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# 01. **Employee Attrition**

## Research Problem



- What are the conditionally dependent explanatory variables for the probability of employee attrition adjusted for all other variables that gives a good fit to the model?
- What affects the probability of employee attrition the most and the least among the dependent variables?
- Which dependent variable has a linear trend against employee attrition?
- What is the association between years with current manager, performance rating, and years in current role?

# **Purpose of Analysis**

 What are the conditionally dependent explanatory variables for the probability of employee attrition adjusted for all other variables that gives a good fit to the model?
 To find a model with a good fit that explains the reason for the probability of employee attrition





 What affects the probability of employee attrition the most and the least among the dependent variables?

For a manager in a company to effectively focus on eliminating the biggest cause of employee attrition with given resources

o Which dependent variable has a linear trend against employee attrition?

To better understand the relationship between the explanatory variables and response

 What is the association between years with current manager, performance rating, years in current role?

To see how the three variables affect each other and find the cause for high performance rating

# **Explanation**

• The dataset is a fictional data set created by IBM data scientists to find components that impact employee attrition. There are 1470 employees (or observations) and 25 variables.

```
Gender
    Age
              Attrition
                                  BusinessTravel
                                                                 Department DistanceFromHome Education
                                                                                                                    EducationField EnvironmentSatisfaction
Min. :18.00
              No :1233
                                         : 150
                                                Human Resources
                                                                                                                                  Min. :1.000
                                                                                                                                                         Female:588
                         Non-Travel
                                                                      : 63
                                                                            Min. : 1.000
                                                                                            Min. :1.000
                                                                                                            Human Resources : 27
1st Qu.:30.00
                         Travel_Frequently: 277
                                                                            1st Qu.: 2.000
                                                                                            1st Qu.:2.000
                                                                                                            Life Sciences :606
                                                                                                                                  1st Qu.:2.000
                                                                                                                                                         Male :882
                                                Research & Development:961
Median :36.00
                         Travel_Rarely
                                                                            Median : 7.000
                                                                                                                           :159
                                                                                                                                  Median :3.000
                                                                                            Median :3.000
                                                                                                           Marketina
Mean :36.92
                                                                            Mean : 9.193
                                                                                            Mean :2.913
                                                                                                            Medical
                                                                                                                           :464
                                                                                                                                  Mean :2.722
3rd Qu.:43.00
                                                                                                                           : 82
                                                                                                                                  3rd Qu.:4.000
                                                                            3rd Qu.:14.000
                                                                                            3rd Qu.:4.000
                                                                                                           0ther
Max. :60.00
                                                                                                           Technical Degree:132
                                                                                 :29.000
                                                                                            Max. :5.000
                                                                                                                                  Max. :4.000
                                 JobRole
                                                                                                                             PerformanceRating RelationshipSatisfaction
JobInvolvement
                                            JobSatisfaction MaritalStatus MonthlyIncome
                                                                                        NumCompaniesWorked Over18 OverTime
Min. :1.00 Sales Executive
                                     :326 Min. :1.000
                                                          Divorced:327
                                                                         Min. : 1009
                                                                                        Min. :0.000
                                                                                                                   No :1054
                                                                                                                              Min. :3.000
                                                                                                                                               Min. :1.000
1st Qu.:2.00
              Research Scientist
                                     :292
                                            1st Qu.:2.000
                                                          Married:673
                                                                         1st Qu.: 2911
                                                                                        1st Qu.:1.000
                                                                                                                   Yes: 416 1st Qu.:3.000
                                                                                                                                               1st Qu.:2.000
Median :3.00
              Laboratory Technician
                                     :259
                                            Median :3.000
                                                           Single :470
                                                                         Median : 4919
                                                                                        Median :2.000
                                                                                                                              Median:3.000
                                                                                                                                               Median :3.000
    :2.73
             Manufacturing Director
                                     :145
                                            Mean :2.729
                                                                         Mean : 6503
                                                                                        Mean :2.693
                                                                                                                              Mean :3.154
                                                                                                                                               Mean :2.712
                                            3rd Qu.:4.000
3rd Qu.:3.00
             Healthcare Representative:131
                                                                         3rd Ou.: 8379
                                                                                        3rd Qu.:4.000
                                                                                                                              3rd Ou.:3.000
                                                                                                                                               3rd Qu.:4.000
Max. :4.00
             Manager
                                     :102
                                            Max. :4.000
                                                                         Max. :19999
                                                                                        Max. :9.000
                                                                                                                              Max. :4.000
                                                                                                                                               Max. :4.000
                                     :215
              (Other)
TotalWorkingYears WorkLifeBalance YearsAtCompany
                                                YearsInCurrentRole YearsSinceLastPromotion YearsWithCurrManager
Min. : 0.00
                Min. :1.000 Min. : 0.000
                                                Min. : 0.000
                                                                  Min. : 0.000
                                                                                        Min. : 0.000
1st Qu.: 6.00
                1st Qu.:2.000
                                1st Qu.: 3.000
                                                1st Qu.: 2.000
                                                                  1st Qu.: 0.000
                                                                                        1st Qu.: 2.000
Median :10.00
                Median :3.000
                                Median : 5.000
                                                Median : 3.000
                                                                  Median : 1.000
                                                                                        Median : 3.000
Mean :11.28
                Mean :2.761
                                Mean : 7.008
                                                Mean : 4.229
                                                                  Mean : 2.188
                                                                                        Mean : 4.123
3rd Qu.:15.00
                3rd Qu.:3.000
                                3rd Qu.: 9.000
                                                3rd Qu.: 7.000
                                                                  3rd Qu.: 3.000
                                                                                         3rd Qu.: 7.000
    :40.00
                Max. :4.000
                               Max. :40.000
                                                Max. :18.000
                                                                  Max. :15.000
                                                                                        Max. :17.000
```

# **Explanation**



 Ordinal categorical variables are already coded with numeric values given below.



- Education 1 'Below College' 2 'College' 3 'Bachelor' 4 'Master' 5 'Doctor'
- EnvironmentSatisfaction 1 'Low' 2 'Medium' 3 'High' 4 'Very High'
- JobInvolvement 1 'Low' 2 'Medium' 3 'High' 4 'Very High'
- JobSatisfaction 1 'Low' 2 'Medium' 3 'High' 4 'Very High'
- PerformanceRating 1 'Low' 2 'Good' 3 'Excellent' 4 'Outstanding'
- RelationshipSatisfaction 1 'Low' 2 'Medium' 3 'High' 4 'Very High'
- WorkLifeBalance 1 'Bad' 2 'Good' 3 'Better' 4 'Best'

# Logistic Regression



 Consider that we have 1470 independent binary data, a binomial random component regarding whether there is employee attrition or not.



