

Minutes

POSTAL ADDRESS:
P.O. BOX 187
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SOUTH AFRICA

Meeting with Kenru, Wednesday 01 October 2025, at 11:00, Black Rock's Executive Conference room.

Attendees:

Rudi Opperman (Chairperson) - Senior General Manager BRMO
TEL: (27 53) 751 5555
Greg Karsten – Senior Production Engineer BRMO
Lourens van Heerden – Supply Chain Manager BRMO

FAX: (27 53) 751 5251
Armand Barnard: Chief Executive Officer; Advanced Fire Suppression Technologies (Pty) Ltd
Matt Jacobsz: General Manager, Western Region, including Kenru Fire Protection
Willem van Lingen: General Manager, Kenru Fire Protection
Hans Geertsema: Operations Manager, Kenru Fire Protection
Gerhard Badenhorst: Branch Manager, Kenru Fire Protection, Kathu Office

Rudi welcomed all attendees.

Points discussed:

- 1) **Back-ground** on Fire Incident (S2 drill rig) at BRMO and DMPR Instruction:
 - BRMO trusted Kenru as an approved OEM (Ansul Systems) service provider, known for delivering quality services to protect Assmang's machinery, especially underground where fire risks are unacceptable.
 - The recent incident exposed shortcomings in Kenru's on-site service quality and supervision. Assmang expressed dissatisfaction.
 - This meeting serves as an opportunity for Kenru to reassure Assmang by presenting corrective actions taken or planned.
- 2) **Independent Investigation** feedback and concerns related to Service delivered:
 - A high-level summary of findings was shared with Kenru.
 - BRMO has approximately 445 units requiring inspection and servicing, as part of its legal obligations.
 - Kenru currently operates with only 3 technician-helper teams and 1 supervisor, which is insufficient. The supervisor is now acting as a technician, resulting in a lack of oversight and increased fire risk exposure.

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Action	Responsible	Deadline / Status
Standardised scope descriptions for all machines	Greg (Support), Willem	Immediate
Permanent 2.9.2 on site with supervisory duties	Willem	Immediate
Full-time administrator and mobile office on site	Willem	31 Oct 2025
Additional teams: 1 for breakdowns, 1 for inspections, 3 for services	Willem	30 Nov 2025
Fire Prevention Specialist (Consultant from MSTA) on site (FOC)	Armand	Start date TBA
Tablets for technicians with designs and photo documentation	Hans	Risk assessments in progress; rollout date TBA
Machine-specific drawings available at each shaft	Willem	31 Oct 2025
Technician retraining	Armand	Start date TBA
Biweekly VFL and PTOs	Willem	Immediate
Quarterly QC inspections covering 100% annually	Willem	Immediate
Review of designs and risk assessments	Armand	31 Oct 2025
Monthly KPI reviews and meetings with Engineering	Willem & Greg	Ongoing
List of all parts and services with rates and costing	Willem	10 Oct 2025

Meeting adjourned 12:30

**R Opperman
Senior General Manager**