

# FAST FACTS

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## Ryanair

This report was generated on **31-Jan-2023**  
by **Edgar Jimenez-Perez** of **Cranfield University**

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# Overview

## Ryanair

Ryanair is Europe's largest airline, the largest low-cost carrier, and one of the world's largest airlines as measured by international passengers carried. Ryanair's largest hub is at London Stansted Airport, with its second largest base at Dublin Airport. The carrier operates a comprehensive network of services across Europe, the Mediterranean and North Africa.



### Part of Ryanair Holdings PLC

Status	In service
Network	International and domestic
Ownership	Fully privately owned, listed
IATA	FR
ICAO	RYP
Business Model	Low Cost Carrier
Address	Airside Business Park, Swords, Co Dublin Ireland
Main Hub	London Stansted Airport
Country/ Territory	Ireland
Region	Europe: Western Europe

# Destinations

## Africa

### Morocco

Agadir Al Massira Airport

Essaouira Mogador Airport

Fes Saiss Airport

Marrakech Menara Airport

Nador El Aroui Airport

Ouarzazate Airport

Oujda Angads Airport

Rabat Sale International Airport

Tangier Ibn Batouta Airport

Tetouan Sania Ramel Airport

### Croatia

Zagreb Airport

### Cyprus

Larnaca International Airport  
Glaucos Clerides

Paphos International Airport

### Czech Republic

Brno Turany Airport

Ostrava Leos Janacek Airport

Prague Václav Havel Airport

### Denmark

Aalborg Airport

Aarhus Airport

Billund Airport

Copenhagen Kastrup Airport

### Estonia

Tallinn Lennart Meri Airport

### Finland

Helsinki-Vantaa Airport

Lappeenranta Airport

Rovaniemi Airport

Tampere-Pirkkala Airport

### France

Bergerac Dordogne Perigord  
Airport

Beziers Cap d'Agde Airport

Biarritz Parme Airport

Bordeaux Airport

Brive-Dordogne Valley Airport

Carcassonne Airport

Clermont-Ferrand Auvergne  
Airport

Dole Jura Airport

Grenoble Alpes Isère Airport

La Rochelle Mairiaux Airport

Lille Lesquin Airport

Limoges Bellegarde Airport

Marseille Airport

Nantes Atlantique Airport

Nice Cote d'Azur Airport

Nimes Grande Provence  
Mediterranee Airport

Paris Beauvais-Tille Airport

Paris Vatry Airport

Perpignan Rivesaltes Airport

Poitiers Biard Airport

Strasbourg Entzheim Airport

Tarbes Lourdes Pyrénées Airport

Toulouse Blagnac Airport

Tours Val de Loire Airport

### Germany

Berlin Brandenburg Airport

Bremen Airport Hans Koschnick

Cologne/Bonn Airport

Dortmund Airport

Dresden Airport

Frankfurt Hahn Airport

Hamburg Airport Helmut Schmidt

Karlsruhe/Baden-Baden Airport

Leipzig/Halle Airport

## Europe

### Austria

Klagenfurt Airport

Salzburg Wolfgang Amadeus  
Mozart Airport

Vienna International Airport

### Belgium

Brussels Airport

Brussels South Charleroi Airport

### Bosnia and Herzegovina

Banja Luka International Airport

Tuzla International Airport

### Bulgaria

Plovdiv Krumovo Airport

Sofia Airport

Varna Airport

Memmingen Allgaeu Airport

Nuremberg Albrecht Durer Airport

Weeze Airport

## Greece

Athens International Airport

Chania Ioannis Daskalogiannis Airport

Thessaloniki Makedonia Airport

## Hungary

Budapest Ferenc Liszt International Airport

## Ireland

Cork Airport

Dublin Airport

Ireland West Airport

Kerry Airport

Shannon Airport

## Italy

Alghero Fertilia Airport

Ancona Marche Airport

Bari Palese Airport

Bologna Guglielmo Marconi Airport

Brindisi Casale Airport

Cagliari Elmas Airport

Catania Fontanarossa Airport

Comiso Airport

Crotone Airport

Cuneo Langhe e Alpi del Mare Airport

Forli Luigi Ridolfi Airport

Genoa Cristoforo Colombo Airport

Lamezia Terme Airport

Milan Bergamo/Orio al Serio

Airport

Milan Malpensa Airport

Naples Capodichino Airport

Palermo Falcone Borsellino Airport

Parma Airport

Perugia San Francesco d'Assisi Airport

Pescara Abruzzo Airport

Pisa Galileo Galilei Airport

Rome Ciampino Airport

Rome Fiumicino Airport

Trapani Birgi Airport

Trieste Friuli Venezia Giulia Airport

Turin Caselle Airport

Venice Marco Polo Airport

Venice Treviso Airport

Verona Villafranca Airport

## Latvia

Riga International Airport

## Lithuania

Kaunas International Airport

Palanga International Airport

Vilnius International Airport

## Luxembourg

Luxembourg Airport

## Malta

Malta International Airport

## Montenegro

Podgorica Golubovci Airport

## Netherlands

Amsterdam Schiphol Airport

Eindhoven Airport

Maastricht Aachen Airport

## Norway

Avinor Oslo Airport

Oslo Sandefjord Airport

## Poland

Bydgoszcz Airport

Gdansk Lech Walesa Airport

Katowice Pyrzowice Airport

Krakow John Paul II Balice International Airport

Lodz Airport Central Poland

Lublin Airport

Olsztyn-Mazury Airport

Poznan Lawica Airport

Rzeszow Jasionka Airport

Szczecin Goleniow Airport

Warsaw Modlin Airport

Wroclaw Strachowice Airport

## Portugal

Faro Gago Coutinho Airport

Lisbon Humberto Delgado Airport

Madeira Airport

Ponta Delgada (Azores) João Paulo II Airport

