## Assignment HR Employee Database Analysis

## Initial Setup: Create Database and Table

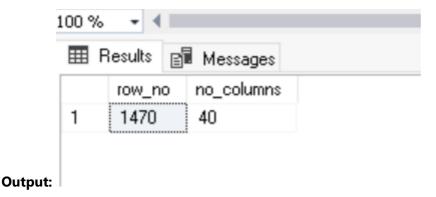
```
-- Create the database
CREATE DATABASE HREmployeeDB;
USE HREmployeeDB;
-- Drop the table if it already exists
IF OBJECT_ID('EmployeeData', 'U') IS NOT NULL
    DROP TABLE EmployeeData;
-- Create the EmployeeData table
CREATE TABLE EmployeeData (
    Attrition NVARCHAR(50),
    BusinessTravel NVARCHAR(50),
    CF_age_band NVARCHAR(50),
    CF_attrition_label NVARCHAR(50),
    Department NVARCHAR(50),
    EducationField NVARCHAR(50),
    emp_no NVARCHAR(50),
    EmployeeNumber INT,
    Gender NVARCHAR(50),
    JobRole NVARCHAR(50),
    MaritalStatus NVARCHAR(50),
    OverTime NVARCHAR(50),
    Over18 NVARCHAR(50),
    TrainingTimesLastYear INT,
    Age INT,
    CF current NVARCHAR(50),
    DailyRate INT,
    DistanceFromHome INT,
    Education NVARCHAR(50),
    EmployeeCount INT,
    EnvironmentSatisfaction INT,
    HourlyRate INT,
    JobInvolvement INT,
    JobLevel INT,
    JobSatisfaction INT,
    MonthlyIncome INT,
    MonthlyRate INT,
    NumCompaniesWorked INT,
    PercentSalaryHike INT,
    PerformanceRating INT,
    RelationshipSatisfaction INT,
    StandardHours INT,
    StockOptionLevel INT,
    TotalWorkingYears INT,
    WorkLifeBalance INT,
    YearsAtCompany INT,
```

```
YearsInCurrentRole INT,
    YearsSinceLastPromotion INT,
    YearsWithCurrManager INT
);

-- Bulk insert data into the table
BULK INSERT EmployeeData
FROM 'C:\Users\Administrator\Downloads\HR_Employee1.csv'
WITH
(
    FIELDTERMINATOR = ',', -- Delimiter for fields
    ROWTERMINATOR = '0x0a', -- End of each row
    FIRSTROW = 2 -- Skip header row
);
```

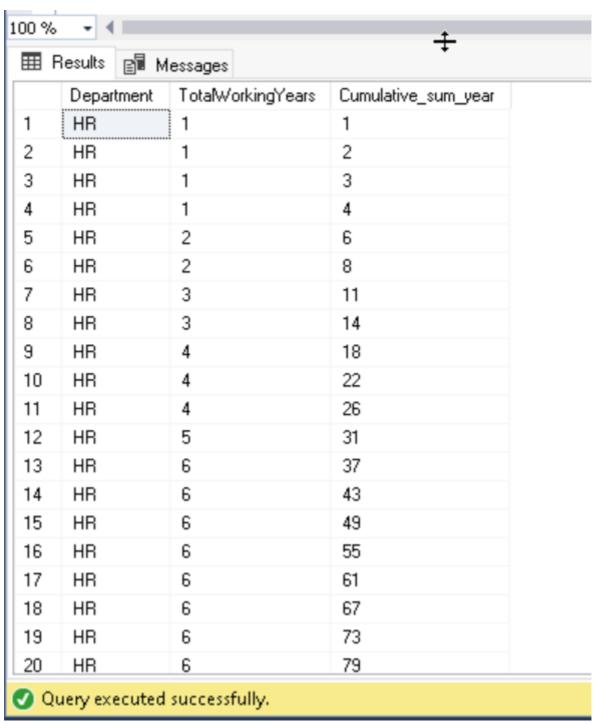
### a) Return the Shape of the Table (Number of Rows and Columns)

```
-- Query to get the number of rows and columns
SELECT
    (SELECT COUNT(*) FROM EmployeeData) AS row_no,
    (SELECT COUNT(*) FROM INFORMATION_SCHEMA.COLUMNS WHERE TABLE_NAME =
'EmployeeData') AS no_columns;
```



