

Practice exam - 40 questions


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<p>Which is the following statements are true about Product Backlog. (Choose the best three answers)</p> <p>A) The Product Goal is in the Product Backlog</p> <p>B) The Developers are not allowed to modify anything in the Product Backlog</p> <p>C) Product Owner is accountable for Prioritizing the Product Backlog</p> <p>D) Only end-users' functionalities are allowed in the Product Backlog</p> <p>E) It is the single source of work undertaken by the Scrum Team</p>	<p>A, C and E</p> <p>A) The Product Goal is in the Product Backlog</p> <p>C) Product Owner is accountable for Prioritizing the Product Backlog</p> <p>E) It is the single source of work undertaken by the Scrum Team</p> <p>Answer Explanation: The PO is responsible for prioritizing the Product Backlog. PO may delegate some prioritization work to developers but must remain responsible. It is the single source of work undertaken by the Scrum Team and includes all related work. The Product Goal is in the Product Backlog.</p>
<p>Who can change Sprint Backlog during the Sprint?</p> <p>Product Owner</p> <p>Developers</p> <p>Scrum Master</p> <p>Developers and Scrum Master</p>	<p>Developers</p> <p>Answer Explanation: Only the Developers have the authority to change the Sprint Backlog during a Sprint.</p>

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can therefore decide to extend the Daily Scrum to 30 minutes.	<p>Answer Explanation: Even if Scrum allows flexibility, the time-box prescribed in the Scrum Guide for all 4 ceremonies (Daily Scrum, Sprint Planning, Sprint Review and Sprint Retrospective) are not up for negotiation.</p>
<p>Some of the items selected for a Sprint have not been completed as per the Definition of "Done" (DoD). As per the Scrum Guide, what is expected to happen?</p> <p>A) The Sprint Review meeting is canceled B) The incomplete items are put back into the Product Backlog for the Product Owner to re-prioritize, and the Developers will re-estimate the work C) The incomplete items remain in the Sprint Backlog for the team to complete in the next Sprint D) The velocity of the team should be adjusted for the next Sprint</p>	<p>B) The incomplete items are put back into the Product Backlog for the Product Owner to re-prioritize, and the Developers will re-estimate the work</p> <p>Answer Explanation: At the end of the Sprint, everything is up for re-prioritization based on the business situation and feedback received; this includes unfinished work from the previous Sprint. In most cases, the PO will include the unfinished work in the next Sprint but does not have to</p>
<p>The tester within the Developers is responsible for:</p> <p>A) Testing the User Interface (UI) for bugs B) Writing acceptance tests C) Reporting issues to the developers D) Ensuring that the work was done according to the Definition of "Done." E) There is no "tester" role within the Developers</p>	<p>E) There is no "tester" role within the Developers</p> <p>Answer Explanation: Scrum does not recognize any titles or roles for the Development Team members. The entire Development Team is responsible for quality, testing, etc., not just one individual.</p>
<p>Which Scrum Value is affected by lack of trust in the Scrum Team?</p> <p>A) Courage B) Respect C) Openness D) Focus E) Commitment F) All of the above</p>	<p>F) All of the above</p> <p>Answer Explanation: Lack of trust will impact all the Scrum Values.</p>
<p>Which statement best describes Sprint Review?</p> <p>A) It's a demo meeting for stakeholders to check the work done by the developers and recommend team improvements B) It's a meeting to congratulate or punish developers based on their performance in the Sprint C) It's a meeting for the Scrum Team and relevant stakeholders to meet and inspect the Backlog items completed as per the Done criteria and decide what to do next D) It's to review all unfinished work of the Sprint</p>	<p>C) It's a meeting for the Scrum Team and relevant stakeholders to meet and inspect the Backlog items completed as per the Done criteria and decide what to do next</p> <p>Answer Explanation: Sprint Review is an opportunity to Inspect and Adapt. It is when the Scrum Team and stakeholders Inspect Sprint Goal, "Done" items and decide what to do next.</p>