Porto Francisco Sá Carneiro Airport

Terceira Lajes Airport

## Romania

Bucharest Henri Coanda International Airport

Cluj Napoca Airport

Oradea Airport

Sibiu Airport

Suceava Salcea Airport

Timisoara Traian Vuia Airport

## Serbia

Nis Konstantin Veliki Airport

## Slovakia

Bratislava Ivanka Airport

Kosice Barca Airport

## Spain

Alicante Elche Miguel Hernandez Airport

Asturias Airport

Barcelona-El Prat Josep Tarradellas Airport

Castellon Airport

Fuerteventura Airport

Girona Costa Brava Airport

Gran Canaria Las Palmas Airport

Ibiza Airport

Jerez Airport

Lanzarote Airport

Madrid Barajas Airport

Malaga Airport

Menorca Mahon Airport

Murcia Corvera International Airport

Palma de Mallorca Airport

Santander Airport

Santiago de Compostela Airport

Seville Airport

Tenerife-Norte Airport

Tenerife-Sur Airport

Valencia Manises Airport

Valladolid Airport

Vigo Airport

Vitoria Airport

Zaragoza Airport

## Sweden

Göteborg Landvetter Airport

Luleå Kallax Airport

Malmö Airport

Örebro Borås Airport

Skellefteå Airport

Stockholm Arlanda Airport

Stockholm Västerås Airport

Växjö Airport

## Switzerland

EuroAirport Basel/Mulhouse/Freiburg Swiss

## Turkey

Bodrum Milas Airport

Dalaman Airport

## United Kingdom

Aberdeen International Airport

Birmingham Airport

Bournemouth Airport

Bristol Airport

Cardiff Airport

Cornwall Airport Newquay

East Midlands Airport

Edinburgh Airport

Exeter Airport

Glasgow Airport

Glasgow Prestwick Airport

Leeds Bradford Airport

Liverpool John Lennon Airport

London Gatwick Airport

London Luton Airport

London Stansted Airport

Manchester Airport

Newcastle International Airport

Teesside International Airport

## Middle East

### Israel

Eilat Timna Ramon International Airport

Tel Aviv Ben Gurion International Airport

### Jordan

Amman Queen Alia International Airport

Aqaba King Hussein International Airport

## Latest News

### Ryanair to launch planned Rome Fiumicino-Split service on 01-Jun-2023

30-Jan-2023

**Ryanair** plans to launch twice weekly Rome Fiumicino-Split service with **Boeing** 737-800 equipment on 01-Jun-2023, according to OAG and the CAPA Route Changes Database. The LCC also plans to increase frequency to four times weekly from 06-Jun-2023.

### Ryanair launches rescue fares for travellers impacted by Flybe cancellations

30-Jan-2023

**UK Civil Aviation Authority** (CAA) confirmed (28-Jan-2023) **Ryanair** launched rescue fares for passengers affected by **Flybe**'s immediate cancellation of its entire **UK** schedule. The fares are available on services from Belfast to East Midlands, Manchester and London Stansted from 26-Mar-2023.

### Ryanair to reduce summer 2023 schedule from Vilnius by 30%

30-Jan-2023

**Ryanair** announced (27-Jan-2023) plans to reduce its summer 2023 schedule from Vilnius by 30%, cutting routes to Birmingham and Leeds Bradford and reducing frequencies to a further 11 destinations. Director of marketing Dara Brady stated: "We regret these [cuts] which are caused solely by Vilnius Airport's illogical decision to increase its charges by a whopping 28%... We call on the Lithuanian regulator to review its decision and reject this illogical and excessive price increase or otherwise risk further damage to **Lithuania**'s connectivity".

### Ryanair to suspend Dortmund-Zagreb service in late Mar-2023

27-Jan-2023

**Ryanair** plans to suspend twice weekly Dortmund-Zagreb service on 25-Mar-2023 ([exyuaviation.com](https://exyuaviation.com), 25-Jan-2023). **Dortmund Airport** stated: "We regret this development, but we will continue to offer our customers a wide range of travel destinations in the summer".

### Ryanair announces 2023 summer schedule from Hamburg

27-Jan-2023

**Ryanair** announced (26-Jan-2023) its summer schedule from Hamburg for 2023, with 11 routes to destinations including Alicante, Dublin, London, Malaga and Palma de Mallorca. The schedule includes increased capacity on services to Edinburgh, Gdansk, Milan and Zadar.

### Ryanair announces 2023 summer schedule from Veneto region

27-Jan-2023

**Ryanair** announced (25-Jan-2023) its summer schedule from the Veneto region for 2023, with 85 routes from **Venice Marco Polo Airport**, **Venice Treviso Airport** and **Verona Villafranca Airport**, including 22 new connections to destinations such as Alghero, Bordeaux, Brindisi, Cork, Menorca and Zaragoza. The LCC plans to increase frequency on 17 additional routes and base one new aircraft at Marco Polo Airport, with 850 weekly frequencies to support over 4400 jobs. **Ryanair** director of commercial Jason McGuinness called for the Municipality of Venice to cancel the proposal to introduce a new tax of EUR2.5 for each departing passenger at Marco Polo Airport, to support **Ryanair**'s growth and investment in the region. Mr McGuinness also called for the Italian Government to remove the municipal surcharge of EUR6.5 per passenger at all Italian airports, to support continued growth in tourism.

