



## The Psychology Behind Financial Fraud: Unmasking Motives and Warning Signs

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### Abstract

This study delves into the intricate psychology behind financial fraud, unraveling the motives driving unethical behavior. Analyzing cognitive biases, personality traits, and moral disengagement mechanisms, it unveils the decision-making processes that enable fraud. Real-world cases like Enron and Bernie Madoff illustrate how psychology intersects with financial motives, creating conditions ripe for fraud. The study outlines warning signs, from information concealment to unexplained affluence. Ethical and legal consequences are explored, highlighting dilemmas faced by professionals like auditors and regulators. Emphasizing ethical organizational culture and whistleblower protection, the study proposes restorative justice and rehabilitation for societal healing. It calls for ongoing collaboration between psychology and finance to enhance prevention and detection strategies. This study equips stakeholders with insights into the psychology of financial fraud, contributing to a more resilient financial landscape that upholds ethics, transparency, and counters the pervasive threat of fraud.

**Keywords** *Financial Fraud; Prevention Strategies; Ethical Implications; Warning Signs*

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## Introduction

Financial fraud represents a pervasive and intricate challenge within today's complex economic landscape. Incidents of fraudulent activities, ranging from corporate scandals to individual misappropriation, continue to cast shadows over financial systems and undermine public trust. These incidents not only lead to substantial financial losses for individuals, businesses, and governments but also erode the fundamental pillars upon which economic relationships are built. While legal, regulatory, and technological measures have been established to counteract fraudulent behaviors, a deeper understanding of the psychology behind financial fraud is imperative to devise more effective prevention and detection strategies.

This research delves into the intricate interplay between psychological factors and financial fraud, aiming to unmask the motives that drive individuals to engage in fraudulent activities and the subtle warning signs that can serve as indicators of impending misconduct. By examining the multifaceted motivations that underlie financial fraud, from personal financial gain to non-monetary incentives, this study seeks to shed light on the complex tapestry of human desires that can lead to unethical and illegal behaviors.

Moreover, this research explores the psychological mechanisms that contribute to fraudulent behavior. Cognitive biases and distortions, such as overconfidence, anchoring, and confirmation bias, play a pivotal role in shaping decision-making processes that rationalize and justify fraudulent actions (Berthet, 2022; Maymin & Langer, 2021; Saposnik et al., 2016). Additionally, the phenomenon of moral disengagement, a psychological process that enables individuals to distance themselves from the ethical consequences of their actions, further blurs the lines between right and wrong. Personality traits like narcissism, psychopathy, and Machiavellianism also influence an individual's susceptibility to engage in fraudulent behavior by exacerbating tendencies toward deceit, manipulation, and lack of empathy (Paulhus and Williams, 2002).

Recognizing the warning signs and behavioral indicators of potential financial fraud is another crucial aspect of this research. By dissecting pre-fraud behaviors such as concealment of information, defensiveness, and secrecy, as well as post-fraud changes in behavior and lifestyle, including sudden affluence and increased stress, this study aims to equip organizations, regulators, and individuals with the tools needed to identify and address potential fraudulent activities before irreparable damage occurs.

In unraveling the intricate relationship between psychology and financial fraud, this research not only contributes to the academic discourse surrounding the topic but also offers practical insights that can be leveraged to enhance fraud prevention and detection strategies. By fostering a deeper understanding of the psychological underpinnings of financial fraud, stakeholders can better be equipped to mitigate its impact and protect the integrity of the financial systems.

## Motives Behind Financial Fraud

According to FCA (2023), it is clearly stated that financial fraud is often driven by a complex web of motivations, spanning from the pursuit of personal gain to the craving for power and control. Understanding these underlying motives is essential for unraveling the psychology behind fraudulent behavior.

## Financial Motivations

- i. **Personal Enrichment:** As observed by Karpoff (2020), one of the most apparent motives behind financial fraud is the desire for personal wealth. Individuals may resort to fraudulent activities to amass funds beyond their legitimate means, driven by the allure of luxury, status, and financial independence. The promise of immediate financial gratification can lead some to compromise ethical boundaries.
- ii. **Debt Relief:** Financial desperation can push individuals to fraudulent acts as a means of escaping mounting debts. The pressure to meet financial obligations, combined with limited options, may drive people to engage in fraudulent schemes with the hope of resolving their financial burdens.
- iii. **Greed and Lavish Lifestyle:** The allure of a lavish lifestyle, often portrayed in media and society, can trigger greed-driven fraudulent behaviors (van Driel, 2018). The pursuit of opulence, extravagant possessions, and

a desire to keep up with perceived societal norms may prompt individuals to commit fraud to maintain appearances.

