



Javier González Huerta

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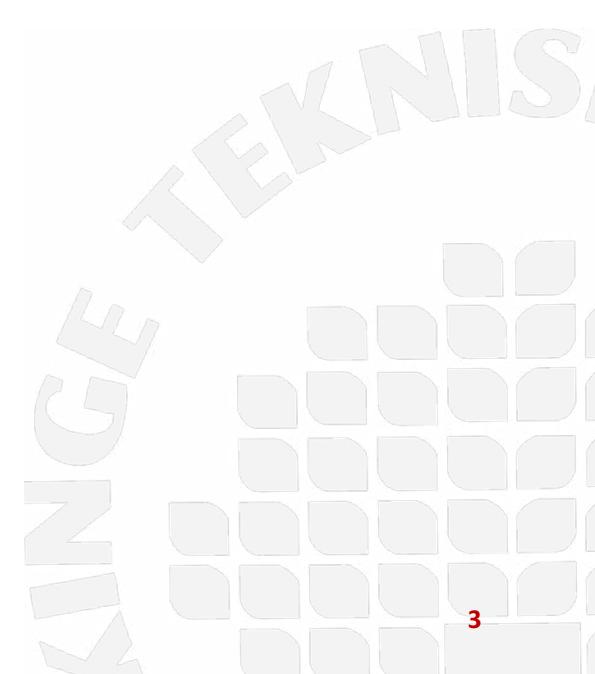
# Objectives

- Introduce the concept of Software Architectures (SA)
- Discuss Software Architecture Influencing Factors
- Discuss what is the relationship between Software Architectures and Quality
- Discuss the importance and complexity of documenting Software architectures

# Software Engineering Challenges

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- Reduce Development Costs
  - Increase System Qualities
  - Decrease Maintenance Costs
  - Reduce Time-To-Market
- Deliver on time within budget
  - Deliver with the right qualities



# Software Engineering Challenges

■ Reduce Development Costs

■ Increase System Qualities

- Performance

- Security

- Reliability

- Maintainability

- ...

■ Decrease Maintenance Costs

■ Reduce Time-To-Market

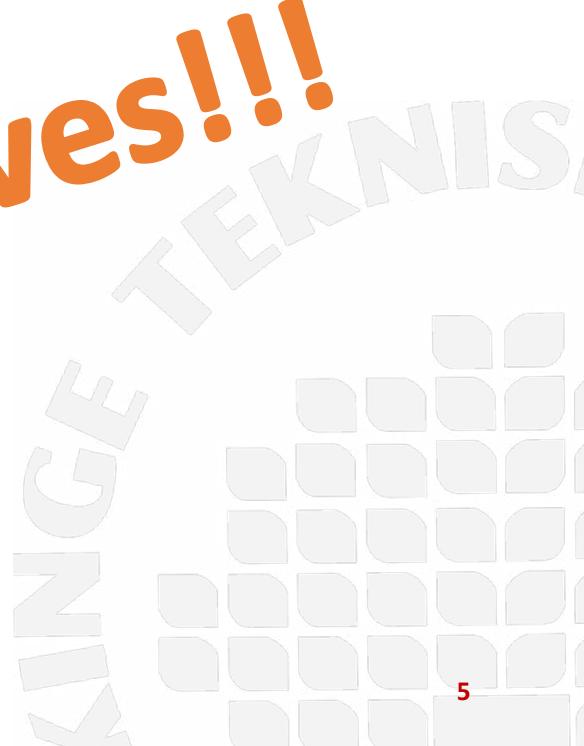
■ Deliver on time within budget

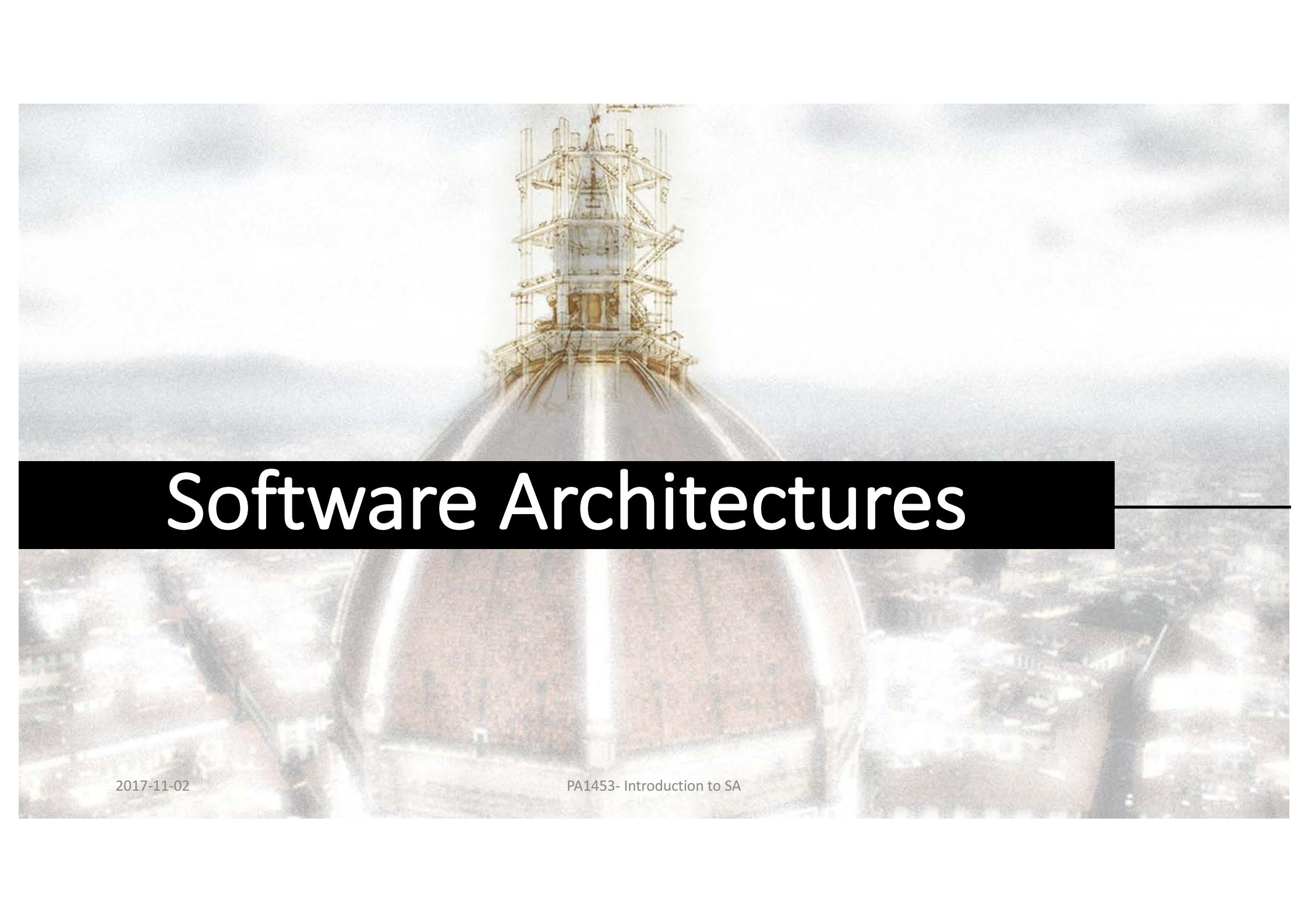
■ Deliver with the right quality

# Software Engineering Challenges

- Reduce Development Costs
- Increase System Qualities
  - Performance
  - Security
  - Reliability
  - Maintainability
  - ...
- Decrease Maintenance Costs
- Reduce Time-To-Market

**Big Problem!!!**  
**Multiples Perspectives!!!**





# Software Architectures

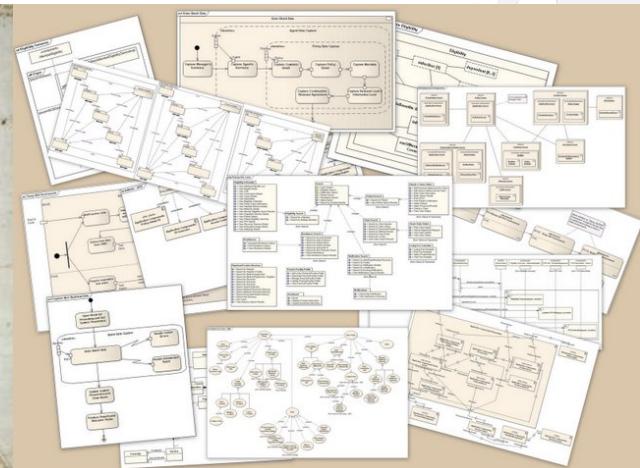
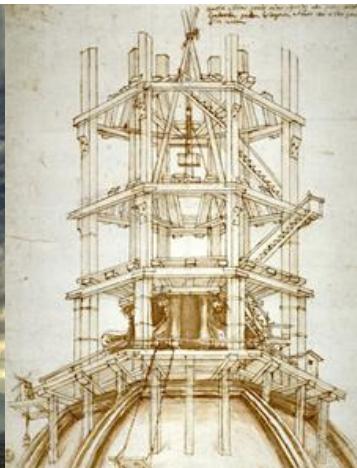
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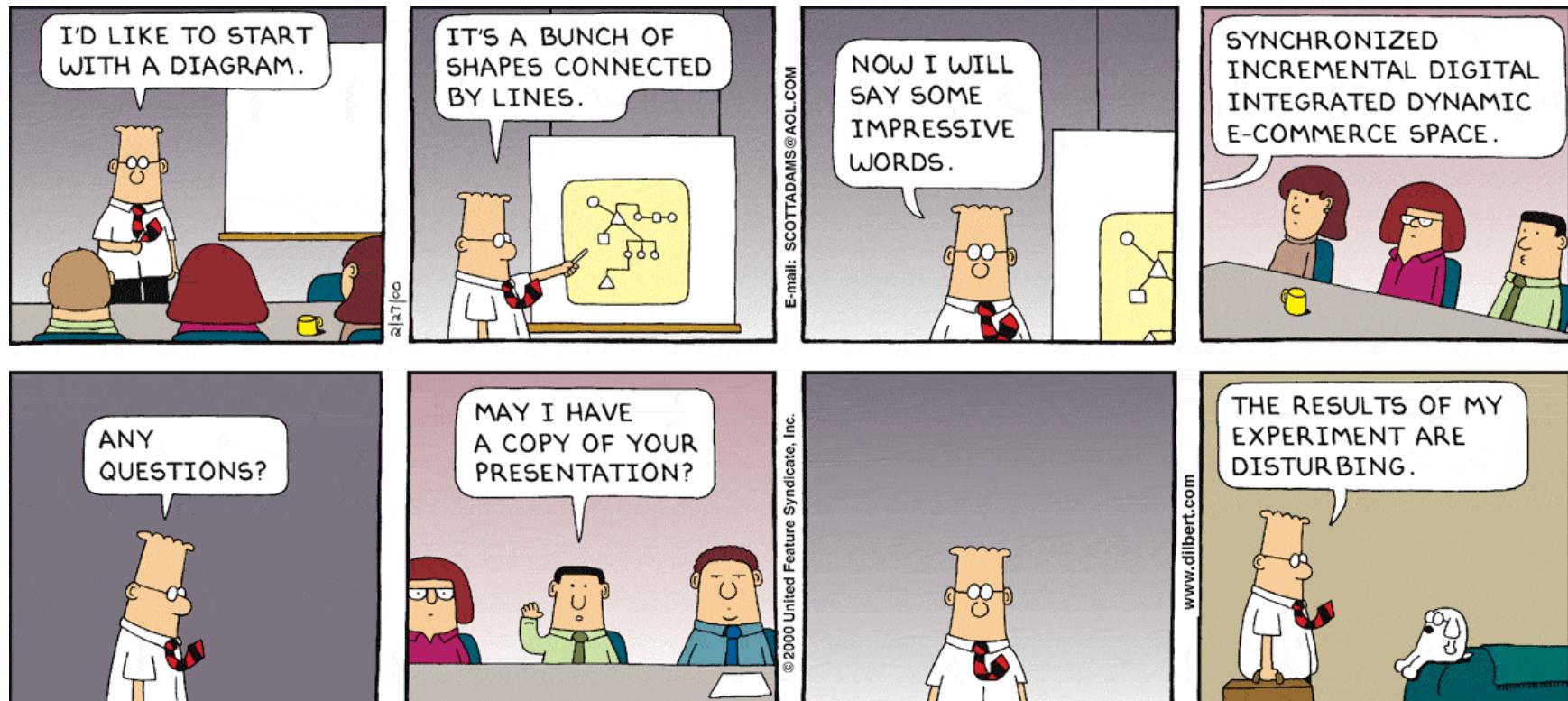
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# Generic Concept of Architectures

- Architecture is the partitioning of a whole into parts, with specific relations among these parts.
  - This partitioning is what allows groups of people—often separated by organizational, geographical, and even time-zone boundaries—to work cooperatively and productively together to solve a much larger problem than any of them could solve individually.