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<p>evaluate value delivery? (Choose the best two options)</p> <p>A) Team Velocity B) Customer Satisfaction C) Story Points Delivered D) Time to Market</p>	<p>Answer Explanation: The Product Owner should consider the following 4 Value areas as metrics for Value Delivery.</p> <p>Current Value (Customer Satisfaction is part of it) Unrealized Value Time to Market Ability to Innovate</p> <p>For more information refer the EVM Guide in https://www.scrum.org/resources/evidence-based-management-guide</p>
<p>Your company has one large Product that is developed and supported by four separate teams. Management wants four separate Product Backlogs for the effective management of requirements. What should you do as the Scrum Master?</p> <p>A) Allow management to create multiple Backlogs and assign them to respective Product Owners (POs) B) Explain and enforce one Product Backlog per Product policy C) Combine the teams to make one team so that they can effectively communicate with one PO D) Find out how many Product Owners and teams the company can handle for that product, and assign accordingly</p>	<p>C) Combine the teams to make one team so that they can effectively communicate with one PO</p> <p>Answer Explanation: The Scrum Master should enforce the One product, One Product Backlog policy and help management understand that having one Product Backlog helps teams deliver more value more quickly via an Integrated Increment.</p>
<p>Which of the followings statements are true in Scrum regarding Increment. (Choose best three answers).</p> <p>A) An Increment is the sum of all Product Backlog items delivered in a specific Sprint B) Only one increment is allowed within a Sprint. C) The moment a Product Backlog item meets the Definition of Done, an Increment is born. D) Each Increment is additive to all prior Increments and thoroughly verified, ensuring that all Increments work together. E) The commitment of an Increment is the Definition of Done.</p>	<p>C, D and E</p> <p>C) The moment a Product Backlog item meets the Definition of Done, an Increment is born. D) Each Increment is additive to all prior Increments and thoroughly verified, ensuring that all Increments work together. E) The commitment of an Increment is the Definition of Done.</p> <p>Answer Explanation: An Increment is a concrete stepping stone toward the Product Goal. Each Increment is additive to all prior Increments and thoroughly verified, ensuring that all Increments work together. In order to provide value, the Increment must be usable. The sum of the Increments is presented at the Sprint Review thus supporting empiricism. The moment a Product Backlog item meets the Definition of Done, an Increment is born. Multiple Increments may be created within a Sprint.</p>

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<p>Sprint?</p> <p>Select two options.</p> <p>A) Sprint Goals are optional in Scrum. The Product Backlog is the single source of work requirements</p> <p>B) It helps the Developers stay focused and collaborate towards a common goal.</p> <p>C) It acts as a commitment for the Sprint Backlog</p> <p>D) It helps the Scrum Master guide the Developers during the Sprint.</p> <p>E) It ensures that all selected Product Backlog Items will be completed by the end of the Sprint.</p>	<p>B) It helps the Developers stay focused and collaborate towards a common goal.</p> <p>C) It acts as a commitment for the Sprint Backlog</p> <p>Answer Explanation: The Sprint Goal helps the Scrum Team stay focused and collaborate towards a common goal, rather than working on individual tasks or components. Sprint Goals are necessary. The whole Scrum Team then collaborates to define a Sprint Goal that communicates why the Sprint is valuable to stakeholders. It acts as a commitment for the Sprint Backlog.</p>
<p>What typically happens as a Scrum Team gains more experience in building a Product and the Product is used more extensively by users?</p> <p>Select best option</p> <p>A) The Daily Scrums will no longer be needed.</p> <p>B) The Sprint Reviews will take more time.</p> <p>C) The Scrum Master role will no longer be needed.</p> <p>D) The Sprint Retrospectives will be shorter.</p> <p>E) The Definition of "Done" will expand to include more stringent criteria in order to deliver a higher-quality product.</p> <p>F) The Sprint Retrospectives will no longer be needed.</p>	<p>E</p> <p>E) The Definition of "Done" will expand to include more stringent criteria in order to deliver a higher-quality product.</p> <p>Answer Explanation: As the product and the Scrum team mature, the Definition of "Done" (the quality standards) will expand to include more stringent criteria in order to deliver higher-quality products.</p>
<p>A new Product Owner is taking up almost half of the available Sprint time with product refinement activities. As a Scrum Master, what is the likely action you should take?</p> <p>A) Inform the Product Owner that she cannot use more than 10% of the Developers time.</p> <p>B) Inform the Product Owner that she should write all Acceptance Criteria of her own and only involve Developers for estimation.</p> <p>C) Increase the duration of the Sprint to fit this exception.</p> <p>D) Coach the Product Owner with tools and techniques for effective Product Backlog management in order to reduce excessive dependency on the Developers</p>	<p>D</p> <p>D) Coach the Product Owner with tools and techniques for effective Product Backlog management in order to reduce excessive dependency on the Developers</p> <p>Answer Explanation: The Sprint should never be extended. The Scrum Master should empower the Product Owner to work on the techniques and knowledge needed for effective Product Backlog management and involve Developers mostly to finalize the scope and estimation for upcoming Sprint(s).</p>