### **Non-Financial Motivations**

- i. **Desire for Power and Control:** Beyond financial gains, some individuals seek power and control over others, using fraud as a means to manipulate situations and people. The ability to exert influence and dominance can be a powerful motivator, driving individuals to commit fraudulent acts to attain and maintain control.
- ii. **Revenge or Resentment:** Feelings of anger, resentment, or perceived injustice can motivate individuals to engage in financial fraud as a form of retaliation. Seeking revenge against individuals, organizations, or societal structures, they may view fraud as a means to inflict harm or "level the playing field."
- iii. **Fear of Failure or Exposure:** The fear of failure and the potential consequences of exposure can drive individuals to fraudulent actions. This motive arises from a deep-seated anxiety about personal or professional inadequacy, prompting individuals to engage in fraudulent activities to maintain an illusion of success and competence.

In unraveling the motives behind financial fraud, it becomes evident that a myriad of factors, both financial and non-financial, intertwine to influence individuals' decisions to engage in unethical and illegal behaviors. Recognizing and comprehending these motivations is a crucial step toward developing effective strategies to prevent and mitigate the impact of financial fraud.

### **Psychological Factors Influencing Fraudulent Behavior**

Understanding the intricate interplay of psychological factors is crucial for comprehending the motives that underlie fraudulent behavior. Matthews (2020) stated that several cognitive processes and personality traits contribute to individuals' willingness to engage in unethical and illegal activities.

### **Rationalization and Justification**

Rationalization and justification are psychological mechanisms that individuals employ to reconcile their fraudulent actions with their moral compass. By constructing a narrative that aligns with their beliefs, individuals can alleviate cognitive dissonance. The infamous Enron scandal serves as a stark example of rationalization and justification at play. Enron's executives manipulated financial statements to maintain an illusion of prosperity, convincing themselves that their actions were vital for sustaining the company's reputation and stock value.

### **Cognitive Biases and Distortions**

- i. **Overconfidence Bias:** Overconfidence influences entrepreneurship (Kraft et al., 2022; Chwolka & Raith, 2022). This bias lead individuals to overestimate their capabilities and underestimate risks, fostering a sense of invulnerability. Bernie Madoff, architect of one of the most extensive Ponzi schemes in history, exhibited overconfidence bias by believing he could perpetuate consistently high returns for his clients. This bias, combined with clients anchored to the idea of steady profits, facilitated the scheme's longevity.
- ii. **Anchoring Bias:** Anchoring bias compels individuals to rely heavily on initial information when making decisions. The Wells Fargo fake accounts scandal is an example where anchoring played a role. Employees, driven by sales targets, anchored their actions to the pressure of meeting those goals, rationalizing the creation of unauthorized accounts as a means to fulfill their targets.
- iii. **Confirmation Bias:** Confirmation bias influences individuals to seek and interpret information that validates their pre-existing beliefs (Peters, 2020). The case of Theranos highlights confirmation bias. Elizabeth Holmes, the company's founder, firmly believed in her technology's success and used her charismatic persona to manipulate investors and stakeholders, ignoring evidence that contradicted her beliefs.

## Moral Disengagement

According to Schaefer and Bouwmeester (2020), moral disengagement involves psychological tactics that allow individuals to distance themselves from the ethical implications of their actions. During the Enron scandal, executives used moral disengagement mechanisms like euphemistic language and diffusion of responsibility to justify their fraudulent practices as mere instances of "financial engineering."

