



# Using rules for predicting future M&As

12.1.2022

# MOTIVATION

- **M&As** happen for a plethora of reasons
  - Financial features + text mainly capture growth, risk, etc.
- Commonly fail to capture other insights
  - A buyer tends to acquire **similar companies to prior M&As**
  - Specific **trends over a time-period** (dot-com rush, bio/pharma focus, SPACs, etc.)
- **Rules** application
  - Easy to **incorporate SMEs knowledge**
  - **Explainable** by design

# FRAMEWORK

→ Given a specific buyer and a year, find the most probable target companies

In BRAIN, use the M&As from the N previous years as evidence facts

→ Use a **Knowledge Graph** to model all known facts

- **Attributes** of companies (financial features, sectors, etc.)

- **Relations** between companies (past M&As, similarity, competitors, etc.)

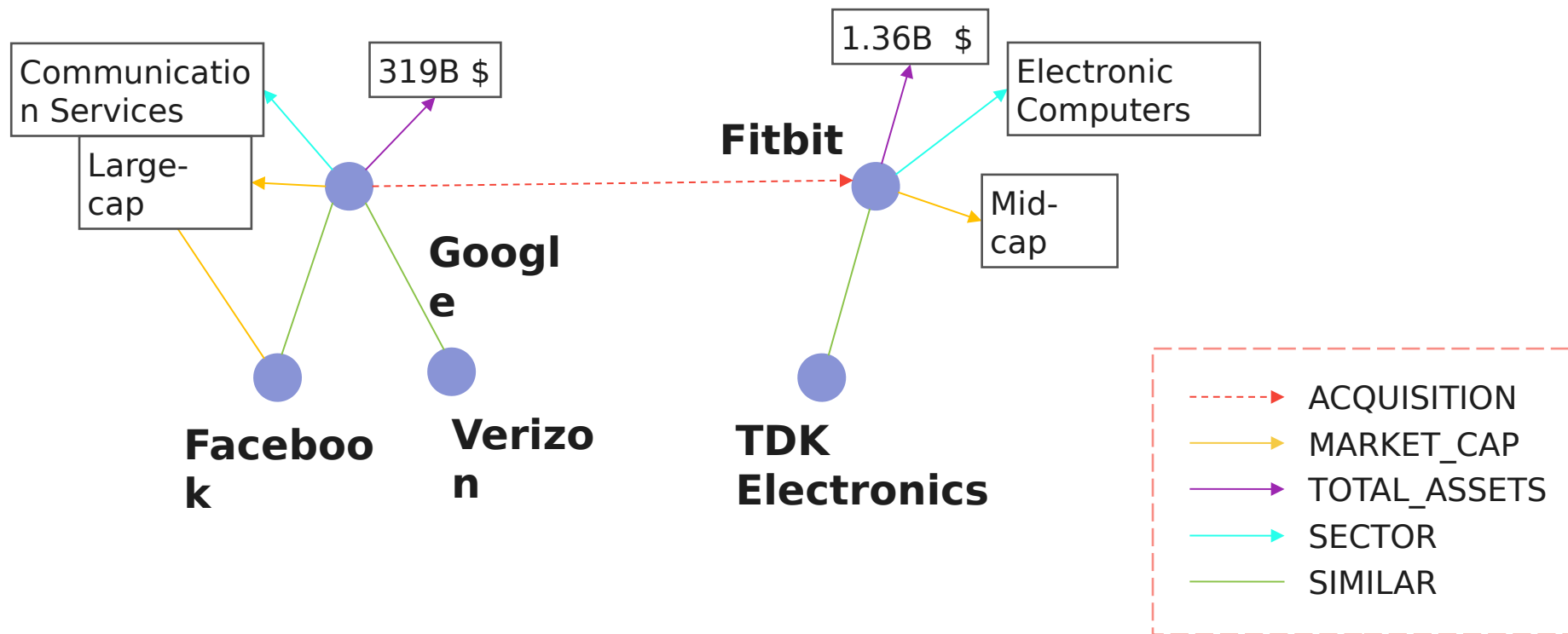
→ **Infer** missing links using the KG and the rules

- PSL (on hold)