- We will construct a logistic regression model using logit link function.
- First, the 5 explanatory variables, Job Satisfaction, Marital Status, Monthly Income, Relationship Satisfaction, and Work Life Balance are assumed to be the dependent variables on the employee attrition.

# Condition for Goodness of Fit Test

- To perform the goodness of fit test, we will discretize the continuous variable,
   Monthly Income.
- MonthlyIncome=cut(MonthlyIncome, breaks=5, include.lowest = TRUE, labels
   = c(1,2,3,4,5))
- Yes=1 and No=0 is encoded in Attrition.
- Each fitted cell in the contingency table should be bigger than 5.

fit1=glm(Attrition~factor(JobSatisfaction)+MonthlyIncome+MaritalStatus+factor(RelationshipSatisfaction)+factor(WorkLifeBalance),family=binomial,data=dat1)
n=nrow(dat1)

fit.yes=n\*fitted(fit1); fit.no=n\*(1-fitted(fit1))
sum(fit.yes<5); sum(fit.no<5)</pre>

```
-0.642 0.520719
       -1.954 0.050716 .
       -2.213 0.026921 *
0.2128 -4.450 8.59e-06 ***
0.1892 -4.136 3.53e-05 ***
0.2390 -1.158 0.246919
0.4818 -2.632 0.008498 **
0.4716 -3.812 0.000138 ***
0.2187 5.196 2.03e-07 ***
0.2326 -1.634 0.102322
0.2079 -1.654 0.098083 .
0.2116 -1.961 0.049884 *
0.2987 -2.346 0.018983 *
0.2769 -3.656 0.000256 ***
0.3403 -2.012 0.044250 *
```

Estimate Std. Error z value Pr(>|z|)

1.069 0.284973

-0.2344

-0.4373

-0.4414

-0.9470

-0.7824

-0.2768

-1.2680

-1.7978

0.2384

1.1366

-0.7007

-1.0122

-0.6845

Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

(Dispersion parameter for binomial family taken to be 1)

Null deviance: 1298.6 on 1469 degrees of freedom Residual deviance: 1173.6 on 1454 degrees of freedom

Coefficients:

MonthlyIncome2

MonthlyIncome3

MonthlyIncome4

MonthlyIncome5

AIC: 1205.6

MaritalStatusMarried

MaritalStatusSinale

factor(WorkLifeBalance)2

factor(WorkLifeBalance)3

factor(WorkLifeBalance)4

factor(RelationshipSatisfaction)2 -0.3800

factor(RelationshipSatisfaction)3 -0.3439

factor(RelationshipSatisfaction)4 -0.4150

Number of Fisher Scoring iterations: 5

factor(JobSatisfaction)2

factor(JobSatisfaction)3

factor(JobSatisfaction)4

(Intercept)



**Goodness of Fit Test** 

1-pchisq(1173.6,1454) -> 1 > 0.05

Likelihood Ratio Test of all coefficients being O

1-pchisq(1298.6-1173.6,1469-1454) < 0.05

-> TRUE

Likelihood Ratio Test for each coefficient being 0

```
Pr(>Chisq)
factor(RelationshipSatisfaction)
                                      0.2167
```

-> conditionally independent



```
o The estimated odds ratio of having employee attrition for having high income level is exp(-1.7978)= 0.17 times that for not having high income level.
```

- The estimated odds ratio of having employee attrition for married people is exp(0.2384)= 1.27 times that for nonmarried people.
- It is not significant that the coefficient of Marital Status Married is 0 while not true for high monthly income

```
Coefficients:
                                 Estimate Std. Error z value Pr(>|z|)
                                  -0.2344
(Intercept)
                                                      -0.642 0.520719
factor(JobSatisfaction)2
                                  -0.4373
                                                      -1.954 0.050716 .
factor(JobSatisfaction)3
                                  -0.4414
                                                      -2.213 0.026921 *
factor(JobSatisfaction)4
                                  -0.9470
                                                     -4.450 8.59e-06 ***
MonthlyIncome2
                                  -0.7824
                                              0.1892 -4.136 3.53e-05 ***
MonthlyIncome3
                                  -0.2768
                                              0.2390 -1.158 0.246919
MonthlyIncome4
                                  -1 2680
                                              0.4818 -2.632 0 008498 **
MonthlyIncome5
                                  -1.7978
                                              0.4716 -3.812 0.000138 ***
MaritalStatusMarried
                                   0.2384
                                                      1.069 0.284973
MaritalStatusSinale
                                   1.1300
                                                       5.196 Z.voe-v/ ***
factor(RelationshipSatisfaction)2 -0.3800
                                              0.2326 -1.634 0.102322
factor(RelationshipSatisfaction)3 -0.3439
                                                     -1.654 0.098083 .
factor(RelationshipSatisfaction)4 -0.4150
                                              0.2116 -1.961 0.049884 *
factor(WorkLifeBalance)2
                                  -0.7007
factor(WorkLifeBalance)3
                                  -1.0122
                                                     -3.656 0.000256 ***
factor(WorkLifeBalance)4
                                  -0.6845
                                              0.3403 -2.012 0.044250 *
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
(Dispersion parameter for binomial family taken to be 1)
   Null deviance: 1298.6 on 1469 degrees of freedom
Residual deviance: 1173.6 on 1454 degrees of freedom
AIC: 1205.6
Number of Fisher Scoring iterations: 5
```



# **Stepwise Algorithm: AIC**

```
\diamondsuit
```

```
Step: AIC=1204.03
Attrition ~ factor(JobSatisfaction) + MonthlyIncome + MaritalStatus + factor(WorkLifeBalance)

Df Deviance AIC

<none> 1178.0 1204.0

- factor(WorkLifeBalance) 3 1192.6 1212.6

- factor(JobSatisfaction) 3 1198.5 1218.5

- MonthlyIncome 4 1219.6 1237.6

- MaritalStatus 2 1220.1 1242.1
```