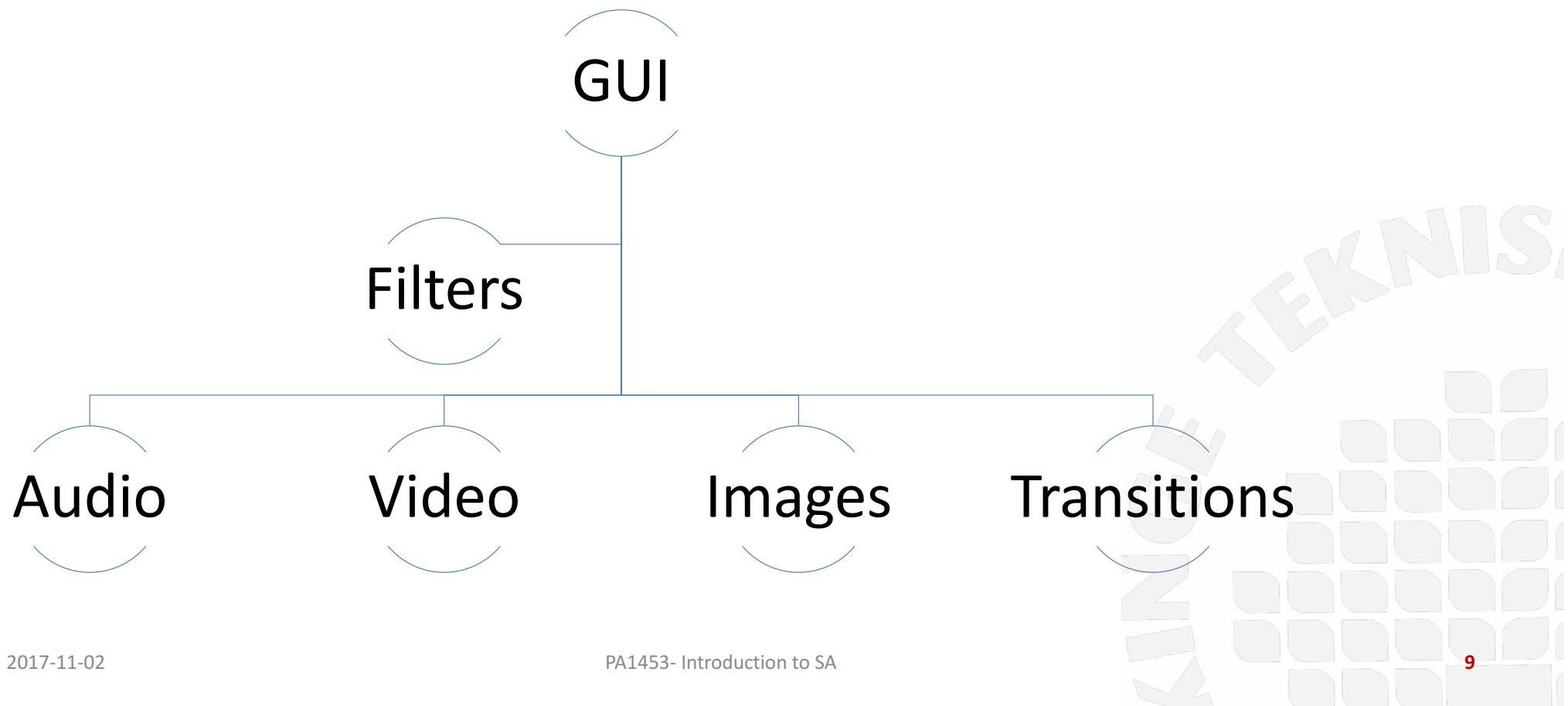
# Software Architecture: Beyond Lines and Boxes



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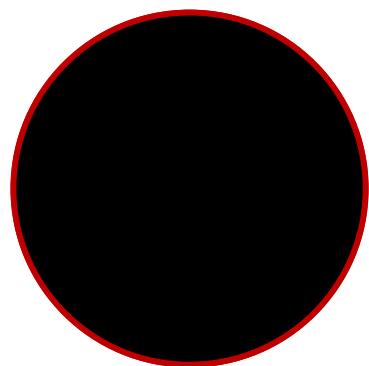
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# Software Architecture: Beyond Boxes and Lines



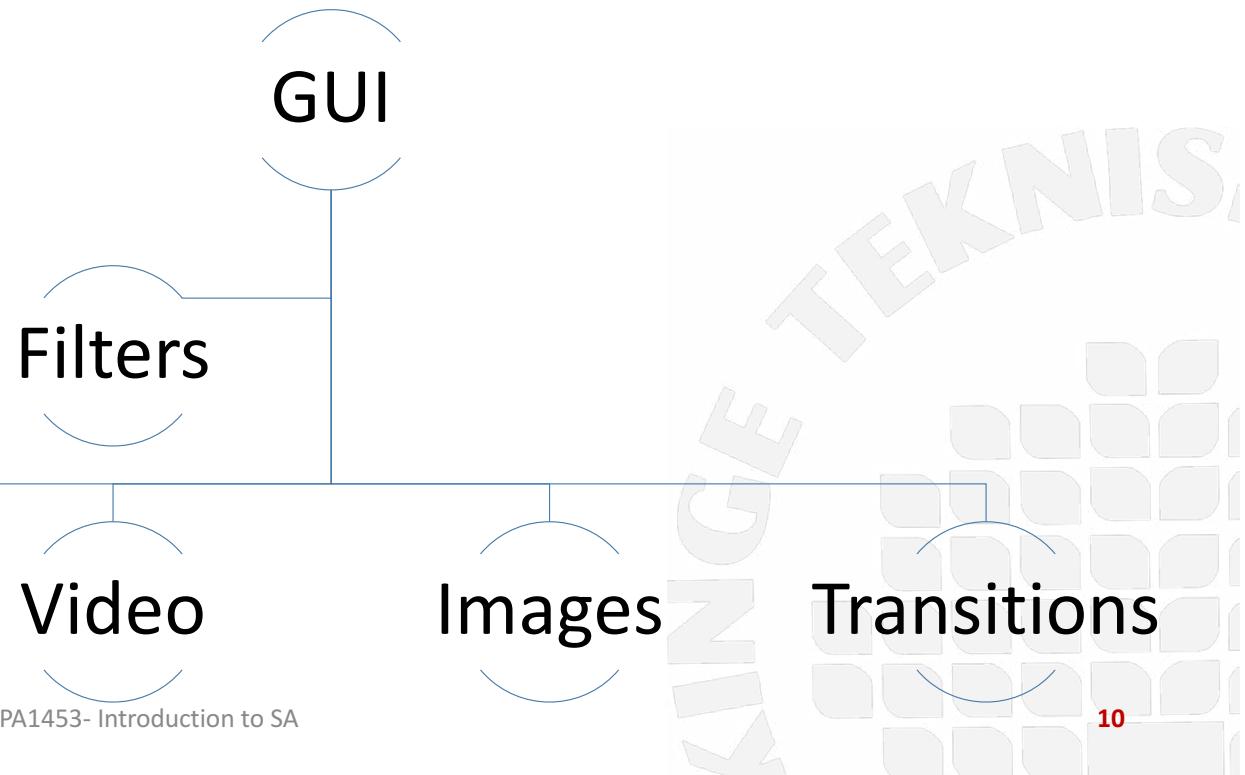
# Reflection

■ Discuss during 2 minutes 2-3 persons: What can we say about this system?



Audio

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# Software Architecture: Beyond Boxes and Lines

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- The system seems to have six elements
- Four elements  seem to have something in common (they are at the same level)
- Apparently all the elements have some sort of relationship, since everything is connected with almost everything

# Software Architecture: Beyond Boxes and Lines

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■ What is the nature of the elements?

- What is the significance of their separation?
- Do they run on separate processors?

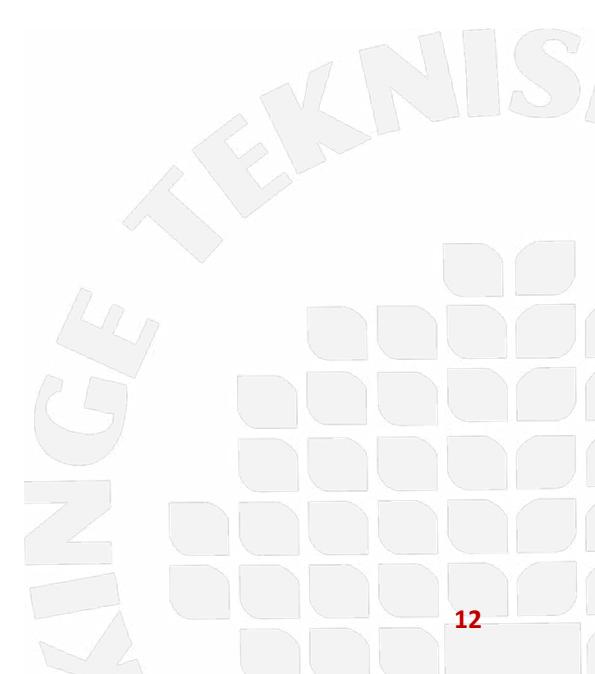
■ What are the responsibilities of the elements?

■ What is the significance of the connections?

- Means data exchange? Control flow?

■ What is the significance of the layout?

- What do the levels mean?
- Why is one of them in between two levels?



# Software Architecture: Beyond Boxes and Lines

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- Unless we already know precisely what the elements are and how they cooperate, the diagram is useless
- This diagram does not show the architecture in a useful way, is a starting point

# Architectures and Decisions

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Flickr: vladislav@munich

# Architectural decisions

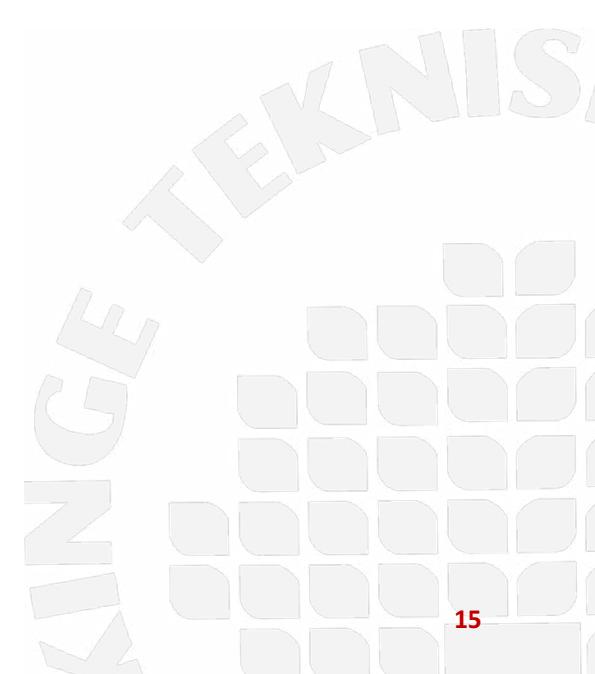
*“The life of a software architect is a long (and sometimes painful) succession of suboptimal decisions made partly in the dark”*

P. Kruchten



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# Architecting a System: Decisions

