

Project Presentation

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Define

What is the problem?



Business Description

What is Scout Coffee Co?

- A popular coffee shop for San Luis Obispo Residents
- Offers coffee, baked goods and indoor/outdoor seating



Nearby competition:

- Starbucks
 - Kreuzberg Libertine Coffee Bar Sasquatch
- Blackhorse
- Field Day



Problem Statement

- The Problem:
 - Scout Coffee Co has a high volume of customers that the store currently cannot efficiently handle
 - There aren't enough seats for customers
- The Business Issue:
 - New and returning customers are turned away by the long lines and wait times
 - A lack of seating turns away people who are looking to sit down, especially studying students.

Project Scope

In Scope:

- Seating Availability
- Seating Arrangement
- Outlet/Amenity Availability
- Customer Happiness
- Service Experience

Out of Scope:

- Quality of food/drink provided
- Who comes into the store
- Food making/processing equipment
- Training/Hiring of new or current employees



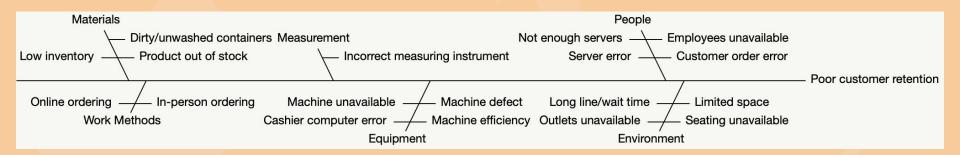
Data Collection

- Direct observation
- Polled customers on visiting experience
 - Asked about experience satisfaction, availability of seating, and (if applicable) reason for not staying
 - Asked why customers decided to get coffee at Scout, and if being able to stay for an extended period of time affected their choice.
- Observed flow of customers to identify total number of customers, seating/table availability, and determine high/low volume periods

Methods of Analysis

- Poll data was configured into a pareto chart and a general customer satisfaction measurement
- Counting data was broken up into categories
 - The date was organized into weekend(Sat & Sun) or weekday(Mon-Fri)
 - Time was organized into morning (8AM-12PM) and afternoon(12PM-4PM)
- Gathered data on number of customers, number of available tables and available seats
- Took 16 samples of sample size 5
- Analyzed with JMP and Excel to visualize busyness and seating availability

Failure Analysis: Fishbone Diagram



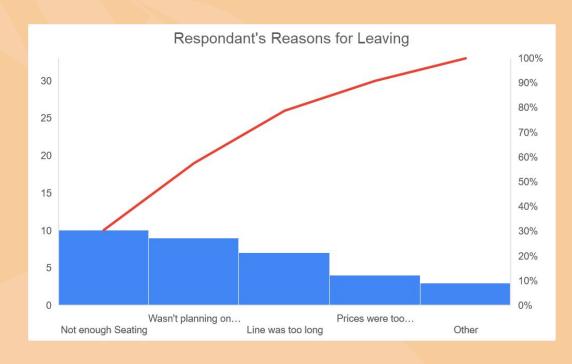
Analyze

Data Analysis



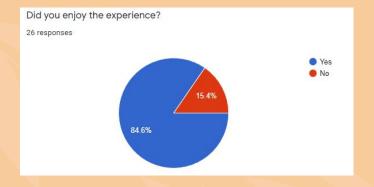
Customer Survey: What Causes Patrons to Leave?

- Survey filled out primarily by Cal Poly students
- Focused on why the respondents chose not to stay
- Pareto Chart identified 3 key reasons for why patrons left:
 - Not enough seating
 - Was not planning on staying to begin with
 - Lines were too long



Data Analysis: Polling Overview

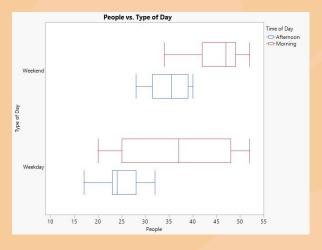
- Customer polling data indicated some potential problems for Scout
 - Overall customer satisfaction seemed positive, with potential room to improve
 - Significant lack of seating

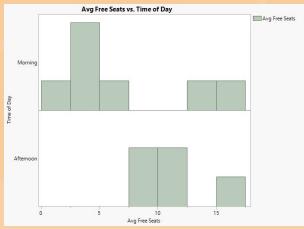


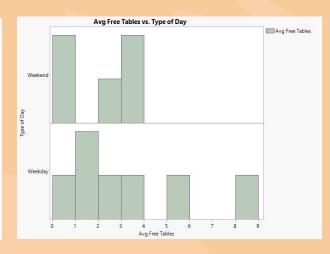


Data Analysis: Counting Data

- There were more patrons on the weekends and during the mornings (10 more on average)
- During the weekdays, the flow of customers is much more variable
- Seating was consistently an issue, especially during the busiest hours







Improve

Ways to Improve



Adjust Seating Arrangement

- Improve seating arrangement to maximize comfortable seating
- Factors to consider when arranging coffee shop layout:
 - Add outlets to encourage students and electronic using customers to use Scout Coffee as their "go-to work spot"
 - Add outdoor seating
 - Make sure to have a stable, strong internet connection that customers can use freely.