Goodness of Fit Test

1-pchisq(1178,1457) -> 1 > 0.05



- No complete or quasi-complete separation in the data
- The coefficient or its standard error is not too large.
- The number of Fisher Scoring Iteration is not too large
- Diagnostic Investigation

sum(abs(rstandard(fit2,type="pearson"))>3)/n

- -> n is the number of observations
- -> 0.03; About **3**% of the cells show lack of fit based on Pearson standardized residual
- -> This result could have happened by chance

```
\Leftrightarrow
```

```
Coefficients:
                        Estimate Std. Error z value Pr(>|z|)
(Intercept)
                          -0.5141
                                             -1.517 0.129306
factor(JobSatisfaction)2 -0.4430
factor(JobSatisfaction)3 -0.4396
factor(JobSatisfaction)4 -0.9474
MonthlyIncome2
                          -0.7790
                                            -4.131 3.62e-05
MonthlyIncome3
                          -0.3017
                                     0.2382 -1.267 0.205319
MonthlyIncome4
                                     0.4804 -2.635 0.008403 **
MonthlyIncome5
                         -1.8246
                                     0.4715
                                            -3.87() 0.000109 ***
MaritalStatusMarried
                          0.2577
                                              1.159 0.246556
MaritalStatusSingle
                          1.1386
                                              5.218 1.81e-07 ***
factor(WorkLifeBalance)2 -0.7313
                                     0.2976 -2.457 0.014011
factor(WorkLifeBalance)3 -1.0378
                                            -3.761 0.000170 ***
factor(WorkLifeBalance)4 -0.7152
                                     0.3387 -2.111 0.034748 *
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
(Dispersion parameter for binomial family taken to be 1)
    Null deviance: 1298.6 on 1469 degrees of freedom
Residual deviance: 1178.0 on 1457 degrees of freedom
AIC: 1204
Number of Fisher Scoring iterations: 5
```

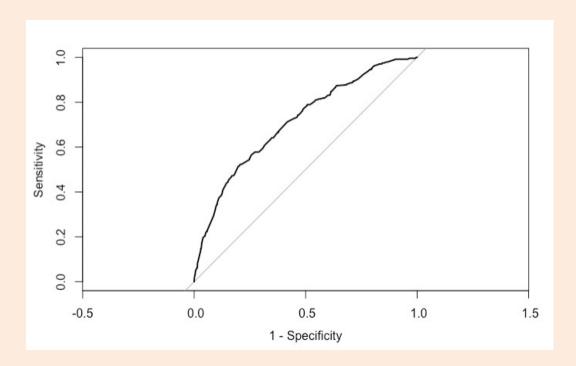
The estimated odds ratio of having employee attrition for having high income level is exp (-1.8246)= 0.17 times that for not having high income level.

The estimated odds ratio of having employee attrition for married people is exp(0.2577)= 1.3 times that for non-married people.

It is not significant that the coefficient of Marital Status Married is 0 while not true for high monthly income.

## **Predictive Power**







- -> The area under the curve: 0.7117 (better than random guessing)
- -> The correlation between the observation and fitted value is 0.300759.

### **Linear Trend**



fit2=glm(Attrition~factor(JobSatisfaction)+MonthlyIncome+MaritalStatus+factor(WorkLifeBalance),family=binomial,data=dat1)
# Original

fit3=glm(Attrition~JobSatisfaction+MonthlyIncome+MaritalStatus+factor(WorkLifeBalance),family=binomial,data=dat1)

# Check linear trend for Job Satisfaction

fit4=glm(Attrition~factor(JobSatisfaction)+as.numeric(MonthlyIncome)+MaritalStatus+factor(WorkLifeBalance),family=binomial,data=dat1)

Check linear trend for Monthly Income

fit5=glm(Attrition~factor(JobSatisfaction)+MonthlyIncome+MaritalStatus+WorkLifeBalance,family=binomial,data=dat1)

# Check linear trend for Work Life Balanc





fit2 fit3 fit4 fit5 AIC 1204.029 1202.204 1208.411 1208.044

 Conclusion: Job Satisfaction has a linear trend against the probability of having employee attrition.



 Consider that we have 1470 observations about years with current manager, performance rating, and years in current role. Each count for different combination of explanatory variables are assumed to follow poisson
 distribution.



- We will construct a loglinear regression model using log link function.
- To avoid sparse contingency table, we discretize the continuous variables,
   which are years with current manager, and years in current role.

dat1 $\$ YearsInCurrentRole=cut(dat1 $\$ YearsInCurrentRole, breaks = 3, labels = c(1,2,3), include.lowest = T) dat1 $\$ YearsWithCurrManager=cut(dat1 $\$ YearsWithCurrManager, breaks = 3, labels = c(1,2,3), include.lowest = T)



	YearsInCurrentRole	YearsWithCurrManager	PerformanceRating	Freq
1	1	1	3	739
2	2	1	3	73
3	3	1	3	3
4	1	2	3	89
5	2	2	3	271
6	3	2	3	24
7	1	3	3	10
8	2	3	3	26
9	3	3	3	9
10	1	1	4	130
11	2	1	4	8
12	3	1	4	1
13	1	2	4	16
14	2	2	4	58
15	3	2	4	7
16	1	3	4	1
17	2	3	4	3
18	3	3	4	2

○ Condition for Goodness of Fit Test
 ✓ sum(fitted(fit1)\*n<5)=0 -> fitted cells> 5 ->
 satisfied

```
\Leftrightarrow
```

```
Coefficients:
                     Estimate Std. Error z value Pr(>|z|)
                                                 <2e-16 ***
(Intercept)
                     6.29336
                              0.03882 162.13
YearsInCurrentRoleZ -0.80814
                              0.05739 -14.08
                                                 <2e-16 ***
YearsInCurrentRole3 -3.06400 0.15082 -20.32
                                                 <Ze-16 ***
YearsWithCurrManager2 -0.71863
                              0.05656 -12.71
YearsWithCurrManager3 -2.92884
                              0.14372 -20.38
                                                 <Ze-16 ***
PerformanceRating4
                                                <Ze-16 ***
                     -1.70555
                              0.07231 -23.59
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
(Dispersion parameter for poisson family taken to be 1)
    Null deviance: 3589.92 on 17 degrees of freedom
Residual deviance: 760.64 on 12 degrees of freedom
AIC: 856.89
```