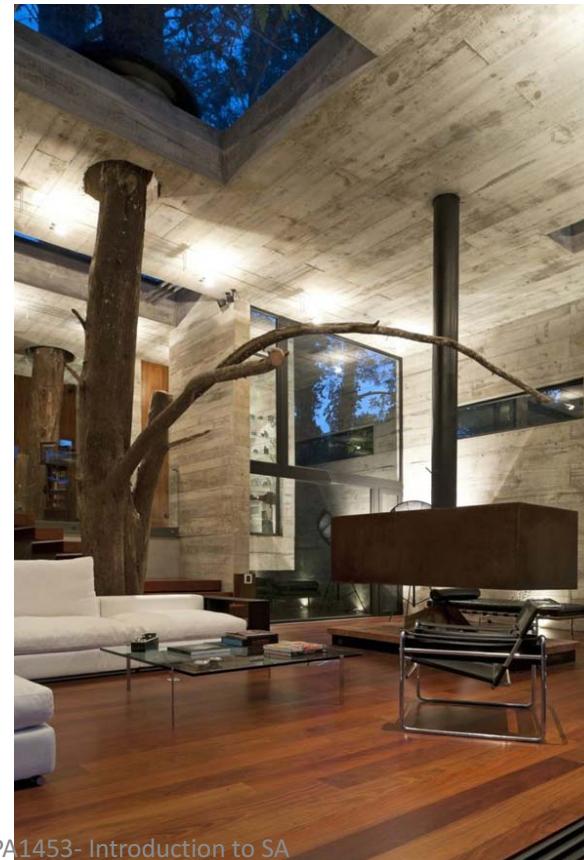
- Architecting a system consists on:
  - Making technical and business decisions to balance stakeholder needs
  - Identifying the necessary decisions that satisfy all stakeholders, also meeting the organizational constraints

# Architecture and Decisions



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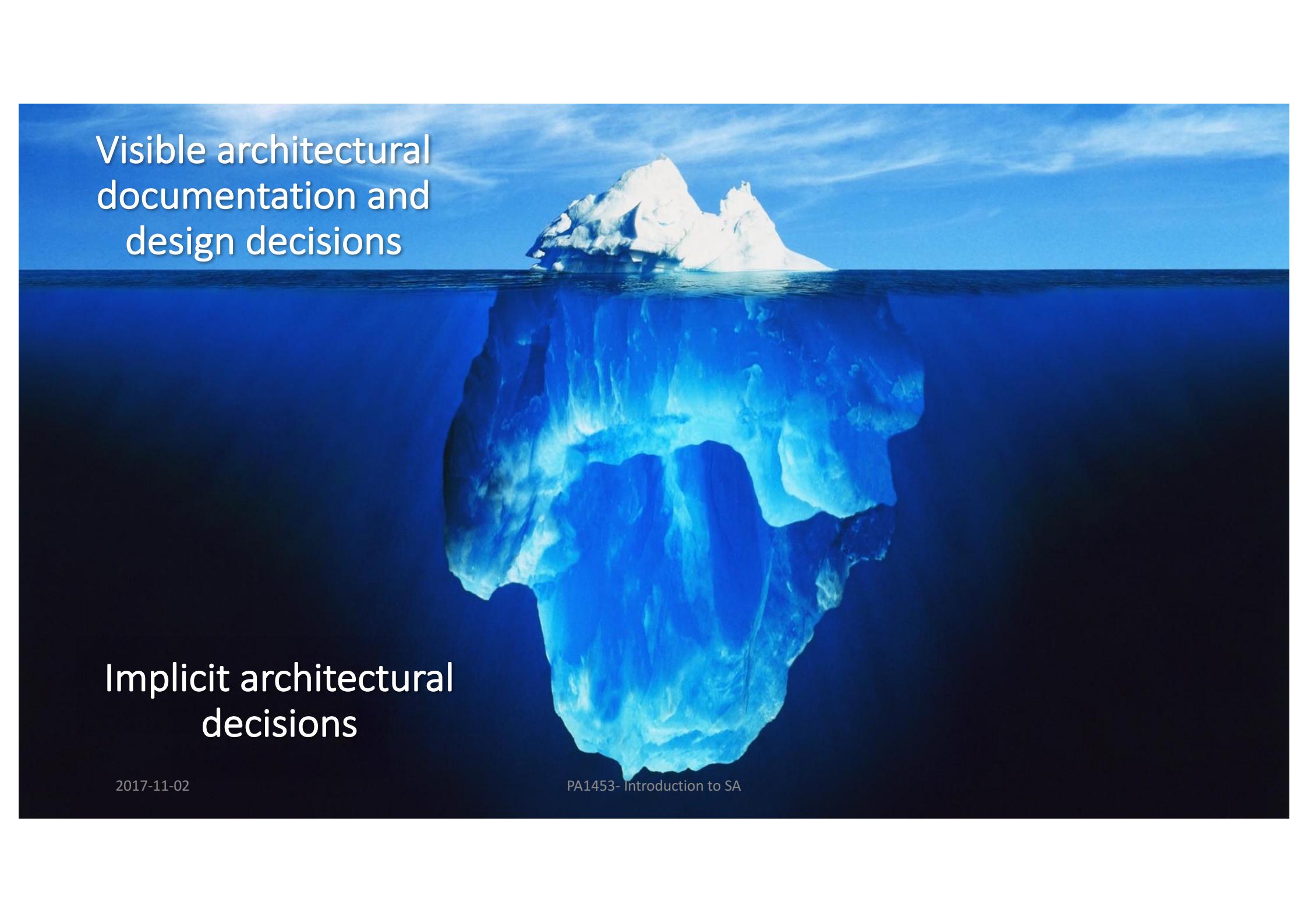
# Architecting a System: Decisions

## ■ Architecting a system consists on

- Making technical and business decisions to balance stakeholder needs
- Identifying the necessary decisions that satisfy all stakeholders, also meeting the organizational constraints
- Document them...

## ■ These decisions are the architecture

- The rest is the architectural documentation and its instantiation

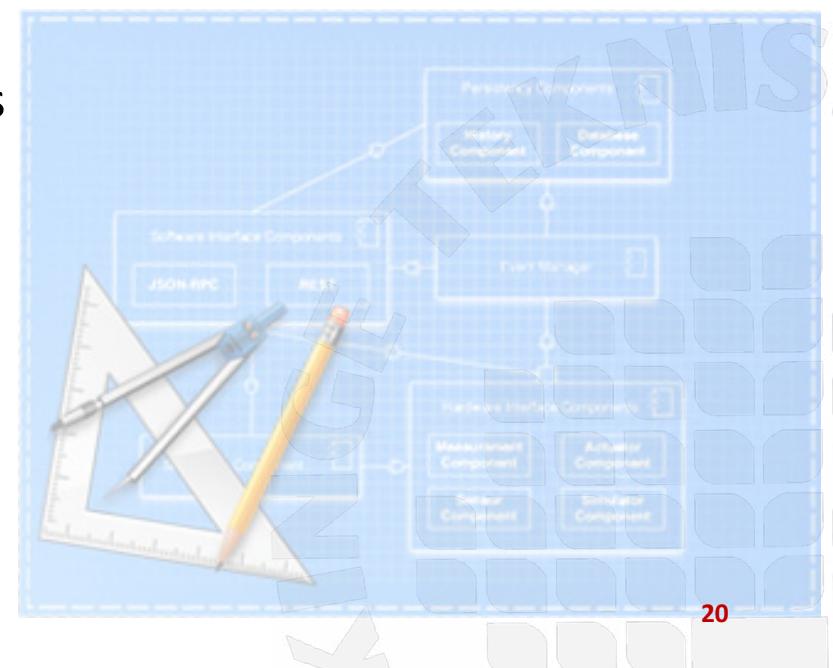


Visible architectural  
documentation and  
design decisions

Implicit architectural  
decisions

# What is a Software Architecture? Academic Definition

- A software architecture is the set of structures needed to reason about a (typically complex) software system
- These structures are described by:
  - Elements
  - Relationships between elements
  - Visible properties of elements and relationships



# But... What Is Software Design?

- Defining the overall structure of the software and data organization
- Definition – “*the process of defining the architecture, components, interfaces, and other characteristics of a system or component*” and “*the result of [that] process*”

[1] ISO/IEC/IEEE 24765:2010 Systems and Software Engineering—Vocabulary, ISO/IEC/IEEE, 2010.

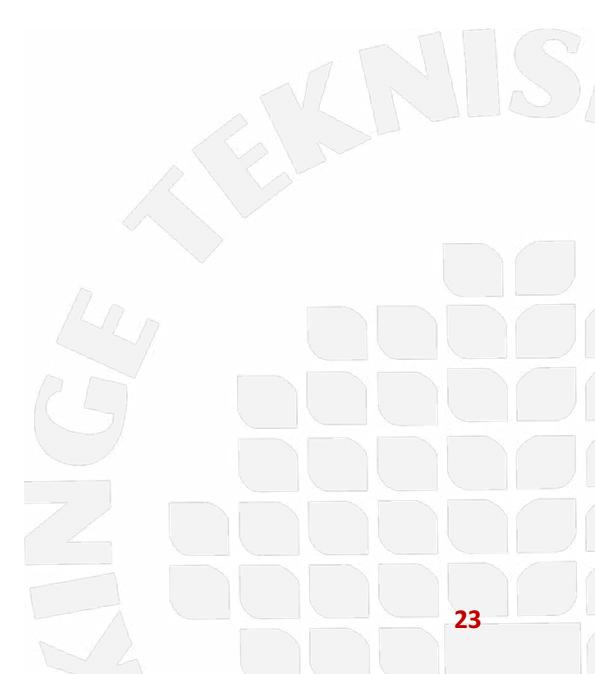
# Architecture vs Design: Where to draw the line?

- Architecture is about satisfying the quality, behavioral requirements and business goals
- Architecture describes the constraints and rules to implement and design the system
- All the fine grained decisions that go beyond that are **non-architectural design decisions** (AKA detailed design)
  - For example which data structure to use or design details about structure of interfaces or algorithms used

# Software Architectures and Quality

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- The software architecture enables or inhibits systems quality attributes
- Systems are often replaced not because they are functionally deficient but because they lack of some qualities
  - They are difficult to maintain
  - Slow
  - No compatible with other systems
  - Not portable to other platforms

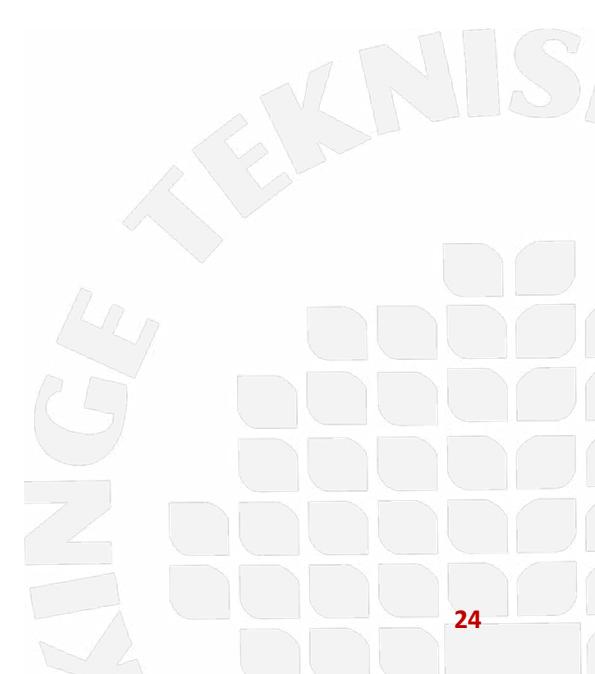


# Software Architectures and Quality

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■ But obviously the architecture alone cannot guarantee the functionality and quality

■ *Architecture giveth and the implementation taketh away*

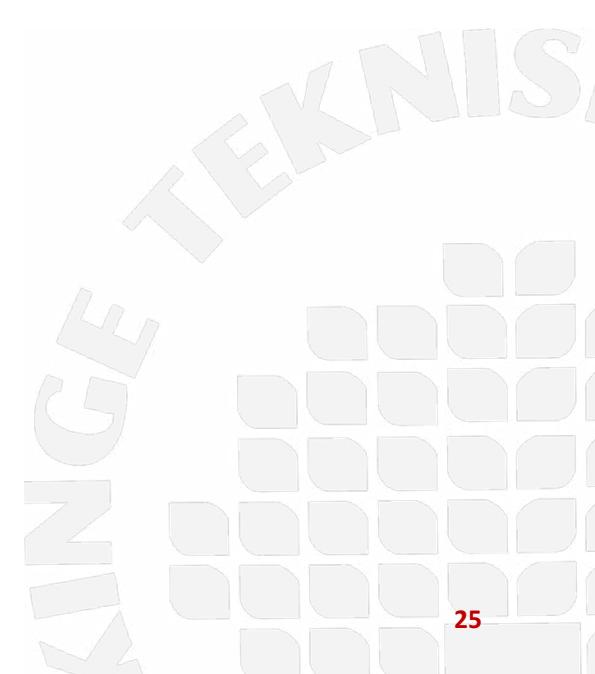


# Software Architectures and Quality

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■ But obviously the architecture alone cannot guarantee the functionality and quality

