Data Activity

New Grants Activity

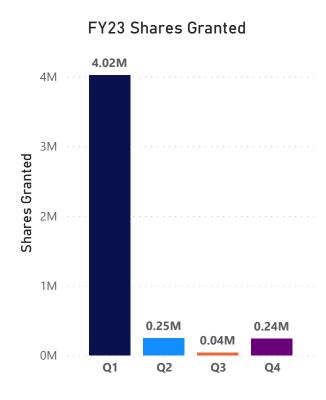
Realized & Forfeited Values

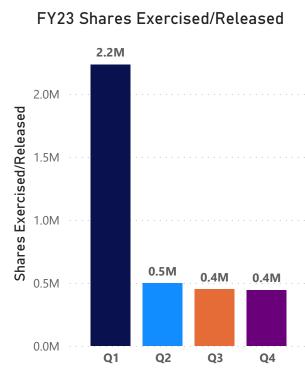
Expense vs Forecast Comparison

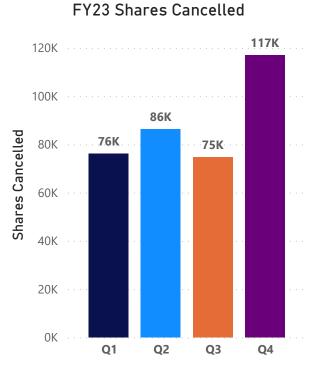
Annual Expense Analytics Quarterly Expense Analytics

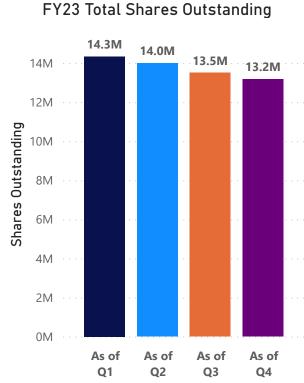
Forecast to Actual Flux

QoQ Flux









4.55M

Total Grants YTD

3.62M
Total Exercises/Releases YTD

354K
Total Forfeitures YTD

\$2.11bn
Intrinsic Value of Outstanding Shares

Fiscal Quarter **Participants** Award Type Country **SBC Expense Analytics** Realized & Forfeited Expense vs Forecast **Quarterly Expense Annual Expense** Data Activity **New Grants Activity** QoQ Flux Forecast to Actual Flux Values Comparison **Analytics Analytics** FY23 Top 5 Countries by Granted Value Select a bar and click on this button to drill through Award Type Option PSU RSU FY23 Quarterly Granted Value by Award Type \$83.04M \$487.04M \$610.9M Award Type Option PSU RSU UNITED KINGDOM \$71.6M \$630.3M SINGAPORE \$47.5M \$0.6bn \$24.0M UNITED ARAB EMIRATES \$19.0M \$0.5bn \$0.0bn \$0.2bn \$0.4bn \$0.6bn **Granted Value Granted Value** FY23 Top 5 Countries by Employee Headcount Receiving Equity Awards **Award Type** ● Option ● PSU ● RSU \$0.3bn USA 9.01K 8.8K UNITED KINGDOM 2.0K 2.00K \$0.2bn INDIA 1.7K 1.70K SINGAPORE \$0.1bn 1.47K \$58.1M \$46.0M \$35.0M **PHILIPPINES** 0.41K \$8.9M \$0.0bn