- Fit the Loglinear Model for Independence
- Goodness of Fit Test

1-pchisq(760.64,12) < **0.05** 

- -> not well fitted
- -> The three variables are not mutually independent



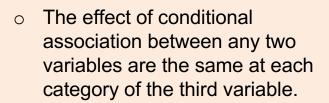


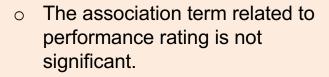
```
Coefficients:
                                        Estimate Std. Error z value Pr(>|z|)
                                                   0.03658 180.674 < 2e-16 ***
(Intercept)
YearsInCurrentRole2
                                        -2.36202
                                                   0.11994 -19.693 < Ze-16 ***
YearsInCurrentRole3
                                        -5.44744
                                                    0.50780 -10.728 < 2e-16 ***
YearsWithCurrManager2
                                        -2.15092
                                                   0.10968 -19.611 < Ze-16 ***
YearsWithCurrManager3
                                        -4.33042
                                                    0.30818 -14.052 < 2e-16 ***
PerformanceRating4
                                        -1.76420
                                                    0.09360 -18.849 < Ze-16 ***
YearsInCurrentRole2:YearsWithCurrManager2 3.51735
                                                    0.16164 21.760 < Ze-16 ***
YearsInCurrentRole3:YearsWithCurrManager2 4.14736
                                                    0.54148
                                                            7.659 1.87e-14 ***
YearsInCurrentRole2:YearsWithCurrManager3 3.33976
                                                    0.37274 8.960 < Ze-16 ***
YearsInCurrentRole3:YearsWithCurrManager3 5.39608
                                                    0.65877 8.191 2.59e-16 ***
                                                    0.21657 -0.355
YearsInCurrentRoleZ:PerformanceRating4
                                        -0.07682
                                                                      0.723
                                                                      0.347
YearsInCurrentRole3:PerformanceRating4
                                                    0.40877 0.941
                                                                      0.272
YearsWithCurrManager2:PerformanceRating4 0.23233
                                                    0.21136 1.099
YearsWithCurrManager3:PerformanceRating4 -0.30337
                                                                      0.524
                                                   0.47616 -0.637
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
(Dispersion parameter for poisson family taken to be 1)
    Null deviance: 3589.9163 on 17 degrees of freedom
Residual deviance:
                     2.0587 on 4 degrees of freedom
AIC: 114.31
Number of Fisher Scoring iterations: 4
```

- Fit the Loglinear Model for Homogeneous association
- Goodness of Fit Test
  - 1-pchisq(2.0587,4)>0.05
- -> well fitted
- -> The three variables have a homogeneous association

```
\
```

```
Coefficients:
                                         Estimate Std. Error z value Pr(>|z|)
(Intercept)
                                                    0.03658 180.674 < 2e-16 ***
YearsInCurrentRole2
                                         -2.36202
                                                    0.11994 -19.693 < Ze-16 ***
YearsInCurrentRole3
                                         -5.44744
                                                    0.50780 -10.728 < 2e-16
YearsWithCurrManager2
                                         -2.15092
                                                    0.10968 -19.611 < Ze-16 ***
YearsWithCurrManager3
                                         -4.33042
                                                    0.30818 -14.052 < Ze-16 ***
PerformanceRating4
                                         -1.76420
                                                    0.09360 -18.849 < Ze-16 ***
YearsInCurrentRole2:YearsWithCurrManager2 3.51735
                                                    0.16164 21.760 < Ze-16 ***
YearsInCurrentRole3:YearsWithCurrManager2 4.14736
                                                    0.54148 7.659 1.87e-14 ***
YearsInCurrentRole2:YearsWithCurrManager3 3.33976
                                                    0.37274 8.960 < 2e-16 ***
YearsInCurrentRole3:YearsWithCurrManager3 5.39608
                                                    0.65877 8.191 2.59e-16 ***
YearsInCurrentRoleZ:PerformanceRating4
                                                                       0.723
                                         -0.07682
                                                    0.21657 -0.355
YearsInCurrentRole3:PerformanceRating4
                                          0.38477
                                                    0.40877 0.941
                                                                       0.347
YearsWithCurrManager2:PerformanceRating4
                                        0.23233
                                                    0.21136 1.099
                                                                       0.272
YearsWithCurrManager3:PerformanceRating4 -0.30337
                                                    0.47616 -0.637
                                                                       0.524
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
(Dispersion parameter for poisson family taken to be 1)
   Null deviance: 3589.9163 on 17 degrees of freedom
Residual deviance: 2.0587 on 4 degrees of freedom
AIC: 114.31
Number of Fisher Scoring iterations: 4
```









```
Coefficients:
                                        Estimate Std. Error z value Pr(>|z|)
                                                   0.03570 184.897 < Ze-16 ***
(Intercept)
YearsInCurrentRole2
                                         -2.37289
                                                    0.11617 -20.425 < 2e-16 ***
YearsInCurrentRole3
                                        -5.38105
                                                   0.50115 -10.737 < 2e-16 ***
YearsWithCurrManager2
                                        -2.11338
                                                   0.10332 -20.455 < 2e-16 ***
YearsWithCurrManager3
                                         -4.36945
                                                   0.30341 -14.401 < Ze-16 ***
PerformanceRating4
                                         -1.70555
                                                   0.07231 -23.587 < 2e-16 ***
YearsInCurrentRole2:YearsWithCurrManager2 3.51499
                                                   0.16143 21.774 < 2e-16 ***
YearsInCurrentRole3:YearsWithCurrManager2 4.16108
                                                   0.54123 7.688 1.49e-14 ***
YearsInCurrentRole2:YearsWithCurrManager3 3.34229
                                                   0.37268 8.968 < 2e-16 ***
YearsInCurrentRole3:YearsWithCurrManager3 5.38105
                                                   0.65800 8.178 2.89e-16 ***
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
(Dispersion parameter for poisson family taken to be 1)
    Null deviance: 3589.9163 on 17 degrees of freedom
Residual deviance: 5.8915 on 8 degrees of freedom
AIC: 110.14
Number of Fisher Scoring iterations: 4
```

#### Goodness of Fit Test

1-pchisq(5.8915,8)>0.05



- -> well fitted
- -> Performance Rating is independent of Years In Current Role and Years with Current Manager
- -> Years In Current Role and Years with Current Manager are positively correlated for level 2 and 3.