■ *Architecture giveth and the implementation taketh away*



# Qualities: Run-time vs Design-time

## Runtime

Performance

Availability

Security

Safety

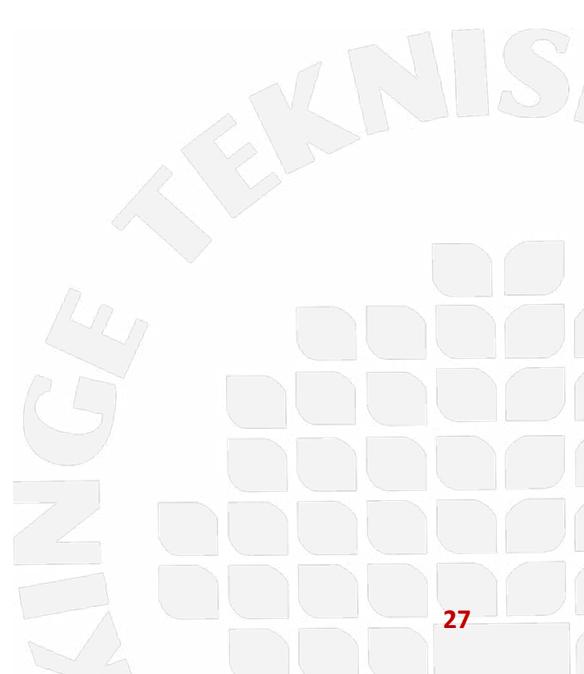
## Design Time

Maintainability

Testability

# Importance of Software Architecture

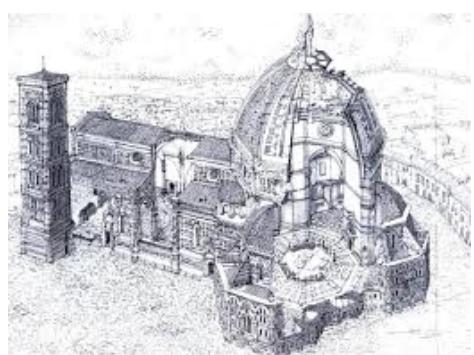
- SA Enables/inhibits the qualities of the system both at runtime and at development levels
- Supports impact analysis
- Supports evaluation / prediction
- Defines policies, guidelines and constraints



# Why documenting Software Architectures?

- A good architecture (even the best one) will be useless if the stakeholders cannot understand it
  - Or even worse that, if introduces misunderstandings that makes them apply it incorrectly
- Architectures need to be communicated in a way that allows stakeholders to understand it and use it properly in their jobs
- Architecture documentation should be produced because is relevant (or essential), not because we need to do it

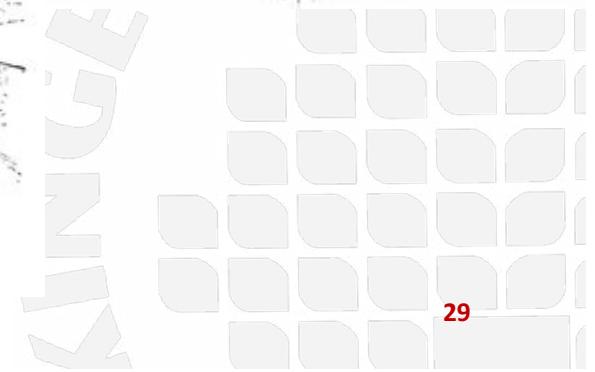
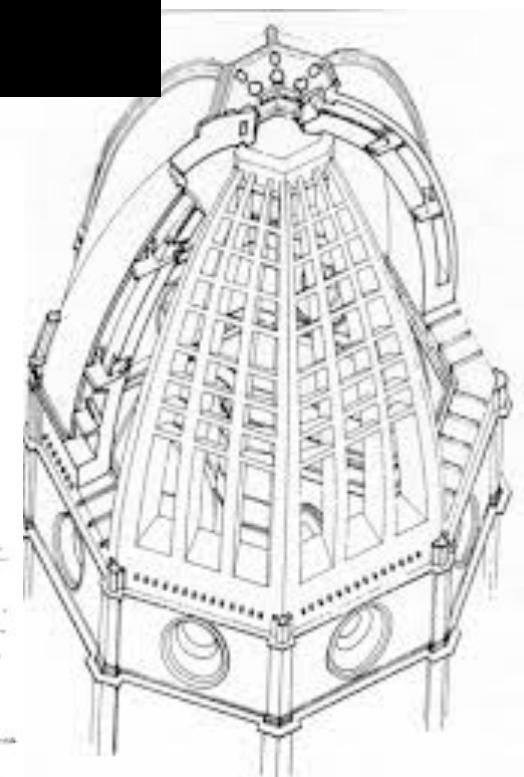
# Documenting Software Architectures



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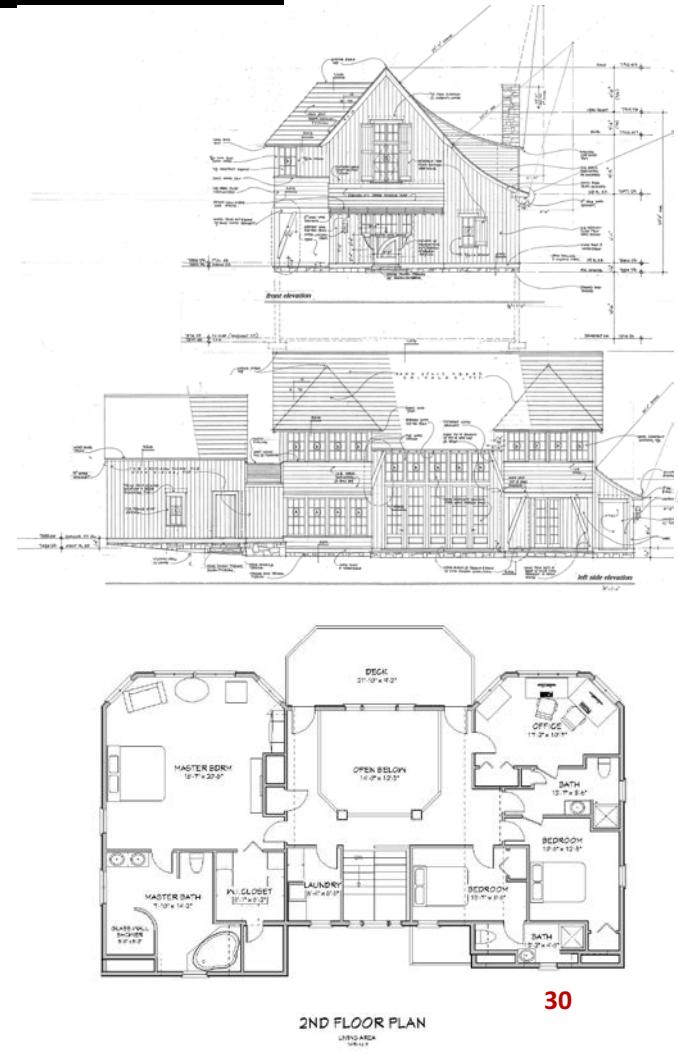
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# Architecture and views



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# Architecture Documentation: Views

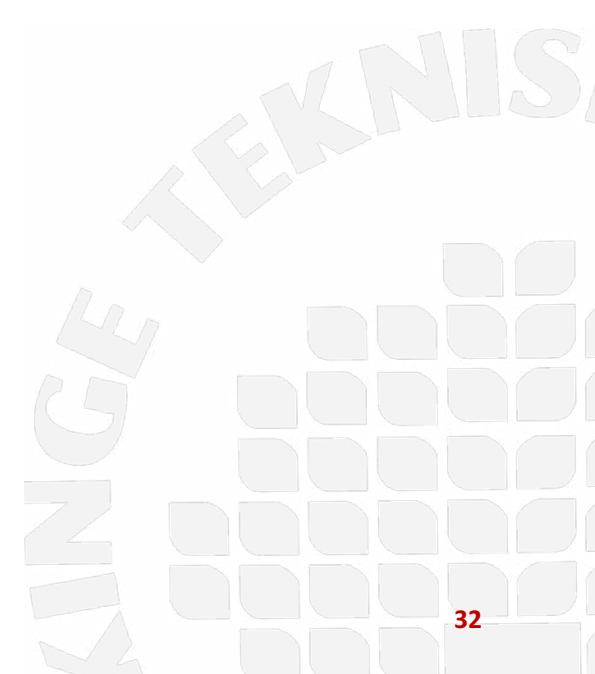
- We defined architecture is a set of structures needed to reason about a [large] piece of software
- These structures are described in terms of:
  - Elements
  - Relations between elements
  - Properties of elements and relationships

# Structures and Views

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■ We can find several different approaches to describe the architectures in terms views:

