

# The Simplex method

# Introductory example

Maximize  $x_1 + x_2$

subject to  $-x_1 + x_2 \leq 1$

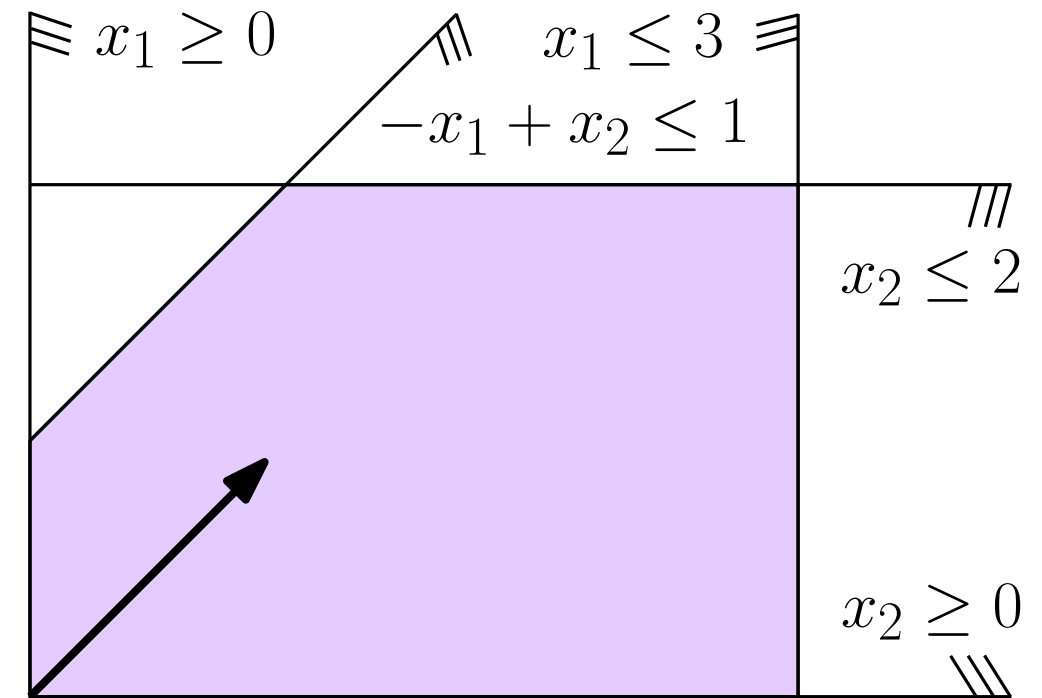
$$x_1 \leq 3$$

$$x_2 \leq 2$$

$$x_1, x_2 \geq 0$$

# Introductory example

Maximize  $x_1 + x_2$   
subject to  $-x_1 + x_2 \leq 1$   
 $x_1 \leq 3$   
 $x_2 \leq 2$   
 $x_1, x_2 \geq 0$



How to transform into equational form?