### EUROCONTROL: Turkish Airlines and SAS record week-to-week flight increases in Jan-2023

27-Jan-2023

**EUROCONTROL** reported (26-Jan-2023) the following European aircraft operator rankings, based on the average number of daily flights, for the period between 19-Jan-2023 and 25-Jan-2023:

- **Ryanair**: 2177 daily flights, 14% above 2019 levels;
- **Turkish Airlines**: 1303, +1%;
- **Lufthansa**: 885, -37%;
- **Air France**: 835, -23%;
- **easyJet**: 754, -37%;
- **British Airways**: 675, -15%;
- **Wizz Air**: 667, +46%;
- **KLM**: 600, -17%;
- **SAS**: 507, -27%;
- **Vueling**: 433, -5%.

Turkish Airlines and SAS both recorded week-to-week flight increases.

## Ryanair to return to Warsaw Frederic Chopin Airport following four year absence

26-Jan-2023

**Ryanair** announced (25-Jan-2023) plans to return to **Warsaw Frederic Chopin Airport** following a four year absence. The airline is set to launch five routes for the summer 2023 schedule. Key details include:

- Warsaw Chopin-Alicante: Four times weekly;
- Warsaw Chopin-Brussels-Charleroi: Three times weekly;
- Warsaw Chopin-Palma Mallorca: Four times weekly;
- Warsaw Chopin-Paphos: Weekly;
- Warsaw Chopin-Vienna: Four times weekly.

## airBaltic's pax share at Riga Airport down to 51% in 2022

25-Jan-2023

**airBaltic's** share of passengers at **Riga International Airport** decreased 6.3pp to 50.9% in 2022 (*LETA/Isr.lv/Baltic News Network*, 24-Jan-2023). **Ryanair's** share increased 9.5pp to 30.7%.

## Ryanair announces largest summer schedule from Vienna for 2023

25-Jan-2023

**Ryanair** announced (24-Jan-2023) its largest summer schedule from Vienna for 2023, with 75 total routes including three new connections to Copenhagen, Helsinki and Tuzla. The LCC also plans to increase frequencies on a further 30 routes including Barcelona, Ibiza, Milan, Rome and Venice, with operations to support over 4300 jobs. The schedule will include 19 based aircraft and over 800 weekly frequencies, a schedule growth of 10% year-on-year.

## Ryanair announces summer 2023 schedule from Budapest

25-Jan-2023

**Ryanair** announced (24-Jan-2023) its summer schedule from Budapest for 2023, with 56 total routes including one new connection to Belfast. The schedule features increased frequencies on 15 other routes to destinations including Berlin, Copenhagen, Corfu and Rome. The LCC plans to base eight aircraft in Budapest as part of the schedule, with 500 weekly frequencies to support over 250 jobs.

## EUROCONTROL: Turkish Airlines and SAS record week-on-week increases

25-Jan-2023

**EUROCONTROL**, via its official website, reported (25-Jan-2023) the following European aircraft operator rankings, based on the average number of daily flights, for the period between 16-Jan-2023 and 22-Jan-2023 (Week three):

- **Ryanair**: 2183 daily flights, unchanged week-on-week, 14% below 2019 levels;
- **Turkish Airlines**: 1298, +2%, +2%;
- **Lufthansa**: 898, -5%, -32%.

**EUROCONTROL** noted that out of the top 10 busiest airlines only Turkish Airlines and **SAS** recorded week-on-week increases, of 2% and 4%, respectively.

## Toscana Aeroporti implements self service baggage drop technology at Florence and Pisa airports

25-Jan-2023

**Toscana Aeroporti**, via its official LinkedIn account, announced (24-Jan-2023) the implementation of self service baggage drop technology at **Florence Peretola Airport** and **Pisa Galileo Galilei Airport**. The equipment will be available to **Ryanair** customers at Pisa and **Air France** customers at Florence.

## London Stansted Airport confirms Feb-2023 job fair, seeking to fill 1000 jobs

24-Jan-2023

**London Stansted Airport** confirmed (23-Jan-2023) plans to host a job fair at its onsite Radisson Blu Hotel on 07-Feb-2023. The airport and its partners are seeking to recruit 1000 new employees ahead of the upcoming summer travel season. Participating employers include **Ryanair**, **Titan Airways**, UK Border Force, **Jet2.com**, **HMSHost** and more. Job roles will be available in areas such as airport security, customer service, engineering and retail.

## Ryanair installs split scimitar winglets on first 737-800 aircraft

24-Jan-2023

**Ryanair** installed (23-Jan-2023) split scimitar winglets to the first of over 400 of its **Boeing 737-800** fleet, following a USD175 million agreement with **Aviation Partners Boeing (APB)**. The modification is expected to improve aircraft fuel efficiency by up to 1.5%, reducing the LCC's annual fuel consumption by 65 million litres and carbon emissions by 165,000 tonnes. Ryanair director of sustainability Thomas Fowler stated: "We are impressed with APB's innovative winglet designs and look forward to having them installed on not just this

first aircraft but on over 400 of our aircraft to further reduce our emissions".

## Ryanair announces summer schedule from Kerry for 2023

24-Jan-2023

**Ryanair** announced (23-Jan-2023) its summer schedule from Kerry for 2023, with seven total routes to destinations including Alicante, Frankfurt, London and Manchester. The LCC plans to operate 76 weekly frequencies as part of the schedule, a 7% year-on-year increase in capacity. The schedule is expected to carry over 350,000 passengers to and from Kerry and will support over 430 local jobs.

## Ryanair to hire additional 200 cabin crew in Ireland

23-Jan-2023

**Ryanair** announced (23-Jan-2023) plans to hire an additional 200 cabin crew in **Ireland**, ahead of the summer 2023 holiday season (*The Irish Times/Irish Examiner*, 20-Jan-2023). The LCC plans to host a recruitment day at its engineering facility in Swords on 25-Jan-2023.

