

ALEC Corporations

Corporations identified as being involved with the American Legislative Exchange Council (ALEC) since CMD's ALEC Exposed project launched in 2011 -- reliant upon the most recently available documentation or communication -- appear in **BOLD** below. All connections are footnoted.



Note that for corporations not in bold, either the corporation has stated that it is no longer involved or documentation on involvement with ALEC is less recent.

- Find [corporate trade groups here](#).
- Find [other special interest groups here](#).
- Find [ALEC law and lobbying firms here](#).
- Find [government groups here](#).
- Find [corporations that have cut ties to ALEC here](#).

You can add to these lists if you cite your source.

About ALEC

ALEC is a corporate bill mill. It is not just a lobby or a front group; it is much more powerful than that. Through ALEC, corporations hand state legislators their wishlists to benefit their bottom line. Corporations fund almost all of ALEC's operations. They pay for a seat on ALEC task forces where corporate lobbyists and special interest reps vote with elected officials to approve "model" bills. Learn more at the Center for Media and Democracy's [ALECexposed.org](http://alecexposed.org) (<http://alecexposed.org/>), and check out breaking news on our [PRWatch.org](http://www.PRWatch.org) site (<http://www.PRWatch.org>).

Contents

Corporate Board

For-Profit Corporations

A
B
C
D
E
F
G
H
I
J
K
L
M
N
O

P
Q
R
S
T
U
V
W
X
Y
Z

Trade Groups

Law and Lobbying Firms

Think Tanks and Other Non-Profit Groups

Governmental Groups

Articles and Resources

External Resources

References

Corporate Board

For a more complete list of current and former ALEC formerly "Private Enterprise" Advisory Council (formerly "Private Enterprise" Board of Directors) members, see the ["Private Enterprise" Board of Directors](#) list. Advisory council corporations have included (members as of June 2014 in bold):^{[1][2][3]}

- SAP America, Steve Seale - National Chair - Resigned from ALEC on November 6, 2014 (due to ALEC policies on climate change, renewable energy, guns and voting rights.)^[4]
- **American Bail Coalition**, [William Carmichael](#) - Vice Chair
- **American Water**, was a "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]
- **Altria Group**, [Daniel Smith](#), "Vice Chair" level sponsor of ALEC's 2016 Annual Conference (\$25,000).^[6] "Chairman Level" sponsor of the ALEC 2017 Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- **AT&T**, [William Leahy](#), "Vice Chair" level sponsor of ALEC's 2016 Annual Conference (\$25,000).^[6]
- Coca-Cola Refreshments, [Gene Rackley](#) (Coke announced on April 4, 2012, that it had "elected to discontinue its membership with" ALEC.^[8]) See [Corporations that Have Cut Ties to ALEC](#) for more.
- **Diageo**, [Kenneth Lane](#)
- **Energy Future Holdings**, [Sano Blocker](#)
- **Energy Policy Network**, [Kelly Mader](#) - On June 24, 2016, Kelly Mader suffered a fatal heart attack.
- **ExxonMobil Corporation**, [Cynthia Bergman](#), was a "Chair" level sponsor of ALEC's 2016 Annual Conference (\$50,000).^[6]
- [GlaxoSmithKline](#), [John Del Giorgio](#) (GlaxoSmithKline CEO Sir Andrew Witty said in a response to a shareholder's question at the company's annual meeting in May 2013 that the company had decided to sever its relationship with ALEC^[9]) See [Corporations that Have Cut Ties to ALEC](#) for more.
- Intuit, Inc., [Bernie McKay](#). Member of ALEC's [Communications and Technology Task Force](#) ^[10] (Intuit told the [CMD](#) April 5, 2012 that it had declined to renew ALEC membership^[11]) See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Johnson & Johnson, [Don Bohn](#) (J&J announced it would "suspend" its ALEC membership June 12, 2012^[12])
- **Koch Companies Public Sector**, [Mike Morgan](#)
- Kraft Foods, Inc., [Derek Crawford](#) (Kraft announced it would leave ALEC April 5, 2012^[13]) See [Corporations Which Have Cut Ties to ALEC](#) for more.
- **NetChoice**, [Steve DelBianco](#)
- **Peabody Energy**, [Michael Blank](#)

- **Pfizer Inc.**, [Michael Hubert](#)
- **PhRMA**, [Jeff Bond](#)
- [Reed Elsevier, Inc.](#), [Teresa Jennings](#) ([Reed Elsevier announced on April 12, 2012, that it had resigned its board seat and dropped its ALEC membership "after considering the broad range of criticism being leveled at ALEC"](#)^[14]) See [Corporations Which Have Cut Ties to ALEC](#) for more.
- **State Budget Solutions**, [Bob Williams](#)
- **State Farm Insurance Co.**, [Roland Spies](#)
- **United Parcel Service (UPS)**^{[15][16]}, [Richard McArdle](#)
- [Wal-Mart Stores](#), [Maggie Sans](#) ([Wal-Mart announced on May 30, 2012, that it is suspending its ALEC membership.](#)^[17] See [Corporations Which Have Cut Ties to ALEC](#) for more.

For-Profit Corporations

- **1-800 Contacts, Inc.**, [State corporate co-chair of Utah](#)^[18] Member of ALEC's [Health and Human Services Task Force](#)^[19] "Trustee's Level" Sponsor of the 2017 ALEC Annual Meeting.^[7]
- 3M was listed as an ALEC member in the late 1990s,^[20] but a company corporate governance disclosure revised in May 2013 states, "3M has not been a member in groups such as the American Legislative Exchange Council (ALEC)."^[21] Please see [Corporations that Have Cut Ties to ALEC](#) for more.

A

- [Abbott Laboratories](#)^[22]
- [Academic Partnerships](#) (online higher education company), member of ALEC's [Education Task Force](#) until it terminated its membership on March 18, 2013, according to an ALEC document.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- [Accredited Surety & Casualty Company Inc.](#)^[20], [Gene Newman](#) (Vice President of Industry Relations & Marketing) spoke at an ALEC workshop in 2009^[24]
- **Admiralty**, [Private Sector Member](#) registered for the 2017 Annual Meeting.
- **Advance America**, "Trustee" level sponsor of the 2014 ALEC Annual Conference^[25]
- [Advance Financial 24/7](#), "Director" Level Sponsor of the 2018 ALEC Policy Meeting^[26]
- [Advantage Capital](#), member attended ALEC's 2019 Annual Conference^[27]
- [AES Corporation](#), its IPL was a "Vice Chair" level sponsor of ALEC's 2016 Annual Conference (\$25,000).^[6]
- [Aflac](#), lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015.^{[28][29]}
- [AGL Resources, Inc.](#) (natural gas company), member of ALEC's [Energy, Environment and Agriculture Task Force](#) until it terminated its membership on January 18, 2013 because it "did not want to renew," according to an ALEC document.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more. However, [AGL Resources](#) lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015.^{[28][30]}
- [Alcoa Recycling Co.](#)^[20]
- [Alexander & Baldwin Inc.](#)^[20]
- [Alibaba Group](#), member attended ALEC's 2019 Annual Conference^[27]
- **Alkermes, Inc.** (biotechnology company), Exhibitor at ALEC's 2011 Annual Conference^[18] and "Chairman" level sponsor of the 2012 ALEC Annual Meeting.^[31] [Private Sector Member](#) registered for the 2017 Annual Meeting.
- [Allergan](#), former [State corporate co-chair of Tennessee](#),^[18] "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010)^[33] and member of Louisiana Host Committee,^[18] Member of ALEC's [Health and Human Services Task Force](#)^[19] and funder of ALEC's "scholarship fund."^[34] [Allergan told Common Cause in May 2015 that it "is no longer an active member of ALEC."](#)^[35] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- [Alliant Utilities -Interstate Power Company](#) (now [Alliant Energy](#)),^[22] which sponsored ALEC's 1998 annual meeting,^[36] confirmed to [Greenpeace](#) in May 2014 that it had cut ties to ALEC.^[37] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- [AlliedSignal Automotive](#) (now [Honeywell](#), which is an ALEC member)^[20]

- Alpha Natural Resources. Alpha bankruptcy filings listed ALEC as a "creditor" of Alpha, but did not provide details on when payments were made. [1] (<https://www.prwatch.org/news/2016/03/13062/chris-horner-revealed-counsel-coal-company-alpha-natural-resources>)
- **Altria Client Services**, Private Sector Member registered for the 2017 Annual Meeting.
- **Altria Group**, ALEC Private Enterprise Board member,^[38] co-chair of the International Relations Task Force^[39], "Chairman" level sponsor of 2011 ALEC Annual Conference,^[32] (\$50,000 in 2010),^[33] sponsor of the 2012 States & Nation Policy Summit in Washington, DC^[40] "Chairman" level sponsor of the 2012 ALEC Annual Conference,^[41] "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference,^[42] "Chairman" level sponsor of the 2014 ALEC States and Nation Policy Summit,^[43] and "Vice Chairman" level sponsor of the 2015 ALEC Annual Conference (\$25,000).^[44] Private Sector Member registered for the 2017 Annual Meeting.
- **Alza Corporation** (now part of **Johnson & Johnson**)^[20]
- **Amazon.com**, Member of ALEC's Communications and Technology Task Force^[10], "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33] - announced at a shareholder meeting on May 24, 2012 that it had decided not to renew its membership in ALEC this year.^[45] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **AmerenCIPS**^[22], sponsor of "Missouri Night" at Antoine's Restaurant in New Orleans during the 2011 ALEC Annual Meeting,^[46] and of ALEC's 1998 annual meeting,^[36] told the *St. Louis Post-Dispatch* that the company is not a member of ALEC in April 2014.^[47] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- **Ameren Illinois**, "Trustee" level sponsor of the 2013 ALEC Annual Conference (\$5,000),^[48] and sponsor for the **ALEC Energy, Environment and Agriculture Task Force** reception at the 2013 ALEC Annual Conference.^[49]
- **AmerenUE**^[22]
- **American Board**, member attended ALEC's 2019 Annual Conference^[27]
- **American Chambers Life Insurance**^[20]
- **American Cyanamid Co.**^[20]
- **American Electric Power**, member of ALEC Energy, Environment and Agriculture Task Force,^[50] AEP rejoined ALEC and attended the 2017 ALEC annual meeting in Denver, CO (<https://documented.net/2018/03/08/revealed-names-alec-lobbyist-legislator-members/>), after publicly leaving ALEC in December, 2015.^[51] "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010),^[33] member of Louisiana Host Committee,^{[18][20]} sponsor of the 2012 States & Nation Policy Summit in Washington, DC,^[40] "Vice Chairman" level sponsor of the 2012 ALEC Annual Meeting,^[52] "Director" level sponsor of the 2014 ALEC Annual Conference,^[53] and "Chairman" level sponsor of the 2015 ALEC Annual Conference (\$50,000).^[44]
- **American Express Company**^{[22][20][54]} (Second Vice Chairman of **ALEC corporate board** in 1999^[55])
- **American Home Products Corp**
- **American Medical Security**^[20]
- **American Republic Insurance Co**^[20]
- **American Stores-Jewel/OSCO**^[22]
- **American Surety Company**, Private Sector Member registered for the 2017 Annual Meeting.
- **American Traffic Solutions** (road safety camera and automated toll collections program company^[56]), ALEC Public Safety and Elections Task Force member^{[57][58]} - announced on April 13, 2012 that it had would not renew its ALEC membership in June^[59] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **America West Airlines** (now **US Airways**)^[20]
- **Amerigroup Corporation**, Member of ALEC Health and Human Services Task Force,^{[60][58]} told Common Cause that the company no longer participates in ALEC in November 2014.^[61] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **America's Credit Union** ^[62]
- **Amerisure-Michigan Mutual**^{[20][63][36]}
- **Ameritech**^[20]
- **Amgen Inc.**, Member of ALEC Health and Human Services Task Force^[19] - announced by letter on August 3, 2012, that it would not renew its ALEC membership.^[64] See [Corporations That Have Cut Ties to ALEC](#) for more.
- **Amex Life Assurance Co.**^[20]
- **Amoco Corporation**^{[22][20]}
- **Amway Corporation**^{[22][20]} Private Sector Member registered for the 2017 Annual Meeting.
- **Amwest Surety Insurance Co.**^[20]

- **Anadarko Petroleum**, Listed as a member of the "2017 Annual Meeting Host Committee," but name was misspelled as "Anadrako" and as a "Vice Chairman Level" sponsor for the 2017 ALEC Annual Meeting.^[7]
- **Anheuser-Busch Companies Inc.** Member of ALEC's Commerce, Insurance and Economic Development Task Force and ALEC's Tax and Fiscal Policy Task Force^[65] and open bar cocktail hour sponsor at the 2014 Spring Task Force Summit.^[66] Listed as a member of the "2017 Annual Meeting Host Committee" and as a "Vice Chairman Level" sponsor for the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- **AOL**, Previously a member of ALEC Communications and Technology Task Force^[67] and Tax and Fiscal Policy Task Force^[65] AOL informed Common Cause on November 10, 2014 that it had stopped funding ALEC. ^[68]
- **Apache**, "Trustee" level sponsor of the 2014 ALEC Annual Conference^[69]
- **Apotex Corp.**, Member of ALEC Health and Human Services Task Force^[19]
- **Archer Daniels Midland**^[22]
- **ARCO**^{[22][20]}
- **Arduin, Laffer & Moore Econometrics**, Member of ALEC Tax and Fiscal Policy Task Force^[65]
- **Argosy Gaming Co.**^[20]
- **Arizona Public Service Company (APS)**^{[70][20]} - announced it would end its ALEC membership April 12, 2012,^[71] then rejoined ALEC in November 2012, paying "\$7,000 in membership fees and an additional \$3,000 to have a seat on ALEC's Energy, Environment and Agriculture Task Force," according to the *Arizona Capitol Times*.^[72] See Corporations that Have Cut Ties to ALEC for more. Private Sector Member registered for the 2017 Annual Meeting. APS's Katie Prendergas, Rodney Ross, Michael Vargas are listed as "ALEC Private Sector Member's in a 2018 email.^[73]
- **Artemis Exploration**^[20]
- **Arthur Anderson**^[22]
- **ASARCO Incorp.**^[20]
- **Ashland Oil**^{[20][54][74]}
- **Associated Bond & Insurance Agency**^[20]
- **Astellas Pharma US, Inc.**, Member of ALEC Health and Human Services Task Force,^[19] and "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000).^[44]
- **Astra/Merck (now AstraZeneca and Merck)**^[20]
- **AstraZeneca**,^[20] State corporate co-chair of Delaware^[18] and member of ALEC's Health and Human Services Task Force,^[19] confirmed in response to an April 2013 shareholder question that it decided not to renew its membership in ALEC's task force.^[75] Please see Corporations that Have Cut Ties to ALEC for more.
- **Asurion**, "Trustee" level sponsor of the 2014 ALEC Annual Conference^[76]
- **AT&T, In November, 2018, AT&T confirmed to The Intercept (<https://theintercept.com/2018/11/29/alec-corporate-funders-charles-koch/>) that it would discontinue its ALEC membership. See Corporations that Have Cut Ties to ALEC for more.** Private Enterprise Board member,^[1] State corporate co-chair of Arkansas, California, Connecticut, Louisiana, Mississippi and Texas,^[18] Communications and Technology Task Force^{[77][78]} and Tax and Fiscal Policy Task Force^[65] member, "Chairman" level sponsor of 2011 ALEC Annual Conference,^[32] (\$50,000 in 2010)^[33] member of Louisiana Host Committee,^{[18][20]} "Vice Chairman" level sponsor of the 2012 ALEC Annual Meeting,^[79] "Chairman" level sponsor of the 2014 ALEC Annual Conference,^[80] lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015,^[28] and "Chairman" level sponsor of the 2015 ALEC Annual Conference (\$50,000).^{[44][81]} "Trustee's Level" Sponsor of the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- **Atmos Energy**, "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33]
- **Axiom Strategies**, Listed as a member of the "2017 Annual Meeting Host Committee"^[7]
- **Axon**, Private Sector Member registered for the 2017 Annual Meeting. Axon's Esmail Ansari is listed as a "ALEC Private Sector Member" in 2018 email.^[73]

B

- **B3 Strategies**, Private Sector Member registered for the 2017 Annual Meeting. B3's Russell Smoldon is listed as an "ALEC Private Sector Member" in a 2018 email.^[73]
- **Baltimore Gas and Electric Co.**^[20]

- Bank of America^[22] Member of ALEC's Commerce, Insurance and Economic Development Task Force^[82] - A BofA spokesperson told Walden Asset Management that it was cutting ties to ALEC in November 2012.^[83] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- Bankers Insurance Co.^[20]
- Barnes & Thornburg LLP, "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]
- Barrick Gold Corporation^[20]
- Baxter Healthcare Corporation^{[22][20]} (a "Director" level sponsor of the 1998 ALEC Annual Conference, but not listed as a "Private Sector Member"^[84])
- **Bayer Corp.** (one of the "Big 6" Pesticide and GMO Corporations), State corporate co-chair of Massachusetts, Nevada, Pennsylvania, South Dakota, and Texas;^[18] "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010);^{[33][20]} sponsor of the 2012 States & Nation Policy Summit in Washington, DC;^[40] member of ALEC Civil Justice^[85] and Health and Human Services Task Force,^[19] former Private Enterprise Board member,^[1] "Chairman" level sponsor of the 2012 ALEC Annual Meeting,^[86] and "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference.^[87] Private Sector Member registered for the 2017 Annual Meeting.
- Bell Atlantic^[20]
- Bell Atlantic PA^[22]
- BellAtlantic WV^[20]
- **Bell Helicopter**, "Director" level sponsor of the 2014 ALEC Annual Conference^[88]
- BellSouth Corp. (now AT&T)^[20]
- BellSouth South Carolina^[20]
- Beneficial Management Corp.^[20]
- Best Buy, Member of ALEC Communications and Technology Task Force^[89] - Best Buy told ColorOfChange.org in July 2012 that it had not renewed its ALEC membership in 2012.^[90] Please see [Corporations Which Have Cut Ties to ALEC](#) for more.
- BI Incorporated (a GEO Group Company)^[20]
- BioTown Ag, "Director" level sponsor of ALEC's 2016 Annual Conference (\$10,000).^[6]
- Blue Cross Blue Shield: Member of ALEC's Health and Human Services Task Force^[91], "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^{[33][22][20]} - Announced on April 19th that it had not renewed its membership in February 2012^[92] (but a August 2013 ALEC board document suggested that the company hadn't terminated its membership until April 4, 2013, "after losing on exchanges workshop").^[23] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- **Blue Cross Blue Shield Association**, Private Sector Member registered for the 2017 Annual Meeting.
- BlueCross BlueShield of Louisiana, "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33] - Announced on April 19th that it had not renewed its membership in February 2012.^[93] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- **Blue Cross Blue Shield of North Carolina**, Private Sector Member registered for the 2017 Annual Meeting.
- Blue Cross Blue Shield of Texas^[22] - Announced on April 19th that it had not renewed its membership in February 2012.^[94] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Boehringer Ingelheim,^{[95][20]} Member of ALEC's Health and Human Services Task Force,^[19] sponsor of the 2012 States & Nation Policy Summit in Washington, DC,^[40] and "Director" level sponsor at the 2013 ALEC Annual Conference (\$15,000).^[96] On May 19, 2020, a Boehringer Ingelheim spokesperson told Common Cause that "Boehringer Ingelheim is currently not affiliated with ALEC and will not be making any financial contributions in 2020."^[97] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Boeing Corporation^{[22][20]} (ALEC member in 1998^[84])
- Bose Public Affairs Group, "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]
- Boyd Gaming Corp.^[20]
- BP America, Inc., "President" level sponsor of 2011 ALEC Annual Conference^[32] (\$100,000 in 2010)^{[33][22][20]}. Member of ALEC's Energy, Environment and Agriculture Task Force^[98] BP announced on March 23, 2015 that it had declined to renew its membership in ALEC.^[99] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **Breitling Energy**, "Director" level sponsor of the 2014 ALEC Annual Conference,^[100] and "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000).^[44]
- Bridgepoint Education, Member of ALEC Education Task Force,^[101] terminated membership on April 16, 2013, according to an ALEC document.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.