# b) Calculate the Cumulative Sum of Total Working Years for Each Department

```
-- Query to get cumulative sum of total working years for each department
SELECT
Department,
TotalWorkingYears,
SUM(TotalWorkingYears) OVER (PARTITION BY Department ORDER BY
TotalWorkingYears ROWS BETWEEN UNBOUNDED PRECEDING AND CURRENT ROW) AS
Cumulative_sum_year
FROM EmployeeData;
```

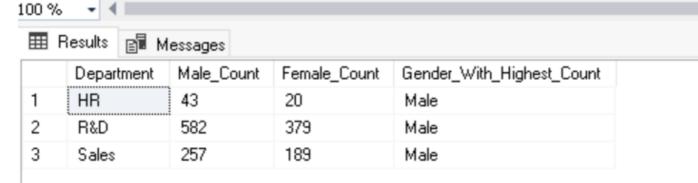


**Output:** 

## c) Which Gender Has Higher Strength as Workforce in Each Department

```
Department,
        MAX(CASE WHEN Gender = 'Male' THEN Gender_Count ELSE 0 END) AS Male_Count,
        MAX(CASE WHEN Gender = 'Female' THEN Gender_Count ELSE 0 END) AS
Female_Count
    FROM GenderCounts
   GROUP BY Department
),
GenderWithHighestCount AS (
    SELECT
        Department,
        CASE
            WHEN Male_Count > Female_Count THEN 'Male'
            WHEN Female_Count > Male_Count THEN 'Female'
            ELSE 'Equal' -- In case of a tie
        END AS Gender_With_Highest_Count
    FROM GenderSummary
)
SELECT
   S.Department,
   S.Male_Count,
   S.Female_Count,
   G.Gender_With_Highest_Count
FROM GenderSummary S
JOIN GenderWithHighestCount G
   ON S.Department = G.Department;
```

### **Output:**



Query executed successfully.

# d) Create a New Column AGE\_BAND and Show Distribution of Employee's Age Band Group

```
-- Query to add a new column and update it with the count of age bands
ALTER TABLE EmployeeData
ADD AGE_BAND INT;

UPDATE EmployeeData
SET AGE_BAND = (
    SELECT COUNT(*)
    FROM EmployeeData AS ed2
    WHERE ed2.CF_age_band = EmployeeData.CF_age_band
);

-- Query to display the CF_age_band and AGE_BAND columns
SELECT CF_age_band, AGE_BAND
FROM EmployeeData;
```

100 %	<b>-</b>	3				
⊞ F	Results 🗐 Mes	essages				
	CF_age_band	AGE_BAND				
1	35 - 44	505				
2	45 - 54	245				
3	35 - 44	505				
4	25 - 34	554				
5	25 - 34	554				
6	25 - 34	554				
7	Over 55	69				
8	25 - 34	554				
9	35 - 44	505				
10	35 - 44	505				

Output:

# e) Compare All Marital Status of Employees and Find the Most Frequent Marital Status

```
-- Query to get the most frequent marital status

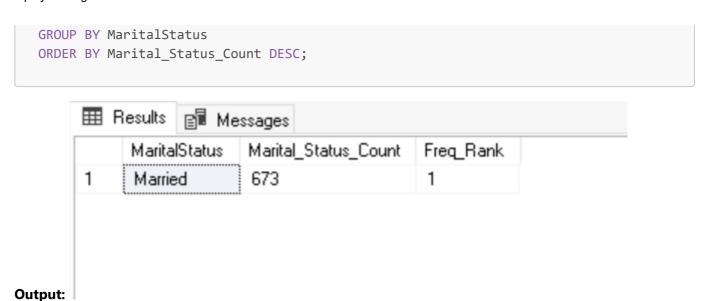
SELECT

TOP(1)

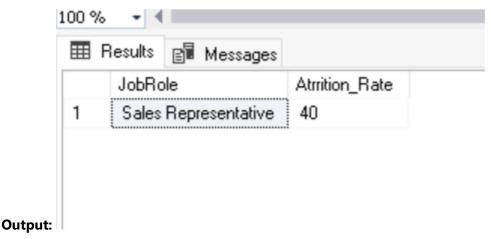
MaritalStatus,

COUNT(*) AS Marital_Status_Count

FROM EmployeeData
```



f) Show the Job Role with Highest Attrition Rate (Percentage)