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<p>to lack of necessary tools and testing environment. They explain their situation to the Scrum Master in the Sprint Retrospective meeting .</p> <p>As a Scrum Master (select 2):</p> <p>A) Have the Scrum Team establish a DoD that is practically possible in the given circumstances</p> <p>B) Tell the PO that the Sprint cannot continue unless the team has all tools and environment ready</p> <p>C) Advice the PO to accept partially completed work until situation improves</p> <p>D) Coach the team in improving its skills over time to take ownership of tools and environment required to complete their work in Sprint</p>	<p>A) Have the Scrum Team establish a DoD that is practically possible in the given circumstances</p> <p>D) Coach the team in improving its skills over time to take ownership of tools and environment required to complete their work in Sprint</p> <p>Answer Explanation: The Scrum Master should encourage the team to define the Done criteria that is feature based on current Skills, tools and environment available but simultaneously coach the team to develop necessary skills and tools to support more stringent Done criteria required by the Organization.</p>
<p>The Scrum Team decided on few process improvement items in the retrospective meeting. How are the expected to manage these improvement items?</p> <p>A) The team should include the process improvement items in the Sprint Backlog</p> <p>B) The team should place at least one process improvement item in the Product Backlog</p> <p>C) The team should place all process improvement items in the Product Backlog</p> <p>D) The team should consider implementing at least one process Improvement item in the next Sprint</p>	<p>A</p> <p>A) The team should include the process improvement items in the Sprint Backlog</p> <p>Answer Explanation: Per Scrum Guide: The Scrum Team identifies the most helpful changes to improve its effectiveness. The most impactful improvements are addressed as soon as possible. They may even be added to the Sprint Backlog for the next Sprint.</p>
<p>There are five teams working on one large Product. How should the team organize their work?</p> <p>A) Every team must start and end their Scrum meetings at the same time.</p> <p>B) The teams should avoid individual Sprint Review meetings and have one big Sprint Review meeting</p> <p>C) Each team should maintain their own Sprint Backlog, but organize themselves to produce one, integrated Increment</p> <p>D) The teams should combine all their Sprint Backlog items and work from one, big Sprint Backlog</p>	<p>C</p> <p>C) Each team should maintain their own Sprint Backlog, but organize themselves to produce one, integrated Increment</p> <p>Answer Explanation: When multiple teams are working on one large Product, each team works on their respective Sprint Backlog but syncs their activities in order to produce one final integrated product Increment. Although it is advisable for all teams to synchronize the start and end time of the Sprints but Scrum does not enforce any such rules.</p>
<p>What steps should a Scrum Master take when a team is caught in internal disagreements on Scrum and Agile practices? Choose two best options.</p> <p>A) Facilitate discussion by involving the entire team and bring more clarity on Scrum and Agile practices</p> <p>B) Involve an HR manager who can assist in employee conflict resolution</p> <p>C) Try different coaching techniques like program solving, active listening, powerful questions</p> <p>D) Since this is beyond the scope of the Scrum Master job, an Agile Coach should be invited to help.</p>	<p>A and C</p> <p>A) Facilitate discussion by involving the entire team and bring more clarity on Scrum and Agile practices</p> <p>C) Try different coaching techniques like program solving, active listening, powerful questions</p> <p>Answer Explanation: In general, the Scrum Master ensures that the team has all of the skill sets necessary to deliver a Product increment that meets the Definition of "Done," and coaches the team accordingly. In cases where the team hits a roadblock within a Sprint, the team and the Product Owner (PO) discuss the next best possible outcome that can be achieved.</p>