- Bright House Media Strategies, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- Bristol-Myers Squibb was asked to fund ALEC in 2009,^[102] and had been a supporter previously,^[20] but a company spokesperson confirmed in March 2013 that it had not renewed its ALEC membership at the end of 2012.^[103] Please see Corporations that Have Cut Ties to ALEC for more.
- Brown-Forman Corporation, Member of ALEC Tax and Fiscal Policy Task Force^[65] - told the Center for Media and Democracy (CMD) by email in April 2013 that "Brown-Forman is no longer sponsoring or supporting ALEC," saying that it declined to renew its membership in 2012.^[104] Please see Corporations that Have Cut Ties to ALEC for more.
- Brown & Williamson Tobacco Corporation (now part of R.J. Reynolds Tobacco Company, a division of Reynolds American, which is an ALEC member)^[20]
- Browning-Ferris Industries (licensed trademark of Allied Waste Industries)^[20]
- **Burlington Northern Santa Fe Railroad (BNSF)**, Member of ALEC Civil Justice Task Force,^[85] "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010),^[33] "Vice Chairman" level sponsor at the 2013 ALEC Annual Conference (\$25,000),^[105] "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference,^[106] and "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]
- **Brubaker and Associates**, Private Sector Member registered for the 2017 Annual Meeting.
- Burroughs Wellcome (now GlaxoSmithKline, which is an ALEC member)^{[95][20]}
- Byers, Minton & Associates, attended ALEC's 2019 Annual Meeting^[27]

C

- Cahill, Wolfram and Associates (PR firm in DeForest, WI)^[20]
- Caliber System, Inc. (in receivership as of June 2011)^{[22][20]}
- Caltest/Omstar^[20]
- **Campaign Marketing Strategies**^[62]
- Capelo Law Firm, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- Capital Focus LLC, Listed as a member of the "2017 Annual Meeting Host Committee"^[7]
- Capital Health Management, member attended ALEC's 2019 Annual Conference^[27]
- CARE CPA^[20]
- Cancer Treatment Centers of America, lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015^{[28][107]}
- Cargill, Inc.^[22], "Director" level funder and new member of ALEC in 1998^[108] - On April 17, 2012, a representative from the Cargill corporate affairs office contacted SourceWatch to say that the company is not a member of ALEC and it has no internal records of ever having even been a member of ALEC.^[109]
- Carolina Power & Light^[20]
- **CashAmerica** ("pawn loans and fast cash advances"^[110]), "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^[33]
- **Caterpillar**, Inc.,^[22] "Trustee" level sponsor at the 2013 ALEC Annual Conference (\$5,000)^[111] and "Trustee" level sponsor of the 2014 ALEC Annual Conference.^[112]
- **ccAdvertising** (constituent research and data acquisition), "Trustee" level sponsor of ALEC's 2014 States and Nation Policy Summit^[43]
- **Celgene Corporation**^[113], State corporate co-chair of Illinois,^[18] member of ALEC's Health and Human Services Task Force,^[19] "Vice Chairman" level sponsor of the 2013 ALEC Annual Conference (\$25,000),^[114] "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5] Private Sector Member registered for the 2017 Annual Meeting.
- **Centaur Gaming**, "Vice Chairman" sponsor of ALEC 2016 Annual Conference.^[115]
- **CenterPoint 360**, ALEC Private Enterprise Board member^[1]
- CenterPoint Energy, "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000).^[44]
- Central and South West Corp. (now part of American Electric Power, which is an ALEC member)^[20]
- Central Illinois Light Co. (now AmerenCILCO)^[20]
- Central Reserve Life^{[95][20]}
- **CenturyLink** (formerly Qwest Communications until April 2011, preceded by US West, Inc.), "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010),^[33] "Director" level sponsor of the 2012 ALEC Annual

Meeting,^[116] and "Director" level sponsor of the 2013 ALEC Annual Conference (\$15,000).^[117] Also a member of ALEC's Communications and Technology Task Force.^[10] ^[118] Listed as a member of the "2017 Annual Meeting Host Committee" and as a "Vice Chairman Level" sponsor for the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.

- CG Emanuel Group, member attended ALEC's 2019 Annual Conference^[27]
- **Charter Communications**, Member of ALEC Communications and Technology Task Force,^[10] lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015,^[28]^[119] "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5] "Trustee's Level" Sponsor of the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- Chemical Banking Corp.^[20]
- **Cheniere Energy**, joined ALEC's Energy, Environment and Agriculture Task Force on May 22, 2013^[23]
- **Chesapeake Energy**, "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33]
- **Chevron Corporation**^[22], "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010),^[33]^[20] member of ALEC's Energy, Environment and Agriculture Task Force,^[98] "Chairman" level sponsor of the 2012 ALEC Annual Meeting,^[120] "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference,^[121] and "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000).^[44] "Director Level" Sponsor of the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- Chrysler Corporation^[22] (ALEC Member in 1998^[84])
- CIBA-GEIGY^[95]^[20]
- Cincinnati Bell^[20]
- CINergy (now part of Duke Energy, which is an ALEC member)^[20]
- Cintra US (subsidiary of Spanish transportation infrastructure corporation), member of ALEC's Commerce, Insurance and Economic Development Task Force until it terminated its membership on April 16, 2013, according to an ALEC document saying simply that it "will not renew."^[23] See Corporations that Have Cut Ties to ALEC for more.
- Citizens Insurance Co.^[20]
- **Civic Initiatives, LLC** ("works with public sector clients to achieve maximum results from complex procurements and public-private partnerships"^[122]), ALEC Commerce, Insurance and Economic Development Task Force member^[16]
- Clearpath, "Chairman Level" sponsor of the ALEC 2017 Annual Meeting.^[7]
- **Cleco**, "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33] and member of Louisiana Host Committee^[18]
- Cloud Peak Energy, **Went bankrupt on May 10, 2019.**^[123]; former ember of ALEC Energy, Environment and Agriculture Task Force,^[124] and "Director" level sponsor of the 2013 ALEC Annual Conference (\$15,000).^[125]
- CMI Communications, member attended ALEC's 2019 Annual Conference^[27]
- Colorado Legislative Services, Listed as a member of the "2017 Annual Meeting Host Committee"^[7]
- Comfort Dental, "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]
- **CNA Financial**, "Trustee" level sponsor of the 2014 ALEC Annual Conference^[126]
- CN (Canadian National Railroad), Private Sector Chair, Transportation and Infrastructure Subcommittee, Commerce, Insurance and Economic Development Task Force,^[127] "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33]
- Coastal Corp.^[20]
- Coca-Cola Company^[38] announced it would end its ALEC membership April 5, 2012^[128] See Corporations Which Have Cut Ties to ALEC for more.
- Coeur d'Alene Mines Corp.^[20]
- Coldwell Banker^[20]
- Columbia Gas of Ohio (now part of NiSource)^[20] (ALEC member in 1998^[84])
- Columbia Healthcare (now HCA Inc.)^[20]
- **Comcast** In May, 2019, an SEC filing confirmed (<https://www.exposedbycmd.org/2019/05/28/comcast-latest-telecommunications-company-drop-alec/>) that Comcast left ALEC. See Corporations that Have Cut Ties to ALEC for more.^[129], State corporate co-chair of Georgia, Minnesota, Missouri and Utah,^[18] recipient of ALEC's 2011 State Chair of the Year Award;^[130] and member of ALEC's Communications and Technology^[10] and Tax and Fiscal Policy Task Forces,^[65] "Director" level sponsor of ALEC's 2016 Annual Conference (\$10,000).^[6] Private Sector Member registered for the 2017 Annual Meeting.

- Commonwealth Edison Company (now Exelon),^[22] sponsor for the ALEC Energy, Environment and Agriculture Task Force reception at the 2013 ALEC Annual Conference.^[131]
- Connections Academy (a subsidiary of Pearson), Member of ALEC's Education Task Force^{[101][132][133]} - Connections' Revenaugh was the co-chair of the Education Task Force as of May 2012, but a company spokesperson told CMD in July 2012 that it withdrew from ALEC's Education Task Force in mid-May 2012 in order to align "our affiliations with organizations whose central focus is education."^[134] See Corporations Which Have Cut Ties to ALEC for more.
- **ConocoPhillips**, "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010).^{[33][20]} ConocoPhillips spokesperson Daren Beaudou confirmed to CMD in June 2013 that the company is no longer a member of ALEC, did not fund ALEC in 2012, and has no plans to do so in 2013.^[9] In 2014, however, ConocoPhillips -- under the name of Phillips 66 -- was a "Director" level sponsor of the 2014 ALEC Annual Conference.^[135]
- Consolidated Edison (became an ALEC member in 1979^[136]), told CMD that it had stopped funding ALEC in 2012.^[9] Please see Corporations that Have Cut Ties to ALEC for more.
- **Con-Way**, Member of ALEC Commerce, Insurance and Economic Development Task Force^[82]
- **Continental Resources**, Member of ALEC Energy, Environment and Agriculture Task Force^[98]
- **Cooperative Energy**, Private Sector Member registered for the 2017 Annual Meeting.
- Coors Brewing Company^{[22][20]} (now Molson Coors, and part of the joint venture MillerCoors -- MillerCoors was an ALEC member but told ColorOfChange.org in July 2012 that it had not renewed its ALEC membership in 2012, nor does it plan to^[90])
- **Corinthian Colleges, Inc.**, Member of ALEC Education Task Force.^[101] According to a July 4, 2014 *LA Times* article, "As part of an agreement late Thursday with the U.S. Department of Education, Santa Ana-based Corinthian will sell 85 of its campuses and wind down operations at 12 others."^[137]
- Cornell Abraxas^[22]
- Corrections Corporation of America,^[20] Member of ALEC's Public Safety and Elections Task Force Executive Committee as of 2011.^[138]
- Coventry Health Care, Member of ALEC's Commerce, Insurance and Economic Development Task Force^[82] and Health and Human Services Task Force,^{[91][23]} terminated its membership on April 4, 2013, according to an ALEC document, because it had "joined for single issue."^[23] See Corporations that Have Cut Ties to ALEC for more.
- **Cowart Group** (Louisiana architectural firm^[139]), member of ALEC 2011 Annual Meeting Louisiana Host Committee^[18]
- **Cox Communications**' *In May, 2019, Cox confirmed to Common Cause (<https://www.commoncause.org/resource/coalition-letters-to-alec-corporate-funders-over-david-horowitz-involvement-in-alec/>) that it has "no affiliation with, nor provide any support for ALEC."* See Corporations that Have Cut Ties to ALEC for more. Member of ALEC Communications and Technology Task Force^[10] as of September 2014,^[140] "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33] and member of Louisiana Host Committee^[18] Private Sector Member registered for the 2017 Annual Meeting.
- **Cracker Barrel Old Country Store, Inc.**, Member of ALEC Commerce, Insurance and Economic Development Task Force^[82]
- Crown Central Petroleum Corp.^[20]
- **Crown Holdings, Inc.**, Member of ALEC's Civil Justice Task Force,^[85] "Director" level sponsor of ALEC's 2016 Annual Conference (\$10,000).^[6]
- **Crown Industries**, Member of ALEC's Utah Host Committee for 2012 annual meeting,^[62] "Director" level sponsor of the 2012 ALEC Annual Meeting,^[141] "Director" level sponsor of the 2013 ALEC Annual Conference (\$15,000),^[142] and "Director" level sponsor of the 2014 ALEC Annual Conference.^[143] Private Sector Member registered for the 2017 Annual Meeting (listed as Crown Cork & Seal Company, Inc.)
- Crown Packaging, "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000).^[44] "Director Level" Sponsor of the 2017 ALEC Annual Meeting.^[7]
- **CQ Roll Call** (state legislative tracking and online advocacy tools business), Exhibitor at ALEC's 2011 Annual Conference^[18]
- **CSX Corporation**, "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010),^{[33][20]} and "Leadership Dinner" sponsor of the 2013 ALEC Annual Conference.^[144]
- CVS Caremark Corporation, Member of ALEC Health and Human Services Task Force^[19] - CVS Caremark told ColorOfChange.org in July 2012 that it had discontinued its ALEC membership.^[90] **Please see Corporations Which Have Cut Ties to ALEC for more.**
- Cyber Intelligent Partners, member attended ALEC's 2019 Annual Conference^[27]
- Cyprus AMAX Minerals Co. (now part of Freeport-McMoran, which is an ALEC member)^[20]

D

- **Daiichi Sankyo**, Member of ALEC Health and Human Services Task Force^[19] Private Sector Member registered for the 2017 Annual Meeting.
- Darden Restaurants, Member of ALEC corporate board as of 2010^[145] - Darden spokesperson Rich Jeffers confirmed in April 2013 that the company cut ties with ALEC in January 2010 in order to allocate more resources to organizational connections like its involvement with the National Restaurant Association^[146] (which, like ALEC, has lobbied to override local paid sick day ordinances).^[147] Please see Corporations that Have Cut Ties to ALEC for more.
- **DCI Group, LLC**, Member of ALEC Communications and Technology Task Force^[10]
- Dell, Inc., ALEC Education Task Force member^[148] - Dell confirmed on June 21, 2012 that it would not be renewing its ALEC membership.^[149] Please see Corporations Which Have Cut Ties to ALEC for more.
- Del Webb Corp.^[20]
- Delve LLC, member attended ALEC's 2019 Annual Conference^[27]
- DentaQuest, "Chairman" level sponsor of the 2015 ALEC Annual Conference (\$50,000),^[44] "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5] Listed as a member of the "2017 Annual Meeting Host Committee" and as a "Vice Chairman Level" sponsor for the 2017 ALEC Annual Meeting.^[7]
- DEPCOM, member attended ALEC's 2019 Annual Conference^[27]
- **Deseret Power Electric Cooperative**, Member of ALEC Utah Host Committee for 2012 annual meeting^[62]
- Detroit Edison^[20]
- **Devon Energy Corporation**, "Director" level sponsor of the 2014 ALEC Annual Conference,^[150] "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- **Dezenhall Communications Mgmt. Group, LTD**, Member of ALEC Energy, Environment and Agriculture Task Force^[98]
- **Diageo**^[1] former Member of ALEC's Tax and Fiscal Policy Task Force,^[65] and former "Vice Chairman" level sponsor of the 2015 ALEC Annual Conference (\$25,000).^[44] Diageo told Common Cause in August 2018 that it was no longer associated with ALEC **Please see Corporations Which Have Cut Ties to ALEC for more.**
- The Dial Corp. (now part of Henkel)^[20]
- Digital Equipment Corp.^[20]
- Digital Products Co.^[20]
- DirecTV Group, Member of ALEC Communications and Technology Task Force^[10] and Tax and Fiscal Policy Task Force^[65]
- **Dominion Resources Services, Inc.**, Member of ALEC Energy, Environment and Agriculture Task Force^[98]
- Douglass Financial Corp.^[20]
- **Dow Chemical Company In November, 2018, Dow confirmed to The Intercept (<https://theintercept.com/2018/11/29/alec-corporate-funders-charles-koch/>) that it would discontinue its ALEC membership. See Corporations that Have Cut Ties to ALEC for more.** Dow is one of the "Big 6" Biotech Corporations,^[20] ALEC Energy, Environment and Agriculture Task Force member^[50] "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010),^[33] "Director" level sponsor of ALEC's 2016 Annual Conference (\$10,000).^[6]
- Dow Corning^[20] (an ALEC member in 1992^[54])
- DowElanco^[20] (now a division of Eli Lilly, which is an ALEC member), ALEC member in 1992^[54]
- Dr Pepper Snapple Group, member of ALEC until it terminated its membership on April 22, 2013, according to an ALEC document.^[23] See Corporations that Have Cut Ties to ALEC for more.
- **Duke Energy Corp.** (merged with Progress Energy, another ALEC member),^[23] State corporate co-chair of Indiana and South Carolina^[18] Member of ALEC's Energy, Environment and Agriculture Task Force,^[124] "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000),^[44] "Vice Chair" level sponsor of ALEC's 2016 Annual Conference (\$25,000).^[6] - The ALEC Exposed coalition, including Greenpeace, is asking Duke Energy to cut ties to ALEC.^[151] Private Sector Member registered for the 2017 Annual Meeting.
- DuPont^{[22][20]} (an ALEC member in 1992, as "DuPont Merck Pharmaceuticals"^[54] - DuPont bought Merck's half-share in the company in 1998)

E

- Eastman Chemical Co.^[20] (an ALEC member in 1998^[84])
- eBay, Member of ALEC Communications and Technology Task Force^[10] - The ALEC Exposed coalition, including Credo Action and Forecast the Facts, asked eBay to cut ties to ALEC,^[152] and on December 18th, 2014, eBay tweeted, "We are not renewing membership in ALEC."^[153] See Corporations that Have Cut Ties to ALEC for more.
- **EDP Renewables**, Private Sector Member registered for the 2017 Annual Meeting.
- Economy Plumbing Inc.^[20]
- **Eli Lilly and Company**,^{[20][54]} "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010),^[33] member of ALEC's Health and Human Services Task Force,^[19] "Trustee" level sponsor of the 2013 ALEC Annual Conference (\$5,000),^[154] "Director" level sponsor of the 2014 ALEC Annual Conference,^[155] "Chair" level sponsor of ALEC's 2016 Annual Conference (\$50,000).^[6] "Director Level" Sponsor of the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- **Emdeon** ("Management Solutions" company), ALEC member^[62]
- EMD Serono, Member of ALEC Health and Human Services Task Force,^[19] terminated ALEC membership on April 22, 2013 due to "budget cuts," according to ALEC documents.^[23] See Corporations that Have Cut Ties to ALEC for more.
- Emerson Electric Co., ALEC Tax and Fiscal Policy Task Force member,^[156] told Walden Asset Management that it had cut ties with ALEC in November 2014.^[157] See Corporations that Have Cut Ties to ALEC for more.
- Empowerment Enterprises, Inc., attended ALEC's 2019 Annual Meeting^[27]
- **EnCana Corporation**, "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33]
- Endo Pharmaceuticals, Member of ALEC Health and Human Services Task Force^[58]. Endo confirmed to Trillium Asset Management that it stopped supporting ALEC in 2012, in response to shareholder resolutions submitted to Endo.^[158] See Corporations that Have Cut Ties to ALEC for more.
- **Energy Future Holdings**^[1] Member of ALEC's Energy, Environment and Agriculture Task Force.^[124] Energy Future Holdings subsidiary Encore Capital Group was a "Vice Chairman" level sponsor of the 2015 ALEC Annual Conference (\$25,000).^[44]
- **EnergySolutions**, Member of ALEC Energy, Environment and Agriculture Task Force,^[98] Member of ALEC Utah Host Committee for July 2012 annual meeting^[62] - told the *Salt Lake City Tribune* in July 2012 that there was no longer "a need for [EnergySolutions] to be a part of" ALEC^[159] but still listed as member of host committee in July 25-29, 2012 meeting brochure and rejoined ALEC's Energy, Environment and Agriculture Task Force on June 12, 2013.^[23] See Corporations that Have Cut Ties to ALEC for more. "Trustee's Level" Sponsor of the 2017 ALEC Annual Meeting.^[7]
- **Energy Transfer** (natural gas transportation company), "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010),^[33] and "Trustee" level sponsor of the 2014 ALEC Annual Conference.^[160]
- Engage To Win, member attended ALEC's 2019 Annual Conference^[27]
- Enova International, member attended ALEC's 2019 Annual Conference^[27]
- Enron Corporation^{[22][20]}
- Entergy, "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^[33], member of ALEC's Civil Justice Task Force^[85] - told Walden Asset Management in August 2012 that it did not renew its ALEC membership in 2012.^[161] See Corporations Which Have Cut Ties to ALEC for more.
- Enterprise Holdings, member attended ALEC's 2019 Annual Conference^[27]
- **Environmental Management Corporation**^[22] and member of Louisiana Host Committee^{[18][20]}
- Excel Telecommunications^[20]
- Executone^[20]
- **Expedia**, member of ALEC Tax and Fiscal Policy Task Force, according to *The Guardian*^[162]
- **Exelon**, "Trustee" level sponsor of the 2013 ALEC Annual Conference (\$5,000),^[163] and sponsor for the ALEC Energy, Environment and Agriculture Task Force reception at the 2013 ALEC Annual Conference.^[164]
- **Express Personnel**, joined ALEC April 12, 2013^[23]
- Express Scripts (pharmaceutical retailer), member of ALEC's Health and Human Services Task Force,^[23] sponsor of "Missouri Night" at Antoine's Restaurant in New Orleans during the 2011 ALEC Annual Meeting^[46] - announced in July 2012 that it had cut ties to ALEC,^[165] but according to ALEC documents, didn't terminate its membership until January 14, 2013, because "of PBM issue; merged with Express."^[23] See Corporations Which Have Cut Ties to ALEC for more.
- Extraction, Listed as a member of the "2017 Annual Meeting Host Committee" and as a "Vice Chairman Level" sponsor for the 2017 ALEC Annual Meeting.^[7]

- **ExxonMobil Corporation**, Confirmed that it will not renew its membership in ALEC in July of 2018.^[166] See [Corporations Which Have Cut Ties to ALEC](#) for more. Private Enterprise Board member,^[1] Member of ALEC's Energy, Environment and Agriculture Task Force,^[124] Civil Justice Task Force,^[85] and Tax and Fiscal Policy Task Force,^[65] "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010),^[33] member of Louisiana Host Committee,^{[18][20]} "Vice Chairman" level sponsor of the 2012 ALEC Annual Meeting,^[167] "Chairman" level sponsor at the 2013 ALEC Annual Conference (\$50,000),^[168] host committee for the 2013 ALEC Annual Conference,^[169] "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference,^[170] "Vice Chairman" level sponsor of the 2015 ALEC Annual Conference (\$25,000),^[44] "Chairman" level sponsor of the 2016 ALEC Annual Conference.^[171] (In 2007 Exxon "committed to ending its support for a network of think tanks and activist groups that deny the science underlying climate change or have worked to block action against climate change," according to *The Guardian*. In July 2015 an Exxon spokesperson told *The Guardian*, "ExxonMobil does not fund climate denial." At that time the company "did not respond to specific questions about [...] its support for ALEC.")^[172] "Chairman Level" sponsor of the 2017 ALEC Annual Meeting.^[7] [Private Sector Member registered for the 2017 Annual Meeting](#).
- EZCorp (pawn shops and payday loans), a "Chairman" level sponsor of ALEC's 2011 Annual Conference,^[32] (\$50,000 in 2010)^[33] told Common Cause that it is not a funder or member of ALEC as of November 2014.^[61] See [Corporations that Have Cut Ties to ALEC](#) for more.