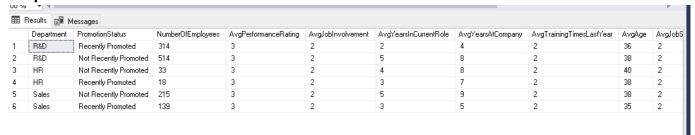


g) Show Distribution of Employee's Promotion, Find the Maximum Chances of Employee Getting Promoted

```
-- Query to show promotion chances based on years since last promotion
SELECT *
FROM EmployeeData
SELECT
    Department,
    CASE
        WHEN YearsSinceLastPromotion = 0 THEN 'Recently Promoted'
        ELSE 'Not Recently Promoted'
    END AS PromotionStatus,
    COUNT(EmployeeNumber) AS NumberOfEmployees,
    AVG(PerformanceRating) AS AvgPerformanceRating,
    AVG(JobInvolvement) AS AvgJobInvolvement,
    AVG(YearsInCurrentRole) AS AvgYearsInCurrentRole,
    AVG(YearsAtCompany) AS AvgYearsAtCompany,
    AVG(TrainingTimesLastYear) AS AvgTrainingTimesLastYear,
    AVG(Age) AS AvgAge,
    AVG(JobSatisfaction) AS AvgJobSatisfaction,
    AVG(MonthlyIncome) AS AvgMonthlyIncome,
    AVG(NumCompaniesWorked) AS AvgNumCompaniesWorked,
    AVG(YearsWithCurrManager) AS AvgYearsWithCurrManager
FROM
    EmployeeData
WHERE
    Attrition = 'No'
GROUP BY
Department,
    CASE
        WHEN YearsSinceLastPromotion = 0 THEN 'Recently Promoted'
        ELSE 'Not Recently Promoted'
    END;
-- Fewer Years in Current Role: Recently promoted employees have fewer years in
their current role compared to those not recently promoted, across all
departments.
-- Higher Income for Not Promoted: Employees not recently promoted generally have
higher average monthly incomes than those recently promoted.
-- Similar Job Involvement: The average job involvement is consistent between
recently promoted and not recently promoted employees in all departments.
-- Average Age Difference: Recently promoted employees tend to be younger than
those not recently promoted, regardless of department.
```

### **Output:**

**Output:** 



## h) Show the Cumulative Sum of Total Working Years for Each Department

-- Query to get cumulative sum of total working years for each department
(Duplicate of query b)

SELECT

Department,

TotalWorkingYears,

SUM(TotalWorkingYears) OVER (PARTITION BY Department ORDER BY

TotalWorkingYears ROWS BETWEEN UNBOUNDED PRECEDING AND CURRENT ROW) AS
Cumulative\_sum\_year

FROM EmployeeData;

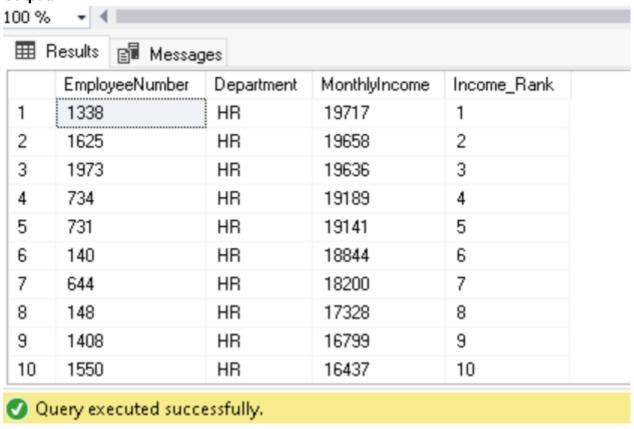
	Department	essages TotalWorkingYears	Cumulative_sum_year
1		1	1
1	HR	; ·	1
2	HR	1	2
3	HR	1 6	3
4	HR	1	4
5	HR	2	6
6	HR	2	8
7	HR	3	11
8	HR	3	14
9	HR	4	18
10	HR	4	22

# i) Find the Rank of Employees Within Each Department Based on Their Monthly Income

-- Query to rank employees by monthly income within each department SELECT

```
EmployeeNumber,
Department,
MonthlyIncome,
DENSE_RANK() OVER (PARTITION BY Department ORDER BY MonthlyIncome DESC) AS
Income_Rank
FROM EmployeeData;
```

### **Output:**



# j) Calculate the Running Total of 'Total Working Years' for Each Employee Within Each Department and Age Band

```
-- Query to calculate running total of total working years within each department and age band

SELECT

EmployeeNumber,

Department,

CF_age_band,

TotalWorkingYears,

SUM(TotalWorkingYears)

OVER (PARTITION BY Department, CF_age_band ORDER BY TotalWorkingYears ROWS

BETWEEN UNBOUNDED PRECEDING AND CURRENT ROW) AS Running_Total_Working_Years

FROM EmployeeData;
```