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<p>Which of the following statement is true in this situation.</p> <p>A) The PO is not allowed to add any tasks in the Sprint Backlog</p> <p>B) Scrum Master should ask the PO to handle his/her tasks outside the Sprint Backlog</p> <p>C) PO should attend the Daily Scrum</p> <p>D) The Daily Scrum time limit should be increased to 20 minutes because of PO joining the Daily Scrum</p>	<p>C) PO should attend the Daily Scrum</p> <p>Answer Explanation: The Scrum Team should work together to complete the increment. In Sprints, if Scrum Master and PO have any tasks, they can add to the Sprint Backlog and join the Daily Scrum.</p>
<p>Which of the following are considered characteristics of a Self-Managed Team? Select 3</p> <p>A) The team decides on what, how and who will perform the tasks</p> <p>B) The team has all the skills necessary to complete the work</p> <p>C) The team relies on the Scrum Master to make sure that the team members are doing what they have committed to do</p> <p>D) The team members commit to help and support each other as needed</p> <p>E) The team turns in a daily or weekly report to ensure the work is going in smoothly</p>	<p>A, B and D</p> <p>A) The team decides on what, how and who will perform the tasks</p> <p>B) The team has all the skills necessary to complete the work</p> <p>D) The team members commit to help and support each other as needed</p> <p>Answer Explanation: These are typically the characteristics of a self-managed team: The team selects what, how and who The team members are backing-up each other as needed. The team does not require documented oversight from either the Product Owner or the Scrum Master, and it holds itself accountable.</p>
<p>The Product Owner is forcing the Developers to select items from the Product Backlog and work on them, rather than having a Sprint Goal. As a Scrum Master, which of the following actions are you expected to take? Choose two best options.</p> <p>A) You allow it to happen because the team is self-managed</p> <p>B) Tell the team that without a Sprint Goal, there is a possibility that all the items selected in the planning meeting may not get done</p> <p>C) Coach the Product Owner and the Developers on the importance of having a Sprint Goal versus simply working on individual items</p> <p>D) Show the team how a Sprint Goal enables them to be more focused on what needs to be achieved as a team, and not just complete separate, individual tasks.</p>	<p>C and D</p> <p>C) Coach the Product Owner and the Developers on the importance of having a Sprint Goal versus simply working on individual items</p> <p>D) Show the team how a Sprint Goal enables them to be more focused on what needs to be achieved as a team, and not just complete separate, individual tasks.</p> <p>Answer Explanation: Scrum Master should coach the team the importance of having the Sprint goal as opposed to just set of tasks.</p>
<p>What is Sprint Backlog?</p> <p>A) The Spring Goal, Product Backlog items selected for the Sprint plus the plan for delivering them</p> <p>B) The Product Backlog items selected for this Sprint plus the Team Backlog items</p> <p>C) The plan for delivering Product Backlog items</p> <p>D) The Product Backlog items selected for this Sprint</p>	<p>A</p> <p>A) The Spring Goal, Product Backlog items selected for the Sprint plus the plan for delivering them</p> <p>Answer Explanation: The Sprint Backlog is composed of the Sprint Goal (why), the set of Product Backlog items selected for the Sprint (what), as well as an actionable plan for delivering the Increment (how).</p>