	V	V	BC	C.L.
931	rearsinCurrentRole	YearsWithCurrManager	The state of the s	fit
1	1	1	3	735.398639
2	2	1	3	68.546939
3	3	1	3	3.385034
4	1	2	3	88.857143
5	2	2	3	278.419048
6	3	2	3	26.234014
7	1	3	3	9.308844
8	2	3	3	24.541497
9	3	3	3	9.308844
10	1	1	4	133.601361
11	2	1	4	12.453061
12	3	1	4	0.614966
13	1	2	4	16.142857
14	2	2	4	50.580952
15	3	2	4	4.765986
16	1	3	4	1.691156
17	2	3	4	4.458503
18	3	3	4	1.691156



# **Suggestion & Conclusion**

o What are the conditionally dependent explanatory variables for the probability of employee attrition adjusted for all other variables that gives a good fit to the model?

### Job Satisfaction, Marital Status, Monthly Income, and Work Life Balance

• What affects the probability of employee attrition the most and the least among the dependent variables?

#### Monthly Income (Level 5), and Marital Status(Married)

• Which dependent variable has a linear trend against employee attrition?

#### **Job Satisfaction**

• What is the association between years with current manager, performance rating, years in current role?

#### **Independent Performance Rating**

Correlated years with current manager and years in current role

# 02. Happiness 1972-2006

## **Research Problem**



o Can we fit the given data using only finrela (relative financial status), year, or health?



o What is the association between health, and relative financial status?

# **Purpose of Analysis**



o Can we fit the given data using only finrela (relative financial status), year, or

health?

To find a model that fits the data well with only the info of finrela, year, or health

o What is the association between health, and relative financial status?

To see any possible trend between health and relative financial status

# **Explanation**

• The data is a small sample of variables related to happiness from the general social survey (GSS). The GSS is a yearly cross-sectional survey of Americans, run from 1972 to 2006. There are 51,020 observations, and of the over 5,000 variables, nine were selected related to happiness:

```
finrela
                                                                                                                                                      health
     id
                                       year
                                                                                      marital
                                                                                                            degree
             not too happy: 5629
                                  Min. :1972
                                               Min. :18.00
                                                               male :22439
                                                                                         :27998
                                                                                                  lt high school:11777 far below average: 2438
                                                                                                                                                        : 2164
Min. : 1
                                                                             married
                                                                                                                                               poor
                                                               female:28581
                                                                             never married:10064
                                                                                                                                                        : 7149
1st Qu.: 491
             pretty happy :25874
                                  1st Qu.:1982
                                                1st Qu.:31.00
                                                                                                  high school :26307
Median :1002
             very happy :14800
                                  Median :1990
                                                Median :43.00
                                                                             divorced
                                                                                         : 6131
                                                                                                  junior college: 2601
                                                                                                                                        :23363
                                                                                                                                                        :17227
                                                                                                                       average
                                                                                                                                               good
Mean :1146
                          : 4717
                                  Mean :1990
                                                     :45.43
                                                                             widowed
                                                                                         : 5032
                                                                                                  bachelor
                                                                                                               : 6918
                                                                                                                       above average
                                                                                                                                       : 8536
                                                                                                                                               excellent:11951
                                                                                                  graduate
3rd Qu.:1504
                                  3rd Qu.:2000
                                                3rd Qu.:58.00
                                                                             separated : 1781
                                                                                                               : 3253 far above average: 898
                                                                                                                                                        :12529
                                                                                                               : 164 NA's
     :4510
                                  Max. :2006
                                                       :89.00
                                                                                                                                       : 4876
                                                NA's
                                                      :184
  wtssall
Min. :0.4297
1st Qu.:0.5501
Median :1.0116
Mean :1.0000
3rd Qu.:1.0985
    :6.4287
```

# **Explanation**

- We will deal with independent 34823 obs after eliminating rows with NA values.
- age age in years: 18–89.
- **degree** highest education: It high school, high school, junior college, bachelor, graduate.
- **finrela** relative financial status: far above, above average, average, below average, far below.
- **happy** happiness: very happy, pretty happy, not too happy.
- **health** health: excellent, good, fair, poor.
- marital- marital status: married, never married, divorced, widowed, separated.
- sex- sex: female, male.
- wtsall- probability weight. 0.43–6

# Logistic Regression



The response variable is happy with 3 categories:

#### very happy, pretty happy, not too happy

- o We assume that the response follows a multinomial distribution.
- We will construct a Baseline-Category Logit Model and Cumulative Logit Model using logit link function.
- The 3 explanatory variables, finrela, health, and year are considered to be the dependent variables for happiness degree.
- To avoid sparse contingency table, we will discretize the continuous variable,
   year.

dat2\$year=cut(dat2\$year,breaks=4, include.lowest = TRUE,labels = c("earlier","early","mid","late"))