## Ryanair to suspend Nis-Milan Bergamo service in late Feb-2023

23-Jan-2023

**Ryanair** plans to suspend Nis-Milan Bergamo service

from 25-Feb-2023 (*resetka*, 22-Jan-2023). The service was initially scheduled to operate through 25-Mar-2023. The LCC operates the service with **Boeing** 737-800 equipment on a twice weekly basis, according to OAG and the CAPA Route Changes Database.

## Ryanair announces summer schedule from Ancona for 2023

20-Jan-2023

**Ryanair** announced (19-Jan-2023) its summer schedule from Ancona for 2023, with four total routes to Brussels Charleroi, Krakow, London Stansted and Weeze. The LCC plans to operate over 30 weekly frequencies as part of the schedule and expects to handle over 150,000 passengers to and from the region.

## Ryanair to launch Cagliari, Dublin services from Genoa as part of summer 2023 schedule

20-Jan-2023

**Ryanair** announced (19-Jan-2023) its summer schedule from Genoa for 2023, with 12 total routes including two new connections to Cagliari and Dublin. The LCC plans to operate over 80 weekly frequencies as part of the schedule, including increased frequencies to Genoa from London Stansted. The schedule marks the carrier's 24th year of operation at **Genoa Cristoforo Colombo Airport**, where it has handled a total of four million passengers.



# Leadership Team

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Name	Position
Michael O'Leary	Executive Chairman & Group CEO
Edward Wilson	Chief Executive Officer
Tracey McCann	Chief Financial Officer
Andrew Murphy	Director of Revenue Management
Jason McGuinness	Director of Commercial
Carol Sharkey	Chief Risk Officer
John Hurley	Chief Technology Officer

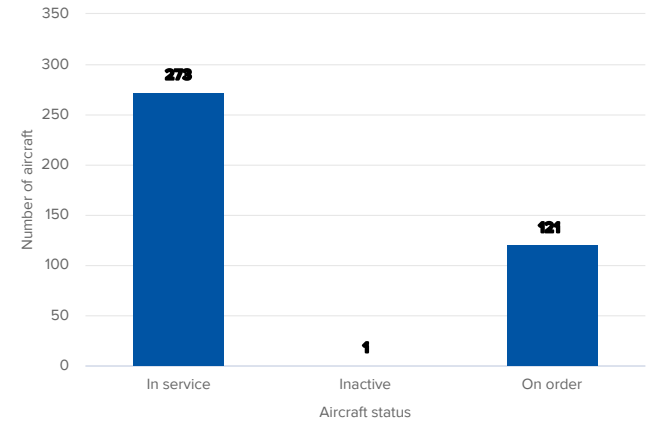
# Fleet

## Ryanair fleet summary for aircraft as at 30-Jan-2023

Aircraft	In service	Inactive	On order (confirmed)	On order (unconfirmed)
Boeing 737-700	1	0	0	0
Boeing 737-800	229	1	0	0
Boeing 737-8200	43	0	121	0
<b>Total:</b>	<b>273</b>	<b>1</b>	<b>121</b>	<b>0</b>

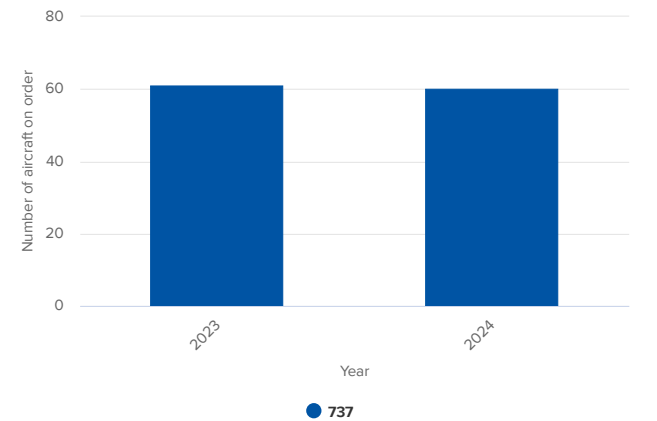
Source: CAPA Fleet Database  
Orders include those placed directly by the operator *and* by lessors assigned to the operator, from 30-Jan-2023 onwards.

## Ryanair fleet aircraft as at 30-Jan-2023



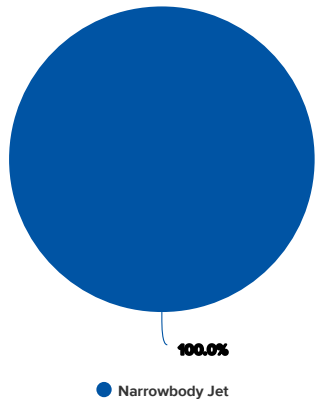
Source: CAPA Fleet Database  
Orders include those placed directly by the operator *and* by lessors assigned to the operator, from 30-Jan-2023 onwards.

## Ryanair projected delivery dates for aircraft on order purchased from OEMs and leased from lessors new aircraft order pipelines as at 30-Jan-2023



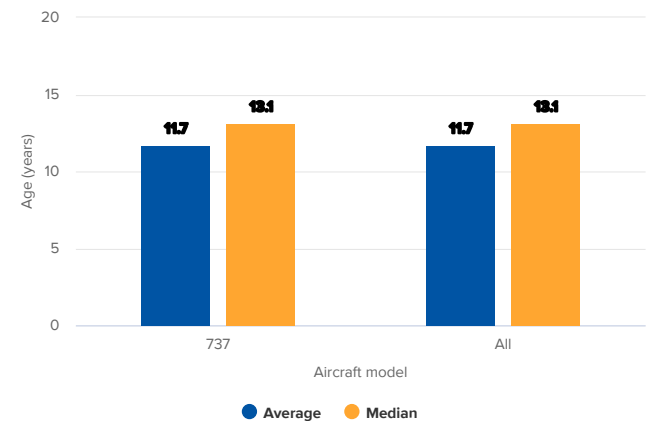
Source: CAPA Fleet Database  
Orders include those placed directly by the operator *and* by lessors assigned to the operator, from 30-Jan-2023 onwards.