- Views and Beyond
- Kruchten 4 + 1
- Hofmeister et al
- ISO



# Structures and Views: Views and Beyond Method

## Module

Decomposition

Uses

Layered

Class

## Component & Connector

Process

Concurrency

Shared Data

Client Server

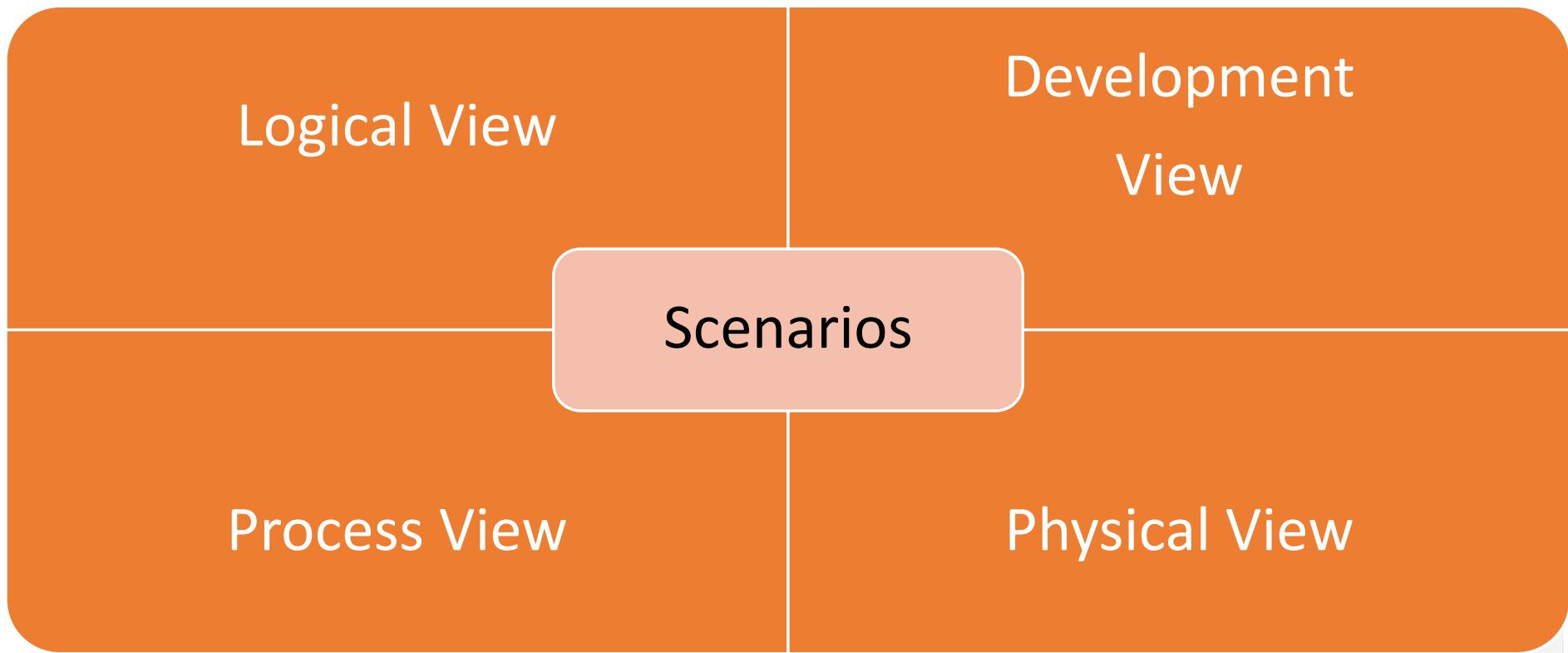
## Allocation

Deployment

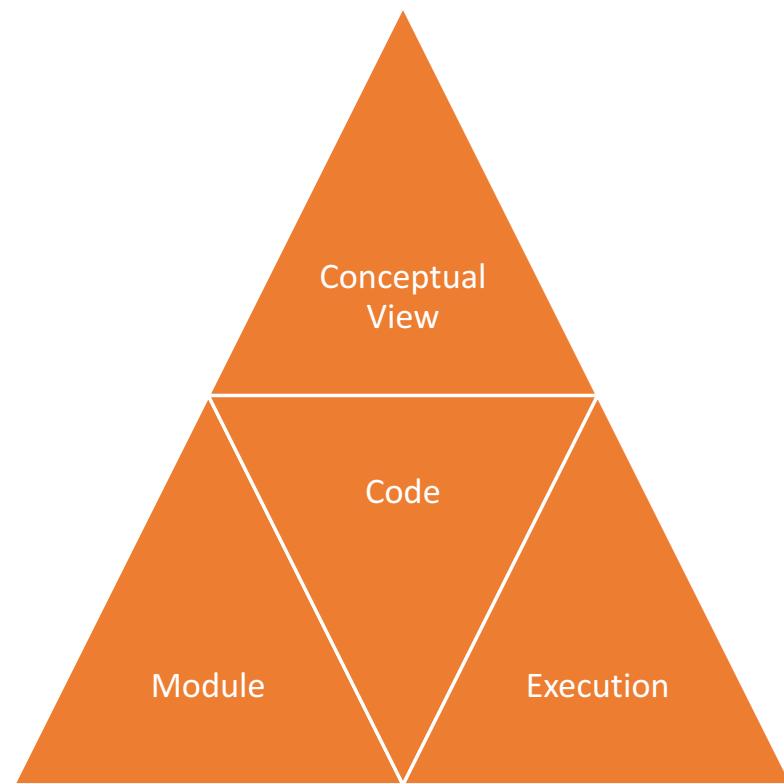
Implementation

Work Assignment

# Structures and Views: Kruchten 4+1



# Structures and Views: Hofmeister et al



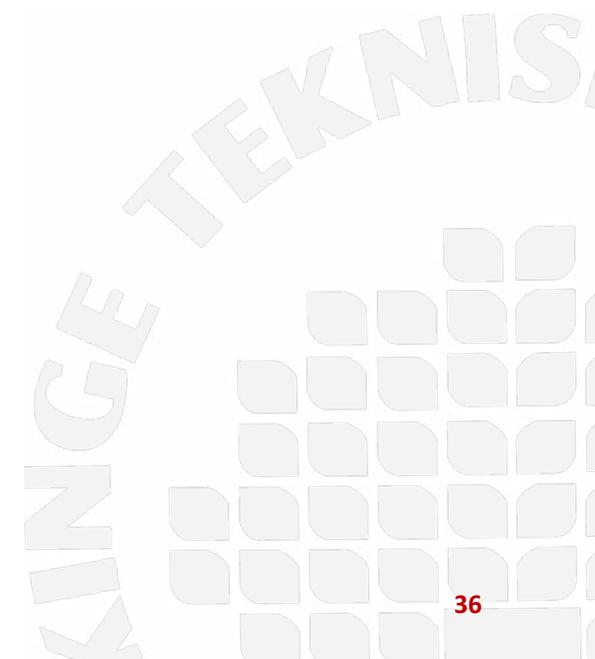
# Some Intermediate Stages

## ■ Architectural Patterns (and Styles)

- Collection of elements, relations and constraints
- Can be seen as packaged strategies to solve a common, recurring problem
- Exhibit known quality attributes, that can help us fixing some quality issues



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# Some Intermediate Stages

## ■ Architectural Patterns (and Styles)

- Collection of elements, relations and constraints
- Can be seen as packaged strategies to solve a common, recurring problem
- Exhibit known quality attributes, that can help us fixing some quality issues

## ■ Reference Model

- Decomposition of a problem into parts that cooperatively solve the problem
- Domain specific

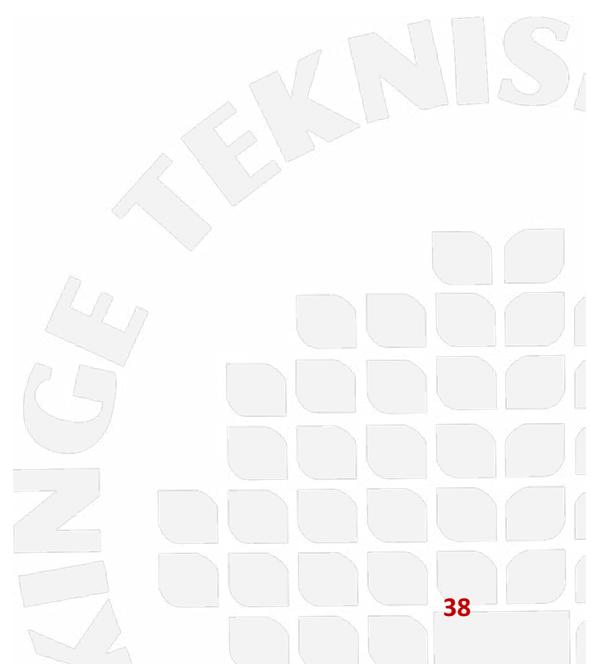
## ■ Reference Architecture

- Reference model mapped into a system software elements

# The Napkin Architecture

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- The few necessary abstractions needed to describe simple solutions to complex problems
- The Occam's Razor
  - *"Among competing hypotheses, the one with the fewest assumptions should be selected."*
  - *The simpler the better...*



# Uses and Audience of a Software Architecture

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- Architecture Is a means of *understanding and educating*
  - introducing the system to new team members or stakeholders
- Is a *primary vehicle for communicating* among stakeholders
- Helps communicating to developers what and how to implement [parts of] the system
- Is a tool for planning

# Uses and Audience of a Software Architecture

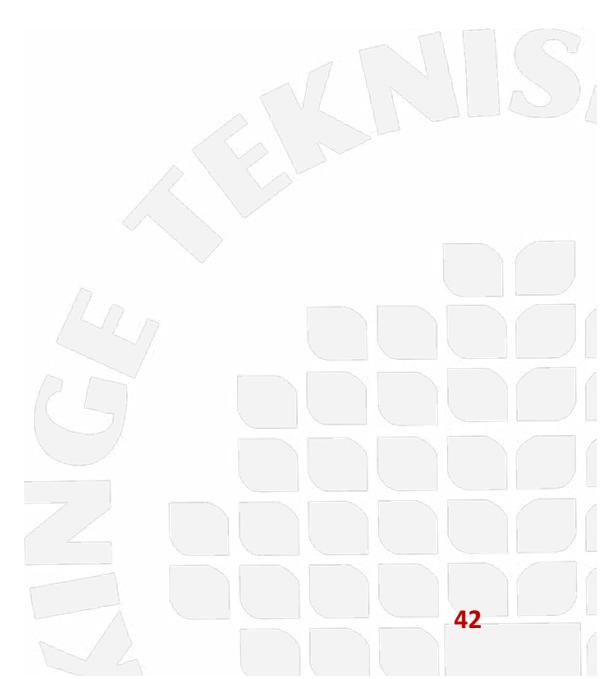
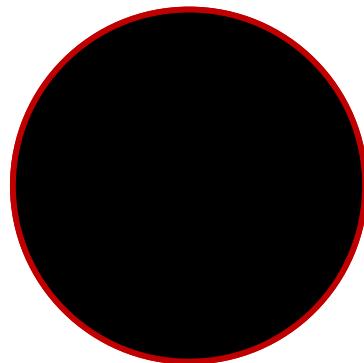
- Is a tool for planning
- Constraints the implementation
- Is the basis for quality evaluation and prediction
- Allows checking the conformance of the implementation
- Allows identifying *reuse*

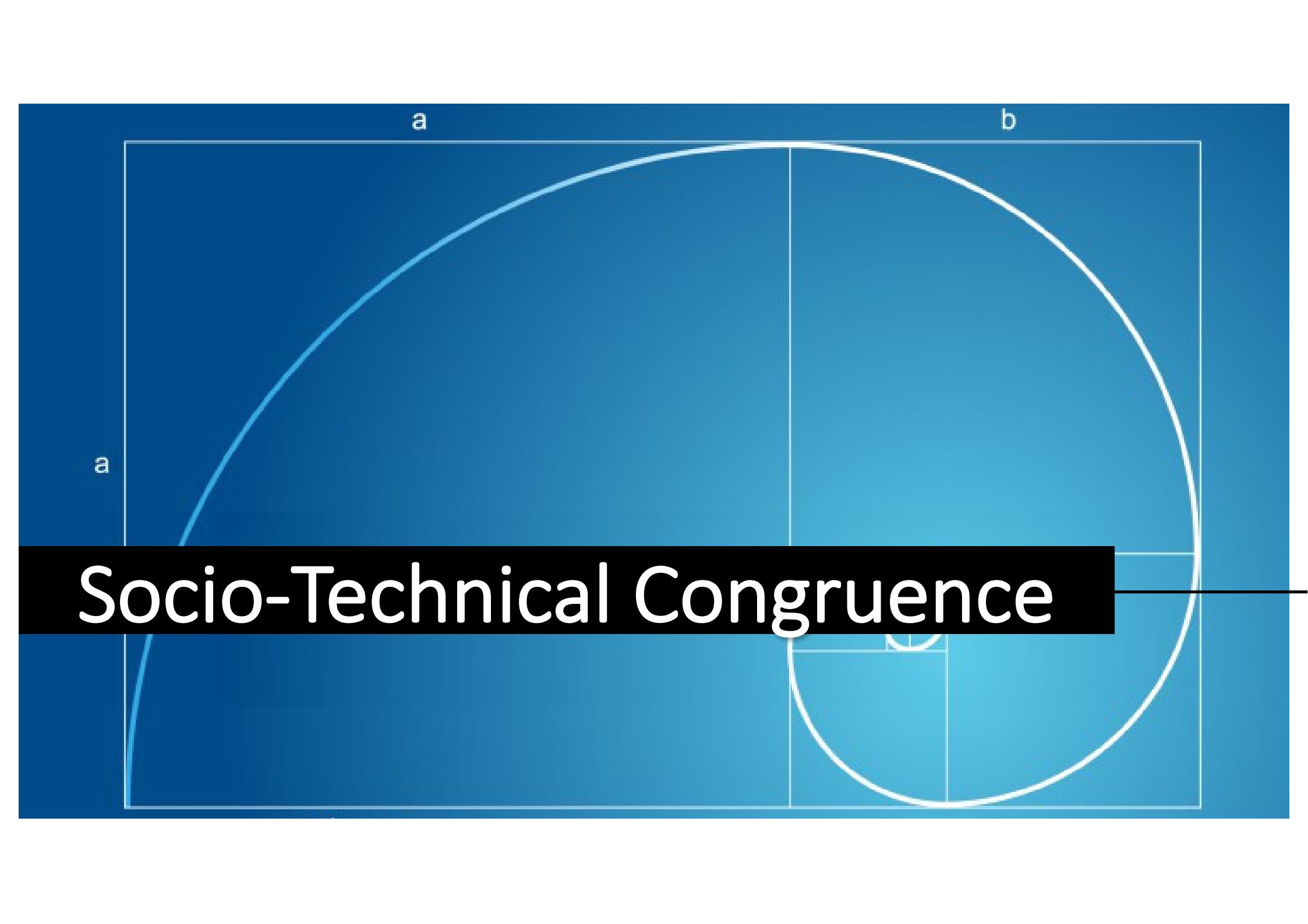
# What is a "Good" Software Architecture

- The architecture is defined based on a prioritized list of current and future quality attributes
- Makes use of a set of well-known architectural patterns, styles and tactics to assure the quality attributes
- It should be documented using different views
- Is evaluated to assure that meets the specific quality goals for the system
- The interactions between components are handled through a small set of interaction patterns that are consistently used