fin year health not pretty very  1 far below average earlier poor 40 32 9  2 below average earlier poor 89 131 49  3 average earlier poor 77 140 51  4 above average earlier poor 10 22 8  5 far above average earlier poor 5 4 1  16 far below average early poor 40 16 14  17 below average early poor 91 80 38  18 average early poor 38 122 40  19 above average early poor 5 9 5  20 far above average early poor 4 0 1  31 far below average early poor 4 0 1  31 far below average mid poor 26 22 4  32 below average mid poor 26 63 23  34 above average mid poor 5 15 6  35 far above average mid poor 1 0 0  46 far below average late poor 57 25 10  47 below average late poor 52 90 32										
2 below average earlier poor 89 131 49 3 average earlier poor 77 140 51 4 above average earlier poor 10 22 8 5 far above average earlier poor 5 4 1 16 far below average early poor 40 16 14 17 below average early poor 91 80 38 18 average early poor 38 122 40 19 above average early poor 5 9 5 20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 26 22 4 32 below average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10				fin	year	health	not	pretty	very	
average earlier poor 77 140 51 4 above average earlier poor 10 22 8 5 far above average earlier poor 5 4 1 16 far below average early poor 40 16 14 17 below average early poor 91 80 38 18 average early poor 38 122 40 19 above average early poor 5 9 5 20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 26 22 4 32 below average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	1	far	below	average	earlier	poor	40	32	9	
4 above average earlier poor 10 22 8 5 far above average earlier poor 5 4 1 16 far below average early poor 40 16 14 17 below average early poor 91 80 38 18 average early poor 38 122 40 19 above average early poor 5 9 5 20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 49 66 22 33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	2		below	average	earlier	poor	89	131	49	
5 far above average earlier poor 5 4 1 16 far below average early poor 40 16 14 17 below average early poor 91 80 38 18 average early poor 38 122 40 19 above average early poor 5 9 5 20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 49 66 22 33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	3			average	earlier	poor	77	140	51	
16 far below average early poor 40 16 14 17 below average early poor 91 80 38 18 average early poor 38 122 40 19 above average early poor 5 9 5 20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 49 66 22 33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	4		above	average	earlier	poor	10	22	8	
17 below average early poor 91 80 38 18 average early poor 38 122 40 19 above average early poor 5 9 5 20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 49 66 22 33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	5	far	above	average	earlier	poor	5	4	1	
18 average early poor 38 122 40 19 above average early poor 5 9 5 20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 49 66 22 33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	16	far	below	average	early	poor	40	16	14	
19 above average early poor 5 9 5 20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 49 66 22 33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	17		below	average	early	poor	91	80	38	
20 far above average early poor 4 0 1 31 far below average mid poor 26 22 4 32 below average mid poor 49 66 22 33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	18			average	early	poor	38	122	40	
31 far below average mid poor 26 22 4 32 below average mid poor 49 66 22 33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	19		above	average	early	poor	5	9	5	
32       below average       mid       poor       49       66       22         33       average       mid       poor       26       63       23         34       above average       mid       poor       5       15       6         35 far above average       mid       poor       1       0       0         46 far below average       late       poor       57       25       10	20	far	above	average	early	poor	4	0	1	
33 average mid poor 26 63 23 34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	31	far	below	average	mid	poor	26	22	4	
34 above average mid poor 5 15 6 35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	32		below	average	mid	poor	49	66	22	
35 far above average mid poor 1 0 0 46 far below average late poor 57 25 10	33			average	mid	poor	26	63	23	
46 far below average late poor 57 25 10	34		above	average	mid	poor	5	15	6	
	35	far	above	average	mid	poor	1	0	0	
47 below average late poor 52 90 32	46	far	below	average	late	poor	57	25	10	
	47		below	average	late	poor	52	90	32	
48 average late poor 46 76 23	48			average	late	poor	46	76	23	
49 above average late poor 10 14 3	49		above	average	late	poor	10	14	3	
50 far above average late poor 3 4 2	50	far	above	average	late	poor	3	4	2	

Condition for Goodness of Fit Test
 sum(fitted(fit1)\*n<5)=0 -> fitted cells> 5 ->
 satisfied

# **Cumulative Logit Model**



```
Coefficients:
                    Estimate Std. Error z value Pr(>|z|)
(Intercept):1
                    -0.23110
                                0.06321 -3.656 0.000256 ***
(Intercept):2
                     2.68206
                                0.06557 40.904 < Ze-16 ***
yearearly
                     0.07888
                                0.02893 2.727 0.006395 **
yearmid
                     0.12118
                                0.03029 4.001 6.31e-05 ***
vearlate
                     0.05507
                                0.02871 1.918 0.055087 .
                                0.05219 -9.704 < 2e-16 ***
finbelow average
                    -0.50643
finaverage
                    -1.03858
                                0.05036 -20.622 < 2e-16 ***
finabove average
                    -1.24369
                                0.05454 -22.802 < 2e-16 ***
finfar above average -1.24016
                                0.09275 -13.372 < 2e-16 ***
healthfair
                    -0.45652
                                0.05156 -8.854 < 2e-16 ***
healthgood
                    -0.95038
                                0.04872 -19.507 < 2e-16 ***
                                0.05049 -31.660 < 2e-16 ***
healthexcellent
                    -1.59838
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Names of linear predictors: logitlink(P[Y<=1]), logitlink(P[Y<=2])
Residual deviance: 527.9542 on 148 degrees of freedom
```



1-pchisq(527.9542,148)<0.05

- -> TRUE
- -> not well fitted



# Baseline-Category Logit Model

```
Coefficients:
                       Estimate Std. Error z value Pr(>|z|)
(Intercept):1
                       1.647755 0.098049 16.805 < 2e-16 ***
(Intercept):2
                                 0.089821 12.256 < 2e-16 ***
yearearly:1
                       0.005481
                                 0.051064
                                            0.107 0.9145
vearearly:2
                      0.172796
                                 0.033187
                                            5.207 1.92e-07 ***
yearmid:1
                       0.071542
                                 0.053810
                                           1.330 0.1837
vearmid:2
                      0.234761
                                 0.034896
                                            6.728 1.73e-11 ***
yearlate:1
                                           -0.152
yearlate:2
                      0.133266
                                 0.032856
                                            4.056 4.99e-05 ***
finbelow average:1
                     -0.643234
                                 0.079867 -8.054 8.03e-16 ***
finbelow average:2
                      0.007608
                                 0.071250
                                           0.107
                                                   0.9150
finaverage:1
                     -1.568597
                                 0.077271 -20.300 < 2e-16 ***
finaverage:2
finabove average:1
                     -1.923852
                                 0.089827 -21.417 < 2e-16 ***
finabove average:2
                     -0.562806
                                 0.071200 -7.905 2.69e-15 ***
finfar above average:1 -1.556327
                                 0.159557 -9.754 < 2e-16 ***
finfar above average:2 -0.736489
                                 0.108691 -6.776 1.24e-11 ***
healthfair:1
                      -0.481861
                                 0.078582 -6.132 8.68e-10 ***
healthfair:2
                      0.068022
                                            0.955
                                 0.071199
healthgood:1
                     -1.372106
                                 0.074716 -18.364 < 2e-16 ***
healthgood:2
                     -0.151807
                                 0.066548 -2.281 0.0225 *
healthexcellent:1
                     -2.224899
                                 0.079802 -27.880 < 2e-16 ***
healthexcellent:2
                     -0.851415 0.067184 -12.673 < 2e-16 ***
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Names of linear predictors: log(mu[,1]/mu[,3]), log(mu[,2]/mu[,3])
Residual deviance: 207.0248 on 138 degrees of freedom
```

Goodness of Fit Test

1-pchisq(207.0248,138)= 0.0001302404 < 0.05

- -> TRUE
- -> not well fitted
- -> However, p-value is larger than that of cumulative logit model
- -> The coefficient related to year has the most nonsignificant p-values.