## Ryanair fleet breakdown for aircraft in service as at 30-Jan-2023



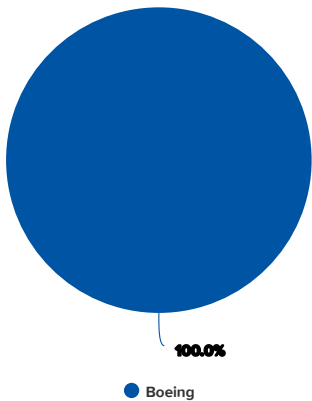
Source: CAPA Fleet Database  
Orders include those placed directly by the operator *and* by lessors assigned to the operator, from 30-Jan-2023 onwards.

## Ryanair average fleet age for aircraft in service as at 30-Jan-2023



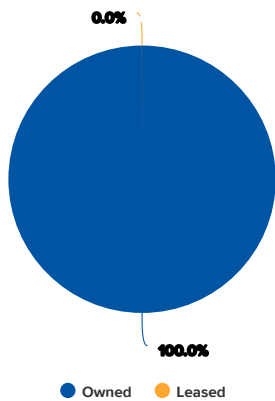
Source: CAPA Fleet Database  
Orders include those placed directly by the operator *and* by lessors assigned to the operator, from 30-Jan-2023 onwards.

Ryanair aircraft by manufacturer in service as at 30-Jan-2023



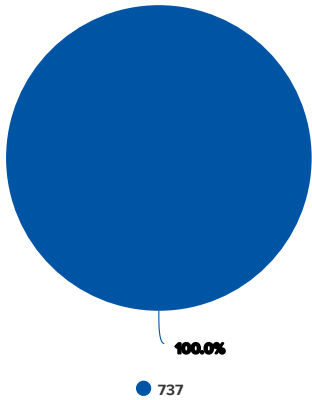
Source: CAPA Fleet Database  
Orders include those placed directly by the operator *and* by lessors assigned to the operator, from 30-Jan-2023 onwards.

Ryanair owned vs leased aircraft in service as at 30-Jan-2023



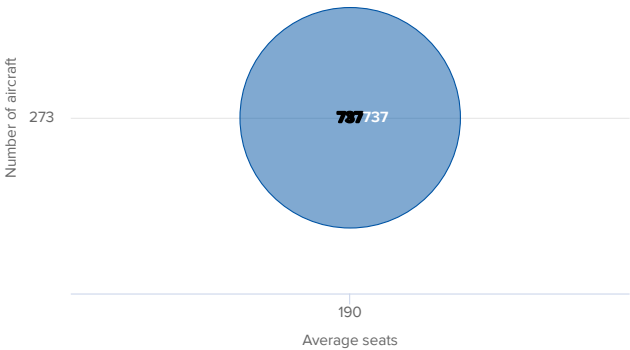
Source: CAPA Fleet Database  
Orders include those placed directly by the operator *and* by lessors assigned to the operator, from 30-Jan-2023 onwards.

Ryanair aircraft share by aircraft in service as at 30-Jan-2023



Source: CAPA Fleet Database  
Orders include those placed directly by the operator *and* by lessors assigned to the operator, from 30-Jan-2023 onwards.

Ryanair seats in service as at 30-Jan-2023



Source: CAPA Fleet Database

# Schedules Analysis

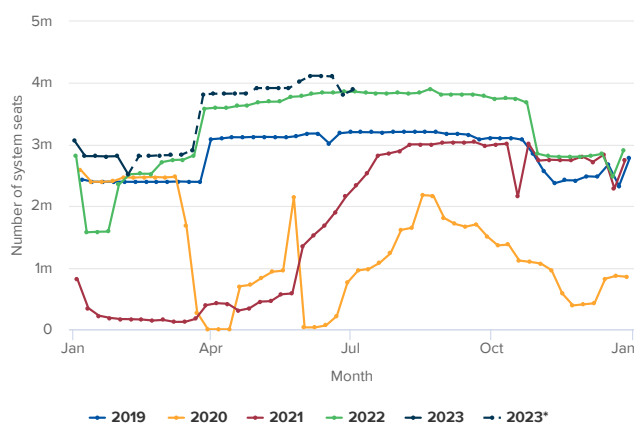
## Ryanair network summary

Week commencing 30-Jan-2023

Total nonstop passenger destinations	207
Domestic	5
Africa	10
Europe	188
Middle East	4
Total nonstop freight destinations	0

Source: CAPA - Centre for Aviation and OAG

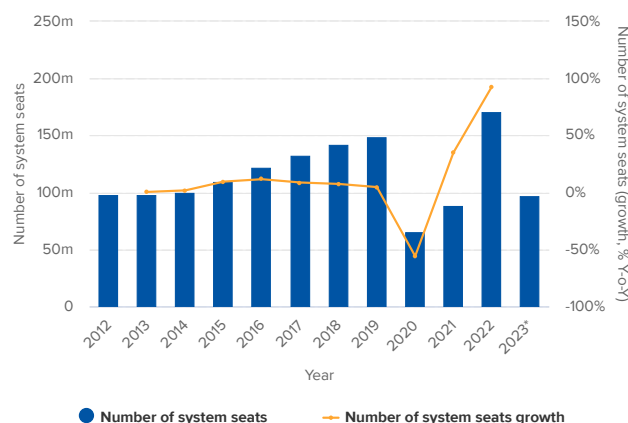
## Ryanair weekly total system seats capacity