# Reflection

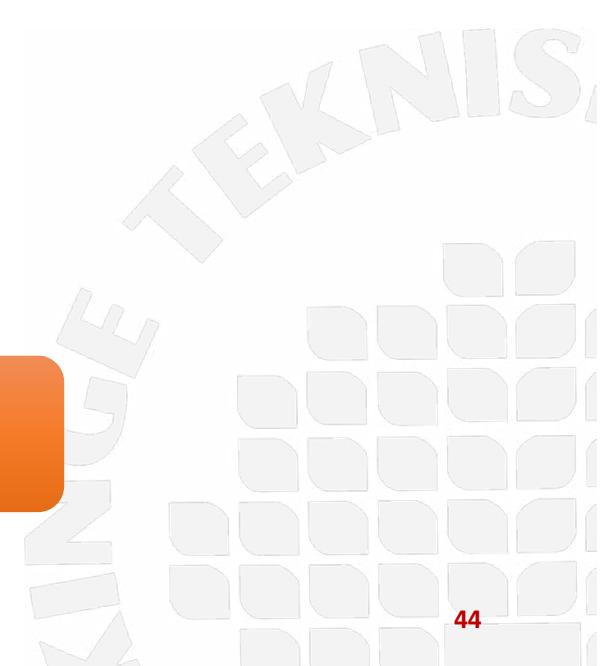
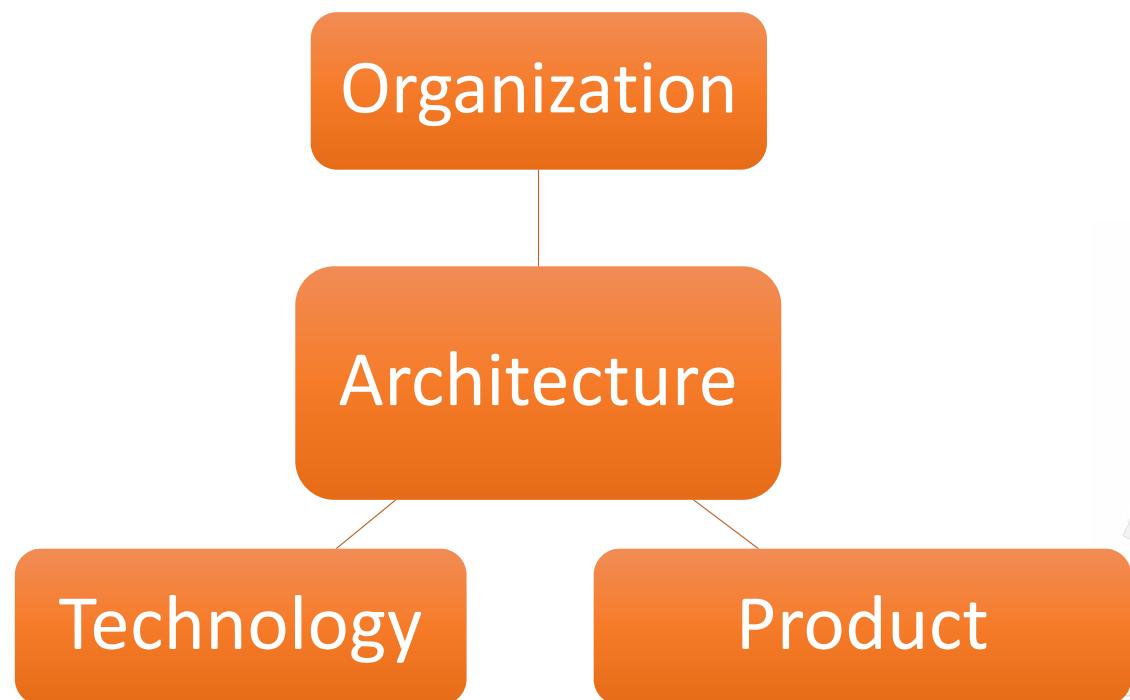
■ Discuss during 2 minutes in groups of 2-3 persons: What are the Factors that Influence the Architecture?





**Socio-Technical Congruence**

# Architecture Influencing Factors



# Influencing Factors

■ There are several factors that influence the architecture

■ **Product Factors:** Customer functional and quality requirements

■ **Technological Factors:** The decisions made influenced by the hardware, framework, libraries, target platforms or programming languages

■ **Organizational Factors:** The decisions made influenced by the development team, budget or schedule

# Product Factors

■ **P1:** Functional features

■ **P2:** User Interface

■ **P3:** Product Qualities

■ **P5:** Service

- Service Features

- Software Installation and Upgrade

- Maintenance

■ **P7:** Product costs

- Shareware vs commercial costs

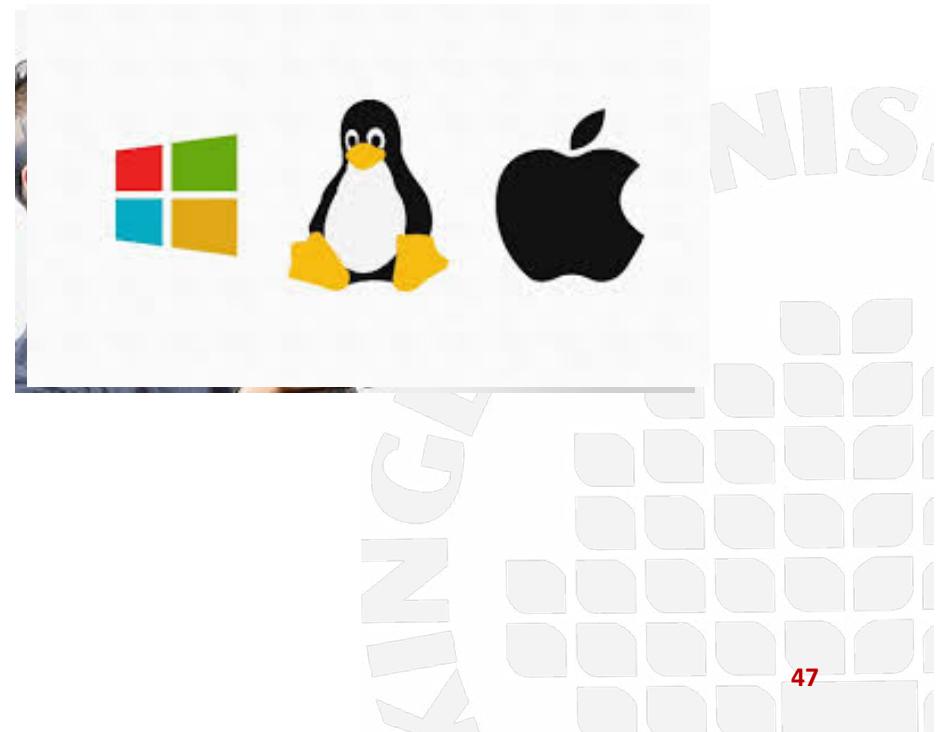
- Licensing policies

- Licensing costs



# Technological Factors

- **T1:** General Purpose Hardware
- **T2:** Domain or Project Specific Hardware
- **T3:** Software Technology
  - Operating System /s
  - User Interface
  - Software Components
  - Implementation Language
- **T4:** Standards
  - Interfaces
  - Communication
  - Coding Conventions



# Organizational Factors

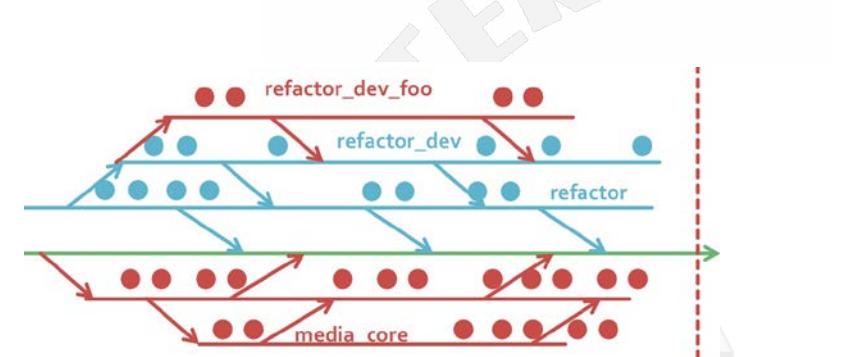
## M1: Management

- Build vs buy
- Schedule vs functionality
- Environment
- Business goals



## M2: Process and Development Environment

- Development platform
- Development process and tools
- Configuration management process and tools
- Testing Process and tools

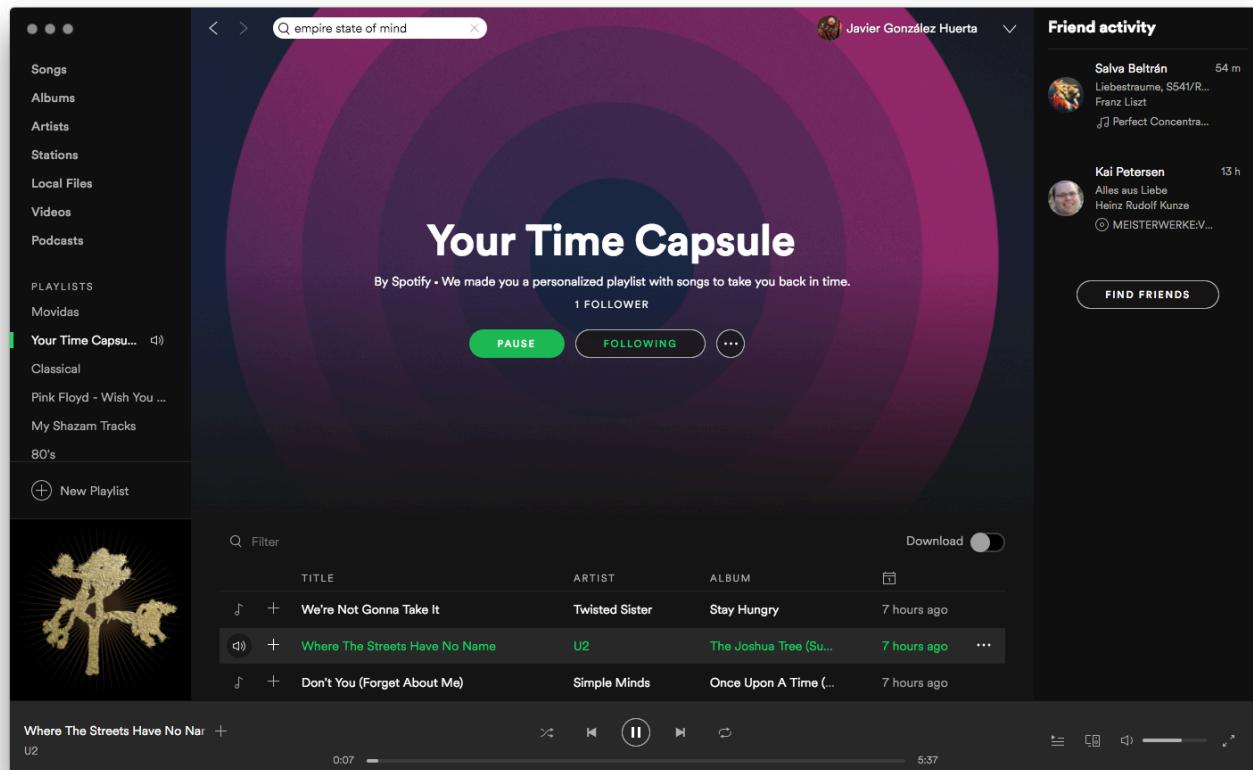


# Conway's Law

■ “Any organization that designs a system (defined broadly) will produce a design whose structure is a copy of the organization's communication structure.”

[1] M. E. Conway, “How do committees invent,” *Datamation*, vol. 14, no. 4, pp. 28–31, 1968.