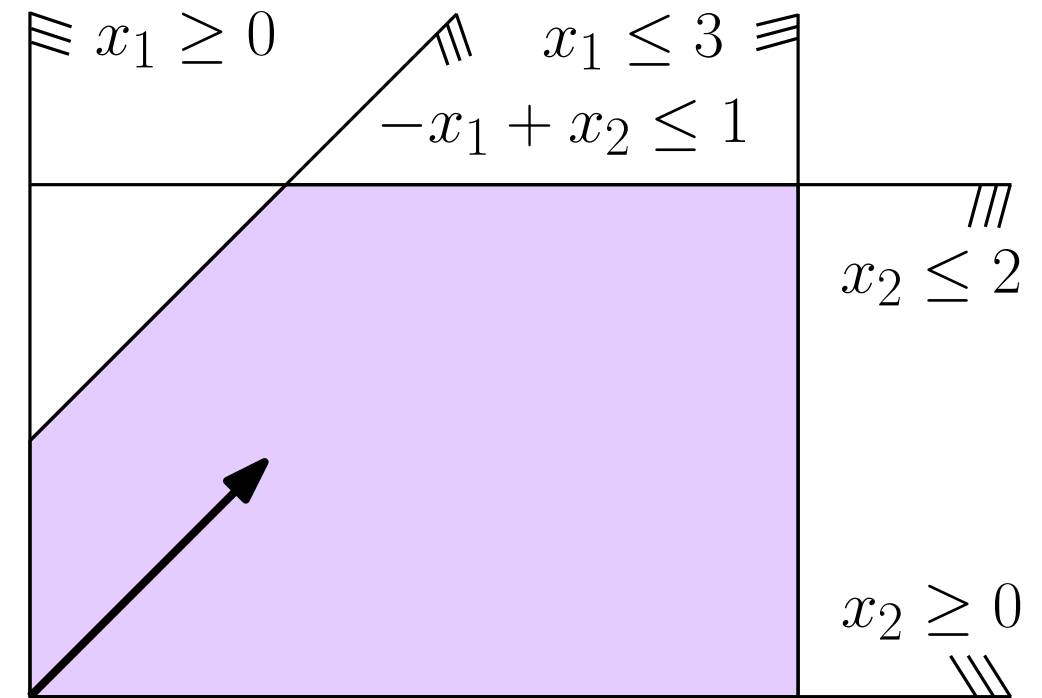
# Introductory example

Maximize  $x_1 + x_2$   
subject to  $-x_1 + x_2 \leq 1$   
 $x_1 \leq 3$   
 $x_2 \leq 2$   
 $x_1, x_2 \geq 0$

## Equational form

Maximize  $x_1 + x_2$   
subject to  $-x_1 + x_2 + x_3 = 1$   
 $x_1 + x_4 = 3$   
 $x_2 + x_5 = 2$   
 $x_1, x_2, x_3, x_4, x_5 \geq 0$