## Role of Personality Traits

- i. **Narcissism:** Sparks (2020) revealed that Narcissistic individuals exhibit an inflated self-importance and lack of empathy. Their self-centered focus can drive them to engage in fraudulent activities for personal gain. The narcissistic traits of Enron's executives played a role in their manipulation of financial data to maintain their positions and personal prestige.
- ii. **Psychopathy:** Psychopathic traits, characterized by a lack of remorse and manipulative behavior, can enable individuals to engage in fraud without feeling guilt. Psychopathy was evident in the case of Bernie Madoff, who manipulated clients with charm while perpetuating his fraudulent scheme.
- iii. **Machiavellianism:** Bereczkei (2015) explained that Machiavellian individuals prioritize personal goals over ethical considerations and are skilled manipulators. In the Wells Fargo scandal, a Machiavellian culture encouraged employees to engage in fraudulent practices to advance their careers and satisfy organizational targets.

Real-life examples such as the Enron scandal, Bernie Madoff's Ponzi scheme, Wells Fargo's fake accounts scandal, and the Theranos deception illustrate how these psychological factors and personality traits converge to drive fraudulent behaviors. Recognizing these influences is essential for developing effective strategies to prevent, detect, and address financial fraud in various contexts.

## Recognizing Warning Signs and Behavioral Indicators

Financial fraud is often accompanied by discernible warning signs and changes in behavior that, if recognized and acted upon, can help prevent or mitigate its occurrence. Understanding these indicators is crucial for individuals, organizations, and regulators to remain vigilant and take proactive measures (Elsayed, 2017).

## Prelude to Fraudulent Behavior

- i. **Concealment of Information and Selective Transparency:**  
Individuals contemplating fraudulent behavior may engage in the deliberate concealment of key information while practicing selective transparency (Harrison et al., 2018). This means they share only certain details that align with their desired narrative. For instance, in the notorious Enron scandal, executives concealed the company's crippling debt by employing complex accounting maneuvers and off-balance-sheet entities. By selectively revealing information that painted a rosier picture, they manipulated perceptions and masked their fraudulent activities.
- ii. **Heightened Defensiveness and Reluctance to Share Details:**  
As individuals become increasingly involved in fraudulent schemes, they often become defensive when questioned about their actions. They may exhibit reluctance to share comprehensive information or offer explanations that seem evasive (Harvey, 2020; Fisher, 2022). This heightened defensiveness is a defense mechanism to deflect suspicion and scrutiny. The Wells Fargo fake accounts scandal provides an example where employees involved in the scheme became defensive when confronted about the unauthorized accounts they had created.
- iii. **Gradual Withdrawal and Increased Secrecy in Activities:**  
Those on the verge of committing financial fraud may exhibit gradual withdrawal from normal interactions and display heightened secrecy in their activities. This withdrawal is a consequence of their desire to limit oversight and reduce the likelihood of detection. Bernie Madoff, orchestrator of a massive Ponzi scheme, exemplified this behavior by isolating himself and becoming increasingly secretive about his operations as the scheme persisted.

### **Unmasking Altered Behavior and Lifestyle**

#### **1. Unexplained Affluence: Rapid Acquisition of Assets and Extravagant Living:**

One prominent behavioral indicator of financial fraud is the sudden, unexplained affluence of individuals. They may engage in rapid acquisitions of assets, such as luxury cars, real estate, or extravagant personal items (Hagen and Malisa, 2022). This conspicuous consumption is often fueled by ill-gotten gains and serves as a red flag. Elizabeth Holmes, the central figure in the Theranos scandal, displayed unexplained affluence through a lavish lifestyle even as questions about her company's technology persisted.

#### **2. Stressors and Pressures: Unresolved Personal or Financial Challenges:**

External stressors and unresolved personal or financial challenges can drive individuals toward fraudulent actions. The pressure to alleviate these stressors can push them to engage in fraudulent behavior as a perceived solution. For instance, an employee facing significant personal debts may resort to misappropriating funds to address these financial pressures.

#### **3. Professional Dedication: Avoidance of Breaks or Vacations to Prevent Exposure:**

Individuals involved in financial fraud often exhibit an extraordinary dedication to their professional responsibilities, to the point of avoiding breaks or vacations. This dedication stems from the fear of exposure that could occur in their absence. Fraudsters may worry that their actions could be uncovered or that their colleagues might stumble upon irregularities in their absence.

### **Social and Workplace Dynamics**

#### **1. Manipulation of Colleagues and Cultivation of Dependency:**

Individuals considering or engaged in financial fraud may manipulate their colleagues and subordinates to facilitate their actions. They may create a sense of dependency among those around them, limiting critical oversight. During the Enron scandal, executives manipulated subordinates to execute fraudulent activities, creating a culture of obedience that contributed to the fraud's persistence.