# A small example

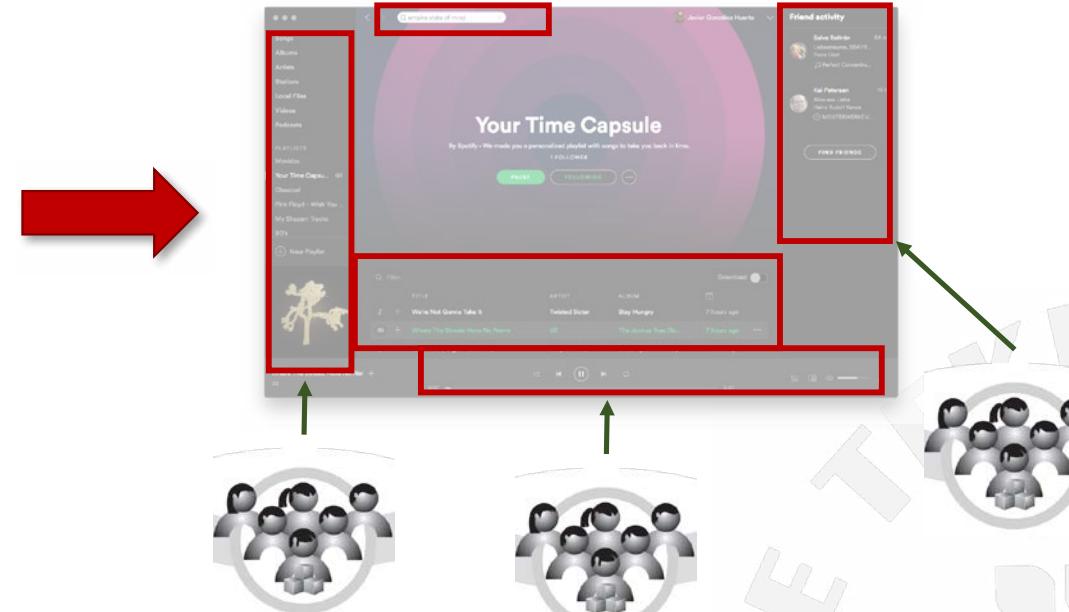
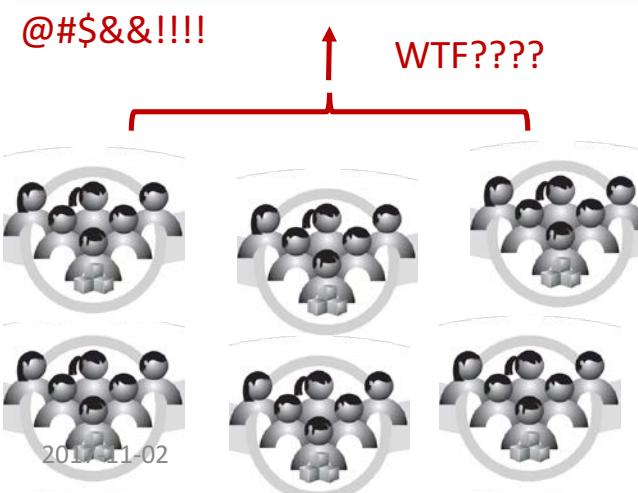


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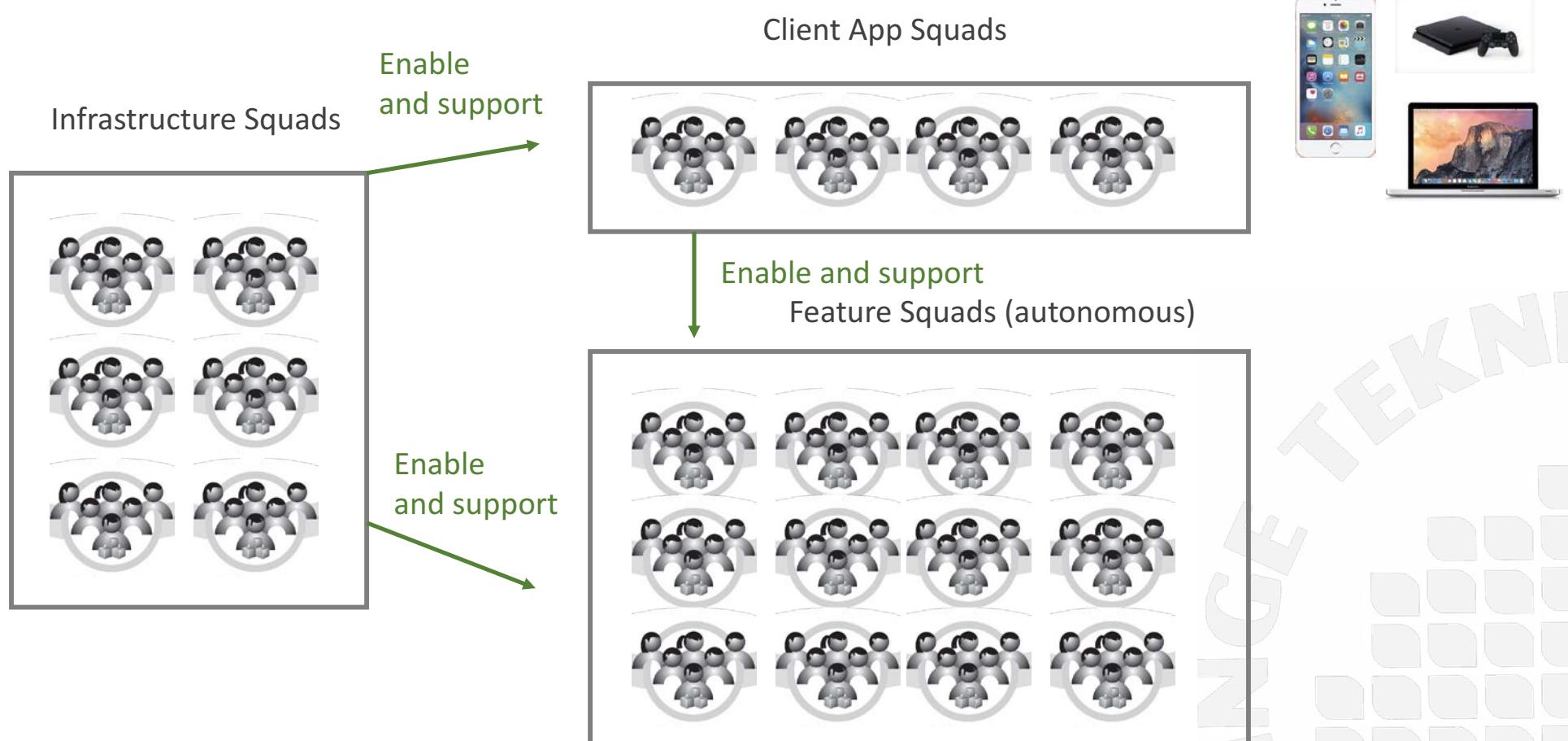
# A small example: Spotify

“Monolithic” Architecture



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# A small example: Spotify





# Designing and Architecting for Agility: Technical Debt

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# Agile Practices: Simple Design

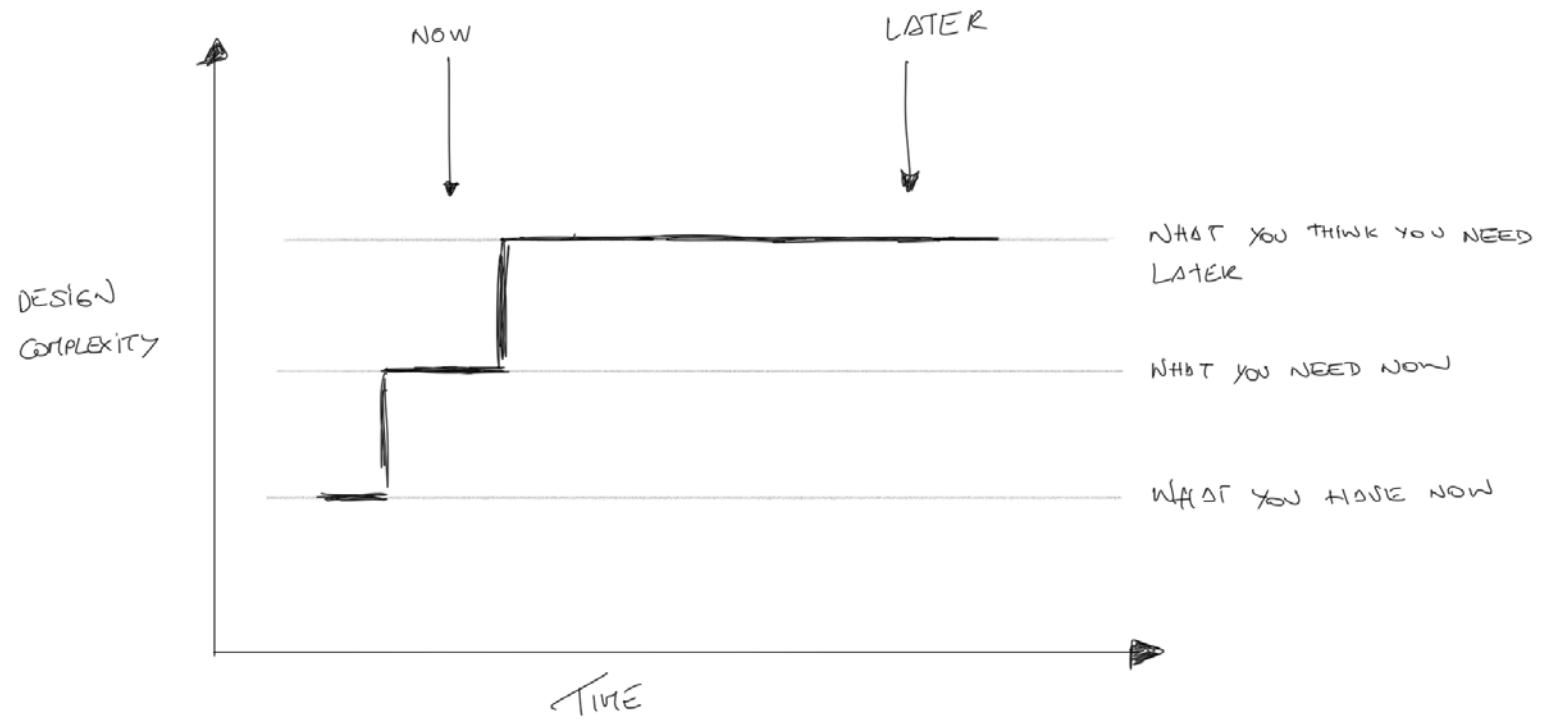
## ■ **Simple design:**

- The design should be able to run all tests,
- Allows understanding all what needs to be understood
- No duplicated code, and fewest possible classes and methods.
- Enough design to meet the requirements (**and no more design is done**).

## ■ **Refactoring:** the design of the system is continuously evolving through code refactorings carried out by the developers as soon as the improvements are found

# Traditional Approaches: Design for Tomorrow

Developers are really good at trying to anticipate future problems and design for the future



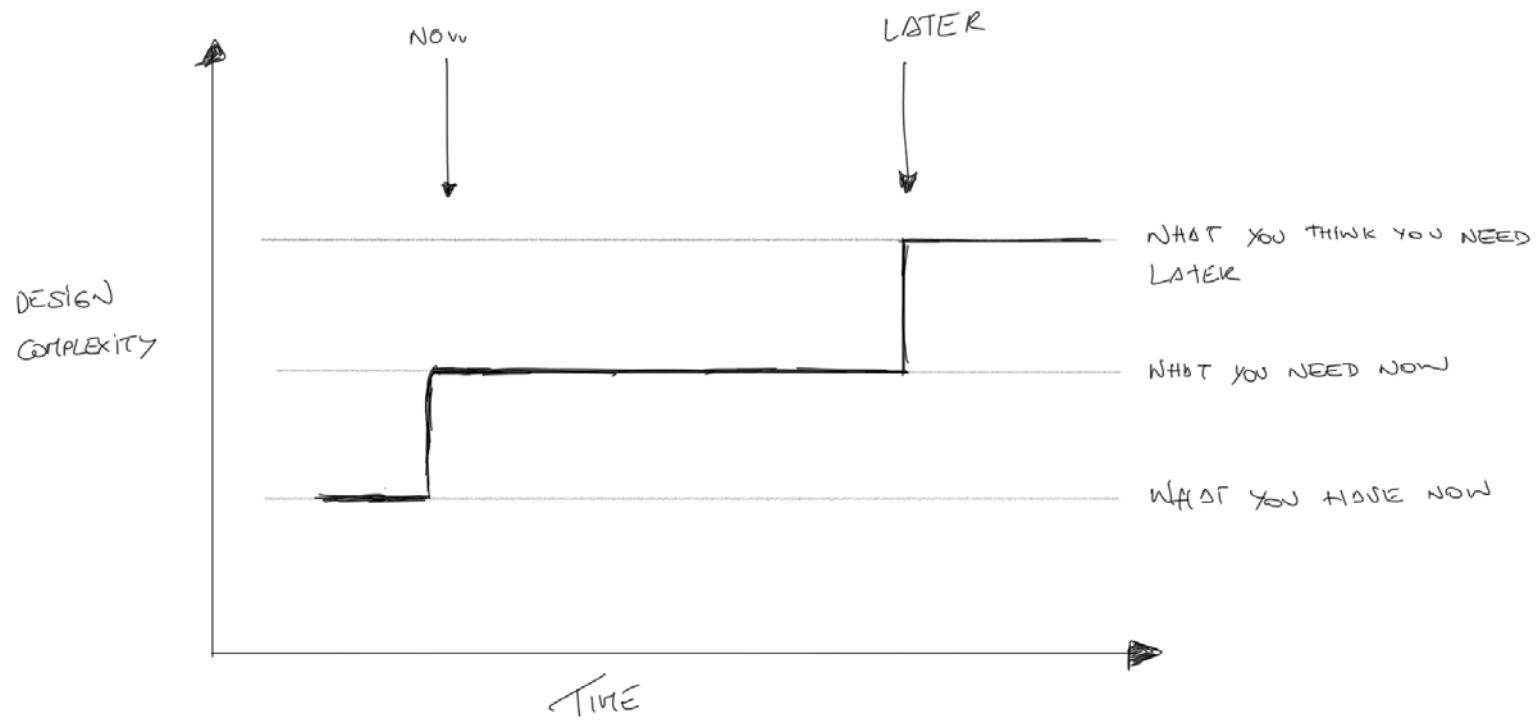
Beck, Kent, and Cynthia Andres. 2005. Extreme Programming Explained: Embrace Change (The XP Series). Addison-Wesley Professional.  
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# Traditional Approaches: Design for Tomorrow