Source: CAPA - Centre for Aviation and OAG

\* These values are at least partly predictive up to 6 months from 30-Jan-2023 and may be subject to change

## Ryanair annual system seats capacity

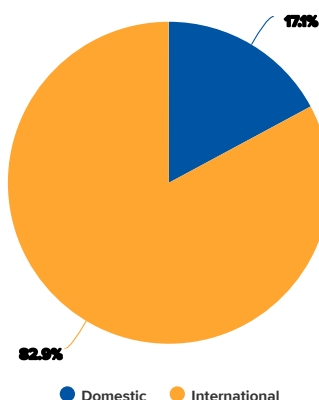


Source: CAPA - Centre for Aviation and OAG

\* The values for this year are at least partly predictive up to 6 months from 30-Jan-2023 and may be subject to change.

## Ryanair international vs domestic seats

Week commencing 30-Jan-2023

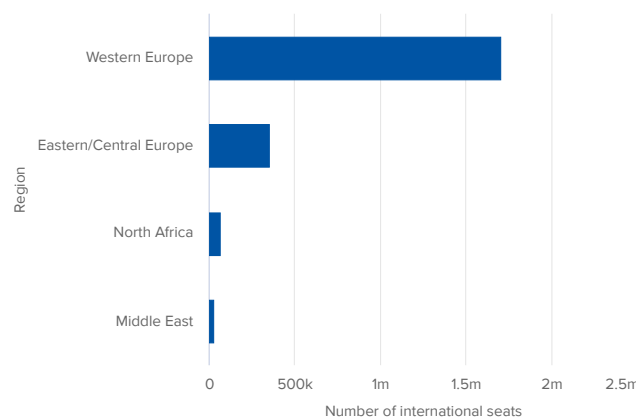


Source: CAPA - Centre for Aviation and OAG

## Ryanair international departing seats by region

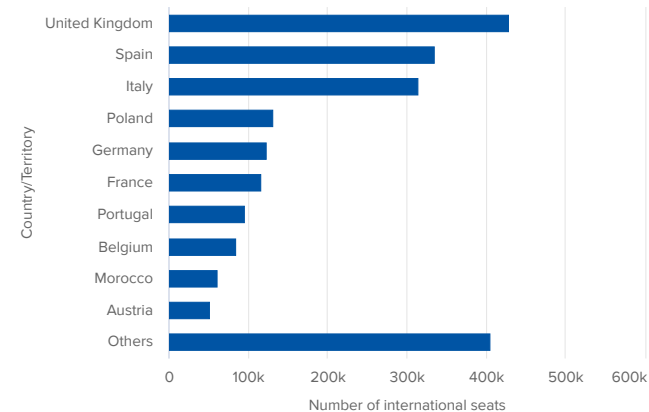
Week commencing 30-Jan-2023

Include home country/territory departures



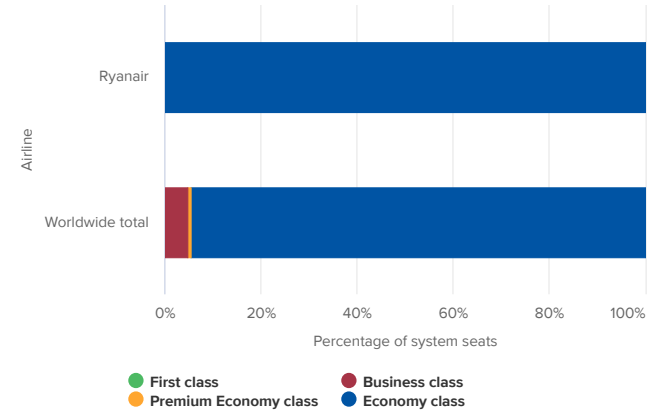
Source: CAPA - Centre for Aviation and OAG

**Ryanair international departing seats by country/territory**  
Week commencing 30-Jan-2023  
Include home country/territory departures



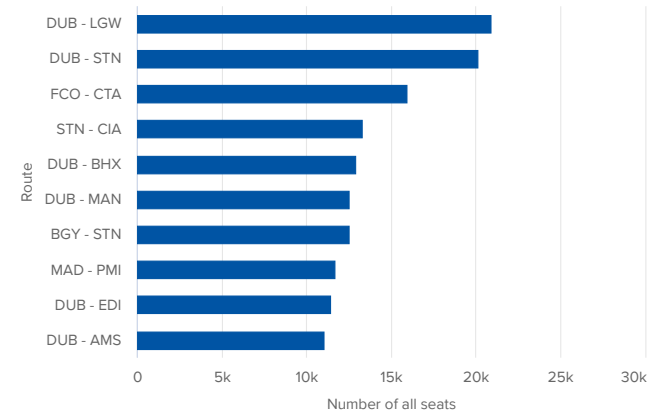
Source: CAPA - Centre for Aviation and OAG