Q4

Q3

Q1

Q2

0K

2K

Employee Headcount

8K

Fiscal Quarter
Participants
Award Type
Country
All
All
All
All

Data Activity

New Grants Activity

Realized & Forfeited Values

Expense vs Forecast Comparison

Annual Expense Analytics Quarterly Expense Analytics

Forecast to Actual Flux

QoQ Flux



3.6M

Total Exercises/Releases by Shares



15.2K

Total Exercises/Releases by Employee Count



354.3K

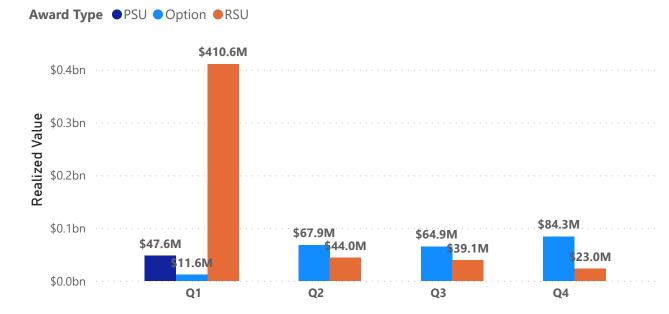
Total Forfeitures by Shares



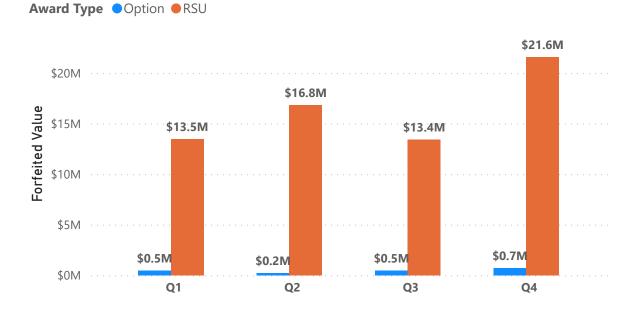
947

Total Forfeitures by Employee Count

FY23 Quarterly Realized Value by Award Type



FY23 Quarterly Forfeited Value by Award Type



Data Activity

New Grants Activity

Realized & Forfeited Values

Expense vs Forecast Comparison

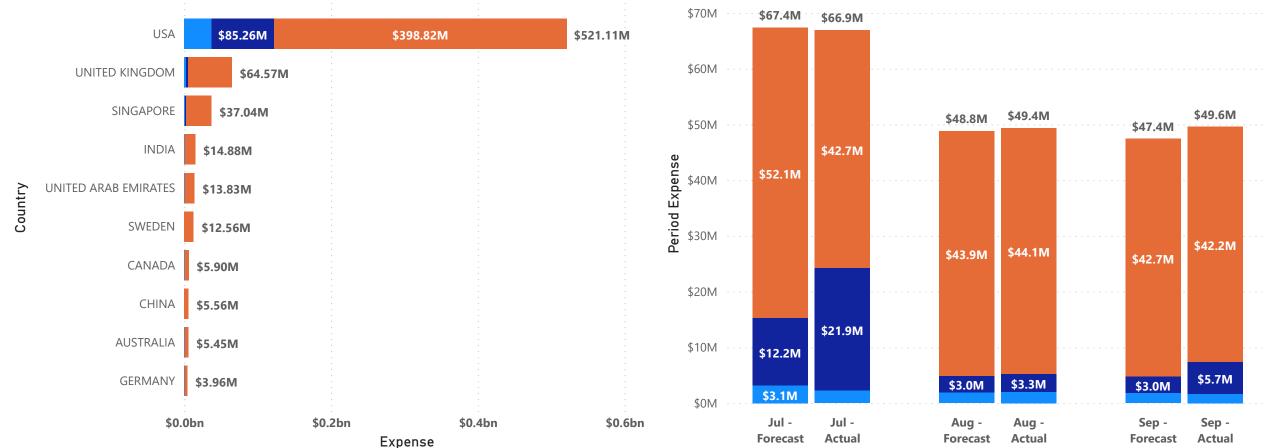
Annual Expense
Analytics

Quarterly Expense Analytics

Forecast to Actual Flux

QoQ Flux





Q1

Participants Award Type Country All

Data Activity

New Grants Activity

Realized & Forfeited Values

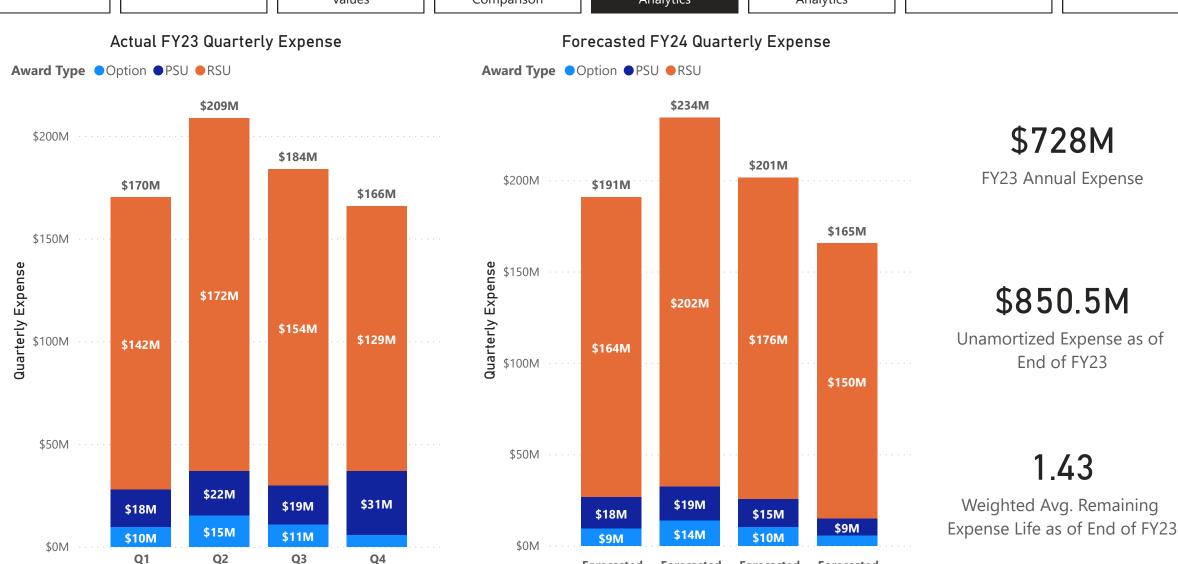
Expense vs Forecast Comparison

Annual Expense Analytics

Quarterly Expense **Analytics**

Forecast to Actual Flux

QoQ Flux



Forecasted

Q1

Forecasted

Q2

Forecasted