F

- Facebook, member of Communication and Technology Task Force in 2013.^[173] A Facebook rep told the *San Francisco Chronicle* on September 23, 2014 it would not renew its membership in 2015: "We re-evaluate our memberships on an annual basis and are in that process now. While we have tried to work within ALEC to bring that organization closer to our view on some key issues, it seems unlikely that we will make sufficient progress so we are not likely to renew our membership in 2015." ^[174]
- Faegre Baker Daniels, "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]
- **Fair Point Communications**: "Director" level sponsor of ALEC's 2012 meeting in Salt Lake City. ^[62]
- Falcon Inc, member attended ALEC's 2019 Annual Conference^[27]
- **Farmers Group, Inc.**,^[20] Member of ALEC's Civil Justice Task Force^[85]
- **Farmers Insurance**, "Director Level" Sponsor of the 2017 ALEC Annual Meeting.^[7] [Private Sector Member registered for the 2017 Annual Meeting](#).
- **FedEx**, Commerce, Insurance and Economic Development Task Force Executive Committee member,^{[15][82]} "Vice Chairman" level sponsor of 2011 ALEC Annual Conference,^[32] (\$25,000 in 2010)^[33] and "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44] [Private Sector Member registered for the 2017 Annual Meeting](#).
- Fidelity Investments^[22] ("Vice Chairman" level sponsor of ALEC's 1998 Annual Meeting and ALEC member in 1998^[84])
- Fieldstead & Co.^[20]
- **Financial Casualty & Surety, Inc.**, [Private Sector Member registered for the 2017 Annual Meeting](#).
- First Chicago NBD^[22]
- **FirstRule**, [Private Sector Member registered for the 2017 Annual Meeting](#) Sponsored ALEC Annual Meeting 2019 Leadership Dinner^[175]
- Fleet Bank (now part of [Bank of America](#), which is an [ALEC member](#))^[20]
- Florida Gas Transmission Co.^[20]
- Florida Power Corp.^[20]
- Ford Motor Co.^{[20][176]} (member of Private Enterprise Board in 1999)^[177] In February 2016, Ford confirmed to CMD that it was cutting ties to ALEC. "As part of our annual budget review, we have adjusted our participation in several groups. We will not be participating in ALEC in 2016," wrote Christin Baker, a Ford spokesperson in an email to CMD.^[178] See [Corporations that Have Cut Ties to ALEC](#) for more.
- Fort Howard Corp.^[20] (now part of [Koch Industries'](#) [Georgia-Pacific](#) -- both are [ALEC members](#))
- FortiFi (formerly E3/Energy Efficient Equity), member attended ALEC's 2019 Annual Conference^[27]
- **Fontem Ventures**, [Private Sector Member registered for the 2017 Annual Meeting](#).
- [Freeport-McMoRan Copper & Gold](#), "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010),^{[33][20]} terminated ALEC membership on January 14, 2013, according to ALEC documents.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- Fremont Company^[22]

- Fremont Pacific Compensation Insurance Group (now Pacific Compensation Insurance Company)^[20]
- Fresenius Medical Care, member attended ALEC's 2019 Annual Conference^[27]
- Frito-Lay Inc.^[20]
- **Frontier**, "Director" level sponsor of ALEC's 2012 meeting in Salt Lake City^[62] (\$5,000 in 2010)^[33]
- Fruit of the Loom (a subsidiary of Berkshire Hathaway)^[22]

G

- Gates Corp.^[20]
- Gaylord Container^[22]
- GEICO,^{[22][20]} ALEC "Private Sector Member" in 1997^[179]
- Genentech, Inc.^{[95][20]} (now part of the Roche Group, also a supporter of ALEC in the past) - A company spokesperson told CMD in July 2013, "Genentech, a Member of the Roche Group, has not been a paying dues member of ALEC since 2009."^[180]
- General Electric^[20] member of ALEC's Tax and Fiscal Policy Task Force^[65] - told ColorOfChange.org (CoC) that it decided not to renew its ALEC membership in July 2012.^[161] Please see Corporations Which Have Cut Ties to ALEC for more.
 - General Electric Capital Corp.^[20]
 - General Electric Medical Systems^[95]
- General Mills Restaurants^[20] (former subsidiary of General Mills, spun off to shareholders in 1995 (http://www.darden.com/about/photo_history.asp) to become Darden Restaurants, which was an ALEC member), ALEC "Private Sector Member" in 1994-5^[181]
- General Motors Corporation (GM),^{[22][20]} ALEC Commerce, Insurance and Economic Development Task Force^[16] and Energy, Environment and Agriculture Task Force member in 2011^[182] (also ALEC member in 1992^[183]) - GM told CMD in July 2012 that it had "decided to discontinue relations with ALEC at this time."^[184] See Corporations Which Have Cut Ties to ALEC for more.
- **Genesee & Wyoming Inc.** ("short line and regional freight railroads in the United States, Canada, Australia, the Netherlands and Belgium"^[185]), "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33]
- Geo Group, listed expenditure for "ALEC AZ Night Washington D.C." on its 2009 Arizona Lobbying Report^[186] and for "Dinner for ALEC Washington D.C" on its 2008 Arizona Lobbying Report^[187]
- Geomancer, Inc., member attended ALEC's 2019 Annual Conference^[27]
- George K. Baum & Company^[22]
- Georgia Chemistry Council, lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015 ^[28]
- **Georgia-Pacific** (owned by Koch Industries), ALEC 2011 Annual Meeting Louisiana Host Committee member^{[18][20]} and member of ALEC's Civil Justice Task Force^[188]
- Georgia Power Company, a subsidiary of Southern Company, lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015.^{[28][189]}
- Gerber Products^[20]
- GlaxoSmithKline,^[20] ALEC "Private Enterprise" Board of Directors member;^[1] State corporate co-chair of New Mexico, New York, and North Carolina,^[18] member of ALEC's Civil Justice^[85] and Health and Human Services Task Forces;^[19] and "Chairman" level sponsor of the 2012 ALEC Annual Meeting,^[190] but the company's CEO, Sir Andrew Witty, said in a response to a shareholder's question at the company's annual meeting in May 2013 that the company had decided to sever its relationship with ALEC.^[9] Please see Corporations that Have Cut Ties to ALEC for more.
- Golden Rule Insurance,^[20] member of ALEC's Health and Human Services Task Force in 1993^[95]
- Google, a member of the ALEC Communications and Technology Task Force^[173] that joined in August 2011, according to ALEC,^[191] confirmed that it would not renew its ALEC membership at the end of 2014^[192] after its chairman, Eric Schmidt, told *NPR's* Diane Rehm on September 22, 2014, "The consensus within the company was that that was some sort of mistake and so we're trying to not do that in the future.... The company has a very strong view that we should make decisions in politics based on facts -- what a shock. And the facts of climate change are not in question anymore. Everyone understands climate change is occurring and the people who oppose it are really hurting our children and our

grandchildren and making the world a much worse place. And so we should not be aligned with such people -- they're just, they're just literally lying."^[193] See [Corporations that Have Cut Ties to ALEC](#) for more.

- The Graydon Group LLC, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- **Great Plains Communications**, Private Sector Member registered for the 2017 Annual Meeting.
- **Green Capitol, LLC**, Private Sector Member registered for the 2017 Annual Meeting.
- Great West Life Assurance Co.^[20]
- Growmark Inc.^[22]
- Grumman Data Systems^[20]
- GTE Corporation (now Verizon)^{[22][20]}
- GTECH Corp. (gaming technology and services company now part of Lottomatica Group)^[20]
- **Guarantee Trust Life Insurance**, co-chair of ALEC's Health and Human Services Task Force,^{[194][195]} "Director" level sponsor of the 2014 ALEC Annual Conference,^[196] "Director" level sponsor of the 2014 ALEC States and Nation Policy Summit,^[43] and "Vice Chairman" level sponsor of the 2015 ALEC Annual Conference (\$25,000).^[44] "Chairman Level" sponsor of the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- **Gulf States Toyota**, "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33] and "Trustee" level sponsor of the 2014 ALEC Annual Conference.^[197]

H

- Halstead Bead, Inc., member attended ALEC's 2019 Annual Conference^[27]
- Hancor, Inc. (now part of Advanced Drainage Systems)^{[22][20]}
- Hanover Insurance Co.^[20]
- **Harris Deville & Associates** (public relations & lobbying), "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33] and Louisiana Host Committee member^[18]
- Harris Trust and Savings Bank (Harris Bank)^[22]
- Henkel (German consumer products firm)^[20]
- Hickam Public Affairs, Inc., attended ALEC's 2019 Annual Meeting^[27]
- Hiram Walker & Sons Inc. (now owned by Pernod Ricard)^[20]
- Hoechst-Roussel Pharmaceutical Corporation, member of ALEC's Health and Human Services Task Force in 1993^[95]
- Hoffman-La Roche,^[22] member of ALEC's Health and Human Services Task Force in 1993^[95]
- Hollywood Casino Corp.^[20]
- Home Depot, member of ALEC's Tax and Fiscal Policy Task Force until it terminated its membership on January 14, 2013, according to an ALEC document.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- Homestake Mining Co. (now part of Barrick Gold Corp.)^[20]
- **Honeywell, In November, 2018, Honeywell confirmed to The Intercept (<https://theintercept.com/2018/11/29/alec-corporate-funders-charles-koch/>) that it would discontinue its ALEC membership. See [Corporations that Have Cut Ties to ALEC](#) for more.** Member of ALEC Civil Justice Task Force^[85] Private Sector Member registered for the 2017 Annual Meeting.
- Hoplin Jackson Charitable Advisors, member attended ALEC's 2019 Annual Conference^[27]
- Horizon Government Affairs, attended ALEC's 2019 Annual Meeting^[27]
- Household International^{[22][20]}
- Houston Industries^[20]
- Hewlett-Packard (HP), "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33] Member of ALEC's Communications and Technology Task Force^[10] - HP told ColorOfChange.org in July 2012 that it is not currently an ALEC member.^[90] Please see [Corporations Which Have Cut Ties to ALEC](#) for more.
- Humana Corporation, member of ALEC's Health and Human Services Task Force in 1993^[95]
- **Hunt Guillot & Associates** (engineering firm with offices in LA, TX & PA), Exhibitor at ALEC's 2011 Annual Conference^[18]
- Hutchinson Technology^[20]

I

- IBM,^[20] a company spokesperson confirmed in June 2013 that IBM is no longer an ALEC member and does not "provide ALEC with any financial support, including financial support for their meetings."^[198] Please see Corporations that Have Cut Ties to ALEC for more.
- **Ideal Image Development**, joined ALEC's Commerce, Insurance and Economic Development Task Force on July 3, 2013^[23]
- Ice Miller Legal, "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]
- Illinois Power Company^[22]
- Illinois Tool Works^[22]
- **Imagine Learning** (maker of educational software for learning English as a second language, based in Provo, UT), Member of ALEC Utah Host Committee for 2012 annual meeting^[62] and "Chairman" level sponsor of the 2012 ALEC Annual Meeting.^[199]
- Imperial Chemical Industries Pharmaceuticals (acquired by AkzoNobel in January 2008),^[200] member of ALEC's Health and Human Services Task Force in 1993^[95]
- Independence Mining Co. (now owned by General Metals Corp.)^[20]
- Independent Petroleum Association of New Mexico (IPANM), attended ALEC's 2019 Annual Meeting^[27]
- Industrial Biotechnology Association, member of ALEC's Health and Human Services Task Force in 1993^[95]
- Inland Steel Industries^[22]
- **Insight Schools**, Member of ALEC's Education Task Force^[201]
- Intel, ALEC funder in 2002,^[202] stated in June 2013 that Intel is not a member of ALEC and does not sponsor ALEC^[203] Please see Corporations that Have Cut Ties to ALEC for more.
- International Fidelity Insurance Co.^[20]
- International Game Technology^[84]
- International Paper,^{[22][20]} a member of ALEC's Energy, Environment and Agriculture Task Force^[124] and "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010),^[33] told Common Cause September 26, 2014 that "we no longer have a membership with ALEC" and confirmed the company also no longer funds ALEC.^[204] Please see Corporations that Have Cut Ties to ALEC for more.
- Intuit, Inc.^[38], "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^[33] and former corporate board member -- told the CMD April 5, 2012 that it had declined to renew ALEC membership.^[205] See Corporations Which Have Cut Ties to ALEC for more.
- IPALCO Enterprises (Indianapolis Power & Light)^[20]
- Irby Construction Co.^[20]
- Isaacson and Walsh, P.C. Donald Isaacson and Cheyenne Walsh are listed as "ALEC Private Sector Non-Member"s in a 2018 email.^[73]
- Isle Blackhawk, "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]

J

- J3 Strategies, Ltd., attended ALEC's 2019 Annual Meeting^[27]
- Jack Daniels, "Vice Chairman Level Sponsor" of the 2018 ALEC Policy Meeting^[26]
- **Jacobs Entertainment** (film buying and marketing firm^[206]), "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33]
- JBest & Company, member attended ALEC's 2019 Annual Conference^[27]
- JC Penney Co. **In June, 2020, JC Penny informed the Center for Media and Democracy that it is not a member of ALEC. See Corporations that Have Cut Ties to ALEC for more.**^[20]
- John Deere & Company,^{[22][20]} ALEC Commerce, Insurance and Economic Development Task Force member^{[16][82]} - **John Deere told ColorOfChange.org in July 2012 that it is leaving ALEC.**^[90] Please see Corporations Which Have Cut Ties to ALEC for more.
- Johnson & Johnson^[38], "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^{[33][20]} and member of ALEC's Civil Justice Task Force^[85] and Health and Human Services Task Force.^[19] - Announced on

June 12, 2012, that it would "suspend" its ALEC membership.^[207] See [Corporations Which Have Cut Ties to ALEC](#) for more.

- Joseph E. Seagram & Sons Inc. (now Vivendi)^[22]
- **J.R. Simplot Company**, Member of ALEC [Energy, Environment and Agriculture Task Force](#)^[98]

K

- **K12 Inc.**, Exhibitor at ALEC's 2011 Annual Conference,^[18] member of ALEC's [Education Task Force](#),^[101] "Chairman" level sponsor at the 2013 ALEC Annual Conference (\$50,000),^[208] host committee for the 2013 ALEC Annual Conference,^[209] "Chairman" level sponsor of the 2014 ALEC Annual Conference,^[210] "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000),^[44] "Director" level sponsor of ALEC's 2016 Annual Conference (\$10,000).^[6] Listed as a member of the "2017 Annual Meeting Host Committee"^[7] [Private Sector Member](#) registered for the 2017 Annual Meeting.
- Kansas City Power and Light Co. (now part of [Great Plains Energy](#))^[20]
- **Kansas City Southern** (an "international transportation holding company" that owns, among other things, the Panama Canal Railway Company), "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010),^{[33][20]} and open bar cocktail hour sponsor at the 2014 Spring Task Force Summit.^[211]
- Kaplan Higher Education, Member of ALEC [Education Task Force](#)^[101] - Kaplan announced in April 2012 that it had declined to renew its ALEC membership in August 2011.^[212] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Kipling Strategies, member attended ALEC's 2019 Annual Conference^[27]
- **Know Who** (political contact information company), Exhibitor at ALEC's 2011 Annual Conference^[18]
- **Koch Industries** and **Koch Industries Public Sector**,^[20] Private Enterprise Board member,^[1] State corporate co-chair of Kansas,^[18] "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010),^[33] and open bar cocktail hour sponsor at the 2014 Spring Task Force Summit.^[213] Koch Industries is also a member of ALEC's [Energy, Environment and Agriculture Task Force](#),^[124] [Civil Justice Task Force](#),^[85] [Public Safety and Elections Task Force](#),^[214] and [Tax and Fiscal Policy Task Force](#).^[65] [Private Sector Member](#) registered for the 2017 Annual Meeting.
- Kraft Food, Inc., Member of ALEC's [Commerce, Insurance, and Economic Development Task Force](#) ^{[82][38]}, "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^{[33][20]} - announced it would leave ALEC April 5, 2012.^[215] See [Corporations Which Have Cut Ties to ALEC](#) for more.

L

- Laidlaw Environmental Services, Inc.^[20]
- Laidlaw Transit Ltd.^[20]
- LaSalle National Bank^[22]
- Lashutka Group, member attended ALEC's 2019 Annual Conference^[27]
- **Leadership Directories, Inc.** (political contact information business), Exhibitor at ALEC's 2011 Annual Conference^[18]
- **Leavitt Partners** (Utah healthcare and food safety business advisory firm) - Director Cheryl S. Smith spoke on "Health Insurance Exchanges: States in Charge!" at ALEC's 2011 Annual Meeting^[216]
- Lederle Laboratories^[95]
- **Legislative Information Services of America**: ^[62]
- **Levin Strategic Resources** (public relations firm), won [State Chair of the Year Award](#) for [Wyoming](#) at ALEC's annual conference in 2012^[62]
- Lexington National Insurance Co.^[20]
- Liberty Mutual Insurance Co.^[20]
- Lifelong Learning Administration Corporation, member attended ALEC's 2019 Annual Conference^[27]
- **LifeSafer Interlock Holdings, Inc.** (manufacturer of ignition interlocks to be installed in the vehicles of DUI offenders), Exhibitor at ALEC's 2011 Annual Conference^[18]
- **Linn Energy**, "Director" level sponsor of the 2014 ALEC Annual Conference^[217]
- **LKQ Corporation and Keystone Automotive Industries**, Member of ALEC's [Commerce, Insurance and Economic Development Task Force](#)^[82] and member of ALEC Utah Host Committee for 2012 annual meeting^[62]

- LoanMax, Member of ALEC's Commerce, Insurance and Economic Development Task Force;^[82] terminated its membership on March 19, 2013, according to an ALEC document, having "told us they do not want to renew."^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **Logisticare Solutions, LLC**, Member of ALEC's Health and Human Services Task Force^[19]
- Logix Solutions, Inc.^[22]
- Long Term Care, Inc., member of ALEC's Health and Human Services Task Force in 1993^[95]
- LouisDreyfus Commodities, "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^[33] - told CMD in July 2012 that it had decided not to fund ALEC this year.^[218] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Lowe's Companies, Inc. (home improvement chain), member of ALEC's Tax and Fiscal Policy Task Force (along with Home Depot) until it terminated its membership on April 22, 2013, according to an ALEC document.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- LTC Inc. (structural and specialty steel detailers)^[20]
- **Luminant Energy** (subsidiary of Energy Future Holdings), "Chairman" level sponsor of the 2014 ALEC Annual Conference^[219] and "Chairman" level sponsor of the 2015 ALEC Annual Conference (\$50,000).^[44]
- **LyondellBasell Industries**, Member of ALEC's Energy, Environment and Agriculture Task Force^[124]

M

- Macquarie Capital Advisors USA Inc., ALEC Commerce, Insurance and Economic Development Task Force member;^{[220][82]} terminated its membership on March 17, 2013, according to an ALEC document.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **Mallinckrodt Pharmaceuticals**, Private Sector Member registered for the 2017 Annual Meeting.
- **Management and Training Corporation** (third-largest private prison company in the United States), attended ALEC 2010 Annual Meeting in San Diego^[221]
- **Marathon Petroleum Co.**^[20] Member of ALEC's Energy, Environment and Agriculture Task Force^[124] Private Sector Member registered for the 2017 Annual Meeting. Note: in 2011, Marathon Petroleum and Marathon Oil became separate companies (<https://web.archive.org/save/http://www.marathon.com/>). Marathon Petroleum has remained active at ALEC.
- Maricopa Community Colleges Small Business Development Center, member attended ALEC's 2019 Annual Conference^[27]
- Mars Inc., Exhibitor at ALEC's 2011 Annual Conference^[18] - announced April 12, 2012 that it had not renewed its ALEC membership^[222] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Mary Kay Cosmetics^[20] - wrote to CMD on July 6, 2020 that it does not "currently fund, sponsor or support ALEC. See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Maximus^[20]
- Mayflower Contract Services Inc.^[20]
- McDonald's Corporation, former ALEC Commerce, Insurance and Economic Development Task Force Executive Committee member^{[15][82]} ^[20] - announced April 10, 2012, that it had declined to renew its ALEC membership^[223] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- **McLane Company, Inc.**, Private Sector Member registered for the 2017 Annual Meeting.
- **McKesson Corporation**, Private Sector Member registered for the 2017 Annual Meeting; member attended ALEC's 2019 Annual Conference^[27]
- McKinsey & Company, Private Enterprise Board Member in 2008 (partner Jeffrey Lane)^{[224][38]}
- **McMoRan Exploration Company** ("exploration, development and production of oil and natural gas offshore in the Gulf of Mexico and onshore in the Gulf Coast area... focused on the 'deep gas play,' drilling to depths of 15,000 to 25,000 feet... and on the 'ultra-deep gas play' below 25,000 feet," principal operating subsidiary MOXY^[225]), "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^[33]
- **MDU Resources Group, Inc.**, Member of ALEC Energy, Environment and Agriculture Task Force^[124]
- Medco Health Solutions, Inc., Member of ALEC Health and Human Services Task Force^[19] - merged with Express Scripts in April 2012 and announced in July 2012 that both Medco and Express Scripts were no longer ALEC members^[226] (although, according to an ALEC document, it did not terminate its membership in the HHS task force until February 25, 2013, giving as its reason that it had "merged with Express Scripts," which had "dropped b/c of PBM issue" (?).^[23] See [Corporations Which Have Cut Ties to ALEC](#) for more.