**Ryanair system departing seats by class**  
Week commencing 30-Jan-2023



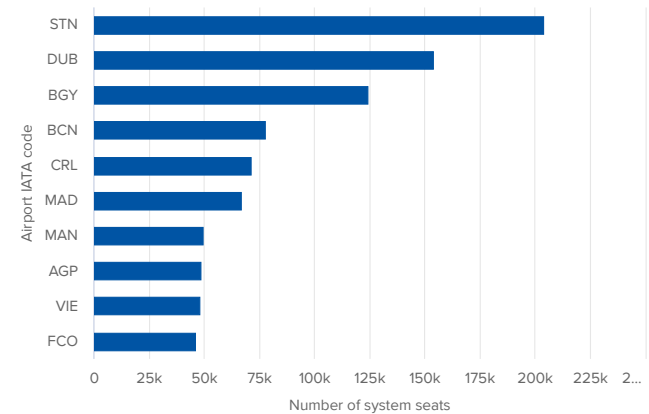
Source: CAPA - Centre for Aviation and OAG

**Ryanair top ten all seats by route**  
Week commencing 30-Jan-2023



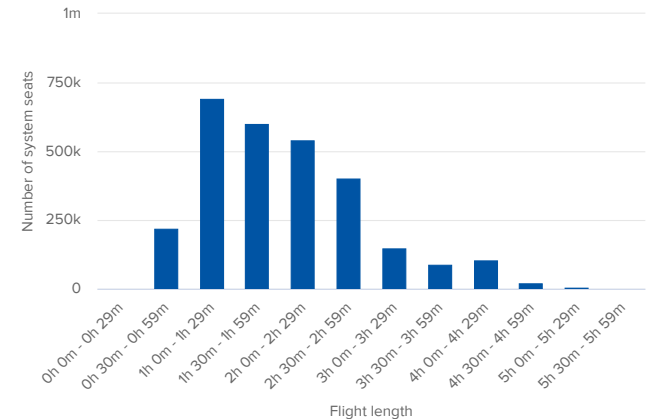
Source: CAPA - Centre for Aviation and OAG

**Ryanair top ten hubs/bases/stations by system seats**  
Week commencing 30-Jan-2023



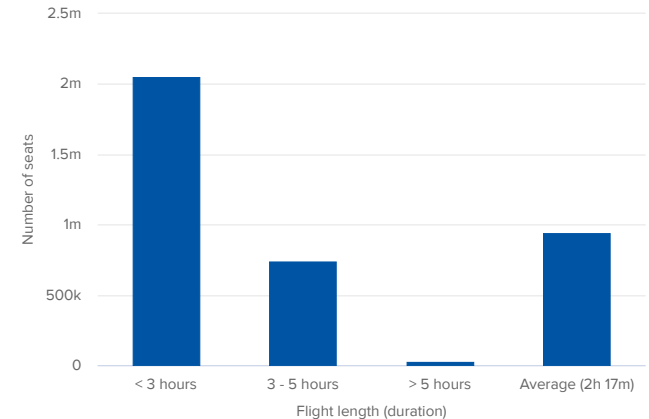
Source: CAPA - Centre for Aviation and OAG

**Ryanair system seats by length of flight**  
Week commencing 30-Jan-2023



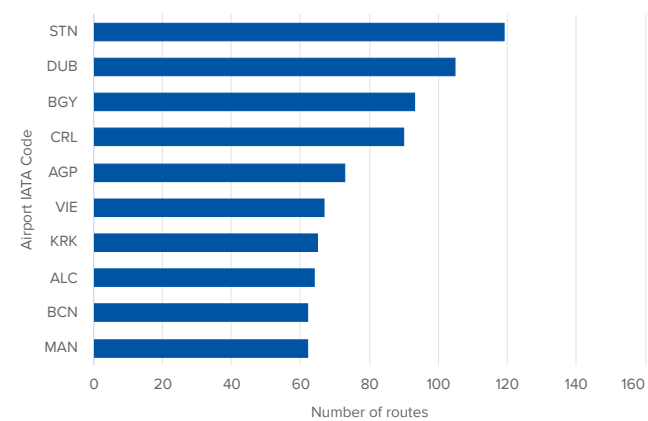
Source: CAPA - Centre for Aviation and OAG

**Ryanair average flight length by seats**  
Week commencing 30-Jan-2023



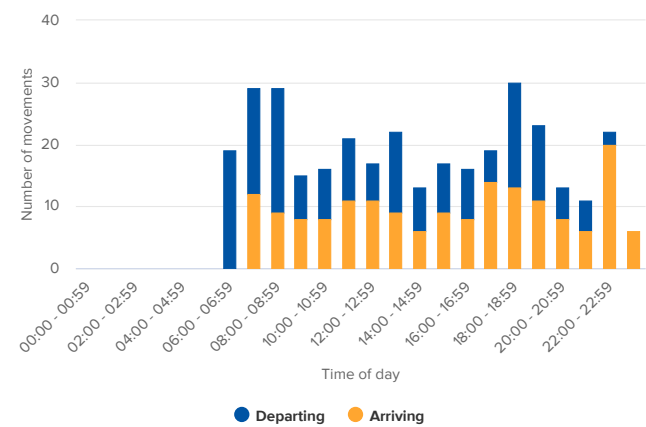
Source: CAPA - Centre for Aviation and OAG

Ryanair top ten routes by origin  
Week commencing 30-Jan-2023



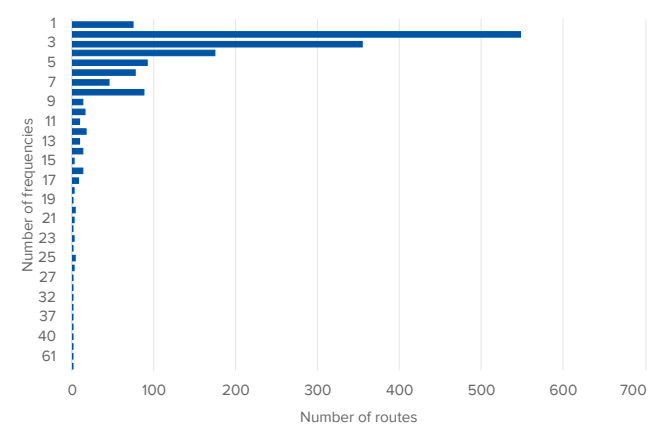
Source: CAPA - Centre for Aviation and OAG