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- The problem of this approach is the uncertainty
- What happens if tomorrow never comes?
  - May be the features we thought ahead are removed from the product by the customer
  - May be we need to change something else that makes the new design not feasible
  - May be we learn how to do things better between *now* and *later*

# XP (and Agile Approaches)



Beck, Kent, and Cynthia Andres. 2005. Extreme Programming Explained: Embrace Change (The XP Series). Addison-Wesley Professional.  
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The background of the slide features a dramatic, dark sky filled with heavy, billowing clouds. Several bright, white lightning bolts strike down from the clouds, illuminating the dark sky and reflecting off the dark water below. The overall atmosphere is one of power and intensity.

# Technical Debt

# Technical Debt

- Technical Debt (TD) tries explain the long term impact of **sub-optimal decisions** made due to the **need of speed**
  - Hinders future feature development
  - Hinders agility
  - The main solution to TD (refactoring) is usually at the cost of introducing bugs or chain reactions



# Wanted: SOFTWARE ARCHITECT

# I have good news...

**CNN Money** International + Markets Economy Companies

## Best Jobs in America

2015 ▾

CNNMoney/PayScale's top 100 careers with big growth, great pay and satisfying work.

1 of 100

**1. Software Architect**

**Median pay:** \$124,000  
**Top pay:** \$169,000  
**10-year job growth:** 23%

In the same way an architect designs a house, software architects lay out a design plan for new programs. That usually means leading a team of developers and engineers, and making sure all the pieces come together to make fully-functioning software.

**What's great:** New problems come up all the time and new technologies arise, making each day different, and keeping professionals in demand. "I'm pinged at least once or twice a week for new opportunities," said software architect Christopher Felpel. "There's just a lot of work out there, and that doesn't surprise me." --*Jillian Eugenios*

**Quality of life ratings:**  
Personal satisfaction: **A** | Benefit to society: **B** | Telecommuting: **A** | Low stress: **A**

**NEXT: Video Game Designer**



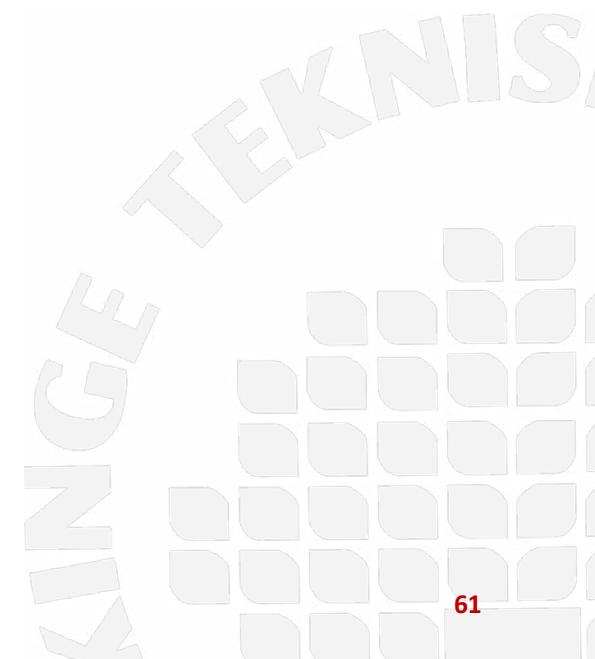
PHOTO: JULIE FELPEL

Christopher Felpel, software architect/consultant

**1**

<http://money.cnn.com/gallery/pf/2015/01/27/best-jobs-2015/index.html>

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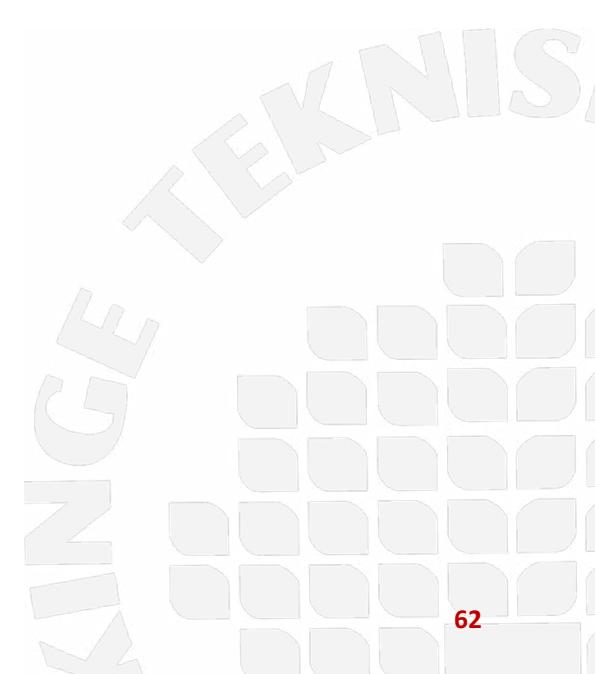


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# The Role of the Architect

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- Bridge between business & technology
- Solid knowledge in Software Engineering and Computer Science
- Knowledge in Business Economics



# Required Development Skills

Problem analysis	Software design	Programming	Testing	Deployment
<ul style="list-style-type: none"><li>• Domain modeling</li><li>• Interviewing</li><li>• User studies</li></ul>	<ul style="list-style-type: none"><li>• Object oriented design</li><li>• Functional design</li><li>• Apply design patterns</li></ul>	<ul style="list-style-type: none"><li>• Programming multiple paradigms</li><li>• Networking</li><li>• Databases</li><li>• Execution platforms</li><li>• Debugging</li><li>• Unit-testing</li><li>• Source code management</li><li>• Code reviewing</li></ul>	<ul style="list-style-type: none"><li>• Test analysis</li><li>• Automatic testing</li><li>• Code analysis</li></ul>	<ul style="list-style-type: none"><li>• Software upgrade (without down-time)</li><li>• Software installing</li><li>• Trouble-shooting</li></ul>

# Required Business Skills

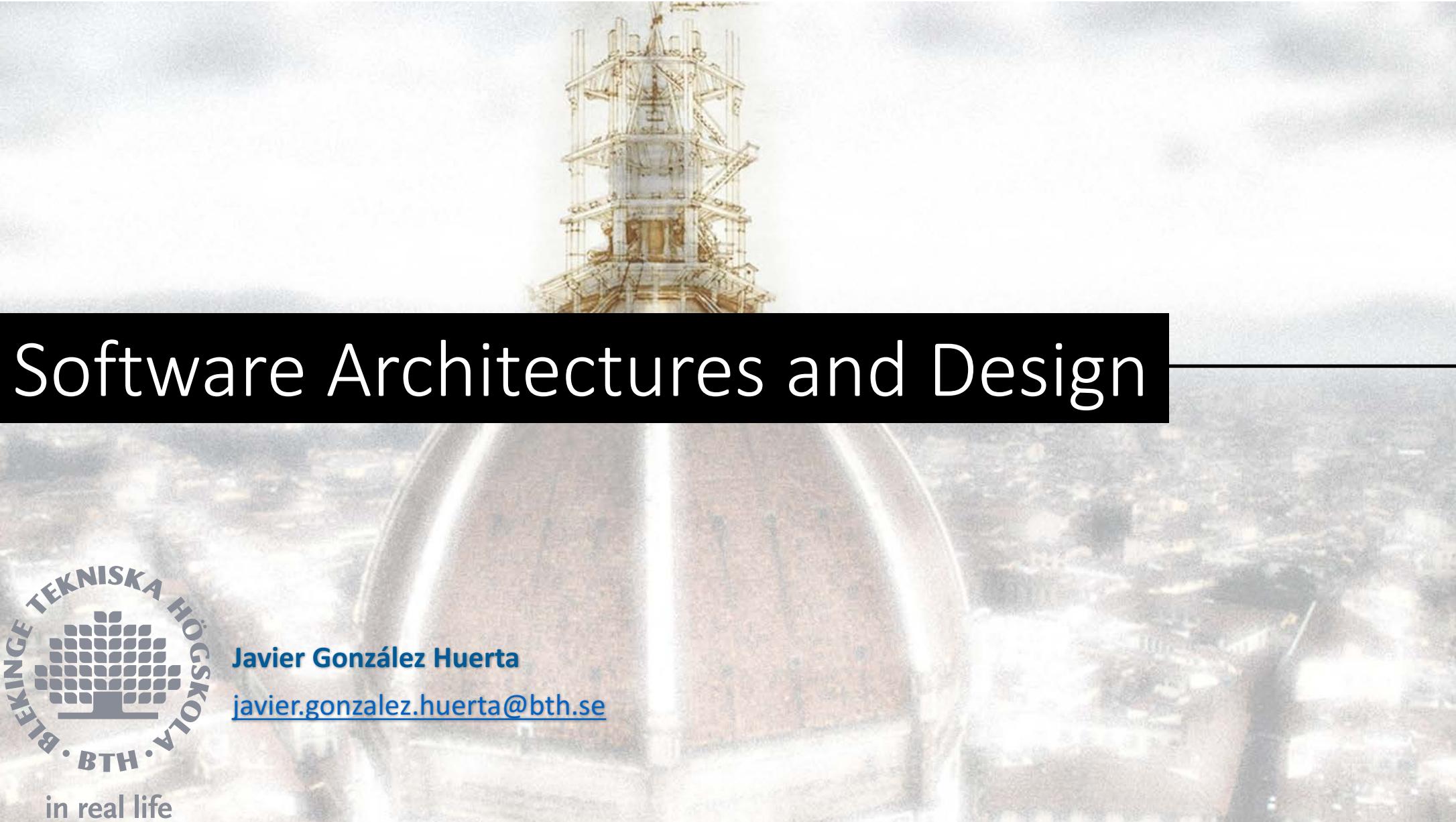
Project Management	Business	Leadership	Communication	Interpersonal	Work
<ul style="list-style-type: none"><li>• Domain modeling</li><li>• Interviewing</li><li>• User studies</li></ul>	<ul style="list-style-type: none"><li>• Economics</li><li>• Business Administration</li><li>• Identifying Business Goals</li><li>• Develop capabilities</li><li>• Technical / architecture road map</li></ul>	<ul style="list-style-type: none"><li>• Guiding apprentices</li><li>• Mentoring</li><li>• Act through others</li></ul>	<ul style="list-style-type: none"><li>• Present technical vision</li><li>• Present product roadmap</li><li>• Listen, interview, consult, negotiate</li><li>• Promote simplicity</li></ul>	<ul style="list-style-type: none"><li>• Provide feedback</li><li>• Respect</li><li>• Conflict resolution</li></ul>	<ul style="list-style-type: none"><li>• Decision Making</li><li>• Workload Management</li></ul>

And now?



# Next Steps

- In the course we will focus more in general-purpose software architectures
- We will learn how to analyze a system and identify:
  - Architectural bottlenecks
  - Shortcomings and opportunities for improvement



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