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<p>boxed? (choose the best two answers)</p> <p>A) Sprint Zero B) Release Planning C) Spring Review D) Sprint Planning E) Product Refinement</p>	<p>C) Spring Review D) Sprint Planning</p> <p>Answer Explanation: The following four events in Scrum are time boxed. Sprint Planning Daily Scrum Sprint Review Sprint Retrospect</p>
<p>What action should a Scrum Master take if the Scrum Team has decided that Sprint Retrospectives are no longer necessary?</p> <p>A) Suggest reducing the frequency of the Sprint Retrospectives. B) Extend the time-box to enable more discussion during the Sprint Retrospectives. C) Comply with the self-managed Team's decision. D) Start facilitating more productive and useful Sprint Retrospectives.</p>	<p>D</p> <p>D) Start facilitating more productive and useful Sprint Retrospectives.</p> <p>Answer Explanation: Scrum Master should facilitate better and more productive retrospectives so that the team can see their value; demonstrate how the improvements from Sprint Retrospectives have helped and are continuing to help the team be more highly-performing. There is no end to how much a team can improve.</p>
<p>Sometimes, when infrastructure and architecture work is not ready for the development to begin on a Product, a Sprint Zero is required.</p> <p>True - A Sprint Zero is designed to complete the initial infrastructure and architecture set-up required for the Sprint One to start. False - Scrum does not recommend Sprint Zero. Any required architecture and infrastructure work is added to the Product Backlog, and the Development Team completes them in the initial Sprints, alongside the basics of business functionality.</p>	<p>False</p> <p>Answer Explanation: Scrum does not recommend Sprint Zero. Any required architecture and infrastructure work should be completed alongside business functionalities, so that the team can begin to deliver the smallest increment possible.</p>
<p>What are the mandatory Scrum Artifacts? (Select all that apply)</p> <p>A) Product Backlog B) Burn-down Chart C) The Sprint Goal D) Sprint Backlog E) The Increment</p>	<p>A, D, and E</p> <p>A) Product Backlog D) Sprint Backlog E) The Increment</p> <p>Answer Explanation: The three official Scrum Artifacts that are mandatorily created and maintained are: the Product Backlog, the Sprint Backlog, and the Product Increment. The Sprint Goal is considered part of the Sprint Backlog artifact. Burn down chart is not mandatory in Scrum.</p>

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<p>agreement about the total number of Product Backlog items that should be pulled into the Sprint. However, they both have a good understanding of and agree on the Sprint Goal. As the Scrum Master, how do you proceed? (Select 2)</p> <p>A) Extend the time-box of the Sprint planning meeting, since the Sprint cannot start without knowing which Backlog items will be completed</p> <p>B) Advise the team to pull the items that are most likely required to achieve the Sprint Goal into the Sprint Backlog, and start the Sprint after the planning time-box is over. During the Sprint, the team and Product Owner can collaborate to determine which additional items should be included in the Sprint Backlog to achieve the Sprint Goal.</p> <p>C) Conduct a second Sprint Planning meeting the next day</p> <p>D) Discuss the issue in more detail in the Sprint Retrospective</p>	<p>B) Advise the team to pull the items that are most likely required to achieve the Sprint Goal into the Sprint Backlog, and start the Sprint after the planning time-box is over. During the Sprint, the team and Product Owner can collaborate to determine which additional items should be included in the Sprint Backlog to achieve the Sprint Goal.</p> <p>D) Discuss the issue in more detail in the Sprint Retrospective</p> <p>Answer Explanation: The Sprint Planning time-box cannot ever be extended. However, the Developers and the Product Owner (PO) can collaborate during the Sprint on the unfinished work from the Sprint Planning time-box. In the Sprint Retrospective meeting, the lack of agreement on Backlog Items during the Sprint Planning should be addressed to prevent it from happening again.</p>
<p>Stakeholders are complaining about the quality of the Product developed so far to the Product Owner. The PO asks the Scrum Master for help on this. How should Scrum Master respond to this?</p> <p>A) Encourage the PO to discuss the quality concerns with the Developers and see what changes to be made to the "Definition of Done" and check new Increments against these criteria</p> <p>B) Ask the PO to modify the Definition of Done(DoD)</p> <p>C) Scrum Master should discuss the issue with developers and modify the DoD</p> <p>D) Tell the PO that quality is the responsibility of the developers and there is nothing much you can do</p>	<p>A</p> <p>A) Encourage the PO to discuss the quality concerns with the Developers and see what changes to be made to the "Definition of Done" and check new Increments against these criteria</p> <p>Answer Explanation: The team must be coached to maintain the right quality of the product as expected by the organization and/or customers. The Definition of Done should be reviewed by the Scrum team every sprint to ensure the DoD reflects the right Non-functional requirement(NFR) standards.</p>
<p>When is a Product Backlog considered complete?</p> <p>A) When the project is done</p> <p>B) The Product Backlog is never considered complete. It exists as long as the Product exists.</p> <p>C) When the Product Owner (PO) thinks all necessary development work is done</p> <p>D) When the final release is done</p>	<p>B</p> <p>B) The Product Backlog is never considered complete. It exists as long as the Product exists.</p> <p>Answer Explanation: For as long as a Product exists, there will be a Product Backlog for improvements, adaptations, and changes for that Product that can be made to deliver the highest possible value.</p>