Q3

Forecasted

Q4

Data Activity

New Grants Activity

Realized & Forfeited Values

Expense vs Forecast Comparison

Annual Expense Analytics Quarterly Expense Analytics

Participants

Forecast to Actual Flux

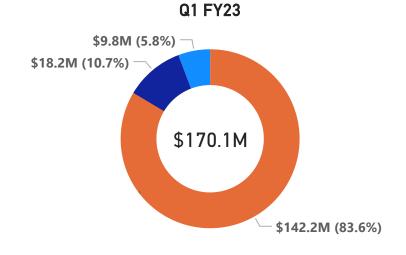
QoQ Flux

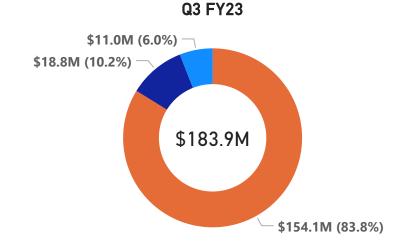
Country

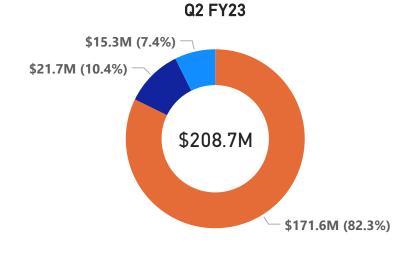
All

% of FY23 Quarterly Expense by Award Type

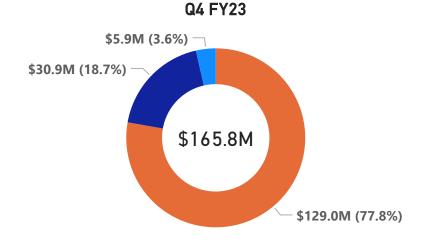
Award Type Option PSU RSU







Award Type



Data Activity

New Grants Activity

Realized & Forfeited Values

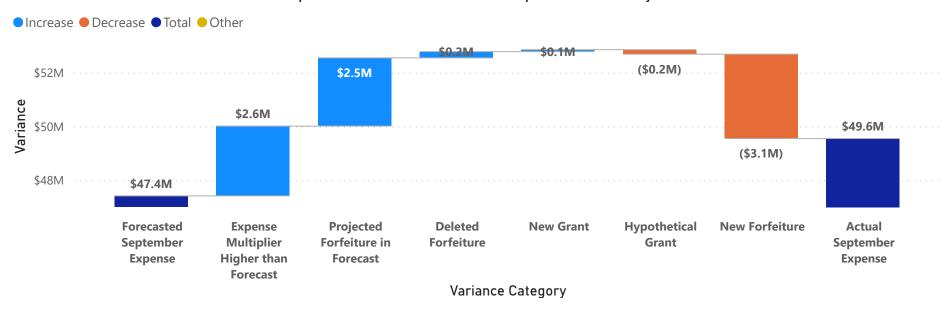
Expense vs Forecast Comparison

Annual Expense Analytics Quarterly Expense Analytics

Forecast to Actual Flux

QoQ Flux

September Forecast to Actual Expense Flux Analysis



\$2.14M

September Expense Increase

\$72.54K

Expense Increase from September New Grants

(\$3.14M)

Expense Decrease from September Forfeitures

Variance Explanation

- The forecasted September expense doesn't include the actual new awards granted in September.
- The expense multiplier for PER20-23 PSUs came out to 150% in September, which was 6% higher than forecasted, resulting in larger expense than projected in August.