add slack  
variables



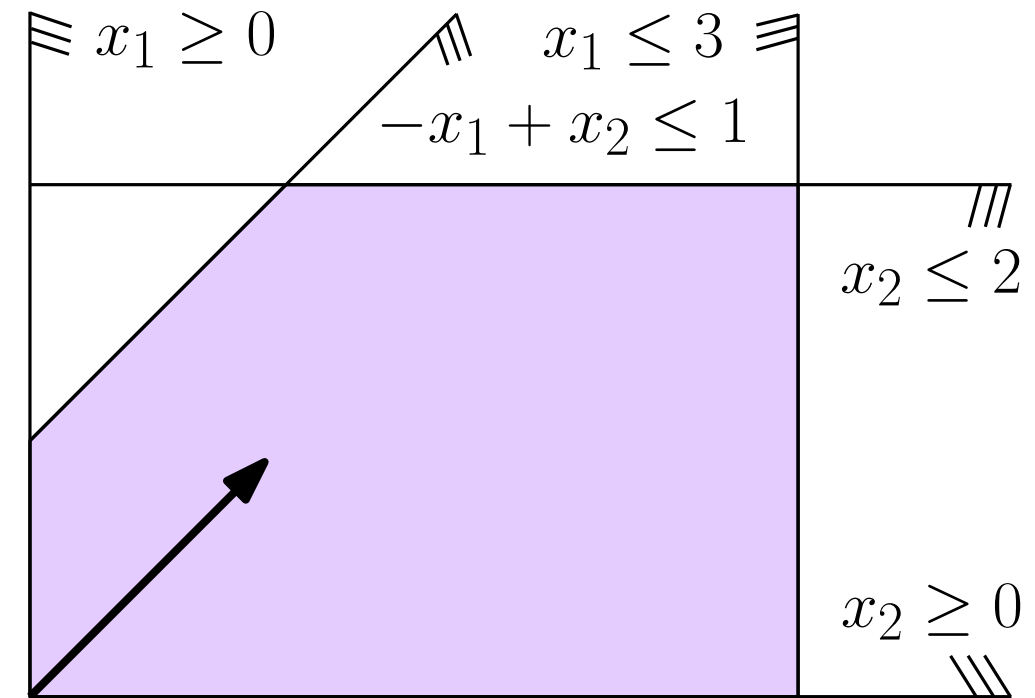
# Introductory example

$$\begin{array}{ll}\text{Maximize} & x_1 + x_2 \\ \text{subject to} & -x_1 + x_2 \leq 1 \\ & x_1 \leq 3 \\ & x_2 \leq 2 \\ & x_1, x_2 \geq 0\end{array}$$

## Equational form

$$\begin{array}{ll}\text{Maximize} & x_1 + x_2 \\ \text{subject to} & -x_1 + x_2 + x_3 = 1 \\ & x_1 + x_4 = 3 \\ & x_2 + x_5 = 2 \\ & x_1, x_2, x_3, x_4, x_5 \geq 0\end{array}$$

add slack  
variables



in matrix form

$$A = \begin{pmatrix} -1 & 1 & 1 & 0 & 0 \\ 1 & 0 & 0 & 1 & 0 \\ 0 & 1 & 0 & 0 & 1 \end{pmatrix}$$