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<p>A) The new Sprint starts immediately after the conclusion of the previous sprint even if the Backlog Items are not fully refined and ready for team to work on</p> <p>B) No changes are made that would endanger the Sprint Goal</p> <p>C) They are fixed length events of one month or less to create consistency.</p> <p>D) All of the above</p>	<p>D) All of the above</p> <p>Answer Explanation: Per Scrum Guide: They are fixed length events of one month or less to create consistency. A new Sprint starts immediately after the conclusion of the previous Sprint. During the Sprint:</p> <p>No changes are made that would endanger the Sprint Goal;</p> <p>Quality does not decrease;</p> <p>The Product Backlog is refined as needed; and,</p> <p>Scope may be clarified and renegotiated with the Product Owner as more is learned.</p>
<p>Choose one of the following statements to complete this sentence:</p> <p>Scrum can be defined as...</p> <p>A) A predefined, predictive, tested and trusted process for successful project/product execution.</p> <p>B) A complete process/framework similar to the waterfall methodology for software development and maintenance projects/products.</p> <p>C) A framework that contains best practices for software development and maintenance projects/products.</p> <p>D) A framework to develop & manage complex products in complex environments.</p>	<p>D</p> <p>D) A framework to develop & manage complex products in complex environments.</p> <p>Answer Explanation: Per the Scrum Guide, Scrum is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems.</p>
<p>What should be the time-box of Sprint Planning for a Product with Sprints that are three weeks long?</p> <p>8 hours</p> <p>4 hours</p> <p>2 hours</p> <p>6 hours</p>	<p>6 hours</p> <p>Answer Explanation: Sprint Planning should be time-boxed to 8 hours per a month long (4 weeks) print. For a 3-week Sprint, the Sprint Planning should be no longer than 6 hours.</p>
<p>The Scrum Team would like to change the Definition of "Done" to meet certain organizational standards. When is the right time to make this change?</p> <p>A) In the Sprint Retrospective meeting as the purpose of this meeting is to discuss and incorporate improvements into the next Sprint.</p> <p>B) The Definition of "Done" is owned by the Developers, so whenever the Development team feels like it.</p> <p>C) In the Sprint Review meeting while discussing feedback from the Stakeholders.</p> <p>D) At the beginning of a new Sprint, during the Sprint Planning meeting.</p>	<p>A</p> <p>A) In the Sprint Retrospective meeting as the purpose of this meeting is to discuss and incorporate improvements into the next Sprint.</p> <p>Answer Explanation: Improvements to the Definition of "Done" can be discussed at any time, but the Sprint Retrospective "provides a formal opportunity to focus on inspection and adaptation," per the Scrum Guide. The purpose of each Sprint Retrospective is to plan ways to improve the quality and value of the Product by adapting the Definition of "Done."</p>

