU Load
- Memory Utilization
- Disk Space
- Disk I/O
- Network Traffic
- Clock Skew
- Application Response Times

Multiple systems: need an overview of all the systems.

Summary needs to show whether anything is wrong,  
but not an overwhelming wall of data.



**ALERT**

CONDITION: RED



Don't pay someone to stare at the dashboard and press the "Red Alert!" button if anything goes out of some preset range.

No, for that we need some automatic monitoring.

- Alerts: a human must take action now;
- Tickets: a human must take action soon (hours or days);
- Logging: no need to look at this except for forensic/diagnostic purposes.

Common bad situation: logs-as-tickets.



# Feuerwehr

Scheibe einschlagen  
Knopf tief drücken



# Action Stations! Set Condition One Throughout the Ship

What do you do when you hear the fire alarm?

If there is an actual fire, you will not only be wrong,  
you might also be dead.

Alerts and tickets are a great way to make user pain into developer pain.

Some SUPER CRITICAL ticket OMG KITTENS ARE ENDANGERED is an excellent way to learn the lesson...

Devs will take steps that keep these things from happening in the future.