Ryanair movements at London Stansted Airport  
during all times on 30-Jan-2023



Morning peak: 12:00am to 12:59am  
Afternoon peak: 12:00pm to 12:59pm  
Source: CAPA - Centre for Aviation and OAG

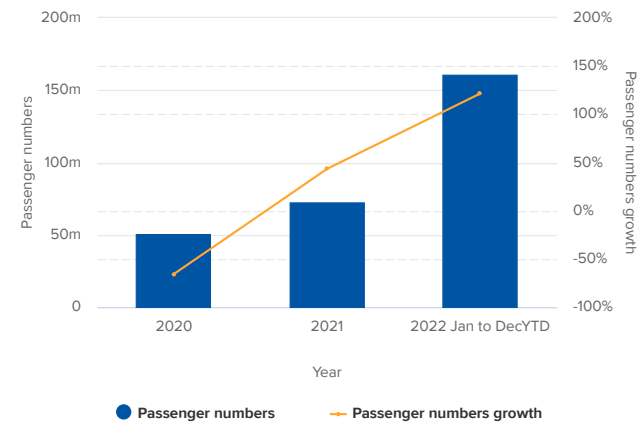
Ryanair total international passenger routes  
served by frequency per week  
Week commencing 30-Jan-2023



Source: CAPA - Centre for Aviation and OAG

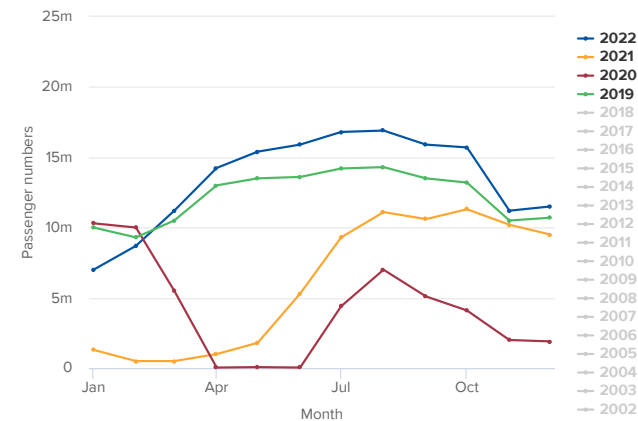
# Traffic

## Ryanair annual traffic: Passenger numbers from 2020 to 2022



Source: CAPA - Centre for Aviation and Ryanair reports  
Ryanair transported minimal traffic during Apr-Jun 2020 due to multiple EU Government flight bans and restrictions  
Ryanair traffic year ends in December

## Ryanair monthly traffic: Passenger numbers



Source: CAPA - Centre for Aviation and Ryanair reports  
Ryanair transported minimal traffic during Apr-Jun 2020 due to multiple EU Government flight bans and restrictions

# Financial

## Ryanair financials

Financial data	2019/20	2020/21	2021/22
Operating revenue	8.5b	1.6b	4.8b
Scheduled service	5.6b	1.0b	2.7b
Ancillary	2.9b	0.6b	2.1b
Operating costs	7.4b	2.5b	5.1b
Fuel and oil	2.8b	0.5b	1.7b
Airport and handling charges	1.1b	287.2m	0.8b
Staff costs	1.1b	472.2m	0.7b
Route charges	0.7b	187.3m	0.6b
Depreciation	0.7b	0.6b	0.7b
Marketing, distribution and other	0.6b	201.5m	411.3m
Maintenance, materials and repairs	256.4m	206.7m	255.7m
Aircraft rentals	38.2m	6.7m	0.0
Operating profit (loss)	1.1b	(0.8b)	(339.6m)
Net profit (loss)	0.6b	(1.0b)	(240.8m)
Total assets	14.7b	12.3b	15.1b
Cash and cash equivalents	2.6b	2.7b	2.7b
Total liabilities	9.8b	7.7b	9.6b

Source: CAPA - Centre for Aviation and Ryanair reports  
 Ryanair financial year ends in March  
 Values shown are in EUR

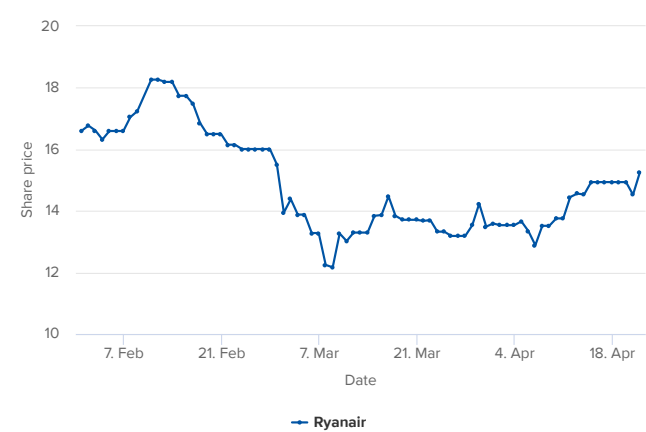


Ryanair financial data: Operating revenue from the year ending 2020 to 2022



Source: CAPA - Centre for Aviation and Ryanair reports  
Ryanair financial year ends in March  
Values shown are in EUR

Ryanair share price for the past 12 months



Source: CAPA - Centre for Aviation and stock exchanges  
Prices in this graph are displayed in EUR



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