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<p>A) PO and Scrum Master are allowed to interact with Stakeholders</p> <p>B) Anyone from Scrum Team is allowed to communicate with stakeholder anytime they need valuable input from them</p> <p>C) PO can interact anytime but the Developers are allowed to interact only during Sprint Review</p> <p>D) The Product Owner is only allowed to interact with stakeholder</p>	<p>B) Anyone from Scrum Team is allowed to communicate with stakeholder anytime they need valuable input from them</p> <p>Answer Explanation: Although the Product Owner is primarily responsible to engage stakeholders, but that does not stop anyone from Scrum Team to communicate with Stakeholders as and when needed.</p>
<p>The Product Owner is not cooperating or collaborating with the Developers during Sprint. As a Scrum Master what should you do?</p> <p>A) Change the PO</p> <p>B) Nominate one of the Developers as a proxy PO who will work closely with the Developers</p> <p>C) Coach the PO on the values of Scrum and his role in completing the Product Increment</p> <p>D) The Scrum Master should play the PO role in this case</p>	<p>C</p> <p>C) Coach the PO on the values of Scrum and his role in completing the Product Increment</p> <p>Answer Explanation: The Scrum Master should coach the PO on Scrum Values and importance of team collaboration in completing the Sprint Goal</p>
<p>The Sprint Goal becomes obsolete in a Sprint. What is the right action to take?</p> <p>A) The Scrum Team meets and decides to cancel the Sprint</p> <p>B) The Scrum Master asks the Team to cancel and resume a new Sprint</p> <p>C) The Developers make the final decision to cancel the Sprint</p> <p>D) The PO may take the final decision to cancel the Sprint</p>	<p>D</p> <p>D) The PO may take the final decision to cancel the Sprint</p> <p>Answer Explanation: A Sprint could be cancelled if the Sprint Goal becomes obsolete. Only the Product Owner has the authority to cancel the Sprint.</p>
<p>In the middle of the Sprint, a senior manager asks the Developers to support an important task outside the planned Sprint work. What should they do?</p> <p>A) Ask the senior manager to discuss the issue with the PO</p> <p>B) The developers should hold a meeting and decide to work or not work on that task</p> <p>C) They should ask the manager to speak with the Scrum Master.</p> <p>D) They must take on the task since it is important.</p>	<p>A</p> <p>A) Ask the senior manager to discuss the issue with the PO</p> <p>Answer Explanation: The Developers should focus on the tasks related to the Sprint Goal and Backlog Refinement. If any external authority asks a team member to complete work outside of these tasks, the team member should explain how they are committed to the Sprint goal and any new or change of work should be discussed with the PO.</p>
<p>The Developers are allowed to make changes to the Product Backlog.</p> <p>True - as long as the PO remains accountable for all changes.</p> <p>False - only PO can change the Product Backlog</p>	<p>True</p> <p>Answer Explanation: The Product Owner (PO) is the sole person responsible for the Product Backlog. However, he or she can delegate some prioritization work to the Developers as long as he remains accountable.</p>

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<p>A) The Developers decide who should start the conversation</p> <p>B) Scrum Master must attend Daily ScrumWrong answerYour answer</p> <p>C) Everyone must answer three questions</p> <p>D) Its free form and designed to promote discussion</p> <p>E) The location and time of the Daily Scrum should remain unchanged to minimize confusion</p>	<p>A) The Developers decide who should start the conversation</p> <p>D) Its free form and designed to promote discussion</p> <p>E) The location and time of the Daily Scrum should remain unchanged to minimize confusion</p> <p>Answer Explanation: For Daily Scrum, Developers can select whatever structure and techniques they want, as long as their Daily Scrum focuses on progress toward the Sprint Goal and produces an actionable plan for the next day of work. To reduce complexity, it is held at the same time and place every working day of the Sprint.</p>
<p>All Scrum artifacts must be transparent to support empiricism (Inspect and adapt) in Scrum. What can a PO do to promote transparency of the Product Backlog.</p> <p>A) Prioritize it by Business Value all the time</p> <p>B) Make sure the Product Backlog is visible to all stakeholders and team members</p> <p>C) Should make only 2-3 Sprints of work visible to everyone</p> <p>D) Should use Jira tool to manage and share Backlog</p>	<p>A and B</p> <p>A) Prioritize it by Business Value all the time</p> <p>B) Make sure the Product Backlog is visible to all stakeholders and team members</p> <p>Answer Explanation: The PO must keep Product Backlog ordered and transparent all the time for everyone to know what's happening in the project.</p>
<p>Product success is measured by: (Choose best three options)</p> <p>A) Team's ability to use Scrum</p> <p>B) Impact on customer satisfaction</p> <p>C) Impact on cost of development</p> <p>D) Increase in Team Velocity</p> <p>E) Revenue from the product</p>	<p>B, C, and E</p> <p>B) Impact on customer satisfaction</p> <p>C) Impact on cost of development</p> <p>E) Revenue from the product</p> <p>Answer Explanation: The PO should measure product success by continuously releasing and measuring: impact on customer satisfaction, keep track of cost of development and revenue generated from the product. There could be many other factors.</p>

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