- Medica, member attended ALEC's 2019 Annual Conference^[27]
- MEDNAX Health Solutions Partner, member attended ALEC's 2019 Annual Conference^[27]
- MEGA Life & Health Insurance^{[22][20]}
- Merck,^[20] "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010),^[33] member of ALEC's Health and Human Services Task Force in 1993^[95] - told the *New Jersey Star-Ledger* in September 2012 that it would not renew its ALEC membership after 2012.^[227] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Michigan Consolidated Gas Co.^[20]
- Miles Inc.^[20]
- **Micron Technology** (semiconductor company^[228]), State corporate co-chair of Idaho,^[18] member of ALEC Utah Host Committee for 2012 annual meeting^[62] and "Vice Chairman" level sponsor of the 2012 ALEC Annual Meeting.^[229]
- Microsoft Corporation,^[22] Member of ALEC's Communications and Technology Task Force,^{[10] [173][230]} confirmed that "in 2014 Microsoft decided to no longer participate in the American Legislative Exchange Council's Communications and Technology Task Force, which had been our only previous involvement with ALEC. With this decision, we no longer contribute any dues to ALEC" in an email to The Sustainability Group of Loring, Wolcott and Coolidge and Walden Asset Management, which had engaged Microsoft over its affiliation with ALEC.^[231] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- [MidAmerican Energy Company](#)^{[232][22]} (now [Berkshire Hathaway Energy](#)), sponsor for the [ALEC Energy, Environment and Agriculture Task Force](#) reception at the 2013 ALEC Annual Conference.^[233] Confirmed to [Greenpeace](#) in May 2014 that it had cut ties to ALEC.^[37] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- **Midwest Generation**, sponsor for the [ALEC Energy, Environment and Agriculture Task Force](#) reception at the 2013 ALEC Annual Conference^[234]
- Miller Marketing, member attended ALEC's 2019 Annual Conference^[27]
- MillerCoors Brewing Company,^{[22][20]} member of ALEC's [Commerce, Insurance and Economic Development Task Force](#) in 2011^[82] - MillerCoors told ColorOfChange.org in July 2012 that it had not renewed its membership in 2012, nor does it intend to.^[90] For more, see [Corporations Which Have Cut Ties to ALEC](#).
- **Milliken & Co.**,^[20] member of ALEC's [Public Safety and Elections Task Force](#) in 2011^[214]
- Mississippi Power, member attended ALEC's 2019 Annual Conference^[27]
- **MMR Group** (Electrical & Instrumentation Construction, Maintenance, Management, and Technical Services company^[235]), ALEC [Public Safety and Elections Task Force](#) member in 2011^[57]
- Mobil Oil Corp.^[20] (now [Exxon Mobil](#), a current [ALEC](#) member)
- **Monarch**, "Director" level sponsor of the 2013 ALEC Annual Conference (\$15,000).^[236]
- Monsanto,^[20] ALEC member in 1992^[54]
- Motorola, Inc.^[22]
- Mt. Carmel Public Utility Company^[22]
- **MV Verisol** (motor vehicle insurance verification company), member of ALEC's [Commerce, Insurance and Economic Development Task Force](#)^[82] and exhibitor at ALEC's 2011 Annual Conference^[18]
- Mylan Pharmaceuticals, Inc.,^[20] member of ALEC's [Health and Human Services Task Force](#) in 1993^[95]

N

- National Health Insurance, member of ALEC's [Health and Human Services Task Force](#) in 1993^[95]
- **National Heritage Academies**, Member of ALEC's [Education Task Force](#)^[101]
- Nationwide Insurance Companies^[20]
- Nestlé USA Inc.^[20] was, according to a company spokesperson, "a low-tier member of ALEC during a several year span in the 1990s ending, as I recall, in 1999. We have not been a member of ALEC since that time. We are looking to trim memberships rather than expand them at this time so I do not foresee a circumstance where we would consider rejoining," she said in May 2013.^[237] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- Nevada Power^[20] (now [NV Energy](#))
- Newmont Mining Corporation^[20]
- News Corporation (Rupert Murdoch's News Corp., which owns the *Wall Street Journal*, Fox News, and others, and whose education division is called "Amplify"), member of ALEC's [Education Task Force](#) and [Communications and](#)

Technology Task Force,^{[238][239]} told Media Matters in response to an article published September 26, 2014 that the company is no longer a member of ALEC.^[240] Please see [Corporations that Have Cut Ties to ALEC](#) for more.

- [NiSource's NIPSCO](#) was a "Director" level sponsor of ALEC's 2016 Annual Conference (\$10,000).^[6]
- **NJOY** eCigarette company, joined ALEC's [Commerce, Insurance and Economic Development Task Force](#) as well as its [Tax and Fiscal Policy Task Force](#) on June 5, 2013^[23] (also a [State Policy Network](#) funder)
- [Noble Energy](#), Listed as a member of the "2017 Annual Meeting Host Committee" and as a "Vice Chairman Level" sponsor for the 2017 ALEC Annual Meeting.^[7]
- **Norfolk Southern**, member of ALEC's [Commerce, Insurance and Economic Development Task Force](#),^[82] "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010),^[33] "Trustee" level sponsor at the 2013 ALEC Annual Conference (\$5,000),^[241] and "Leadership Dinner" sponsor of the 2013 ALEC Annual Conference.^[242]
- **North Shore Gas**, sponsor for the [ALEC Energy, Environment and Agriculture Task Force](#) reception at the 2013 ALEC Annual Conference^[243]
- [Northern Telecom Inc.](#)^[20]
- [Northrop Grumman](#), a historical ALEC member,^[20] rejoined ALEC July 1, 2013,^[23] and then cut ties to ALEC January 2015.^[244] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **Northwestern Energy** ("one of the largest providers of electricity and natural gas in the northwest quadrant of the United States"^[245]), [State corporate co-chair of Montana](#)^[18]
- **Novartis** Member of ALEC's [Health and Human Services Task Force](#)^[19] and recipient of ALEC's 2011 [Private Sector Member of the Year Award](#)^[130] Private Sector Member registered for the 2017 Annual Meeting.
- **Novolex**, Private Sector Member registered for the 2017 Annual Meeting.
- [Novo Nordisk Pharmaceuticals](#), member of ALEC's [Health and Human Services Task Force](#) until it terminated its membership on April 22, 2013, according to an ALEC document, because "contact difficult to get a hold of; possibly did not renew because only interested in diabetes related issue."^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **Nucor**, Member of ALEC Utah Host Committee for 2012 annual meeting^[62]
- **NuStar Energy**, "Director" level sponsor of the 2014 ALEC Annual Conference^[246]
- [NV Energy](#), ALEC State corporate co-chair of Nevada^[18] and [Energy, Environment and Agriculture Task Force](#) member,^{[182][124]} confirmed to [Greenpeace](#) in May 2014 that it had cut ties to ALEC.^[37] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- [NYNEX Corp.](#)^[20] (now [Verizon Communications](#), an [ALEC member](#))

O

- **Oasis Financial**, Private Sector Member registered for the 2017 Annual Meeting.
- [Olin Corporation](#)^[20]
- **Oncor** (subsidiary of [Energy Future Holdings](#)), "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference^[247] and "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000).^[44]
- **OptumInsight** (previously [Ingenix](#), which was a wholly owned subsidiary of [UnitedHealth Group](#) and was sued for fraud by New York Attorney General Andrew Cuomo in 2008 and "agreed to put \$350 million into a class-action restitution fund to pay physicians and policyholders for services provided by out-of-network providers."^[248] The Optum health service businesses have a new name but are still subsidiaries of [UnitedHealth Group](#).^[249] Representatives Tom McGraw, Vice President of Government Program Integrity, and Wayne Neff, Senior Vice President of OptumHealthPublic Sector, spoke at a "Medicaid Crisis in the States: Private Sector Solutions You Can Use" workshop at the 2011 ALEC Annual Meeting^[250]
- **Orchid Cellmark**, Member of ALEC's [Public Safety and Elections Task Force](#) (the task force that approved ALEC's "Voter ID (https://www.alecexposed.org/w/images/d/d9/7G16-VOTER_ID_ACT_Exposed.pdf)" and "Castle Doctrine (https://www.alecexposed.org/wiki/ALEC_Castle_Doctrine)" "model" bills) before it was disbanded in April 2012^[214]
- [Outback Steak House](#),^[20] ALEC member in 1998^[84]
- [Outdoor Systems](#)^[20]
- [Overstock.com](#) joined ALEC in 2012 to push state sales tax legislation and terminated its membership after one year, according to a spokesperson^[251] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- [OXY USA Inc.](#) ([Occidental Petroleum Corporation](#)),^[20] Member of ALEC [Energy, Environment and Agriculture Task Force](#),^[124] had "no plans to continue Occidental's membership in, or make further payments to, ALEC" as of September 29, 2014, according to the *National Journal*.^[252] Please see [Corporations that Have Cut Ties to ALEC](#) for more.

- OxyChem (Occidental Petroleum Corporation)^[20]

P

- PacifiCorp, Member of ALEC's Energy, Environment and Agriculture Task Force,^[98] confirmed to Greenpeace in May 2014 that it had cut ties to ALEC.^[37] Please see Corporations that Have Cut Ties to ALEC for more.
- Pacific Telesis Group^[20]
- Parke-Davis, member of ALEC's Health and Human Services Task Force in 1993^[95]
- **Parquet Public Affairs** (Orlando, Washington, and New York PR firm),^[16] member of ALEC's Commerce, Insurance and Economic Development Task Force^[82]
- Patriot Consulting Maine, member attended ALEC's 2019 Annual Conference^[27]
- **Peabody Energy**, Private Enterprise Board member,^[1] State corporate co-chair of Illinois and Wyoming,^[18] 2011 winner of ALEC's Private Sector Member of the Year Award,^[130] "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010),^[33] sponsor of the 2012 States & Nation Policy Summit in Washington, DC,^[40] gave \$2,000 to Arizona ALEC Scholarship Fund in January 2010 and another \$2,000 in July 2010,^[253] "Chairman" level sponsor of the 2012 ALEC Annual Meeting,^[254] "Chairman" level sponsor of the 2013 ALEC Annual Conference (\$50,000),^[255] host committee for the 2013 ALEC Annual Conference,^[256] "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference,^[257] Also a member of ALEC's Energy, Environment and Agriculture Task Force.^[98] "Director Level" Sponsor of the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- **Pelopidas, LLC**, Private Sector Member registered for the 2017 Annual Meeting.
- People's Energy Corporation^[22] and "Vice Chairman" level sponsor of ALEC's 2014 States and Nation Policy Summit.^[43]
- **Peoples Gas**, sponsor for the ALEC Energy, Environment and Agriculture Task Force reception at the 2013 ALEC Annual Conference^[258]
- Pennsylvania Electric Co.^[20]
- Pennzoil Co.^[20]
- Pepco Holdings, ALEC funder in 2002^[202]
- Pepsi-Cola^[20] Member of ALEC's Tax and Fiscal Policy Task Force^[65] - informed Color of Change in a letter dated January 25th that they would not renew their membership in ALEC in 2012.^[259] See Corporations Which Have Cut Ties to ALEC for more.
- Petra Strategies, member attended ALEC's 2019 Annual Conference^[27]
- **Pfizer Inc.**,^[20] Private Enterprise Board member,^[1] State corporate co-chair of Colorado, Nebraska and Wisconsin,^[18] member of ALEC's Civil Justice Task Force^[85] and Health and Human Services Task Force,^[19] "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^[33] and "Trustee" level sponsor of the 2014 ALEC Annual Conference,^[260] and "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000).^[44] Private Sector Member registered for the 2017 Annual Meeting. "Chairman Level Sponsor of the 2018 ALEC Policy Meeting^[26]
- PFL Life Insurance Company,^[20] member of ALEC's Health and Human Services Task Force in 1993^[95]
- PG&E Corporation (parent of Pacific Gas and Electric Company), ALEC funder in 2010 (\$5,000),^[261] 2002,^[202] and advertised in program for 1998 ALEC 25th Anniversary Annual Conference,^[84] confirmed to Greenpeace in May 2014 that it had cut ties to ALEC.^[37] Please see Corporations that Have Cut Ties to ALEC for more.
- Pharmacia & Upjohn^[22]
- Phelps Dodge Corp^[20]. (purchased from Newmont Mining by Freeport-McMoran, a current ALEC member)
- Philip Morris Companies (now Altria, a current ALEC member)^[20] Private Sector Member registered for the 2017 Annual Meeting.
- Phillips 66 Petroleum^{[20][22]} (now ConocoPhillips)
- **Pinnacle West Capital**, member of ALEC's Energy, Environment and Agriculture Task Force^{[262][98]} and gave \$5,000 to Arizona ALEC Scholarship Fund in December 2010^[253]
- Piedmont Natural Gas, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- Pioneer Financial Services^[20]
- **Pioneer Natural Resources**, "Trustee" level sponsor of the 2014 ALEC Annual Conference^[263]
- Placer Dome US Inc. (now part of Barrick Gold, another previous ALEC member)^[20]

- PNC Mortgage Corp. of America^[20]
- Portland General Electric^[20]
- **Prairie State Energy Campus**, "Trustee" level sponsor of the 2013 ALEC Annual Conference (\$5,000)^[264]
- Procter & Gamble, member of ALEC Private Enterprise Board as of 2009^{[265][38][20]} - Told Color of Change that it would not renew its membership on April 20th.^[266] See Corporations Which Have Cut Ties to ALEC for more.
- **Progress Energy** (now merged with Duke Energy,^[267] another current ALEC member), State corporate co-chair of South Carolina,^[18] member of ALEC's Energy, Environment and Agriculture Task Force^[23]
- **Progressive Medical International** (distributor of medical equipment and emergency care solutions based in Vista, CA), Member of ALEC Utah Host Committee for 2012 annual meeting^[62]
- **Progressive Solutions**, "Director" level sponsor of the 2013 ALEC Annual Conference^[268] and "Leadership Reception" sponsor of the 2013 ALEC Annual Conference (\$15,000).^[269]
- Promus Companies^[20] (hotel management company that owned Holiday Inn and later Doubletree and Harrah's and is now owned by Hilton Hotels)
- Prudential Financial^[20]
- **PublicData**, Private Sector Member registered for the 2017 Annual Meeting.
- Publix Super Markets, Member of ALEC's Tax and Fiscal Policy Task Force as of 2011,^[65] announced on June 24, 2013 via social media that it had "not been a member of ALEC since 2011."^[270] Please see Corporations that Have Cut Ties to ALEC for more.
- **Purdue Pharma**, Member of ALEC's Health and Human Services Task Force^[19]

Q

- **QEP Resources** ("natural gas and oil exploration and production company"^[271]), "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33]
- Quaker Oats Co.^[20] (now part of PepsiCo, a former ALEC member)
- Quorum, member attended ALEC's 2019 Annual Conference^[27]

R

- Raytheon Company, donated \$2,500 to the Arizona ALEC State Scholarship Fund on January 18, 2011^[272] - told Walden Asset Management by letter on September 9, 2014 that it "is not a member of ALEC and does not contribute to the organization."
- **Reagan National Advertising** (outdoor advertising company based in Austin, TX), Member of ALEC Utah Host Committee for 2012 annual meeting^[62]
- Reckitt Benckiser Group, Member of ALEC's Health and Human Services Task Force^[19] and Public Safety and Elections Task Force^[214] - told ColorOfChange.org that it is no longer an ALEC member in August 2012^[161] See Corporations Which Have Cut Ties to ALEC for more.
- Reed Elsevier, Inc., member of ALEC "Private Enterprise" Board of Directors;^[38] and member of ALEC's Commerce, Insurance and Economic Development Task Force,^[82] Health and Human Services Task Force,^[19] Communications and Technology Task Force,^[10] and Public Safety and Elections Task Force^[214] - announced that it had resigned its board seat and dropped its ALEC membership "after considering the broad range of criticism being leveled at ALEC" on April 12, 2012^[273] See Corporations Which Have Cut Ties to ALEC for more.
- Renovate America, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- Repco^[20]
- **ResCare**, member of ALEC Health and Human Services Task Force^[274]
- **Reynolds American**,^{[20][22]} ALEC "Private Enterprise" Board of Directors member,^[1] recipient of ALEC's 2011 Private Sector Member of the Year Award,^[130] "President" level sponsor of 2011 ALEC Annual Conference^[32] (\$100,000 in 2010),^[33] sponsor of the 2012 States & Nation Policy Summit in Washington, DC,^[40] member of Louisiana Host Committee,^[18] sponsor of American Enterprise Institute President Arthur C. Brooks' "Leadership Dinner" speech in 2011,^[130] sponsor of the "Cigar Reception,"^[275] "President" level sponsor of the 2012 ALEC Annual Meeting,^[276] "President" level sponsor of the 2013 ALEC Annual Conference (\$100,000),^[277] and host committee for the 2013 ALEC Annual Conference,^[278] "President" level sponsor of the 2015 ALEC Annual Conference (\$100,000),^[44] Nick Surgey

and Connor Gibson, "ALEC Conference Funding Dominated by Big Polluters (<https://www.prwatch.org/news/2015/07/12/891/alec-conference-funding-dominated-big-polluters>)," *PR Watch*/Greenpeace, July 23, 2015.</ref> "Chair" level sponsor of ALEC's 2016 Annual Conference (\$50,000).^[6] Reynolds American is a member of ALEC's Civil Justice Task Force,^[85] Health and Human Services Task Force,^[19] International Relations Task Force^[279], Public Safety and Elections Task Force,^[214] and Tax and Fiscal Policy Task Force.^[65] "President Level" sponsor of 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.