#### **2. Erosion of Trust: Tension and Strained Relationships:**

The dynamics of trust within a social or workplace environment can reveal warning signs of financial fraud (Gurun et al., 2022). As fraudulent activities unfold, tension and strained relationships may emerge due to suspicions, incomplete information, or unease among colleagues. The erosion of trust among team members and stakeholders can be a consequence of the deceptive practices involved.

Recognizing these multifaceted warning signs and behavioral indicators is paramount for effective fraud prevention and mitigation. By understanding these red flags and staying attuned to changes in behavior and dynamics, individuals and organizations can take timely action to address potential instances of financial fraud, thereby safeguarding their interests and upholding ethical standards.

### **Detecting and Preventing Financial Fraud**

Financial fraud poses a significant threat to organizations and individuals alike. Detecting and preventing such fraud requires a multi-faceted approach that involves not only technological and procedural safeguards but also a strong commitment to ethical values and a culture of transparency.

### **Importance of Proactive Fraud Detection**

Proactive fraud detection is an essential strategy in the battle against financial fraud. Rather than waiting for fraud to be discovered incidentally, organizations must actively seek out signs of fraudulent activities (Saia and Carta, 2019). This involves employing advanced analytical tools, data monitoring systems, and anomaly detection algorithms. By consistently analyzing financial data and transaction patterns, organizations can identify irregularities that may indicate fraudulent behavior. For example, a financial institution might use machine learning algorithms to

flag unusual patterns of transactions that deviate from a customer's typical behavior, thereby triggering further investigation.

### **Building a Strong Ethical Organizational Culture**

Cultivating a strong ethical organizational culture is a cornerstone of fraud prevention (Suh and Shim, 2020). When ethical values are ingrained in an organization's DNA, employees are more likely to adhere to moral standards and resist engaging in fraudulent activities. This culture is set from the top down, with leadership setting a precedent of integrity and accountability. By emphasizing transparency, accountability, and open communication, organizations create an environment where employees feel compelled to report suspicious activities. An illustrative example is the "tone at the top" approach taken by companies like Johnson & Johnson, where ethical behavior is a central tenet of their corporate culture, contributing to long-term success and integrity.

### **Employee Training and Education**

Employee training and education play a vital role in equipping staff with the knowledge and tools needed to recognize, prevent, and report financial fraud. Training programs can educate employees about common fraud schemes, red flags to watch for, and the importance of ethical conduct (Rahman and Anwar, 2014). By fostering a deep understanding of the consequences of fraudulent behavior, organizations empower employees to become active participants in fraud prevention. For instance, a global corporation might conduct regular anti-fraud workshops, educating employees about emerging fraud trends and the critical role they play in upholding the organization's integrity.

### **Whistleblower Protection and Reporting Mechanisms**

Whistleblower protection and reporting mechanisms provide a safe and confidential channel for employees to report suspected fraudulent activities. Whistleblowers often fear retaliation or career repercussions, making it crucial for organizations to establish safeguards that shield them from such risks. Robust reporting mechanisms ensure that suspicious behavior can be reported directly to appropriate parties, such as a designated ethics hotline or a specialized fraud investigation team. For instance, a government agency might implement whistleblower protection laws that shield individuals who come forward with information about financial fraud from adverse consequences, encouraging greater transparency and accountability.

Detecting and preventing financial fraud requires a proactive and comprehensive approach. By combining advanced technological tools, ethical organizational values, employee education, and whistleblower protection mechanisms, organizations can create an environment that is vigilant against fraudulent activities. Such an approach not only safeguards financial interests but also upholds the ethical standards and integrity that underpin the success of any enterprise.

### **Legal and Ethical Implications**

Financial fraud not only has immediate financial ramifications but also carries significant legal and ethical consequences (Xin et al., 2018). Understanding these implications is vital for individuals, organizations, and society at large.