## Likelihood Test

```
7
```

```
fit.nom2=vglm(as.matrix(BB[,-c(1,2,3)])~1,family=multinomial,data=BB)
fit.nominal=vglm(as.matrix(BB[,-c(1,2,3)])~year+fin+health,family=multinomial,data=BB)
fit3=vglm(as.matrix(BB[,-c(1,2,3)])~year+fin,family=multinomial,data=BB)
fit4=vglm(as.matrix(BB[,-c(1,2,3)])~year+health,family=multinomial,data=BB)
fit5=vglm(as.matrix(BB[,-c(1,2,3)])~health+fin,family=multinomial,data=BB)
lrtest(fit.nominal,fit.nom2) # P-value < 0.05
lrtest(fit.nominal,fit3) # P-value < 0.05
lrtest(fit.nominal,fit4) # P-value < 0.05
lrtest(fit.nominal,fit5) # P-value < 0.05</pre>
```



- o Year, finrela, and health are dependent variables to the degree of happiness.
- Based on the overall test, at least one of the 3 explanatory has a nonzero coefficient.

## **Ordinal Variables**



- Now, we assume that relative financial status and health have a linear trend to the degree of happiness.
- o Each variable will have scores (1,2,3,4,5), and (1,2,3,4) respectively.
- o We will now compare baseline and cumulative logit models again.
- o **Result:** Both models give strong significant p-value.

## **Ordinal Variables**



### Cumulative Logit Model

```
Coefficients:
              Estimate Std. Error z value Pr(>|z|)
(Intercept):1 3.56660
                         0.08938 39.905 < Ze-16 ***
(Intercept):2 2.45153
                         0.06621 37.026 < 2e-16 ***
yearearly:1
              0.01648
                         0.05093
                                  0.324
                                          0.7462
yearearly:2
              0.17930
                         0.03304 5.427 5.73e-08 ***
vearmid:1
              0.09412
                         0.05361 1.756
                                          0.0791 .
yearmid:2
              0.25247
                         0.03469 7.278 3.40e-13 ***
yearlate:1
              0.02105
                         0.05035
                                   0.418
                                          0.6759
yearlate:2
              0.15284
                         0.03264 4.683 2.83e-06 ***
fin:1
              -0.68621
                         0.02370 -28.951 < Ze-16 ***
fin:2
              -0.23697
                         0.01544 -15.345 < Ze-16 ***
health:1
              -0.89427
                         0.02248 -39.777 < 2e-16 ***
              -0.42714
                         0.01590 -26.863 < 2e-16 ***
health:2
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Names of linear predictors: log(mu[,1]/mu[,3]), log(mu[,2]/mu[,3])
Residual deviance: 539.5048 on 148 degrees of freedom
```

Baseline-Category Logit Model

```
Coefficients:
              Estimate Std. Error z value Pr(>|z|)
(Intercept):1 0.61954
                         0.05134 12.069 < 2e-16 ***
(Intercept):2 3.52344
                         0.05543 63.564 < 2e-16 ***
yearearly
              0.08734
                         0.02890
                                   3.022 0.00251 **
yearmid
              0.13836
                         0.03023
                                 4.577 4.71e-06 ***
                                 2.680 0.00735 **
vearlate
              0.07672
                         0.02862
                         0.01337 -28.172 < 2e-16 ***
fin
              -0.37655
              -0.55740
                         0.01318 -42.275 < Ze-16 ***
health
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Names of linear predictors: logitlink(P[Y<=1]), logitlink(P[Y<=2])
Residual deviance: 647.8967 on 153 degrees of freedom
```

## **Ordinal Variables**

```
\diamondsuit
```

```
fit1.int01=vglm(as.matrix(BB[,-c(1,2,3)])~year+factor(fin)+factor(health)+factor(fin):factor(health),family=multinomial,data=BB)
fit1.int02=vglm(as.matrix(BB[,-c(1,2,3)])~year+factor(fin)+factor(health)+factor(fin):year,family=multinomial,data=BB)
summary(fit1.int01)
summary(fit1.int02)
1-pchisq(169.5027,114)
1-pchisq(159.9879,114) # Correlated vs. 0.0001302404
```

 The baseline category logit model with interaction (fit1.int02) only gives bigger p-value than the original one. (0.002938662)



 Adding another explanatory variable to finrela, health, and year can create a sparse contingency table.



- o The coefficient related to year has the most non-significant p-values.
- o Eliminate years and fit with the finrela and happy.
- As a result, the baseline category logit model produces bigger p-value than the original for the goodness of fit test 0.003494556.



```
Coefficients:
                       Estimate Std. Error z value Pr(>|z|)
(Intercept):1
                       1.65872
                                  0.09393 17.659 < Ze-16 ***
(Intercept):2
                       1.22305
                                  0.08787 13.920 < 2e-16 ***
finbelow average:1
                       -0.64318
                                  0.07982 -8.057 7.79e-16 ***
finbelow average:2
                       0.00139
                                  0.07119 0.020 0.9844
finaverage:1
                      -1.56861
                                  0.07716 -20.328 < 2e-16 ***
finaverage:2
                       -0.36979
                                  0.06782 -5.453 4.97e-08 ***
finabove average:1
                       -1.92382
                                  0.08980 -21.423 < 2e-16 ***
finabove average:2
                       -0.56963
                                  0.07114 -8.007 1.18e-15 ***
finfar above average:1 -1.55559
                                  0.15953 -9.751 < 2e-16 ***
finfar above average:2 -0.73681
                                  0.10858 -6.786 1.15e-11 ***
healthfair:1
                       -0.48074
                                  0.07856 -6.119 9 390-10 ***
healthfair:2
                       0.07199
                                           1.012
                                                    0.3116
healthgood:1
                       -1.36895
                                  0.07461 -18.348 < Ze-16 ***
healthgood:2
                      -0.13706
                                  0.06646 -2.062
                                                   0.0392 *
healthexcellent:1
                       -2.22143
                                  0.07976 -27.853 < 2e-16 ***
healthexcellent:2
                       -0.84011
                                  0.06712 -12.517 < 2e-16 ***
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Names of linear predictors: log(mu[,1]/mu[,3]), log(mu[,2]/mu[,3])
Residual deviance: 46.8493 on 24 degrees of freedom
```