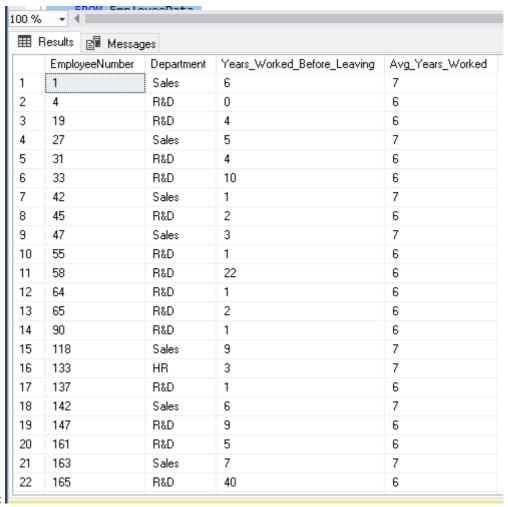
### **Output:**

	Results Messages								
	EmployeeNumber	Department	CF_age_band	TotalWorkingYears	Running_Total_Working_Years				
1	1865	HR	25 - 34	1	1				
2	1944	HR	25 - 34	1	2				
3	1467	HR	25 - 34	2	4				
4	1842	HR	25 - 34	2	6				
5	1858	HR	25 - 34	3	9				
6	847	HR	25 - 34	4	13				
7	1844	HR	25 - 34	4	17				
8	1207	HR	25 - 34	5	22				
9	1987	HR	25 - 34	6	28				
10	869	HR	25 - 34	6	34				

# k) Calculate the Years Worked Before Leaving and Compare with the Average Years Worked in the Same Department

```
-- Query to calculate years worked before leaving and compare with average years
worked
WITH YearsWorked AS (
    SELECT
        EmployeeNumber,
        Department,
        YearsAtCompany,
        CASE
            WHEN Attrition = 'Yes' THEN YearsAtCompany
            ELSE NULL
        END AS Years_Worked_Before_Leaving
    FROM EmployeeData
),
AvgYears AS (
    SELECT
        Department,
        AVG(YearsAtCompany) AS Avg_Years_Worked
    FROM EmployeeData
    GROUP BY Department
)
SELECT
    Y. Employee Number,
    Y.Department,
    Y.Years_Worked_Before_Leaving,
    A.Avg Years Worked
FROM YearsWorked Y
JOIN AvgYears A
    ON Y.Department = A.Department
WHERE Y.Years_Worked_Before_Leaving IS NOT NULL order by EmployeeNumber;
```

- -- Findings
- -- R&D employees often have shorter tenures before leaving compared to Sales, with fewer years worked on average.
- -- HR employees tend to stay longer before leaving compared to R&D and Sales, with a higher average tenure.
- -- Sales employees generally have longer tenures, with more consistent average years worked before leaving.



#### **Output:**

## I) Rank the Departments by the Average Monthly Income of Employees Who Have Left

```
-- Query to rank departments by average monthly income of employees who have left

SELECT Department,

AVG(MonthlyIncome) AS Avg_Monthly_Income,

RANK

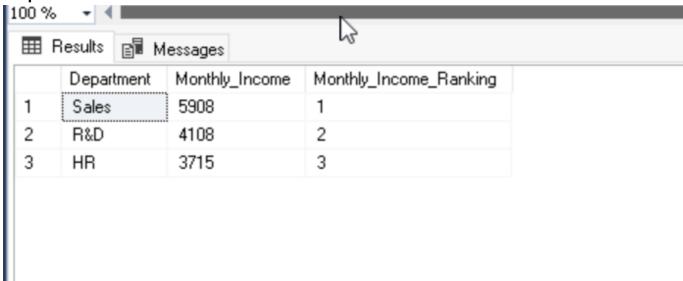
**``markdown

RANK() OVER (ORDER BY AVG(MonthlyIncome) DESC) AS Department_Rank

FROM EmployeeData
```

```
WHERE Attrition = 'Yes'
GROUP BY Department;
```