- Rhone-Poulenc Rorer,^{[22][20]} member of ALEC's Health and Human Services Task Force in 1993^[95]
- Roadway Services^[20]
- **Robert Huff Designs** (manufacturer of State, County, and City seals), Exhibitor at ALEC's 2011 Annual Conference^[18]
- Roche Diagnostics Corporation (a U.S. subsidiary of the Swiss Roche Group, which has been an ALEC member), member of ALEC until it terminated its membership January 14, 2013.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- Rocky Mountain Power (power company based in Salt Lake City, UT), Member of ALEC Utah Host Committee for 2012 annual meeting^[62]. Subsidiary of PacifiCorp & MidAmerican Energy Holdings Company, which confirmed to Greenpeace in May 2014 that all subsidiaries had cut ties to ALEC.^[37] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- R.R. Donnelley & Sons,^[22] a "Director" level sponsor of the ALEC Annual Conference in 1998, and listed as a new ALEC member^[84]
- Rural/Metro Corp.^[20]
- Ryan, Inc. (a tax services firm), member of ALEC's Tax and Fiscal Policy Task Force until it terminated its membership on January 14, 2013.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- Ryder Systems, Inc.^[20]

S

- Safety-Kleen Corp.^[20]
- Sallie Mae (SLM Corporation)^[280] - Sallie Mae has been an ALEC member, but announced quietly in September 2013 that it had cut ties with the organization.^[281] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- **Salt River Project**, ALEC "Private Enterprise" Board of Directors member^[1] and State corporate co-chair of Arizona^[18] as of 2011 and member of ALEC's Energy, Environment and Agriculture Task Force^[124] Private Sector Member registered for the 2017 Annual Meeting. SRP's Jason Baran listed as a "ALEC Private Sector Member" in 2018 email.^[73]
- Sandoz Corp.^[20]
- Sanofi (formerly Sanofi-Aventis), "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010),^[33] and member of ALEC's Health and Human Services Task Force.^[19] Sanofi-Aventis also gave \$3,000 to the Arizona ALEC Scholarship Fund in March 2010.^{[253][38]} Sanofi confirmed to CMD that it was cutting ties to ALEC in October 2012. See [Corporations that Have Cut Ties to ALEC](#) for more. Private Sector Member registered for the 2017 Annual Meeting.
- San Diego Gas & Electric^[20] (utility that provides natural gas and electricity to San Diego County and southern Orange County)
- Santa Fe Pacific Gold Corp.^[20] (now part of Newmont Mining Corporation, another previous ALEC member)
- SAP America, previously a member of ALEC's Commerce, Insurance and Economic Development Task Force^[82] and Communications and Technology Task Force,^[10] awarded ALEC's 2011 Private Sector of the Year Award,^[282] "Chairman" level sponsor of the 2012 ALEC Annual Meeting,^[283] and "Director" level sponsor at the 2013 ALEC Annual Conference (\$15,000).^[284] Told CMD that it was ceasing funding of ALEC on November 6, 2014 due to ALEC policies on climate change, renewable energy, guns and voting rights.^[285]
- Sara Lee Corporation^[22]
- Sazerac Company, "Director" level sponsor of the 2018 Alec Policy meeting.^[26]
- SBC Communications Inc.^[20] (company changed its name to AT&T Inc. after it purchased its former parent company, AT&T Corporation -- AT&T is a current ALEC member)
- SCANA Corp.,^[20] ALEC member in 1992^[54]
- Scantron, Member of ALEC's Education Task Force^[101] - A Scantron spokesperson told CMD in May 2012 that it had cut ties with ALEC.^[286] See [Corporations Which Have Cut Ties to ALEC](#) for more.

- Schering-Plough^[20] (since acquired by Merck, a current ALEC member), member of ALEC's Health and Human Services Task Force in 1003^[95]
- SchoolForward, member attended ALEC's 2019 Annual Conference^[27]
- The Schlueter Group, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- Schwan's Sales Enterprises Inc.^[20]
- Seagram & Sons, Inc.^[20] (Seagram assets have since been acquired by other companies, notably Coca-Cola, which was recently an ALEC member; Diageo, which is a current ALEC member; and Pernod Ricard)
- **Security Finance Corporation**, Member of ALEC Commerce, Insurance and Economic Development Task Force^[82] Private Sector Member registered for the 2017 Annual Meeting.
- Select Management Resources, LLC, lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015.^{[28][287]}
- Sempra Energy (gave \$15,000 to ALEC in 2006^[288])
- Shaklee Corp.^[20]
- Shell Oil Company, ALEC Civil Justice Task Force member,^[289] Energy, Environment and Agriculture Task Force Member,^[124] "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010),^[33] member of Louisiana Host Committee,^[18] and sponsor of the August 4th, 2011, Plenary Session speeches of ALEC "scholars" Arthur B. Laffer and Stephen Moore^{[290][20]}
- SHI, member attended ALEC's 2019 Annual Conference^[27]
- SICPA Product Security LLC (supplier of security inks for banknotes and other documents, such as cigarette excise stamps), member of ALEC's now-defunct Public Safety and Elections Task Force; terminated its membership on January 14, 2013 while "waiting to see what issues emerge in JPP [ALEC's Justice Performance Project, which replaced the Public Safety and Elections Task Force]; cigarette" (?), according to ALEC documents.^[23] See Corporations that Have Cut Ties to ALEC for more.
- Sierra Pacific Power Co. (now NV Energy, a current ALEC member)^[20]
- SmithKline Beecham (now GlaxoSmithKline, a current ALEC member)^[20]
- SoCalGas, member attended ALEC's 2019 Annual Conference^[27]
- Solvay Pharmaceutical,^[20] member of ALEC's Health and Human Services Task Force in 1993^[95]
- Sony Corp.^[20]
- Sorrell Design and Photography, member attended ALEC's 2019 Annual Conference^[27]
- Southern California Edison^[20]
- Southern Company,^[20] ALEC member in 1992^[54]
- Southern Pacific Transportation Co.^[20] (now part of Union Pacific, a recent ALEC member)
- Southwest Ambulance^[20] (now part of Rural/Metro, a previous ALEC member)
- **Southwest Water Company**, "Trustee" level sponsor of the 2014 ALEC Annual Conference^[291]
- Southwestern Bell Corp.^[20] (now AT&T, a current ALEC member)
- Southwire Co.^[20]
- **Spectra Energy** (natural gas infrastructure company), now merged with Enbridge.^[292] "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33]
- Sprint Nextel (formerly United Telephone Company of Texas, a previous ALEC member^{[22][20]}), Member of ALEC's Communications and Technology Task Force. Sprint told Color of Change in August, 2012, that the company did not renew its membership for 2012. ^[10]
- **State Farm Insurance Co.**, ALEC "Private Enterprise" Board of Directors member,^[11] corporate co-chair of ALEC's Commerce, Insurance and Economic Development Task Force,^[293] recipient of ALEC's 2011 Private Sector Member of the Year Award,^[130] "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010)^[33] and "Vice Chairman" level sponsor of the 2012 ALEC Annual Meeting.^[294] Private Sector Member registered for the 2017 Annual Meeting.
- **State Net** (private company reporting on state legislation, with clients including "five of the nation's ten largest companies"^[295]), "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33]
- Strategic Advocacy Group^[20] (public relations firm)
- Sun Company Inc.^[20]
- Sundstrand Corporation^[22]

- Sunovion Pharmaceuticals, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000),^[44] "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5]
- Symantec Corporation, Member of ALEC's Communications and Technology Task Force^[10] - told Color of Change in August 2012 that it was no longer a member^[161] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- Syntex Corp.^[20] (now part of the [Roche Group](#), a previous [ALEC member](#))

T

- T-Mobile USA, Member of ALEC's Communications and Technology Task Force,^[10] told Common Cause on April 8, 2015 that it had cut ties to ALEC.^[296] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **Takeda Pharmaceutical** (global pharmaceutical company based in Japan). In May, 2019, [Takeda confirmed to Common Cause](#) (<https://www.commoncause.org/resource/coalition-letters-to-alec-corporate-funders-over-david-horowitz-involvement-in-alec/>) that it has "is not a member of ALEC. Please be assured that Takeda is committed to diversity and inclusion – treating everyone regardless of race, gender, age, sexual orientation, national origin, religion, disability, or any other personal characteristic fairly and equally." See [Corporations that Have Cut Ties to ALEC](#) for more. State corporate co-chair of Alaska, South Dakota and Washington,^[18] recipient of ALEC's 2011 State Chair of the Year Award,^[130] "President" level sponsor of 2011 ALEC Annual Conference^[32] (\$100,000 in 2010),^[33] member of Louisiana Host Committee,^[18] member of ALEC's Health and Human Services Task Force,^[19] "Director" level sponsor of the 2012 ALEC Annual Meeting,^[297] member of ALEC Utah Host Committee for 2012 Annual Conference,^[62] "Director" level sponsor at the 2013 ALEC Annual Conference (\$15,000),^[298] and "Director" level sponsor of the 2014 ALEC Annual Conference,^[299] "Vice Chairman" level sponsor of the 2015 ALEC Annual Conference (\$25,000),^[44] "Trustee's" level funder of ALEC's 2016 Annual Conference.^[5] Takeda's Head of Governmental and External Affairs, David L. Dieter, also spoke at a plenary session at the 2011 Annual Conference.^[18] Private Sector Member registered for the 2017 Annual Meeting.
- Tampa Electric Co.^[20] (the principal subsidiary of [TECO Energy](#), another previous ALEC member)
- Taser International Inc. (stun gun maker), ALEC Public Safety and Elections Task Force member^{[300][214]} and Civil Justice Task Force Member,^[85] terminated ALEC membership on January 14, 2013, according to ALEC document.^[23] See [Corporations that Have Cut Ties to ALEC](#) for more.
- [TECO Energy](#)^[20]
- Tenaska Capital Management, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- [Tenneco Gas](#)^[20]
- **TEVA Pharmaceuticals**, Member of ALEC Health and Human Services Task Force^[19]
- [Texaco Inc.](#)^{[22][20]}
- **Texas Farm Bureau**, "Trustee" level sponsor of the 2014 ALEC Annual Conference^[301]
- **Texas Roadhouse**, Member of ALEC's Commerce, Insurance and Economic Development Task Force^[82]
- Texas Star Alliance Energy Solutions, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- Texas Strategy Group, "Trustee"-level sponsor of the 2015 ALEC Annual Conference (\$5,000).^[44]
- Texas Utilities Service Co.^[20] (subsidiary of [Energy Future Holdings](#), an ALEC member)
- **Thomson Reuters Accelus** (created by the Thomson Corporation's purchase of [Reuters](#) in 2008^[302]), Exhibitor at ALEC's 2011 Annual Conference^[18]
- Thunder Basin Coal Co.^[20] (now part of [Arch Coal](#))
- TicketMaster,^[20] ALEC "Private Sector Member" in 1997^[303] - Ticketmaster sent CMD a letter dated April 5, 2012 "advis[ing]" CMD to "cease and desist from including Ticketmaster" on SourceWatch.org, objecting to "the suggestion that Ticketmaster is somehow affiliated with ALEC" and threatening to sue CMD for libel and defamation.^[304]
- Time Insurance Co.^[20] (an Assurant Health member company, formerly Fortis Health)^[20]
- **Time Warner Cable**, State corporate co-chair of Ohio,^[18] member of ALEC's Tax and Fiscal Policy Task Force^[65] and Communications and Technology Task Force,^[10] "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010),^[33] "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference,^[305] and "Director" level sponsor of the 2015 ALEC Annual Conference (\$10,000).^[44]
- **TitleMax**, "Director" level sponsor of the 2014 ALEC Annual Conference^[306]
- Tolman Group, member attended ALEC's 2019 Annual Conference^[27]

- **TogetherRX Access** (an LLC with 18 pharmaceutical member corporations^[307]), "Vice Chairman" level sponsor of and exhibitor at 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^[33]
- **Tower Loan**, joined ALCE's Commerce, Insurance and Economic Development Task Force on February 20, 2013^[23]
- **Gulf States Toyota**, "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33]
- **Transcanada**, "Director" level sponsor of the 2013 ALEC Annual Conference (\$15,000),^[308] and "Director" level sponsor of the 2014 ALEC Annual Conference.^[309]
- Translational Genomics Research Institute, member attended ALEC's 2019 Annual Conference^[27]
- **Transurban**, Member of ALEC Commerce, Insurance and Economic Development Task Force^[82]
- The Traveler's Companies, member of ALEC's Health and Human Services Task Force in 1993^[95]
- Tropicana^[20] (now owned by PepsiCo, a former ALEC member)
- TRW Inc.^[20] (now part of Northrop Grumman, another previous ALEC member)
- **Tucson Electric Power/UniSource Energy Services**, Private Sector Member registered for the 2017 Annual Meeting. TE's Steven Eddy listed as a "ALEC Private Sector Member" in 2018 email.^[73]
- TXANS^[20] (works with Texan employers on injury prevention and the provision of workplace injury benefits by non-subscribers to workers' compensation)
- **TXU Energy** (subsidiary of Energy Future Holdings), "Chairman" level sponsor of the 2014 ALEC Annual Conference^[310]

U

- **Uline**, "Director" level sponsor of the 2013 ALEC Annual Conference (\$15,000)^[311]
- Underwriters Surety Inc. (sister company of American Surety Company, which was a "Trustee's" level funder of ALEC's 2016 Annual Conference, which in 2010 equated to \$5,000.^[5]^[20]
- Unilever^[20] (owner of Axe deodorant, Dove soap, Pond's cold cream, and many other common consumer brands), State corporate co-chair of Maryland.^[18] Unilever President Kees Kruythoff stated in a letter to shareholders in 2013, "Unilever is not a member of ALEC following a review undertaken at the end of 2011. We took the decision that ALEC's agenda did not align with our business objectives and values focused on social, economic, and environmental sustainability, and withdrew as a member."^[9] Please see Corporations that Have Cut Ties to ALEC for more.
- Union Pacific Corporation^[22], a "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010),^[33] and "Trustee" level sponsor and "Leadership Dinner" sponsor of the 2013 ALEC Annual Conference (\$5,000).^[312] Confirmed to Common Cause in November 2014 that the company is "not a member of ALEC and pays no annual dues to the organization".^[61] See Corporations that Have Cut Ties to ALEC for more.
- United Airlines^[22]
- UnitedHealth Group, "Chairman" level sponsor of and exhibitor at 2011 ALEC Annual Conference^[32] (\$50,000 in 2010)^[33] and member of Louisiana Host Committee.^[18] Representatives Tom McGraw, Vice President of Government Program Integrity at subsidiary OptumInsight, Wayne Neff, Senior Vice President of subsidiary OptumHealthPublic Sector, and Russell C. Petrella, Community & State President of UnitedHealthcare, also spoke at a "Medicaid Crisis in the States: Private Sector Solutions You Can Use" workshop at the 2011 ALEC Annual Meeting.^[250] member of the Health and Human Services Task Force; terminated its membership on April 22, 2013, according to an ALEC document, adding that it "left along with BCBS."^[23] See Corporations that Have Cut Ties to ALEC for more.
- United Infrastructure Co.^[20] (design/build contractor operating internationally)
- **United Parcel Service (UPS)**, ALEC "Private Enterprise" Board of Directors member,^[1] Commerce, Insurance and Economic Development Task Force Executive Committee member,^[15]^[82] State corporate co-chair of California,^[18] sponsor of the 2012 States & Nation Policy Summit in Washington, DC,^[40] "Vice Chairman" level sponsor of the 2012 ALEC Annual Conference,^[313] "Vice Chairman" level sponsor (\$25,000) at the 2013 ALEC Annual Conference,^[314] sponsor for the reception for incoming chairmen (\$50,000) at the 2013 ALEC Annual Conference,^[315] "Vice Chairman" level sponsor of the 2014 ALEC Annual Conference,^[316] "Vice Chairman" level sponsor of ALEC's 2014 States and Nation Policy Summit;^[43] lobbying filings in Georgia reported paying for legislators' meals at the Georgia General Assembly Delegation Dinner at an ALEC policy conference in 2015,^[28]^[317] "Vice Chairman" level sponsor of the 2015 ALEC Annual Conference (\$25,000),^[44] "Vice Chair" level sponsor of ALEC's 2016 Annual Conference (\$25,000).^[6] Listed as a "Vice Chairman Level" sponsor for the 2017 ALEC Annual Meeting.^[7] Private Sector Member registered for the 2017 Annual Meeting.
- **United States Steel Corporation**, sponsored the 2012 States & Nation Policy Meeting in Washington, DC,^[40] and "Director" level sponsor of the 2013 ALEC Annual Conference (\$15,000).^[318]

- The Upjohn Co.^[20] (now part of Pharmacia AB, Monsanto and Pfizer, all of which have ties to ALEC)
- **UPS Airlines**,^[20] State corporate co-chair of Kentucky^[18]
- **U.S. Generating Company**,^{[22][20]} "Vice Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$25,000 in 2010)^[33]
- **U.S. Oncology**, Member of ALEC Health and Human Services Task Force^[19] Private Sector Member registered for the 2017 Annual Meeting.
- UST Public Affairs Inc.^{[22][20]} (now United States Smokeless Tobacco Company, a wholly-owned subsidiary of Altria)
- US West, Inc.^{[22][20]} (later Qwest Communications, and CenturyLink as of April 2011, both ALEC members)
- UtiliCorp United Inc.^[20] (now part of Black Hills Corporation and Great Plains Energy)

V

- Vancom Inc.^[20]
- Variable Annuity Life Insurance Company (VALIC)^[22]
- VASA Brougner^[20] (acquired by the Centris Group)
- **Verizon Communications, Inc., Informed The Intercept that it was leaving ALEC because ALEC hosted hate monger David Horowitz to speak at the 2018 Annual Meeting.**^[319] See Corporations that Have Cut Ties to ALEC for more. Former Private Enterprise Board member^[38] and current State corporate co-chair of Virginia and Wyoming^[18] and member of ALEC's Tax and Fiscal Policy Task Force^[65] and Communications and Technology Task Force^[10]
- Viad Corp.^[22]
- **Virginia Uranium**, sponsored the 2012 States & Nation Policy Summit in Washington, DC.^[40]
- Visa, "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010)^[33] and sponsor of the August 5th, 2011, Plenary Session speech of FreedomWorks' Dick Armey,^[18] also member of ALEC's Commerce, Insurance and Economic Development Task Force,^[82] told Boston Common Asset Management, which had been engaging with the company over the past year on lobbying disclosure, that it had dropped its ALEC membership in December 2013.^[320] See Corporations that Have Cut Ties to ALEC for more.
- **Vistra Energy**, Private Sector Member registered for the 2017 Annual Meeting.

W

- **Watco Companies**, "Leadership Dinner" sponsor of the 2013 ALEC Annual Conference^[321]
- Wackenhut Corrections (now Geo Group, another previous ALEC member)^[22]
- Wallace Laboratories, member of ALEC's Health and Human Services Task Force in 1993^[95]
- Walgreens,^[20] member of ALEC's Health and Human Services Task Force^[19] and "Trustee" level sponsor of 2011 ALEC Annual Conference^[32] (\$5,000 in 2010)^[33] - announced in July 2012 that it "will not be renewing its membership in the American Legislative Exchange Council."^[184] See Corporations Which Have Cut Ties to ALEC for more.
- Wall Street Journal (owned by Murdoch's News Corporation, an ALEC member) and ALEC Tax and Fiscal Policy Task Force member via Editorial Board member Stephen Moore^[156]
- Wal-Mart Stores^[20], Member of ALEC corporate board,^[38] "Chairman" level sponsor of 2011 ALEC Annual Conference^[32] (\$50,000 in 2010),^[33] and member of ALEC Commerce, Insurance and Economic Development Task Force,^[82] Health and Human Services Task Force,^[19] and Tax and Fiscal Policy Task Force - Wal-Mart told *Reuters* on May 30 that it is suspending its ALEC membership.^[322] See Corporations Which Have Cut Ties to ALEC for more.
- Walt Klein & Associates^[20]
- Wardwell Braiding Machine Co.^[20] (supplier of braiding textile equipment)
- Washington Times^[22]
- Waste Management Inc.^[20]
- Wausau Insurance Companies^{[20][22]} (a member of Liberty Mutual Group, another previous ALEC member)
- Weedmaps, "Chairman Level" sponsor of the 2017 ALEC Annual Meeting. ^[7]
- Wendy's International Inc.^[22] (now the Wendy's/Arby's Group) - sent an email to CMD on April 11, 2012, stating that the fast food chain had decided not to renew their membership at the end of 2011.^[323] See Corporations Which Have Cut Ties to ALEC for more.

- **WellPoint**, Member of ALEC's Health and Human Services Task Force^[19] and "Director" level sponsor of 2011 ALEC Annual Conference^[32] (\$10,000 in 2010)^[33] - Wellpoint announced on March 1, 2013 that it had not attended an ALEC meeting nor supported ALEC financially since the summer of 2011 and has "no current plans to support ALEC or attend any of their meetings,"^[324] although an August 2013 ALEC board document suggested that it had not terminated its membership until April 22, 2013, and was then "considering giving funds outside of membership."^[23] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- **Wells Fargo**, ALEC member in 2011; told CMD in September 2012 that it declined to renew its ALEC membership in 2012;^[227] then sponsored ALEC's 2013 Annual Meeting in Chicago;^[325] then told Common Cause in November 2014 that it is not a member or funder of ALEC.^[61] See [Corporations that Have Cut Ties to ALEC](#) for more.
- **Western Union**, Member of ALEC Commerce, Insurance and Economic Development Task Force^[82] - told CoC in August 2012 that the company chose not to renew its ALEC membership in 2012.^[161] See [Corporations Which Have Cut Ties to ALEC](#) for more.
- **West Publishing Co.**^[20] (subsidiary of Thomson Reuters, which has [ties to ALEC](#))
- **Westvaco Corp.**^[20] (now [MeadWestvaco](#))
- **Whiteco**^[20]
- **The Williams Companies** (natural gas company^[326]), [State corporate co-chair of Oklahoma](#)^[18]
- **Wine Institute**, Member of ALEC Commerce, Insurance and Economic Development Task Force^[82] and [Public Safety and Elections Task Force](#)^[214] Private Sector Member registered for the 2017 Annual Meeting.
- **Wireless Generation** (a for-profit online education, software and testing corporation), member 2007-2009,^[327] listed as new ALEC member in 2012,^[328] (the company denies this).^[327] The company was acquired by ALEC member [News Corporation](#) in 2010, and as of 2013 has been folded-in to News Corp's "Amplify" education division.
- **WPA Intelligence**, member attended ALEC's 2019 Annual Conference^[27]
- **WMX Technologies Inc.**^[20] (formerly [Waste Management Inc.](#), another previous [ALEC member](#))
- **Wyeth-Ayerst Laboratories**^[22] (now [Pfizer](#), a current [ALEC member](#))

X

- **Xcel Energy**, State corporate co-chair of Wisconsin^[18]. Xcel confirmed to *Boulder Weekly* that it stopped paying ALEC dues in 2010, though it was still listed as an ALEC state co-chair in 2011.^[158] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- **XPO Logistics**, member attended ALEC's 2019 Annual Conference^[27]

Y

- **Yahoo!**, Member of ALEC's Communications and Technology Task Force,^{[10][173]} announced on September 24, 2014 -- after Microsoft, Google, Facebook, and Yelp dropped ALEC that week and ALEC responded by saying that Google had left because of misinformation -- that it had dropped its membership of ALEC.^[329] Please see [Corporations that Have Cut Ties to ALEC](#) for more.
- **Yelp**, member of [Communications and Technology Task Force](#) in 2013,^[173] and also joined the [Civil Justice Task Force](#) on June 28, 2013.^[23] Told Common Cause on September 24, 2014 that they are no longer part of ALEC. ^[330]
- **YUM! Brands** (owner of Kentucky Fried Chicken, Taco Bell, Pizza Hut, Long John Silver's and A&W), State corporate co-chair of Kentucky^[18] and Commerce, Insurance and Economic Development Task Force ^[82] Labor and Business Regulation Subcommittee member^[16] - announced April 19, 2012, that it would pull out of ALEC.^[331] See [Corporations Which Have Cut Ties to ALEC](#) for more.