Improve Time to Serve during High Volume Hours

- Significantly higher number of patrons during morning hours (8 AM-12PM),
 especially during weekends
- Additional potential methods for improvement during these hours:
 - Increase the number of baristas
 - Simplify menu to decrease the time to make coffee
 - Implement an online order system
 - Add a waiting space for customers waiting on their order with seats, tables, reading material, etc

Control

Implementation



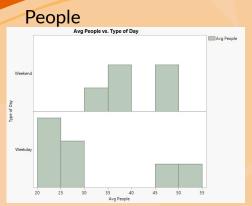
Control: Techniques to Validate Solutions

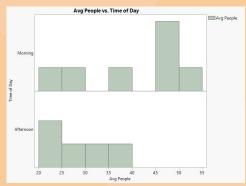
- Implement a Time to Serve counter, recording the time to serve for each customer
- Prompt customers to take a survey on their experience. Include on receipt or with a QR code at the register
- Monitor the number of customers standing, sitting, and the number of open seats/tables
- Create a floor plan with tables and seats. Monitor what locations are frequently occupied and what locations are frequently unoccupied to maximize the quality and availability of seats

Thank you!

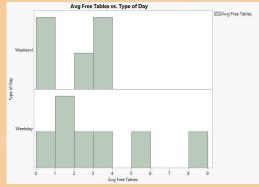
Questions?

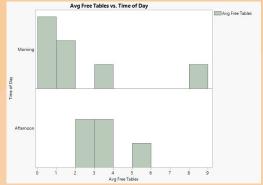




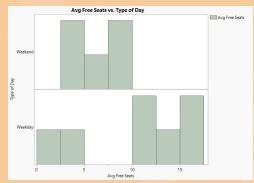


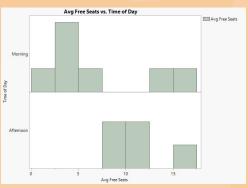






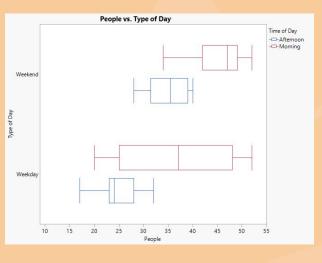
Seating

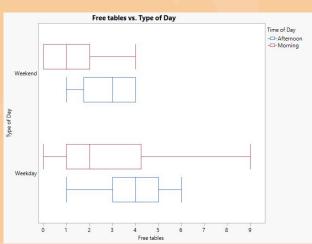


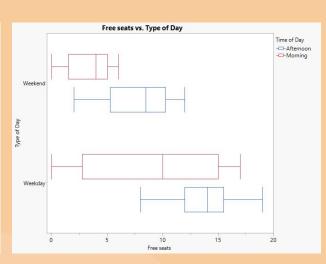


Different ways of visualizing data: Scatter Plots

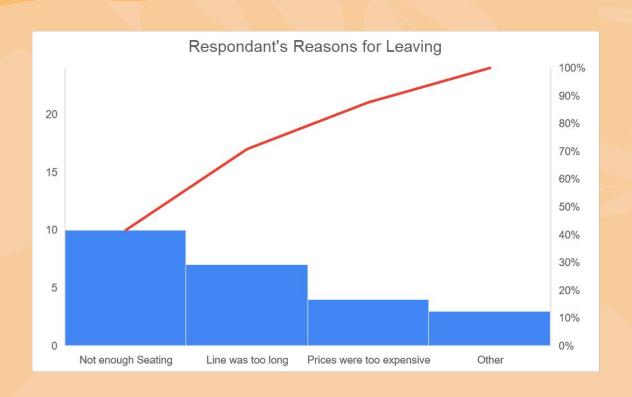
People Tables Seating



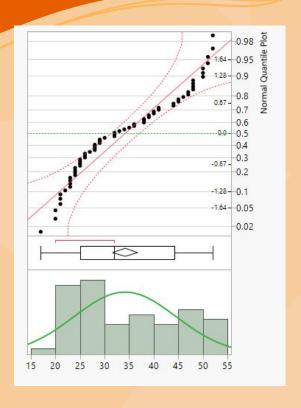




Pareto Chart Without Planning to Leave Data



Checking Normality



Goodness-	of-l	Fit Test	t	
	W		Prob <w< th=""></w<>	
Shapiro-Wilk	0.9237457		0.0006*	
			A2	Prob > A2
Anderson-Darling		1.7049112		<.0001*