### **Output:**



m) Find If There Is Any Relation Between Attrition Rate and Marital Status of Employees

```
-- Calculate attrition percentage by marital status

SELECT

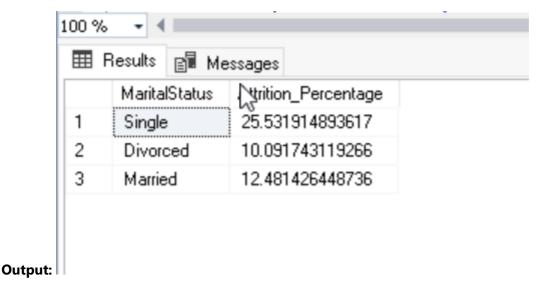
MaritalStatus,

(SUM(CASE WHEN Attrition = 'Yes' THEN 1 ELSE 0 END) * 100.0) / COUNT(*) AS

Attrition_Percentage

FROM EmployeeData

GROUP BY MaritalStatus;
```



n) Show the Department with Highest Attrition Rate (Percentage)

```
-- Find the department with the highest attrition rate

SELECT TOP(1)

Department,

(SUM(CASE WHEN Attrition = 'Yes' THEN 1 ELSE 0 END) * 100.0) / COUNT(*) AS

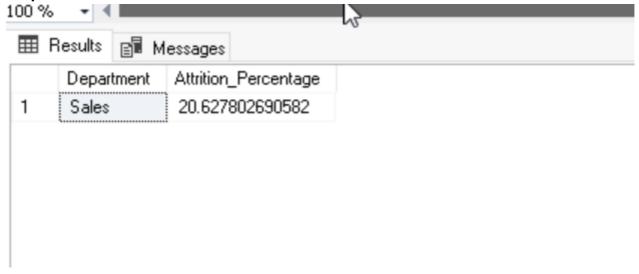
Attrition_Percentage

FROM EmployeeData

GROUP BY Department

ORDER BY Attrition_Percentage DESC;
```

### **Output:**



# o) Calculate the Moving Average of Monthly Income Over the Past 3 Employees for Each Job Role

```
-- Calculate moving average of monthly income over the past 3 employees for each job role

SELECT
JobRole,
EmployeeNumber,
MonthlyIncome,
AVG(MonthlyIncome) OVER (PARTITION BY JobRole ORDER BY EmployeeNumber ROWS

BETWEEN 2 PRECEDING AND CURRENT ROW) AS Moving_Avg_Income

FROM EmployeeData;
```

	Results 🗐 Messages			
	JobRole	EmployeeNumber	MonthlyIncome	Moving_Avg_Income
1	Healthcare Representative	13	5237	5237
2	Healthcare Representative	36	10248	7742
3	Healthcare Representative	40	6465	7316
4	Healthcare Representative	70	9884	8865
5	Healthcare Representative	83	10096	8815
6	Healthcare Representative	117	4152	8044
7	Healthcare Representative	119	13503	9250
8	Healthcare Representative	124	10673	9442
9	Healthcare Representative	139	5163	9779
10	Healthcare Representative	145	7484	7773

**Output:** 

## p) Identify Employees with Outliers in Monthly Income Within Each Job Role

```
-- Identify employees with outliers in monthly income
WITH IncomeStats AS (
    SELECT
        JobRole,
        EmployeeNumber,
        MonthlyIncome,
        PERCENTILE_CONT(0.25) WITHIN GROUP (ORDER BY MonthlyIncome) OVER
(PARTITION BY JobRole) AS Q1,
        PERCENTILE_CONT(0.75) WITHIN GROUP (ORDER BY MonthlyIncome) OVER
(PARTITION BY JobRole) AS Q3
    FROM EmployeeData
)
SELECT
    EmployeeNumber,
    JobRole,
    MonthlyIncome,
    CASE
        WHEN MonthlyIncome < Q1 - (Q3 - Q1) * 1.5 THEN 'Low'
        WHEN MonthlyIncome > Q3 + (Q3 - Q1) * 1.5 THEN 'High'
        ELSE 'Not an Outlier'
    END AS OutlierType
FROM IncomeStats
WHERE MonthlyIncome < Q1 - (Q3 - Q1) * 1.5
   OR MonthlyIncome > Q3 + (Q3 - Q1) * 1.5;
```