### **Legal Consequences of Financial Fraud**

Financial fraud can lead to severe legal penalties for those involved. Perpetrators may face criminal charges, fines, and imprisonment. Companies that fail to prevent or detect fraud may also be subject to legal action, resulting in substantial financial liabilities and reputational damage. One illustrative example is the case of Enron's executives who were prosecuted for their role in the company's accounting fraud. Key executives, including the CEO, were found guilty of various charges, leading to lengthy prison sentences and hefty fines. The legal aftermath of financial fraud serves as a deterrent and reinforces the importance of ethical conduct in financial matters.

### **Ethical Dilemmas for Professionals: Accountants, Auditors, and Regulators**

Professionals in accounting, auditing, and regulatory roles often grapple with ethical dilemmas when confronted with financial fraud. These dilemmas arise from conflicting responsibilities, such as upholding fiduciary duties while serving the public interest. Accountants and auditors may face pressure to overlook irregularities to maintain client relationships, while regulators may encounter resistance when investigating powerful organizations. The ethical quandary is exemplified by the case of Arthur Andersen, Enron's auditor. The firm faced an ethical dilemma when its loyalty to Enron clashed with its professional obligation to report accurately. This conflict led to Andersen's downfall and the implementation of reforms to reinforce auditor independence and ethical standards.

### **Restorative Justice and Rehabilitation Approaches**

In the aftermath of financial fraud, society and legal systems grapple with questions of justice and rehabilitation. Restorative justice seeks to repair the harm caused by fraud by involving all stakeholders, including victims and offenders, in a dialogue. This approach aims to address the underlying causes of the offense and promote healing. For example, in cases where a financial advisor defrauds clients, a restorative justice approach may involve facilitating conversations between the advisor, the victims, and relevant parties to achieve understanding and restitution.

Rehabilitation efforts also play a role in addressing financial fraud (Chen et al., 2020). Instead of purely punitive measures, rehabilitation focuses on reforming offenders and reintegrating them into society as responsible citizens. Programs may include financial literacy education for offenders to understand the consequences of their actions and to prevent recidivism. These approaches highlight the ethical principle of giving individuals an opportunity to learn from their mistakes and contribute positively to society.

In essence, the legal and ethical implications of financial fraud extend beyond financial losses. They encompass questions of justice, accountability, and the responsible conduct of professionals, while also advocating for approaches that restore harm and promote rehabilitation. Understanding and addressing these implications are critical for a comprehensive response to financial fraud that goes beyond punitive measures.

### **Conclusion**

This exploration into the intricate realm of financial fraud, several key insights emerge, highlighting the complex interplay between psychology, finance, and ethics.

### **Recap of Key Insights into the Psychology of Financial Fraud**

Throughout this study, we've delved into the psychology that underpins financial fraud, unmasking the motives that drive individuals to engage in unethical and illegal actions. We've explored how cognitive biases, personality traits, and moral disengagement mechanisms can distort decision-making processes and enable fraudulent behavior. The case examples, from Enron to Bernie Madoff, have underscored the role of these psychological factors in real-world scenarios, providing valuable lessons in understanding the human dynamics behind financial fraud.

### **Call for Continued Research and Collaboration between Psychology and Finance**

The journey into the psychology of financial fraud is far from over. As the financial landscape evolves, so too must the understanding of the psychological underpinnings of fraudulent behavior. This calls for ongoing research and collaboration between the fields of psychology and finance. By leveraging insights from both disciplines, a more effective strategies for prevention, detection, and mitigation of financial fraud can be developed. Bridging this gap will contribute to a holistic approach that addresses not only the financial aspects but also the psychological motivations that drive individuals to commit fraud.

### **Importance of Vigilance in Recognizing Warning Signs and Promoting Ethical Conduct**

In a world where financial fraud remains a persistent threat, the importance of vigilance cannot be overstated. Recognizing the warning signs and behavioral indicators outlined in this study is critical for early intervention and prevention. Organizations and individuals must remain proactive in implementing measures that promote ethical

conduct, transparency, and accountability. By fostering strong ethical organizational cultures, providing comprehensive training, and offering whistleblower protection mechanisms, an environment where fraudulent activities are less likely to thrive can be created.

In conclusion, the journey through the psychology of financial fraud underscores the need for a multidisciplinary approach that considers the intricate interplay of psychological factors, financial motivations, and ethical considerations. By equipping stakeholders with knowledge, awareness, and collaborative efforts, this research can contribute to creating a financial landscape that is resilient against fraud and upholds the principles of integrity and trust.

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