- More forfeitures actually occurred in September than expected, resulting in higher expense reversals for the period.
- September off-cycle awards were forecasted to have a total value of \$12.4M, whereas actual awards had a total value of \$4.4M. Therefore, September's expense was less than expected.

Data Activity

New Grants Activity

Realized & Forfeited Values

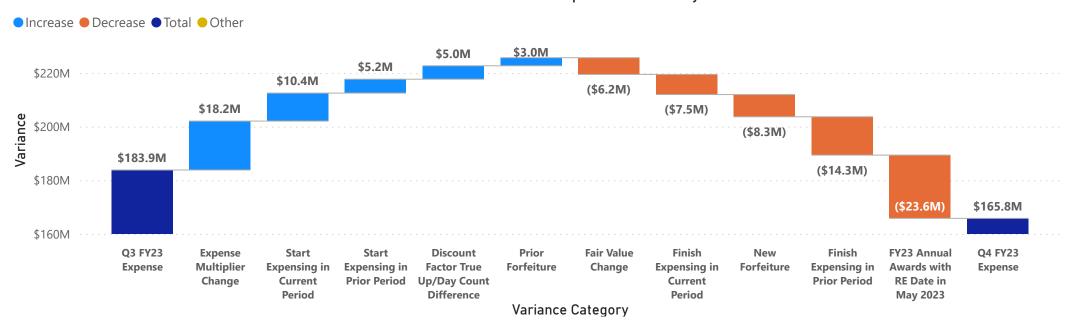
Expense vs Forecast Comparison

Annual Expense Analytics Quarterly Expense Analytics

Forecast to Actual Flux

QoQ Flux

Q3 FY23 to Q4 FY23 Actual Expense Flux Analysis



(\$18.03M)

Q4 FY23 Expense Decrease

(\$8.28M)

Expense Decrease from Q4 Forfeitures

Variance Explanation

- PSU expense multiplier increased from 100% in Q3 to 150% in Q4 FY23
- PSU fair values increased in Q4 but not as much as in Q3, resulting in less expense recognized from fair value true-ups in Q4.
- Higher forfeitures occurred in Q4 relative to Q3 FY23, leading to a higher expense reversal in Q4.
- The decrease in expense is primarily driven by FY23 annual awards held by employees with May retirement eligibility dates. The expense for these awards was fully amortized from mid-November 2022 to May 2023.