Z

- **Zions Bank**, Member of ALEC Utah Host Committee for 2012 annual meeting^[62] and "Vice Chairman" level sponsor of the 2012 ALEC Annual Meeting.^[332]
- **Zoom Cycle Accessories**^[20]
- **Zurich Insurance**^[22]

Trade Groups

See [ALEC Trade Groups](#).

Law and Lobbying Firms

See [ALEC Law Firms](#).

Think Tanks and Other Non-Profit Groups

See [ALEC Non-Profits](#).

Governmental Groups

See [ALEC Governmental Groups](#).

Articles and Resources

External Resources

- Defenders of Wildlife, Natural Resources Defense Council, "Corporations and Trades Associations that Fund ALEC (<http://www.alecwatch.org/alecgivers.html>)," *Corporate America's Trojan Horse in the States: The Untold Story Behind the American Legislative Exchange Council*, online report, 2003.

References

1. American Legislative Exchange Council Private Enterprise Board (<http://www.alec.org/about-alec/private-enterprise-board/>), organization website, accessed April 13, 2012
2. American Legislative Exchange Council, "Private Enterprise Advisory Council" (<http://www.alec.org/about-alec/private-enterprise-advisory-council/>), organizational website, accessed March 2013
3. American Legislative Exchange Council, "Private Enterprise Advisory Council (<http://www.alec.org/about-alec/private-enterprise-advisory-council/>)," organizational website, accessed June 2014.
4. Nick Surgey: ALEC Corporate Board Chair Quits Over Climate Change, Renewables and Voting Rights (http://www.huffingtonpost.com/nick-surgey/alec-corporate-board-chair_b_6115444.html?utm_hp_ref=climate-change), HuffPost, November 6, 2014
5. Nick Surgey and Calvin Sloan, "Revealed: AARP Is Funding ALEC (<https://www.exposedbycmd.org/2016/07/28/revealed-aarp-funding-alec/>)," *Exposed by CMD*, Center for Media and Democracy, July 28, 2016.
6. Nick Surgey, "ExxonMobil Top Sponsor at ALEC Annual Meeting (<https://www.exposedbycmd.org/2016/07/27/exxonmobil-top-sponsor-alec-annual-meeting/>)," *Exposed by CMD*, Center for Media and Democracy, July 27, 2016.
7. ALEC, [paper copy on file at CMD], *2017 ALEC Annual Meeting Program*, July 19-21, 2017.
8. Rebekah Wilce, *Breaking News: Coca-Cola Dumps ALEC* (<https://www.prwatch.org/node/11413>), *PRWatch.org*, April 5, 2012
9. Rebekah Wilce, "Shareholders Push Firms to Cut Ties to ALEC; 49 Corporations Now Out" (<https://www.prwatch.org/news/2013/06/12155/shareholders-push-firms-cut-ties-alec-49-corporations-now-out>), *PRWatch*, June 25, 2013
10. American Legislative Exchange Council, American Legislative Exchange Council Telecommunications & Information Technology as of July 18th, 2011 (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_TaIT_2011_Annual_Meeting.pdf), organizational task force membership director, July 18, 2011, p. 22, obtained and released by Common Cause April 2012
11. Rebekah Wilce, *BREAKING: Intuit Out of ALEC; Coke, Kraft, Pepsi, too, while Koch Stands Ground* (<https://www.prwatch.org/news/2012/04/11416/breaking-intuit-out-alec-coke-kraft-pepsi-too-while-koch-stands-ground>), *PRWatch.org*, April 6, 2012
12. Salvador Rizzo, Johnson & Johnson becomes first N.J. company to part ways with ALEC (http://www.nj.com/news/index.ssf/2012/06/johnson_johnson_becomes_first.html), *New Jersey Star-Ledger*, June 12, 2012

13. Barbara Liston and Martinne Geller, [UPDATE 4-Coke withdraws from group that backs Stand Your Ground law \(Adds Kraft Statement\)](http://uk.reuters.com/article/2012/04/05/usa-coke-alec-idUKL2E8F54P120120405) (<http://uk.reuters.com/article/2012/04/05/usa-coke-alec-idUKL2E8F54P120120405>), *Reuters*, April 6, 2012
14. Martinne Geller and Jennifer Saba, [Reed Elsevier, Wendy's drop conservative group](http://articles.chicagotribune.com/2012-04-12/news/sns-rt-us-wendysbre83b1dw-20120412_1_reed-elsevier-gun-laws-alec) (http://articles.chicagotribune.com/2012-04-12/news/sns-rt-us-wendysbre83b1dw-20120412_1_reed-elsevier-gun-laws-alec), *Reuters*, April 12, 2012
15. American Legislative Exchange Council Private Sector Executive Committee (http://www.alec.org/AM/Template.cfm?Section=Private_Sector_Executive_Committee1), organization website, accessed June 14, 2011 **this page has been altered by ALEC and is no longer available Cite error: Invalid <ref> tag; name "Commerce Executive Committee" defined multiple times with different content**
16. American Legislative Exchange Council, Commerce, Insurance & Economic Development Task Force Meeting Agenda, August 3, 2011, on file with CMD
17. Jessica Wohl, [Wal-Mart ending membership in conservative group](http://www.reuters.com/article/2012/05/31/us-walmart-alec-idUSBRE84U05N20120531?irpc=932) (<http://www.reuters.com/article/2012/05/31/us-walmart-alec-idUSBRE84U05N20120531?irpc=932>), *Reuters*, May 31, 2012
18. American Legislative Exchange Council, "Solutions for the States," 38th Annual Meeting agenda, on file with CMD, August 3-6, 2011
19. American Legislative Exchange Council, HHS Task Force, June 29, 2011 (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_HHS_2011_Annual_Meeting.pdf), organizational membership spreadsheet, June 29, 2011, p. 32, obtained and released by Common Cause April 2012
20. Clearinghouse on Environmental Advocacy and Research, project of the Environmental Working Group, Information on American Legislative Exchange Council ([http://web.archive.org/web/200012021600/http://wyl.ewg.org/FoxProCGI.acgi\\$run_module?data_code=CLEAR&extra_code=group_code=ORG197&the_type=Group&](http://web.archive.org/web/200012021600/http://wyl.ewg.org/FoxProCGI.acgi$run_module?data_code=CLEAR&extra_code=group_code=ORG197&the_type=Group&)), archived organizational profile, archived by Wayback Machine December 2, 2000, accessed August 19, 2011
21. 3M, Political Activities and Issue Advocacy (<http://phx.corporate-ir.net/External.File?item=UGFyZW50SUQ9MTczMDgyfENoaWxkSUQ9LTF8VHlwZT0z&t=1>), corporate governance document, revised May 8, 2013.
22. Defenders of Wildlife, Natural Resources Defense Council, "Corporations and Trades Associations that Fund ALEC (<http://www.alecwatch.org/alecgivers.html>)," *Corporate America's Trojan Horse in the States: The Untold Story Behind the American Legislative Exchange Council*, online report, 2003
23. American Legislative Exchange Council, ALEC 40th Anniversary Annual Meeting Board Meeting packet (<https://s3.amazonaws.com/s3.documentcloud.org/documents/841593/alec-docs.pdf>), organizational documents, August 6, 2013, released by *The Guardian* December 3, 2013.
24. American Legislative Exchange Council, How to Reduce Your Prison Population and Save Money. ALEC Workshop. Part 3 (http://www.youtube.com/watch?v=1tNo4VahOnE&feature=mfu_in_order&list=UL), videotaped workshop, December 18, 2009
25. Nick Surgey, [Coal and Oil Polluters Dominate ALEC Conference](https://www.prwatch.org/news/2014/07/12557/polluters) (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
26. Jaimie Corey [ENERGY AND PHARMACEUTICAL COMPANIES AMONG SPONSORS OF ALEC POLICY MEETING](https://documented.net/2018/11/28/energy-and-pharmaceutical-companies-among-sponsors-of-alec-policy-meeting/) (<https://documented.net/2018/11/28/energy-and-pharmaceutical-companies-among-sponsors-of-alec-policy-meeting/>) *Documented* Nov. 28, 2018
27. Nick Surgey, "Revealed: ALEC Meeting Registration List, State Legislators in the Minority, Many States Unrepresented" (<https://documented.net/2019/12/revealed-alec-dec2019-meeting-registration-list/>), *Documented*, December 6, 2019, accessed September 16, 2020.
28. James Salzer, "Georgia lobbyists dig deep to feed lawmakers at bill-writing meetings (<http://www.ajc.com/news/news/state-regional-govt-politics/georgia-lobbyists-dig-deep-to-feed-lawmakers-at-bi/nmTnn/>)," *Atlanta Journal Constitution*, June 3, 2015.
29. Georgia Government Transparency and Campaign Finance Commission, Malcolm P. Smith (http://media.ethics.ga.gov/search/Lobbyist/Lobbyist_Name.aspx?&FilerID=L20070335), Lobbyist Report Forms, May 1-May 31 2015 filing, accessed June 2015.
30. Georgia Government Transparency and Campaign Finance Commission, Harriette Edge Ward (http://media.ethics.ga.gov/search/Lobbyist/Lobbyist_Name.aspx?&FilerID=L20100308), Lobbyist Report Forms, May 1-May 31 2015 filing, accessed June 2015.
31. Lisa Graves, [More Corporations Drop Off ALEC's Conference Brochure](https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure) (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
32. American Legislative Exchange Council, 2011 Conference Sponsors, conference brochure on file with CMD, August 4, 2011
33. American Legislative Exchange Council, Sponsorship Opportunities at ALEC's Annual Meeting (http://web.archive.org/web/20100623051202/http://www.alec.org/AM/Template.cfm?Section=Sponsorship_Opportunities), organizational website, 2010, archived on the Wayback Machine, accessed January 24, 2012
34. "Buying Influence: ALEC Scholarships by State (https://www.alecexposed.org/w/images/a/a3/BUYING_INFLUENCE_ALEC_Scholarships_by_State.pdf)," Center for Media and Democracy report, October 2012.

35. Jay Riesterberg, "Allergan Latest Company to Leave ALEC as Pressure Builds on Pfizer (<http://www.commoncause.org/democracy-wire/allergan-latest-company-to-leave-alec.html>)," Common Cause, May 14, 2015.
36. American Legislative Exchange Council, ALEC 25th Annual Meeting Agenda (<http://legacy.library.ucsf.edu/documentStore/m/i/n/min57b00/Smin57b00.pdf>), organizational document, August 18-22, 1998, accessed via the Tobacco Library.
37. Greenpeace, Greenpeace Confirms Six Utilities Quietly Dumped ALEC (<http://greenpeaceblogs.org/2014/05/01/greenpeace-confirms-six-utilities-quietly-dumped-alec/>), organizational blog post, May 1, 2014.
38. American Legislative Exchange Council [Private Enterprise Board (http://www.alec.org/AM/Template.cfm?Section=Private_Enterprise_Board&Template=/CM/HTMLDisplay.cfm&ContentID=15553)], organization website, accessed June 9, 2011
39. American Legislative Exchange Council, International and Federal Relations Task Force meeting and Federal Relations Working Group, meeting agenda and materials, August 4, 2011, on file with CMD
40. American Legislative Exchange Council, 2012 SNPS Sponsors, organizational document, 2012 SNPS Agenda on file with CMD.
41. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
42. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
43. American Legislative Exchange Council, 2014 States and Nation Policy Summit Sponsors (https://www.prwatch.org/files/12-2014_alec_conference_sponsors.jpg), organizational brochure, December 3, 2014.
44. Nick Surgey, "ALEC Conference Funding Dominated by Big Polluters (<https://www.prwatch.org/news/2015/07/12891/alec-conference-funding-dominated-big-polluters>)," Center for Media and Democracy, *PR Watch*, July 23, 2015.
45. Rebekah Wilce, Amazon.com 16th Corporation to Dump ALEC (<https://www.prwatch.org/news/2012/05/11534/amazoncom-16th-corporation-dump-alec>), *PRWatch.org*, May 24, 2012
46. Jason Hancock, Free-market group draws criticism for potential role in bills (http://www.stltoday.com/news/local/govt-and-politics/article_a7c08603-30c0-58df-9b19-0942328a2257.html), *St. Louis Post-Dispatch*, August 5, 2011
47. Ameren fends off activist shareholder proposals (http://www.stltoday.com/business/local/ameren-fends-off-activist-shareholder-proposals/article_b299b042-b43a-52d9-8779-cbadbbc897c8.html), *St. Louis Post-Dispatch*, April 24, 2014.
48. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
49. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
50. American Legislative Exchange Council, "Energy, Environment, and Agriculture 2011 Annual Meeting Task Force Meeting," speaker biographies and materials, August 4, 2011, on file with CMD
51. Dan Gearino, "AEP dropping out of conservative lobbying group (<http://www.dispatch.com/content/stories/business/2015/12/08/aep-drops-membership-in-conservative-group.html>)," *Columbus Dispatch*, December 8, 2015.
52. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
53. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
54. American Legislative Exchange Council, Winning the Debate in the States (<http://legacy.library.ucsf.edu/tid/lcn47b00/pdf>), organizational annual report, 1992, p. 31, archived in Tobacco Library, accessed April 2012
55. Michael Flynn, Director of Legislation and Policy, American Legislative Exchange Council, Letter to ALEC Members (<http://legacy.library.ucsf.edu/tid/emy82i00/pdf>), April 15, 1999, archived in Tobacco Library, accessed April 2012
56. American Traffic Solutions, American Traffic Solutions (<http://www.atsol.com/>), company website, accessed September 1, 2011
57. American Legislative Exchange Council, "Public Safety and Elections Task Force Meeting," agenda and meeting materials, August 4, 2011, on file with CMD
58. American Legislative Exchange Council, Health and Human Services Task Force Meeting 2011 States and Nation Policy Summit May 11, 2011 MEETING MINUTES (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_HHS_2012_STFS.pdf), organizational document, April 6, 2012, p. 23, obtained and released by Common Cause April 2012
59. Jeremy Duda, American Traffic Solutions leaving ALEC, joining APS (<http://azcapitoltimes.com/news/2012/04/13/american-traffic-solutions-leaving-alec-joining-aps/>), *Arizona Capitol Times*, April 13, 2012
60. Common Cause, ALEC Task Force Materials (<http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/exhibit-4.html>), organization website, accessed August 22, 2014
61. Jay Riesterberg, Common Cause, More Corporations Distance Themselves from ALEC (<http://www.commoncause.org/democracy-wire/more-corporations-distance-from-alec.html>), *Democracy Wire* blog, November 20, 2014.
62. American Legislative Exchange Council, 39th Annual Meeting Agenda, organizational document, July 25-28, 2012, on file with CMD

63. ALEC 24th Annual Meeting Agenda (<http://legacy.library.ucsf.edu/documentStore/q/c/o/qco57b00/Sqco57b00.pdf>) (August 12-17, 1997), accessed via the Tobacco Library.
64. Rebekah Wilce, Amgen Drops ALEC (Number 32) as eBay Comes Under Fire (<https://www.prwatch.org/news/2012/08/1682/amgen-drops-alec-number-32-ebay-comes-under-fire>), *PRWatch.org*, August 8, 2012
65. American Legislative Exchange Council, Tax and Fiscal Policy Committee Roster 2 (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_TFP_2011_STF_S.pdf), organizational task force membership directory, March 31, 2011, p. 46, obtained and released by Common Cause April 2012.
66. Brendan Fischer, ALEC Struggles in Kansas City (<https://www.prwatch.org/news/2014/05/12467/alec-kansas-city-misso-uri>), *PRWatch*, May 6, 2014.
67. American Legislative Exchange Council, Telecommunications & Information Technology Task Force Meeting 2011 Annual Meeting August 5, 2011 Meeting Draft Minutes (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_TaIT_2011_Annual_Meeting.pdf), organizational document, October 27, 2011, p. 9, obtained and released by Common Cause April 2012
68. Nick Surgey: AOL, Owner of Huffington Post, Quits ALEC (<https://www.prwatch.org/news/2014/11/12665/aol-quits-alec>), *PRWatch*, November 11, 2014
69. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluter-s>), *PRWatch*, July 31, 2014.
70. American Legislative Exchange Council Energy, Environment, and Agriculture Task Force (<http://www.alec.org/task-forces/energy-environment-and-agriculture/>), organization website, accessed April 13, 2011. **This page has been altered by ALEC and no longer contains this information.**
71. Jeremy Duda, APS ending ALEC membership; SRP considers doing same (<http://azcapitoltimes.com/news/2012/04/12/aps-ending-alec-membership-srp-considers-doing-same/>), *Arizona Capitol Times*, April 12, 2012
72. Luige del Puerto, Months after publicly leaving ALEC in 2012, APS quietly rejoined (<http://azcapitoltimes.com/news/2013/11/07/arizona-public-service-aps-quietly-rejoined-alec-american-legislative-exchange-council-months-after-publicly-leaving-in-2012/>), *Arizona Capitol Times*, November 7, 2013.
73. Melissa Taylor, [Melissa Taylor email to Karen Fann On File at CMD], *Arizona ALEC List*, July 27, 2018.
74. American Legislative Exchange Council, 1994 Annual Meeting Brochure (<http://legacy.library.ucsf.edu/tid/bjn47b00/pdf>), organizational brochure, 1994, archived in Tobacco Library, accessed April 2012
75. ShareAction, Astra Zeneca (http://shareaction.org/lobbying_agms#astrazeneca), organizational website, accessed August 2014.
76. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluter-s>), *PRWatch*, July 31, 2014.
77. American Legislative Exchange Council, "Telecommunications & Information Technology Task Force Meeting (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_TaIT_2011_Annual_Meeting.pdf)," agenda and meeting materials, July 18, 2011.
78. American Legislative Exchange Council, Telecommunications & Information Technology Task Force Meeting 2011 States and Nation Policy Summit December 1, 2011 Meeting Draft Minutes (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_TaIT_2011_SNPS.pdf), organizational document, April 6, 2012, p. 10, obtained and released by Common Cause April 2012
79. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
80. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluter-s>), *PRWatch*, July 31, 2014.
81. Georgia Government Transparency and Campaign Finance Commission, Kevin F. Curtin (http://media.ethics.ga.gov/search/Lobbyist/Lobbyist_Name.aspx?&FilerID=L20050502), Lobbyist Report Forms, May 1-May 31 2015 filing, accessed June 2015.
82. American Legislative Exchange Council, American Legislative Exchange Council Commerce, Insurance, and Economic Development Task Force 2011 Spring Task Force Summit April 29, 2011 Attendees (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_CIED_2011_Annual_Meeting_New_Orleans.pdf), organizational document, June 20, 2011, p. 8, obtained and released by Common Cause April 2012
83. Rebekah Wilce, Bank of America Cuts Ties to ALEC (<https://www.prwatch.org/news/2012/11/11847/bank-america-cuts-ties-alec>), *PRWatch.org*, November 29, 2012.
84. American Legislative Exchange Council, 25th Annual Meeting (<http://legacy.library.ucsf.edu/tid/xlw76d00/pdf>), organizational brochure, August 18-22, 1998, archived in Tobacco Library, accessed April 2012
85. American Legislative Exchange Council, Director - Full Name and Address (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_Civil_Justice_2011_Annual_Meeting_New_Orleans.pdf), organizational task force membership directory, June 30, 2011, p. 31, obtained and released by Common Cause April 2012

86. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
87. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
88. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
89. American Legislative Exchange Council, Telecommunications & Information Technology Task Force Meeting 2011 States and Nation Policy Summit December 1, 2011 Meeting Draft Minutes (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_CaT_2012_STFS.pdf), organizational document, April 6, 2012, p. 10, obtained and released by Common Cause April 2012
90. ColorOfChange.org, Five more major companies will no longer fund ALEC: John Deere, CVS Caremark, MillerCoors, HP, and Best Buy will no longer fund American Legislative Exchange Council (<http://colorofchange.org/press/releases/2012/7/10/five-more-major-companies-will-no-longer-fund-alec/>), organizational press release, July 10, 2012
91. American Legislative Exchange Council, Health and Human Services Task Force Meeting 2010 States and Nation Policy Summit December 2, 2010 Meeting Minutes (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_HHS_2010_SNPS_DC.pdf), organizational document, March 31, 2011, p. 53, obtained and released by Common Cause April 2012
92. Julian Pecquet, Blue Cross Blue Shield quits conservative legislative organization ALEC (<http://thehill.com/blogs/healthwatch/health-insurance/222049-blue-cross-blue-shield-quits-conservative-legislative-organization-alec>), *The Hill*, April 17, 2012
93. Julian Pecquet, Blue Cross Blue Shield quits conservative legislative organization ALEC (<http://thehill.com/blogs/healthwatch/health-insurance/222049-blue-cross-blue-shield-quits-conservative-legislative-organization-alec>), *The Hill*, April 17, 2012
94. Julian Pecquet, Blue Cross Blue Shield quits conservative legislative organization ALEC (<http://thehill.com/blogs/healthwatch/health-insurance/222049-blue-cross-blue-shield-quits-conservative-legislative-organization-alec>), *The Hill*, April 17, 2012
95. American Legislative Exchange Council, Keeping the Promise: Making Health Care Accessible and Affordable for All Americans (<http://legacy.library.ucsf.edu/tid/xac25b00/pdf>), January 1993, archived in Legacy Tobacco Documents Library, accessed July 2011
96. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
97. Common Cause, Coalition Letters to ALEC Corporate Funders (<https://www.commoncause.org/resource/coalition-letters-to-alec-corporate-funders/>), *Common Cause*, 2020.
98. American Legislative Exchange Council, Energy, Environment and Agriculture Task Force Roster (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_EEA_2010_SNPS.pdf), organizational task force membership directory, October 27, 2010, p. 10, obtained and released by Common Cause April 2012.
99. Dustin Volz, "Oil Giant BP Drops Membership With ALEC (<http://www.nationaljournal.com/energy/major-oil-giant-bp-drops-membership-with-alec-20150323>)", *National Review*, March 23, 2015.
100. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
101. American Legislative Exchange Council, Education As of 7/1/2011 (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_Education_2011_Annual_Meeting.pdf), organizational task force membership directory, July 1, 2011, p. 35, obtained and released by Common Cause April 2012
102. Meredith Hanley, Director of Donor Relations, American Legislative Exchange Council, Email to leaders of ALEC Health & Human Services Task Force (<http://www.scribd.com/doc/51653911/Alec-Donor-Relations>), November 3, 2009, document obtained by open records request and posted on Scribd by Cory Liebmann, March 27, 2011
103. Rebekah Wilce, WellPoint and Bristol-Myers Squibb Cut Ties to ALEC, Making 44 Corporations Out (<https://www.prwatch.org/news/2013/03/12023/wellpoint-and-bristol-myers-squibb-cut-ties-alec-making-44-corporations-out>), *PRWatch.org*, March 18, 2013.
104. Phil Lynch, Director of Corporate Communications and Public Relations, Brown-Forman, RE: Media Inquiry RE: Brown-Forman's ties to ALEC, email to CMD, April 29, 2013.
105. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
106. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.

107. Georgia Government Transparency and Campaign Finance Commission, John Albert Counts (http://media.ethics.ga.gov/search/Lobbyist/Lobbyist_Name.aspx?&FilerID=L20150057), Lobbyist Report Forms, May 1-May 31 2015 filing, accessed June 2015.
108. American Legislative Exchange Council, 1998 ALEC Annual Meeting (<http://legacy.library.ucsf.edu/tid/xlw76d00>), organizational brochure, 1998, archived in the Tobacco Library, accessed 2012
109. Cargill, communication with CMD, April 17, 2012
110. CashAmerica, CashAmerica (<http://www.cashamerica.com/>) corporate website, accessed April 13, 2012
111. Lisa Graves, ALECEXPOSED: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
112. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
113. Greg Chesmore, Director of State Government Relations, Celgene Corporation, Email to Leah Vukmir (<http://www.scribd.com/doc/51654823/Writing-Alec-Legislation>), Wisconsin state legislator and ALEC member, September 24, 2009, open records request email posted on Scribd by Cory Liebmann, March 27, 2011
114. Lisa Graves, ALECEXPOSED: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
115. Nick Surgey and Jessica Mason, "Casino Dollars Now Funding ALEC (<https://www.exposedbycmd.org/2016/07/28/casino-dollars-now-funding-alec/>)," Center for Media and Democracy, July 28, 2016.
116. Lisa Graves, A Lot of White Space: Firms Drop Off ALEC's Meeting Brochure (<https://www.prwatch.org/news/2012/07/11679/lot-white-space-firms-drop-alecs-meeting-brochure>), *PRWatch*, July 30, 2012.
117. Lisa Graves, ALECEXPOSED: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
118. ALEC: [2010 States&Nation Policy Summit Agenda http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_TaIT_2010_SNPS.pdf] Available through Common Cause
119. Georgia Government Transparency and Campaign Finance Commission, Terri Lee Weldon (http://media.ethics.ga.gov/search/Lobbyist/Lobbyist_Name.aspx?&FilerID=L20140113), Lobbyist Report Forms, May 1-May 31 2015 filing, accessed June 2015.
120. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
121. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
122. Civic Initiatives, Focus (<http://www.civicinitiatives.com/focus.html>), firm website, accessed August 31, 2011
123. Lee Fang, A MAJOR COAL COMPANY WENT BUST. ITS BANKRUPTCY FILING SHOWS THAT IT WAS FUNDING CLIMATE CHANGE DENIALISM. (<https://theintercept.com/2019/05/16/coal-industry-climate-change-denial-cloud-peak-energy/>), *The Intercept*, May 16, 2019.
124. American Legislative Exchange Council, Energy, Environment, and Agriculture Task Force Meeting 2010 States and Nation Policy Summit December 2, 2010 Meeting Minutes (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_EEA_2011_STFS.pdf), organizational document, March 31, 2011, p. 43, obtained and released by Common Cause April 2012
125. Lisa Graves, ALECEXPOSED: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
126. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
127. American Legislative Exchange Council, 35 Day Mailing— Agendas and Proposed Model Policies for 2013 States and Nation Policy Summit (http://alec.org/docs/CIED_2013_SNPS_35_Day.pdf#sthash.8vD4qlbR.dpuf), organizational document, October 30, 2013.
128. Paul Bedard, Coke caves in face of Democratic boycott threat (<http://washingtonexaminer.com/politics/washington-secrets/2012/04/coke-caves-face-democratic-boycott-threat/444346>), *Washington Examiner*, April 5, 2012
129. Steven Titch ALEC Adopts Model VoIP Bill (http://www.heartland.org/policybot/results/21878/ALEC_Adopts_Model_Vol_P_Bill.html), *Info Tech & Telecom News*, Heartland Institute publication, September 2007
130. American Legislative Exchange Council, "Solutions for the States," 38th Annual Meeting agenda, on file with CMD, August 3-6, 2011
131. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.

132. American Legislative Exchange Council, Mickey Revenaugh (http://www.alec.org/AM/Template.cfm?Section=Mickey_Revenaugh), organizational site, accessed May, 2011 **This page has been altered by ALEC and is no longer available.**
133. American Legislative Exchange Council, Education Task Force (<http://www.alec.org/task-forces/education/>), organizational site, accessed April, 2012
134. Rebekah Wilce, EnergySolutions and Connections Education are 27th and 28th Corporations to Leave ALEC (<https://www.prwatch.org/news/2012/07/11652/energysolutions-and-connections-education-are-27th-and-28th-corporations-leave-al>), *PRWatch.org*, July 20, 2012
135. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
136. Kathleen Teague, Executive Director, American Legislative Exchange Council, Letter to Raymond Oliverio, Tobacco Institute (<http://legacy.library.ucsf.edu/tid/enp12f00/pdf>), stating "Some of the major donors we have added this year are : Marathon Oil Company, the Spencer Olin Foundation, Cities Services Company, the Eli Lilly Company, Boise Cascade, Chevron USA, the John Olin Foundation, Ashland Oil, Perry Homes, Consolidated Edison of Illinois, Mountain Bell, the Illinois Manufacturers Association, Western Savings and Loan Association, the Noble Pbundation, the Champion Spark Plug Company, Allstate Insurance and the Williams Companies," December 28, 1979, archived in the Tobacco Library, accessed April 2012
137. Chris Kirkham, For-profit Corinthian Colleges to sell 85 schools, close 12 others (<http://www.latimes.com/business/la-fi-c-orinthian-colleges-agreement-20140704-story.html>), *Los Angeles Times*, July 4, 2014.
138. American Legislative Exchange Council Public Safety and Elections Task Force Private Sector Executive Committee (http://www.alec.org/AM/Template.cfm?Section=Private_Sector_Executive_Committee2), organization website, accessed June 2, 2011. **This website has been altered by ALEC and is no longer available at this address.** See the page, archived April 9, 2011, at [Archive.org](http://web.archive.org/web/20110409132834/http://www.alec.org/AM/Template.cfm?Section=Private_Sector_Executive_Committee2) (http://web.archive.org/web/20110409132834/http://www.alec.org/AM/Template.cfm?Section=Private_Sector_Executive_Committee2).
139. Cowart Group, The Firm (<http://www.cowartgroup.com/firm.htm>), firm website, accessed August 10, 2011
140. Cox Communications Director of Media Relations, Email to Common Cause, September 30, 2014, on file with the Center for Media and Democracy.
141. Lisa Graves, A Lot of White Space: Firms Drop Off ALEC's Meeting Brochure (<https://www.prwatch.org/news/2012/07/11679/lot-white-space-firms-drop-alecs-meeting-brochure>), *PRWatch*, July 30, 2012.
142. Lisa Graves, ALECEXPOSED: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniverary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
143. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
144. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
145. American Legislative Exchange Council, Private Enterprise Board (http://web.archive.org/web/20100210053336/http://www.alec.org/AM/Template.cfm?Section=Private_Enterprise_Board&Template=/CM/HTMLDisplay.cfm&ContentID=12553), organizational website, archived in the WayBack Machine on February 10, 2010, accessed September 2012
146. Rich Jeffers, Director of Media Relations, Darden Restaurants, telephone conversation with the Center for Media and Democracy, April 11, 2013.
147. Brendan Fischer and Mary Bottari, Efforts to Deliver "Kill Shot" to Paid Sick Leave Tied to ALEC (<https://www.prwatch.org/news/2013/04/12037/efforts-deliver-kill-shot-paid-sick-leave-tied-alec>), *PRWatch.org*, April 3, 2013.
148. American Legislative Exchange Council, "Education Task Force Meeting," agenda and meeting materials, August 5, 2011, on file with CMD
149. Brendan Fischer, Dude, You're Getting Dumped: Dell Computers is 20th Corporation to Dump ALEC (<https://www.prwatch.org/news/2012/06/11602/dude-youre-getting-dumped-dell-computers-20th-corporation-dump-alec>), *PRWatch.org*, June 21, 2012
150. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
151. Monica Embry, Greenpeace, DUKE: DUMP ALEC! (<http://greenpeaceblogs.org/2012/09/06/duke-dump-alec/>), organizational blog entry, September 6, 2012
152. Rebekah Wilce, Amgen Drops ALEC (Number 32) as eBay Comes under Fire (<https://www.prwatch.org/news/2012/08/11682/amgen-drops-alec-number-32-ebay-comes-under-fire>), *PRWatch.org*, August 8, 2012
153. eBay Inc., We are not renewing membership in ALEC (https://mobile.twitter.com/ebayinc/status/545715520528322561#weet_545715520528322561), @eBayInc corporate Twitter account, December 18, 2014, 3:01pm.
154. Lisa Graves, ALECEXPOSED: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniverary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
155. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.

156. American Legislative Exchange Council, "Tax and Fiscal Policy Task Force Meeting," agenda and meeting materials, August 4, 2011, on file with CMD
157. Nick Surgey, Emerson Electric Latest to Confirm ALEC Exit (<https://www.prwatch.org/news/2014/11/12669/emerson-electric-latest-confirm-alec-exit>), *PRWatch*, November 14, 2014.
158. Rebekah Wilce, "Xcel Energy and Endo Health Cut Ties to ALEC, Making 72 Corporations Out - See more at: <https://www.prwatch.org/news/2014/01/12358/xcel-energy-and-endo-health-cut-ties-alec-making-72-corporations-out#sthash.EwYHqdQ5.dpuf>" (<https://www.prwatch.org/news/2014/01/12358/xcel-energy-and-endo-health-cut-ties-alec-making-72-corporations-out>), *PRWatch*, January 14, 2014
159. Robert Gehrke, *ALEC bringing its clout, agenda and convention to Utah* (<http://www.sltrib.com/sltrib/politics/54485756-9/0/alec-utah-legislation-group.html.csp>), Salt Lake City Tribune, July 14, 2012
160. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
161. Rebekah Wilce, Six More Corporations Dump ALEC; 38 Companies Have Now Cut Ties with Corporate Bill Mill (<https://www.prwatch.org/news/2012/08/11724/six-more-corporations-dump-alec-38-companies-have-now-cut-ties-corporate-bill-mil>), *PRWatch.org*, August 27, 2012
162. Dominic Rushe, Expedia under fire over membership to rightwing lobby group ALEC (<http://www.theguardian.com/world/2014/sep/26/expedia-membership-rightwing-lobby-group-alec>), *The Guardian*, September 26, 2014.
163. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
164. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
165. Brendan Fischer, Express-Scripts is Twenty-Sixth Corporation to Dump ALEC (<https://www.prwatch.org/news/2012/07/1639/express-scripts-twenty-sixth-corporation-dump-alec>), *PRWatch.org*, July 13, 2012
166. David Armiak and Mary Bottari, Is ALEC Too Extreme for Exxon? Long-Term ALEC Board Member Dumps ALEC over Climate Denial Policy (<https://www.prwatch.org/news/2018/07/13368/alec-too-extreme-exxon-long-term-alec-board-member-dumps-alec-over-climate-denial>), *PRWatch*, July 12, 2018.
167. Lisa Graves, A Lot of White Space: Firms Drop Off ALEC's Meeting Brochure (<https://www.prwatch.org/news/2012/07/1679/lot-white-space-firms-drop-alecs-meeting-brochure>), *PRWatch*, July 30, 2012.
168. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
169. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
170. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
171. Nick Surgey, "<https://www.exposedbycmd.org/2016/07/27/exxonmobil-top-sponsor-alec-annual-meeting/> ExxonMobil Top Sponsor at ALEC Annual Meeting]", Center for Media and Democracy, July 27, 2016.
172. Suzanne Goldenberg, "ExxonMobil gave millions to climate-denying lawmakers despite pledge (<http://www.theguardian.com/environment/2015/jul/15/exxon-mobil-gave-millions-climate-denying-lawmakers>)," *The Guardian*, July 15, 2015.
173. Yelp Joins With Advocacy Group ALEC to Fight SLAPP Lawsuits (<http://www.thedailybeast.com/articles/2013/08/15/yelp-joins-with-advocacy-group-alec-to-fight-slapp-lawsuits.html>), *The Daily Beast*, Aug 15, 2013
174. Joe Garofoll, Facebook to cut ties with conservative policy group (<http://m.sfgate.com/news/article/Facebook-to-cut-ties-with-conservative-policy-5776055.php>), San Francisco Chronicle, September 23, 2014.
175. Tim Jones Our name...in lights! (<https://twitter.com/SpeakerTimJones/status/1162163667691065346?s=20>) Tweet, August 15, 2019
176. Nick Surgey, "Ford Revealed as Funder of Climate Denial Group ALEC (<http://www.alternet.org/environment/ford-revealed-funder-climate-denial-group-alec>)," *Alternet*, November 7, 2015.
177. Michael Flynn, ALEC Director of Legislation and Policy, Letter to U.S. Senate (<http://legacy.library.ucsf.edu/documentStore/gm/lgm99h00/Slgm99h00.pdf>) (available through the Tobacco Library), April 7, 1999
178. Nick Surgey, "Ford Becomes Latest Major Corporation to Dump ALEC (<https://www.prwatch.org/news/2016/02/13043/ford-becomes-latest-major-corporation-dump-alec>)," Center for Media and Democracy, *PR Watch*, February 17, 2016.
179. American Legislative Exchange Council, 1997 ALEC Annual Meeting (<http://legacy.library.ucsf.edu/tid/qco57b00>), organizational brochure, 1997, archived in Tobacco Library, accessed April 2012
180. Genentech Senior Director of State Government Affairs, Re: Correction - ALEC, email to Center for Media and Democracy, July 22, 2013.
181. American Legislative Exchange Council, 1994-1995 ALEC Prospectus (<http://legacy.library.ucsf.edu/tid/zyg39b00>), organizational document, October 1994, archived in Tobacco Library, accessed April 2012

182. American Legislative Exchange Council, Committee Roster (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_EEA_2011_Annual_Meeting.pdf), organizational task force directory, June 30, 2011, document obtained and released by Common Cause
183. American Legislative Exchange Council, 1992 Annual Report (<http://legacy.library.ucsf.edu/tid/lcn47b00/pdf?search=%22general%20motors%20american%20legislative%20exchange%20council%22>), organizational document, July 1992, p. 31
184. Rebekah Wilce, ALEC Down 30 Corporations: General Motors and Walgreens Cut Ties (<https://www.prwatch.org/news/2012/07/11659/alec-down-30-corporations-general-motors-and-walgreens-cut-ties>), *PRWatch.org*, July 26, 2012
185. Genesee & Wyoming Inc., About Us (http://www.gwrr.com/about_us), corporate website, accessed August 8, 2011
186. Arizona Secretary of State, Principal/Public Body Report Details for Year 2009 (http://www.azsos.gov/scripts/Lobbyist_Search.dll/ZoomPPB_REP?PPB_ID=105423&REP_YEAR=2009), online state corporation lobby report, December 4, 2009, accessed September 2012
187. Arizona Secretary of State, Principal/Public Body Report Details for Year 2008 (http://www.azsos.gov/scripts/Lobbyist_Search.dll/ZoomPPB_REP?PPB_ID=105423&REP_YEAR=2008), online state corporation lobby report, December 3, 2008, accessed September 2012
188. American Legislative Exchange Council, Civil Justice (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_Civil_Justice_SNPS_2010_DC.pdf), organizational task force member directory, October 27, 2010, document obtained and released by Common Cause, accessed September 2012
189. Georgia Government Transparency and Campaign Finance Commission, John A. D'Andrea (http://media.ethics.ga.gov/search/Lobbyist/Lobbyist_Name.aspx?&FilerID=L20130005), Lobbyist Report Forms, May 1-May 31 2015 filing, accessed June 2015.
190. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
191. Jim Snyder and Brian Womack, Google Quits ALEC, Says Link With Climate Skeptics Wrong (<http://mobile.bloomberg.com/news/2014-09-22/google-quits-alec-says-link-with-climate-skeptics-wrong.html>), *Bloomberg*, September 22, 2014.
192. Brian Fung, Google: We're parting with the climate change skeptics at ALEC (<http://www.washingtonpost.com/blogs/the-switch/wp/2014/09/22/google-were-parting-with-the-climate-change-skeptics-at-alec/>), *Washington Post*, September 22, 2014.
193. Diane Rehm, A Conversation With Google Chairman Eric Schmidt (<http://thedianerehmshow.org/shows/2014-09-22/conversation-google-chairman-eric-schmidt>), "The Diane Rehm Show," *NPR*, September 22, 2014.
194. American Legislative Exchange Council, Health and Human Services Task Force (<http://www.alec.org/task-forces/health-and-human-services/>), organizational website, accessed September 2013
195. Guarantee Trust Life Insurance, Marianne Eterno (<http://www.gtlic.com/aboutus/management/Pages/eterno.aspx>), corporate staff profile, accessed April 13, 2012
196. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
197. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
198. IBM spokesperson, email, June 2013, on file with CMD.
199. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
200. AkzoNobel Information about the former ICI (http://www.akzonobel.com/news/information_former_ici/), press release, accessed April 21, 2009.
201. American Legislative Exchange Council, Education Committee Roster As of 3/31/2011 (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_Education_2011_STFS.pdf), organizational task force membership directory, March 31, 2011, p. 30, obtained and released by Common Cause April 2012
202. Defenders of Wildlife, Natural Resources Defense Council, "Chapter Four: The Deep Pockets (<https://web.archive.org/web/20131202221558/http://www.alecwatch.org/chapterfour.html>)," *Corporate America's Trojan Horse in the States: The Untold Story Behind the American Legislative Exchange Council*, online report, 2003, accessed April 2012
203. Intel spokesperson, Re: Intel, email, June 11, 2013, on file with CMD.
204. Jay Riesterberg, Common Cause, International Paper Leaves ALEC: Other Corporations Distance Selves From Controversial Lobbying Group (<http://www.commoncause.org/democracy-wire/international-paper-leaves.html>), *Democracy Wire* blog, September 26, 2014.
205. Rebekah Wilce, BREAKING: Intuit Out of ALEC; Coke, Kraft, Pepsi, too, while Koch Stands Ground (<https://www.prwatch.org/news/2012/04/11416/breaking-intuit-out-alec-coke-kraft-pepsi-too-while-koch-stands-ground>), *PRWatch.org*, April 6, 2012