### **Output:**

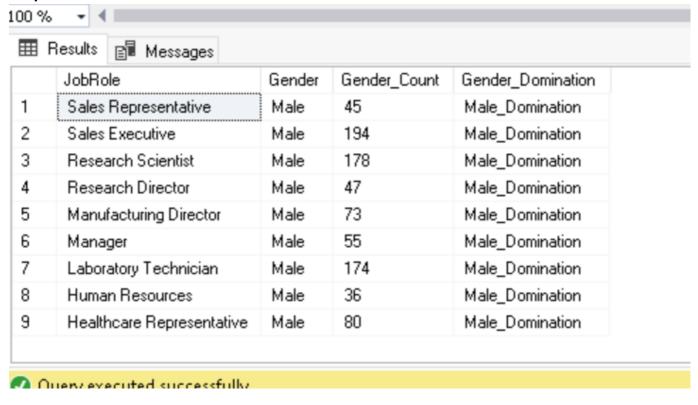
	EmployeeNumber	JobRole	MonthlyIncome	OutlierType
1	1985	Laboratory Technician	6323	High
2	1737	Laboratory Technician	6472	High
3	1315	Laboratory Technician	6674	High
4	1132	Laboratory Technician	6782	High
5	944	Laboratory Technician	7403	High
6	1516	Manager	11244	Low
7	613	Manager	11557	Low
8	153	Manager	11631	Low
9	376	Manager	11849	Low
10	428	Manager	11878	Low

# q) Gender Distribution Within Each Job Role, Show Each Job Role with Its Gender Domination

```
-- Show gender distribution within each job role
WITH GenderCount AS (
    SELECT
        JobRole,
        Gender,
        COUNT(*) AS Gender_Count
    FROM EmployeeData
    GROUP BY JobRole, Gender
),
MaxGender AS (
    SELECT
        JobRole,
        MAX(Gender_Count) AS Max_Count
    FROM GenderCount
    GROUP BY JobRole
)
SELECT
    G.JobRole,
    G.Gender,
    G.Gender_Count,
    CASE
        WHEN G.Gender_Count = M.Max_Count THEN
                WHEN G.Gender = 'Male' THEN 'Male_Domination'
                WHEN G.Gender = 'Female' THEN 'Female_Domination'
```

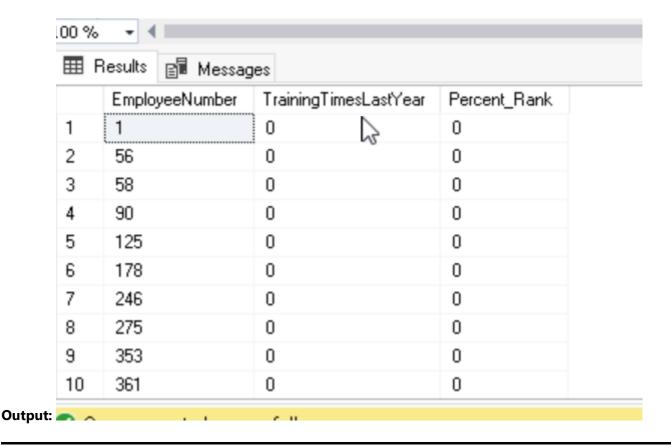
```
ELSE 'No_Domination'
END
ELSE 'No_Domination'
END AS Gender_Domination
FROM GenderCount G
JOIN MaxGender M
ON G.JobRole = M.JobRole AND G.Gender_Count = M.Max_Count;
```

### **Output:**



## r) Percent Rank of Employees Based on Training Times Last Year

```
-- Calculate percent rank of employees based on training times last year
SELECT
    EmployeeNumber,
    TrainingTimesLastYear,
    PERCENT_RANK() OVER (ORDER BY TrainingTimesLastYear) AS Percent_Rank
FROM EmployeeData;
```



## s) Divide Employees into 5 Groups Based on Training Times Last Year

```
-- Divide employees into 5 groups based on training times last year

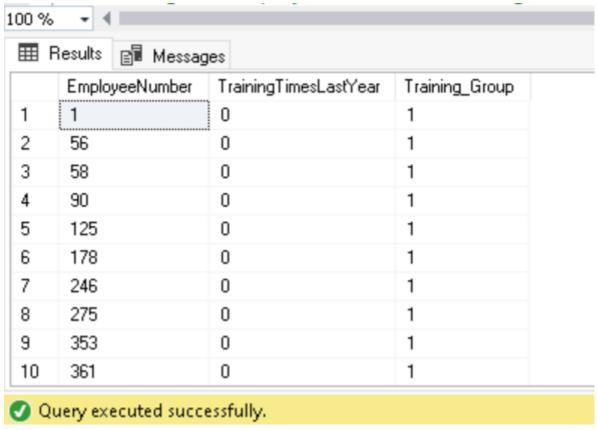
SELECT

EmployeeNumber,

TrainingTimesLastYear,

NTILE(5) OVER (ORDER BY TrainingTimesLastYear) AS Training_Group

FROM EmployeeData;
```