- Path traversal heuristic => **Explanation** readily available

→ **App** for insights and EDA

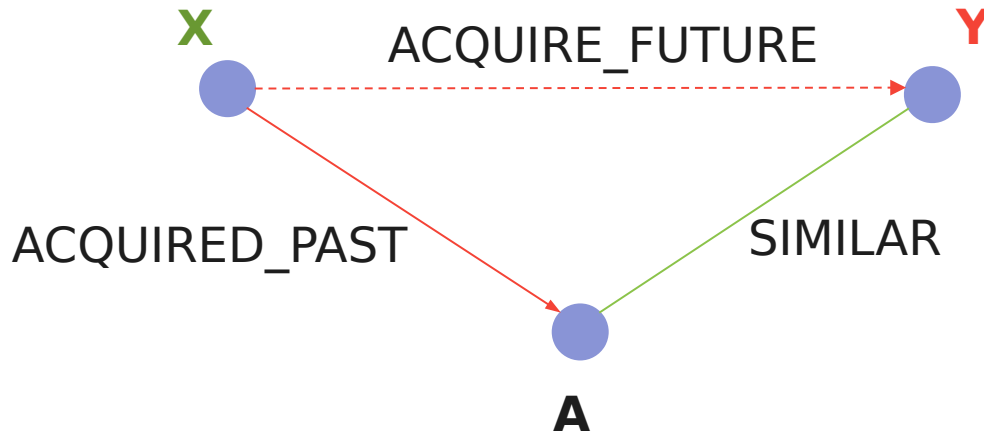
# Knowledge Graph



# Rules (1)

*"A buyer acquires similar companies to past targets"*

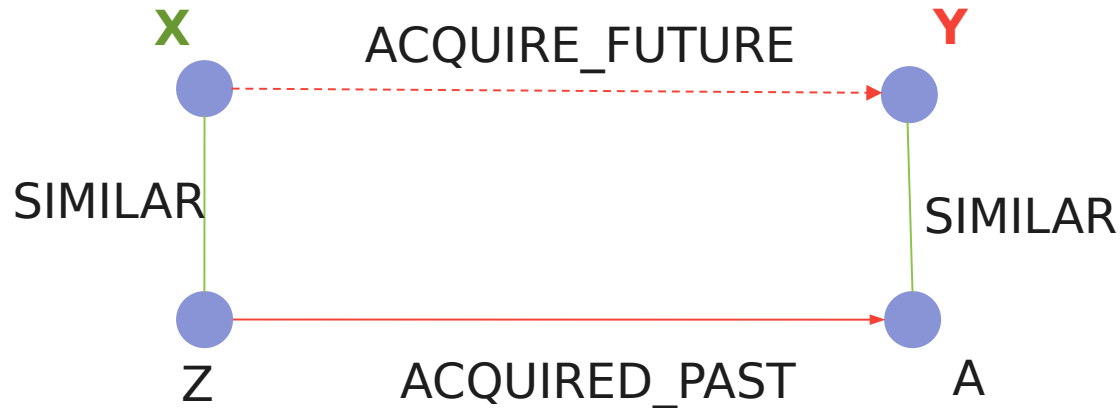
$\text{ACQUIRED\_PAST}(X, A) \wedge \text{SIMILAR}(A, Y) \Rightarrow \text{ACQUIRE\_FUTURE}(X, Y)$



# Rules (2)

*“Competing companies tend to acquire similar targets”*

$\text{SIMILAR}(X, Z) \wedge \text{ACQUIRED\_PAST}(Z, A) \wedge \text{SIMILAR}(A, Y) \Rightarrow \text{ACQUIRE\_FUTURE}(X, Y)$



# PIPELINE

1. A specific **test year** is selected (e.g. 2010)
2. M&As in the **previous 3 years** are used as **evidence** (e.g. 2007-2009)
3. The **KG is created** for the given test year
4. **Apply the rules for each buyer** from the buyer-target test pairs
5. **Rank candidate targets** for each buyer
6. Measure the **Hits@K** for each pair
7. **Repeat** steps 1 through 6 for all years
8. Report **aggregate** results over all years

# RESULTS

- We have 4.3K M&As from 2000-2020  
8K companies  
4 simple rules, based on prior acquisitions
- Predictions for 43% of the cases (no possible candidates generated for the rest)  
=> Due to rules being based on previous M&As
- Out of these, in 22% of the cases the correct solution was given as a candidate

Hits@1	Hits@10	Hits@100
10.38%	12.08%	43.47%



# CONCLUSIONS

→ **Proof-of-Concept** on a rule-based system for M&A prediction

Usefulness of **representing the data in a KG**

**Initial results** with a few hand-crafted rules

System with **explainable predictions**

**App** for EDA and demo purposes

→ More **expressive ruleset**

**Enrich the KG** with further information

Inference using **PSL**

**Constraints** on possible targets

**Combination** with **ML** models / **GNNs** on the KG



Thank you for the attention.