206. Jacobs Entertainment, About (<http://www.jacobsentertainment.com/about.php>), corporate website, accessed August 8, 2011
207. Salvador Rizzo, Johnson & Johnson becomes first N.J. company to part ways with ALEC (http://www.nj.com/news/index.ssf/2012/06/johnson_johnson_becomes_first.html), *New Jersey Star-Ledger*, June 12, 2012
208. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
209. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
210. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
211. Brendan Fischer, ALEC Struggles in Kansas City (<https://www.prwatch.org/news/2014/05/12467/alec-kansas-city-missouri>), *PRWatch*, May 6, 2014.
212. David Halperin, Exclusive: Washington Post's Kaplan and Other For-Profit Colleges Joined ALEC, Controversial Special Interest Lobby (<http://www.republicreport.org/2012/wash-post-kaplan-alec/>), *Republic Report*, April 26, 2012
213. Brendan Fischer, ALEC Struggles in Kansas City (<https://www.prwatch.org/news/2014/05/12467/alec-kansas-city-missouri>), *PRWatch*, May 6, 2014.
214. American Legislative Exchange Council, Public Safety & Elections Task Force 2011 Spring Task Force Summit April 29, 2011 Minutes (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_PSE_2011_STFS.pdf), organizational document, June 30, 2011, p. 5, obtained and released by Common Cause April 2012
215. Barbara Liston and Martinne Geller, UPDATE 4-Coke withdraws from group that backs Stand Your Ground law (Adds Kraft Statement) (<http://uk.reuters.com/article/2012/04/05/usa-coke-alec-idUKL2E8F54P120120405>), *Reuters*, April 6, 2012
216. American Legislative Exchange Council, Workshop #8: "Health Insurance Exchanges: States in Charge!," speaker biographies and materials, August 4, 2011, on file with CMD
217. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
218. Lisa Graves, A Lot of White Space: Firms Drop Off ALEC's Meeting Brochure (<https://www.prwatch.org/news/2012/07/11679/lot-white-space-firms-drop-alecs-meeting-brochure>), *PRWatch.org*, July 30, 2012
219. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
220. American Legislative Exchange Council Inside ALEC May 2011 (http://www.alec.org/wp-content/uploads/InsideALEC_May2011.pdf), organization newsletter, May 2011, p. 21
221. Laura Elliott, Fwd: State Chairs Mailing - AZ (<http://dbapress.com/wp-content/uploads/2012/01/ALEC-AZ-Ash-Farnsworth-Tobin-Lesko-Kavanagh-Smolton-Leal-2011.pdf>), email to Debbie Lesko, July 7, 2010, obtained via open records request by Beau Hodai, *DBA Press*, pp. 81-83 of PDF.
222. Rebekah Wilce, Mars and Arizona Public Service Dump ALEC (<https://www.prwatch.org/news/2012/04/11438/mars-and-arizona-public-service-dump-alec>), *PRWatch.org*, April 12, 2012
223. Andy Kroll, Exclusive: McDonald's Says It Has Dumped ALEC (<http://motherjones.com/mojo/2012/04/mcdonalds-alec-epsi-kraft-voter-id>), *Mother Jones*, April 10, 2012
224. American Legislative Exchange Council, 2008 Form 990 (<http://www.guidestar.org/FinDocuments/2008/520/140/2008-520140979-0552a1f4-9.pdf>), filed with the IRS and received by Guidestar.org, August 19, 2009
225. McMoRan Exploration Company, About Us (http://www.mcmoran.com/about_us.htm), corporate website, accessed April 13, 20012
226. ColorOfChange.org, ColorOfChange Applauds Express Scripts/Medco's Decision to End its Membership in ALEC: Company is 26th to Leave the American Legislative Exchange Council (<http://colorofchange.org/press/releases/2012/7/13/colorofchange-applauds-express-scriptsmedcos-decis/>), organizational press release, July 13, 2012
227. Rebekah Wilce, Merck and Wells Fargo Dump ALEC, While Duke Energy Holds Out (<https://www.prwatch.org/news/2012/09/11740/merck-and-wells-fargo-dump-alec-while-duke-energy-holds-out>), *PRWatch.org*, September 14, 2012
228. Micron, corporate website (<http://www.micron.com/>), accessed August 10, 2011
229. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
230. Microsoft Defends Its Support For Anti-Climate American Legislative Exchange Council (<http://www.hillheat.com/articles/2013/09/17/microsoft-defends-its-support-for-anti-climate-american-legislative-exchange-council>), *Hill Heat*, September 17, 2013
231. Rebekah Wilce, Microsoft and More Leave ALEC, 80 Corporations Out (<https://www.prwatch.org/news/2014/08/12573/microsoft-and-more-leave-alec-80-corporations-out>), *PRWatch*, August 21, 2014.

232. American Legislative Exchange Council, 1998 Annual Meeting brochure (<http://legacy.library.ucsf.edu/tid/xlw76d00/pdf>), organizational document, August 18-22, 1998, made public as part of the Tobacco Library.
233. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
234. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
235. MMR Group, About Us (<http://www.mmrgrp.com/index.php/about-us/>), company website, accessed September 1, 2011
236. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
237. Nestlé spokesperson, RE: Nestle - ALEC Involvement Clarification, email, May 31, 2013, on file with CMD.
238. Jason Tomassini, News Corp., Not Wireless Generation, Is ALEC Education Member (http://blogs.edweek.org/edweek/marketplacek12/2012/05/news%20corp_wireless_alec.html), *Education Week*, May 25, 2012
239. American Legislative Exchange Council, Telecommunications and Information Technology 35-Day Mailing (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_TaIT_2010_Annual_Meeting.pdf), organizational meeting minutes, April 23, 2010, document obtained and released by Common Cause, May 2012
240. Denise Robbins, WSJ Editorial Conceals ALEC's Climate Change Denial (<http://mediamatters.org/blog/2014/09/26/wsjs-misleading-defense-of-alec-doesnt-disclose/200914>), *Media Matters*, September 26, 2014.
241. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
242. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
243. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
244. Congregation of Sisters of St. Agnes, Northrop Grumman Severs Ties with ALEC (https://www.prwatch.org/files/press_release_jan_2015_northrop_grumman.pdf), press release, January 28, 2015.
245. Northwestern Energy, corporate website (<http://www.northwesternenergy.com/>), accessed August 10, 2011
246. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
247. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
248. Cigna and Aetna Named in Ingenix Reimbursement Lawsuit (<http://www.newsinferno.com/archive/aetna-cigna-insurance-reimbursement-lawsuit-ama/>), *NewsInferno*, February 11, 2009
249. Zacks Investment Research, UnitedHealth Stays Neutral (<http://www.dailymarkets.com/stock/2011/08/31/unitedhealth-stays-neutral/>), *Daily Markets*, August 31, 2011
250. American Legislative Exchange Council, Workshop #3: "The Medicaid Crisis in the States: Private Sector Solutions You Can Use," speaker biographies and materials, August 3, 2011, on file with CMD
251. Email from Overstock.com General Counsel, on file with the Center for Media and Democracy, September 26, 2014.
252. Dustin Volz and Clare Foran, Large Oil Company Bolts From ALEC (<http://www.nationaljournal.com/energy/large-oil-company-bolts-from-alec-20140929>), *National Journal*, September 29, 2014.
253. Laura Elliott, American Legislative Exchange Council, Draft AZ Scholarship Fund Account (<http://dbapress.com/source-materials-archive/source-materials-archive-alec-accountability-act-set-for-introduction-in-arizona>), email to [REDACTED], Russell Smoldon, Kristen Harrison and Patty Wisner (Administrative Assistant to Debbie Lesko, January 6, 2011, p. 13, obtained via public records request by *DBA Press*, accessed April 2012
254. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
255. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
256. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
257. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
258. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
259. Barbara Liston and Martinne Geller: Coke Withdraws from Group that Backs Stand Your Ground Law (<http://uk.reuters.com/article/2012/04/05/usa-coke-alec-idUKL2E8F54P120120405>) Reuters, Accessed April 19th, 2012

260. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
261. Pacific Gas & Electric Company, Redacted Report of Pacific Gas and Electric Company Pursuant to General Order No. 77-M For the Year Ended December 31, 2010 (https://www.pge.com/regulation/GO_77M/GO_77M-2010-Redacted.pdf), corporate annual report, 2010, p. 116.
262. American Legislative Exchange Council Energy, Environment and Agriculture Task Force (http://www.alec.org/AM/Template.cfm?Section=Natural_Resources1), organization website, accessed May 26, 2011. This website has been altered by ALEC and no longer contains this information.
263. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
264. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
265. American Legislative Exchange Council, 2008 Form 990 (<http://www.guidestar.org/FinDocuments/2008/520/140/2008-520140979-0552a1f4-9.pdf>), filed with the IRS and received by Guidestar.org, August 19, 2009
266. Color of Change, ColorOfChange Applauds Procter & Gamble's Decision to End its Membership in ALEC (<http://colorofchange.org/press/releases/2012/4/23/colorofchange-applauds-procter-gambles-decision-en/>), press release, April 23, 2012, accessed April 2012
267. Duke Energy, Duke Energy and Progress Energy Have Merged (<http://www.duke-energy.com/corporate-merger/>), corporate website, accessed September 2012
268. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
269. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
270. Publix, @xultar Publix has not been a member of ALEC since 2011. ^BK (<https://twitter.com/Publix/status/349151279764889601>), *Twitter*, June 24, 2013.
271. QEP Resources, QEP Resources (<http://www.qepres.com>) corporate website, accessed August 8, 2011
272. Laura Elliott, Manager of Member Services, American Legislative Exchange Council, Re: State Chairs Mailing - AZ (<http://dbapress.com/wp-content/uploads/2012/01/ALEC-AZ-Ash-Farnsworth-Tobin-Lesko-Kavanagh-Smolton-Leal-2011.pdf>), email to Patty Wisner, Russell Smolton & Kristen Harrison, April 5, 2011, obtained by open records request by *DBA Press*, pp. 15-20, accessed April 2012
273. Martinne Geller and Jennifer Saba, Reed Elsevier, Wendy's drop conservative group (http://articles.chicagotribune.com/2012-04-12/news/sns-rt-us-wendysbre83b1dw-20120412_1_reed-elsevier-gun-laws-alec), *Reuters*, April 12, 2012
274. American Legislative Exchange Council, Health and Human Services Task Force Meeting Annual Meeting August 4, 2011 Meeting Minutes (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_HHS_2011_Annual_Meeting.pdf), organizational document, October 27, 2011, p. 18, obtained and released by Common Cause April 2012
275. Eric Carlson, Journalist Kicked out of ALEC Conference, Threatened With Arrest (<https://www.prwatch.org/news/2011/08/10939/journalist-kicked-out-alec-conference-threatened-arrest>), *PRWatch.org*, August 5, 2011
276. Lisa Graves, A Lot of White Space: Firms Drop Off ALEC's Meeting Brochure (<https://www.prwatch.org/news/2012/07/11679/lot-white-space-firms-drop-alecs-meeting-brochure>), *PRWatch*, July 30, 2012.
277. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
278. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
279. American Legislative Exchange Council, IR Task Force, June 29, 2011 (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_International_Relations_2012_Annual_Meeting.pdf), organizational membership spreadsheet, June 29, 2011, p. 32, obtained and released by Common Cause April 2012
280. Rob McGarrah, Sallie Mae CEO Agrees to Talks with Students on Loan Debts (<http://www.aflcio.org/Blog/Economy/Sallie-Mae-CEO-Agrees-to-Talks-with-Students-on-Loan-Debts>), AFLCIO blog, May 31, 2013.
281. Brendan Fischer, After Student Protests, Sallie Mae Becomes 50th Corporation to Dump ALEC (<https://www.prwatch.org/news/2013/09/12237/after-student-protests-sallie-mae-becomes-50th-corporation-dump-alec>), *PRWatch*, September 9, 2013.
282. American Legislative Exchange Council, "Solutions for the States," 38th Annual Meeting agenda, on file with CMD, August 3-6, 2011
283. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.

284. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
285. Nick Surgey: ALEC Corporate Board Chair Quits Over Climate Change, Renewables and Voting Rights (http://www.huffingtonpost.com/nick-surgey/alec-corporate-board-chai_b_6115444.html?utm_hp_ref=climate-change), *HuffPost*, November 6, 2014
286. Rebekah Wilce, Scantron 15th Corporation to Dump ALEC (<https://www.prwatch.org/news/2012/05/11523/scantron-15th-corporation-dump-alec>), *PRWatch.org*, May 22, 2012
287. Georgia Government Transparency and Campaign Finance Commission, Raymon White (http://media.ethics.ga.gov/search/Lobbyist/Lobbyist_Name.aspx?&FilerID=L20050697), *Lobbyist Report Forms*, May 1-May 31 2015 filing, accessed June 2015.
288. California State Government, PAYMENTS FOR LEGISLATIVE, GOVERNMENTAL, OR CHARITABLE ACTIVITIES (<http://www.fppc.ca.gov/cosponsor/2006-senate.xls>), state senate finance statements, 2006, referenced by *In the Public Interest* report on ALEC members dodging taxes (<http://www.inthepublicinterest.org/article/alec-supporters-dodging-state-taxes>), April 18, 2012 accessed April 2012
289. The Federation of Defense and Corporate Counsel G. Edward Pickle (<http://thefederation.org/documents/Pickle%20Bio.pdf>), organization biography, September 17, 2007
290. American Legislative Exchange Council, "Solutions for the States," 38th Annual Meeting agenda, on file with CMD, August 3-6, 2011
291. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
292. Enbridge and Spectra (<https://www.enbridge.com/enbridge-and-spectra>), Enbridge website, accessed Feb. 19, 2019.
293. American Legislative Exchange Council, Commerce, Insurance and Economic Development Task Force (<http://www.alec.org/task-forces/commerce-insurance-and-economic-development/>), organizational website, accessed April 2012
294. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
295. State Net, Clients (<http://www.statenet.com/about/clients/>), company website, accessed August 8, 2011
296. Common Cause, T-Mobile Cuts Ties with ALEC (<http://www.commoncause.org/democracy-wire/t-mobile-cuts-ties-with-alec.html>), organizational press release, April 8, 2015.
297. Lisa Graves, A Lot of White Space: Firms Drop Off ALEC's Meeting Brochure (<https://www.prwatch.org/news/2012/07/11679/lot-white-space-firms-drop-alecs-meeting-brochure>), *PRWatch*, July 30, 2012.
298. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
299. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
300. Alison Fitzgerald, Pro-Gun Group's Call to Sell Seized Weapons Advances to States (<http://www.bloomberg.com/news/2011-08-11/pro-gun-group-s-call-to-sell-seized-weapons-advances-to-states.html>), *Bloomberg*, August 10, 2011
301. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
302. Gavin Haycock and Robert MacMillan, Thomson Reuters debuts amid global market jitters (<http://www.reuters.com/article/2008/04/18/industry-thomsonreuters-dc-idUSN1438977620080418>), *Reuters*, April 17, 2008
303. American Legislative Exchange Council, 1997 ALEC Annual Meeting (<http://legacy.library.ucsf.edu/tid/qco57b00>), organizational brochure, 1997, archived in Tobacco Library, accessed 2012
304. Ticketmaster, Letter to Lisa Graves, Executive Director, Center for Media and Democracy, April 5, 2012
305. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
306. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
307. TogetherRX Access, Member Companies (<http://www.togetherrxaccess.com/p/about-us/member-companies.aspx>), corporate website, accessed August 8, 2011
308. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniversary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
309. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
310. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.

311. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniverary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
312. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
313. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
314. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
315. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
316. Nick Surgey, Coal and Oil Polluters Dominate ALEC Conference (<https://www.prwatch.org/news/2014/07/12557/polluters>), *PRWatch*, July 31, 2014.
317. Georgia Government Transparency and Campaign Finance Commission, Frank A. Morris (http://media.ethics.ga.gov/search/Lobbyist/Lobbyist_Name.aspx?&FilerID=L20120007), Lobbyist Report Forms, May 1-May 31 2015 filing, accessed June 2015.
318. Lisa Graves, ALECExposed: List of Corporations and Special Interests that Underwrote ALEC's 40th Anniverary Meeting (<https://www.prwatch.org/news/2013/08/12212/alecexposed-list-corporations-and-special-interests-underwrote-alecs-40th-anniver>), *PRWatch*, August 15, 2013.
319. Nick Surgey and Lee Fang, VERIZON LEAVES RIGHT-WING LEGISLATIVE GROUP ALEC OVER ITS INVITATION TO ANTI-MUSLIM ACTIVIST DAVID HOROWITZ (<https://theintercept.com/2018/09/15/verizon-alec-david-horowitz/>), *The Intercept*, September 15, 2018.
320. Brendan Fischer, ALEC Is Not Where Visa Wants to Be (<https://www.prwatch.org/news/2013/12/12332/alec-not-where-visa-wants-be>), *PRWatch*, December 4, 2013.
321. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
322. Jessica Wohl, Wal-Mart ending membership in conservative group (<http://www.reuters.com/article/2012/05/31/us-walmart-alec-idUSBRE84U05N20120531?irpc=932>), *Reuters*, May 31, 2012
323. Sara Jerving, Wendy's is the 6th Firm to Say It is No Longer a Member of ALEC (<https://www.prwatch.org/news/2012/04/11429/wendys-6th-firm-say-it-no-longer-member-alec>), *PRWatch.org*, April 11, 2012
324. WellPoint, WellPoint Statement on American Legislative Exchange Council (ALEC) Participation (http://www.wellpoint.com/AboutWellPoint/GovernmentRelations/PoliticalContributions/PW_E193417.html), corporate statement, March 1, 2013.
325. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-white-space-more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.
326. The Williams Company, Who We Are (http://www.energy.williams.com/Who_We_Are), corporate website, accessed August 10, 2011.
327. Rebekah Wilce, Rupert Murdoch's News Corp. Is an ALEC Member (<https://www.prwatch.org/news/2012/05/11531/rupert-murdochs-news-corp-alec-member>), *PRWatch.org*, May 25, 2012.
328. American Legislative Exchange Council, Education Task Force Meeting ALEC's 2012 Spring Task Force Summit Agenda (http://www.commoncause.org/issues/more-democracy-reforms/alec/whistleblower-complaint/original-complaint/National_ALEC_Exhibit_4_Education_2012_STFS.pdf), organizational meeting agenda, May 11, 2012, obtained and released by Common Cause, April 2012
329. Niraj Chokshi, Yahoo, Yelp, Facebook, Google and Microsoft reconsider their relationship with free-market group ALEC (<http://www.washingtonpost.com/blogs/govbeat/wp/2014/09/24/yelp-facebook-google-and-microsoft-reconsider-their-relationship-with-free-market-group-alec/>), *Washington Post*, September 24, 2014.
330. Jay Riesterberg, 5 Tech Companies That Surprisingly STILL Fund ALEC (<http://www.commoncause.org/democracy-wire/5-tech-companies-that-fund-alec.html>), *Commonblog*, accessed Sept. 24, 2014.
331. Mary Bottari, Hang onto that Paycheck! ALEC "Sharpens Focus on Jobs" (<https://www.prwatch.org/news/2012/04/11468/hang-paycheck-alec-sharpens-focus-jobs>), *PRWatch.org*, April 19, 2012
332. Lisa Graves, More Corporations Drop Off ALEC's Conference Brochure (<https://www.prwatch.org/news/2013/08/12208/more-corporations-drop-alecs-conference-brochure>), *PRWatch*, August 15, 2013.

Retrieved from "https://www.sourcewatch.org/index.php?title=ALEC_Corporations&oldid=823919"

This page was last edited on 23 September 2020, at 12:38.

Content is available under [Creative Commons Attribution-NonCommercial-ShareAlike](#).

SourceWatch is a project of the Center for Media and Democracy (CMD).
CMD is a 501(c)(3) tax-exempt non-profit.