Output:

t) Categorize Employees Based on Training Times Last Year as Frequent Trainee, Moderate Trainee, Infrequent Trainee

```
-- Categorize employees based on training times last year

SELECT

emp_no,

TrainingTimesLastYear,

CASE

WHEN TrainingTimesLastYear > 4 THEN 'Frequent Trainee'

WHEN TrainingTimesLastYear > 2 THEN 'Moderate Trainee'

ELSE 'Infrequent Trainee'

END AS Training_Frequency

FROM EmployeeData

ORDER BY TrainingTimesLastYear DESC;
```

**Output:** 

	emp_no	TrainingTimesLastYear	Training Frequency
	STAFF-30	6	Frequent Trainee
	STAFF-42	6	Frequent Trainee
	STAFF-54	6	Frequent Trainee
	STAFF-153	6	Frequent Trainee
	STAFF-154	6	Frequent Trainee
	STAFF-217	6	Frequent Trainee
	STAFF-258	6	Frequent Trainee
	STAFF-307	6	Frequent Trainee
	STAFF-309	6	Frequent Trainee
0	STAFF-381	6	Frequent Trainee

u) Categorize Employees as 'High', 'Medium', or 'Low' Performers Based on Their Performance Rating

```
-- Categorize employees based on performance rating

SELECT

EmployeeNumber,

PerformanceRating,

CASE

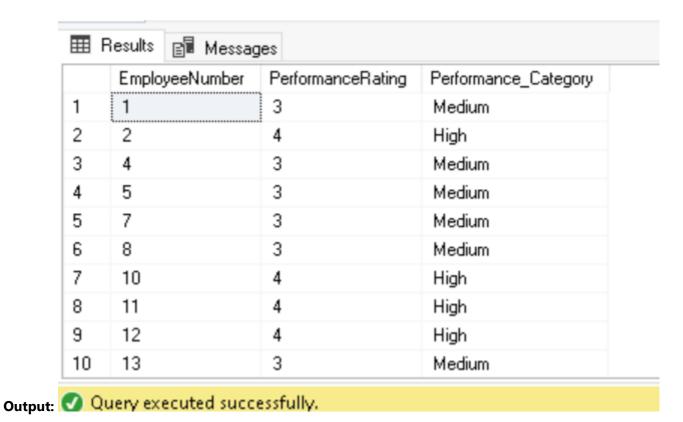
WHEN PerformanceRating >= 4 THEN 'High'

WHEN PerformanceRating = 3 THEN 'Medium'

ELSE 'Low'

END AS Performance_Category

FROM EmployeeData;
```



v) Use a CASE WHEN Statement to Categorize Employees into 'Poor', 'Fair', 'Good', or 'Excellent' Work-Life Balance Based on Their Work-Life Balance Score

```
-- Categorize employees based on work-life balance score

SELECT

EmployeeNumber,

WorkLifeBalance,

CASE

WHEN WorkLifeBalance = 1 THEN 'Poor'

WHEN WorkLifeBalance = 2 THEN 'Fair'

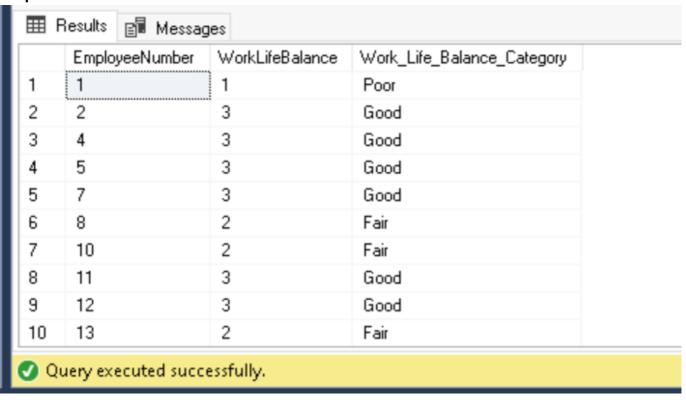
WHEN WorkLifeBalance = 3 THEN 'Good'

ELSE 'Excellent'

END AS Work_Life_Balance_Category

FROM EmployeeData;
```