- The model that treated finrela or health as ordinal is not a good fit.
- The model with interaction term of nominal health and finrela did not fit well, too.
- Conclusion: We cannot fit the data with only any combination of year, finrela, and health possibly unless we reduce the # of categories of years, finrela, or health.



```
fit.or2=vglm(as.matrix(CC[,-c(1,2)])as.numeric(fin)+as.numeric(health),family=cumulative(parallel =T),data=CC) # No Linear Trend
fit.nominal2=vglm(as.matrix(CC[,-c(1,2)])~as.numeric(fin)+as.numeric(health),family=multinomial,data=CC)
summary(fit.or2);summary(fit.nominal2)
1-pchisq(450.2304,36)
1-pchisq(386.4982,34)
fit.or3=vglm(as.matrix(CC[,-c(1,2)])~health+fin+health:fin,family=cumulative(parallel =T),data=CC)
fit.nominal3=vglm(as.matrix(CC[,-c(1,2)])~fin+health+fin:health,family=multinomial,data=CC)
summary(fit.or3);summary(fit.nominal3)
1-pchisq(289.6491,19)
fit.or4=vglm(as.matrix(CC[,-c(1,2)])\sim as.numeric(fin)+health,family=cumulative(parallel =T),data=CC)
fit.nominal4=vglm(as.matrix(CC[,-c(1,2)])~fin+as.numeric(health),family=multinomial,data=CC)
summary(fit.or4);summary(fit.nominal4)
1-pchisq(434.0577,34)
1-pchisq(256.4947,28)
fit10=vglm(as.matrix(CC[,-c(1,2)])~fin,family=multinomial,data=CC)
fit11=vglm(as.matrix(CC[,-c(1,2)])~health,family=multinomial,data=CC)
summary(fit10);summary(fit11)
1-pchisq(1041.41,32)
1-pchisq(1986.135,30)
```



 Consider that we have 34823 observations about health and finrela. Each count for different combinations of the explanatory variables are assumed to follow poisson distribution.



• We will construct a loglinear regression model using log link function.

```
\diamondsuit
```

```
health
                       finrela Freq
        poor far below average 295
        fair far below average 469
        good far below average 628
   excellent far below average 369
        poor
                 below average 789
        fair
                below average 2051
                below average 3578
        good
   excellent
                below average 1844
                       average 725
        poor
        fair
                      average 3215
                      average 8352
        good
12 excellent
                       average 5535
13
                 above average 112
        poor
        fair
                 above average 668
       good
                 above average 2771
16 excellent
                 above average 2802
        poor far above average
18
       fair far above average
       good far above average 200
20 excellent far above average 323
```

- Fit the Loglinear Model for Independence
- Goodness of Fit Test

1-pchisq(2007.6,12) < 0.05

- -> not well fitted
- -> The three variables are not mutually independent





```
Coefficients:
                                       Estimate Std. Error z value Pr(>|z|)
(Intercept)
                                       5.264539 0.032751 160.743 < 2e-16 ***
healthfair
                                       0.338231   0.031759   10.650   < 2e-16 ***
healthgood
                                                0.070305 -15.638 < 2e-16 ***
healthexcellent
finrelabelow average
                                      0.638337    0.032605    19.578    < 2e-16 ***
                                      0.410441 0.049700 8.258 < 2e-16
finrelaaverage
                                      -1.696242 0.075128 -22.578 < 2e-16 ***
finrelaabove average
                                      -5.163116 0.110357 -46.786 < 2e-16 ***
finrelafar above average
as.numeric(health):as.numeric(finrela) 0.339828 0.008225 41.318 < 2e-16 ***
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
(Dispersion parameter for poisson family taken to be 1)
    Null deviance: 42474.25 on 19 degrees of freedom
Residual deviance: 170.73 on 11 degrees of freedom
AIC: 357.66
```



- Fit the Linear-by-Linear model
- Goodness of Fit Test

1-pchisq(170.73,11) < 0.05

- -> not well fitted
- -> There is no linear trend between the health and finrela



Coefficients:					
	Estimate	Std. Error	z value	Pr(> z )	
(Intercept)	5.68698	0.05822	97.677	< 2e-16	***
healthfair	0.46363	0.07431	6.239	4.40e-10	***
healthgood	0.75556	0.07058	10.704	< Ze-16	***
healthexcellent	0.22382	0.07810	2.866	0.00416	**
finrelabelow average	0.98379	0.06824	14.416	< 2e-16	***
finrelaaverage	0.89920	0.06906	13.021	< 2e-16	***
finrelaabove average	-0.96848	0.11099	-8.726	< 2e-16	***
finrelafar above average	-2.46810	0.20830	-11.849	< 2e-16	***
healthfair:finrelabelow average	0.49169	0.08531	5.764	8.22e-09	***
healthgood:finrelabelow average	0.75623	0.08080	9.359	< 2e-16	***
healthexcellent:finrelabelow average	0.62510	0.08894	7.029	2.08e-12	***
healthfair:finrelaaverage	1.02578	0.08493	12.079	< 2e-16	***
healthgood:finrelaaverage	1.68852	0.08051	20.974	< 2e-16	***
healthexcellent:finrelaaverage	1.80885	0.08752	20.668	< 2e-16	***
healthfair:finrelaabove average	1.32216	0.12628	10.470	< 2e-16	***
healthgood:finrelaabove average	2.45290	0.11946	20.533	< 2e-16	***
healthexcellent:finrelaabove average	2.99577	0.12404	24.152	< 2e-16	***
healthfair:finrelafar above average	0.59416	0.24374	2.438	0.01478	
healthgood:finrelafar above average	1.32388	0.22357	5.922	3.19e-09	***
healthexcellent:finrelafar above average	2.33496	0.22180	10.527	< Ze-16	***



#### **Conclusion:**

The saturated model of the two-way contingency table

# **Suggestion & Conclusion**



o Can we fit the given data using only finrela (relative financial status), year, or health?



We cannot fit the data with only any combination of year, finrela, or health possibly unless we reduce the # of categories of years, finrela or health.

What is the association between health, and relative financial status?
 Health and financial status are correlated and do not show linear trend

# Thank you