### **Output:**



# w) Group Employees into 3 Groups Based on Their Stock Option Level Using the NTILE Function

```
-- Group employees into 3 groups based on stock option level

SELECT

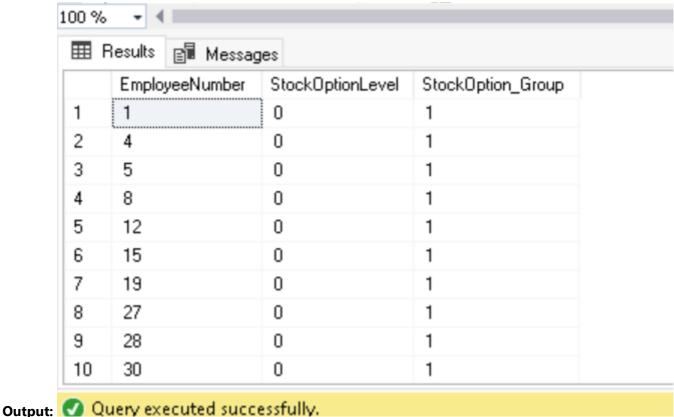
EmployeeNumber,

StockOptionLevel,

NTILE(3) OVER (ORDER BY StockOptionLevel) AS StockOption_Group

FROM EmployeeData;
```

2024-08-22 employeeassignment.md



## x) Find Key Reasons for Attrition in Company

```
-- Analyze key reasons for attrition in the company
SELECT
    Attrition,
    YearsAtCompany,
    COUNT(*) AS Total_Employees,
    AVG(Age) AS Avg Age,
    AVG(MonthlyIncome) AS Avg MonthlyIncome,
    AVG(WorkLifeBalance) AS Avg_WorkLifeBalance,
    AVG(JobSatisfaction) AS Avg JobSatisfaction,
    AVG(EnvironmentSatisfaction) AS Avg_EnvironmentSatisfaction,
    AVG(JobInvolvement) AS Avg_JobInvolvement,
    AVG(PerformanceRating) AS Avg_PerformanceRating
FROM EmployeeData
WHERE Attrition = 'Yes'
GROUP BY Attrition, YearsAtCompany
ORDER BY Attrition, YearsAtCompany, Total Employees DESC;
-- Findings
-- Sales and R&D departments have the highest attrition rates.
-- Sales Executives and Research Scientists are the most affected job roles.
-- Single(marital status) employees have a higher likelihood of leaving.
-- Overtime is a significant factor contributing to higher attrition.
-- Younger employees are more likely to leave.
-- Employees with less experience tend to leave more frequently.
```

### **Output:**

⊞ Results all Messages											
	Department	EducationField	Gender	JobRole	MaritalStatus	OverTime	AttritionCount	AvgAgeAttrition	AvgMonthlyIncomeAttrition	AvgYearsAtCompany	AvgDistanceFrom ^
1	R&D	Life Sciences	Male	Laboratory Technician	Single	No	8	33	2322	2	11
2	R&D	Life Sciences	Male	Laboratory Technician	Single	Yes	6	35	3695	3	10
3	Sales	Marketing	Male	Sales Executive	Single	Yes	6	35	8262	7	11
4	R&D	Life Sciences	Female	Research Scientist	Single	Yes	5	29	2673	5	9
5	R&D	Life Sciences	Male	Research Scientist	Single	Yes	4	32	2798	4	11
6	R&D	Medical	Female	Healthcare Representative	Married	No	4	46	7998	15	17
7	R&D	Medical	Male	Research Scientist	Single	Yes	4	28	2008	2	15
8	R&D	Medical	Male	Research Scientist	Married	Yes	4	29	3483	2	3
9	R&D	Technical Degree	Male	Research Scientist	Single	No	4	35	2500	5	1
10	Sales	Life Sciences	Female	Sales Executive	Single	Yes	4	40	8537	3	17
11	Sales	Life Sciences	Male	Sales Executive	Single	Yes	4	45	9616	10	17
12	Sales	Life Sciences	Male	Sales Executive	Married	No	3	38	11086	15	3
13	Sales	Life Sciences	Female	Sales Representative	Single	No	3	27	2286	1	5
14	Sales	Life Sciences	Female	Sales Executive	Married	No	3	40	6312	6	19
15	Sales	Marketing	Female	Sales Executive	Single	No	3	35	5788	4	17
16	Sales	Marketing	Female	Sales Representative	Single	Yes	3	31	2771	2	11 ~