$$c^T = (1, 1, 0, 0, 0), \quad b^T = (1, 3, 2)$$

# Introductory example - Simplex tableau A

## Simplex tableau A

$$x_3 = 1 + x_1 - x_2$$

$$x_4 = 3 - x_1$$

$$x_5 = 2 - x_2$$

---

$$z = x_1 + x_2$$

rewrite

## Equational form

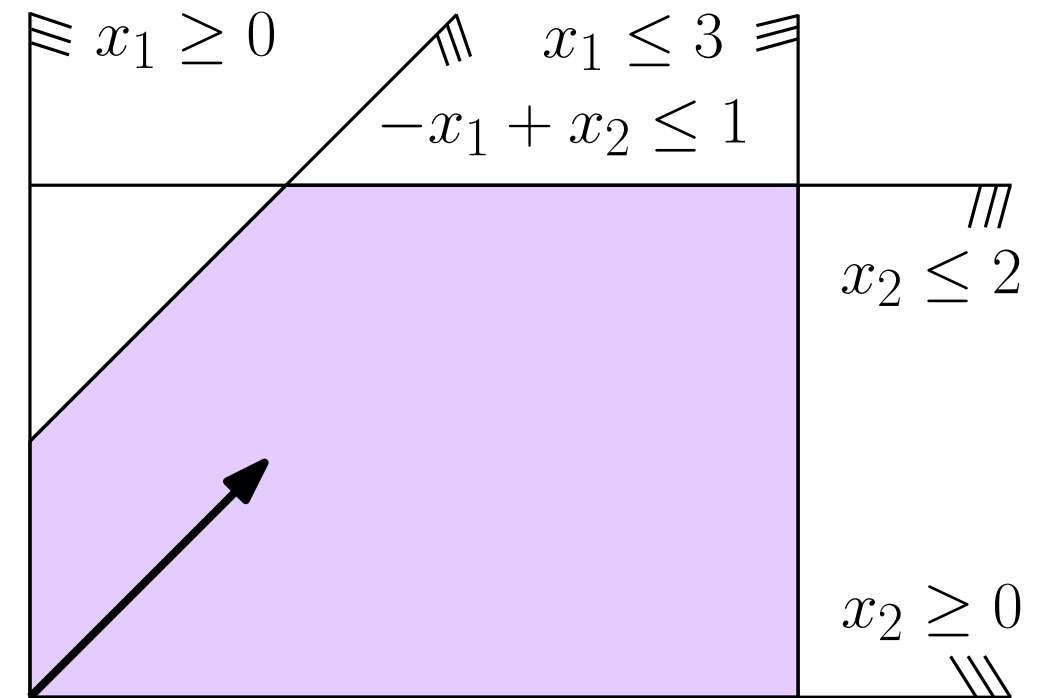
Maximize  $x_1 + x_2$

subject to  $-x_1 + x_2 + x_3 = 1$

$$x_1 + x_4 = 3$$

$$x_2 + x_5 = 2$$

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$



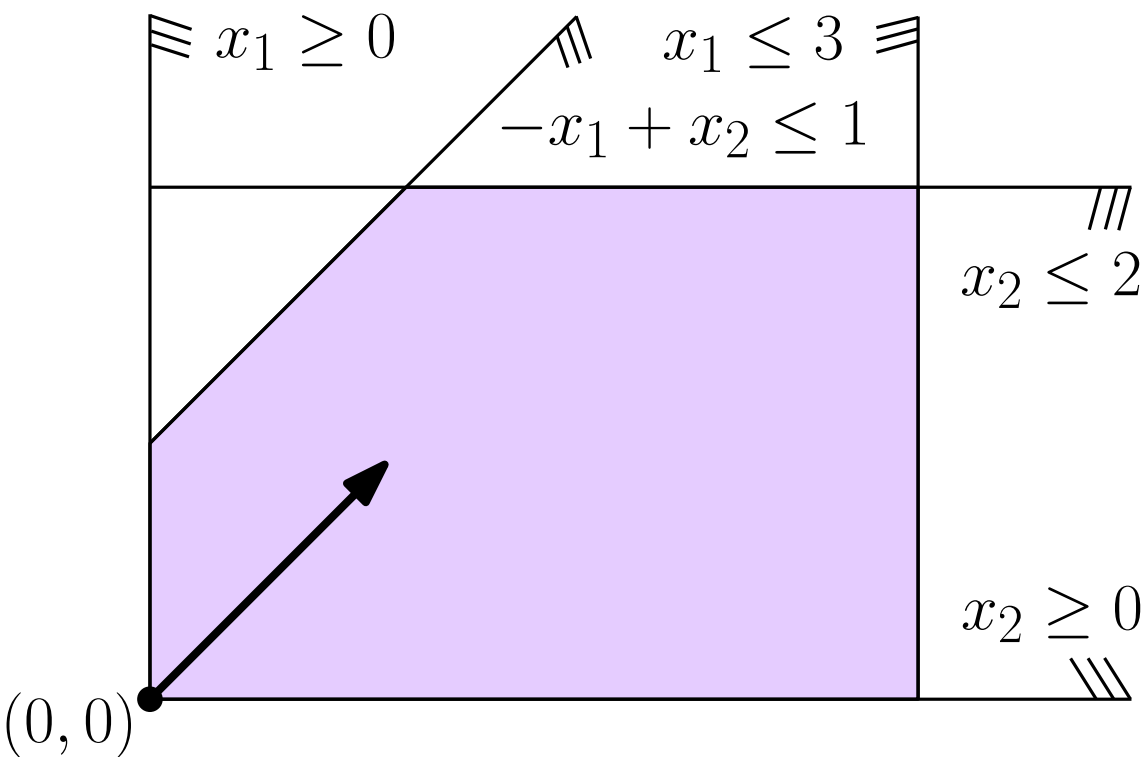
# Introductory example - Simplex tableau A

## Simplex tableau A

basic variables

$$\begin{array}{rcl} x_3 & = & 1 + x_1 - x_2 \\ x_4 & = & 3 - x_1 \\ x_5 & = & 2 \qquad - x_2 \end{array}$$

$$z = \underbrace{x_1 + x_2}_{\text{non-basic variables}}$$



Plug in  $x_1 = x_2 = 0$  to get a bfs with basis  $B = \{3, 4, 5\}$  and value  $z = 0$ .

↑  
basic feasible solution

# Introductory example - Simplex tableau A

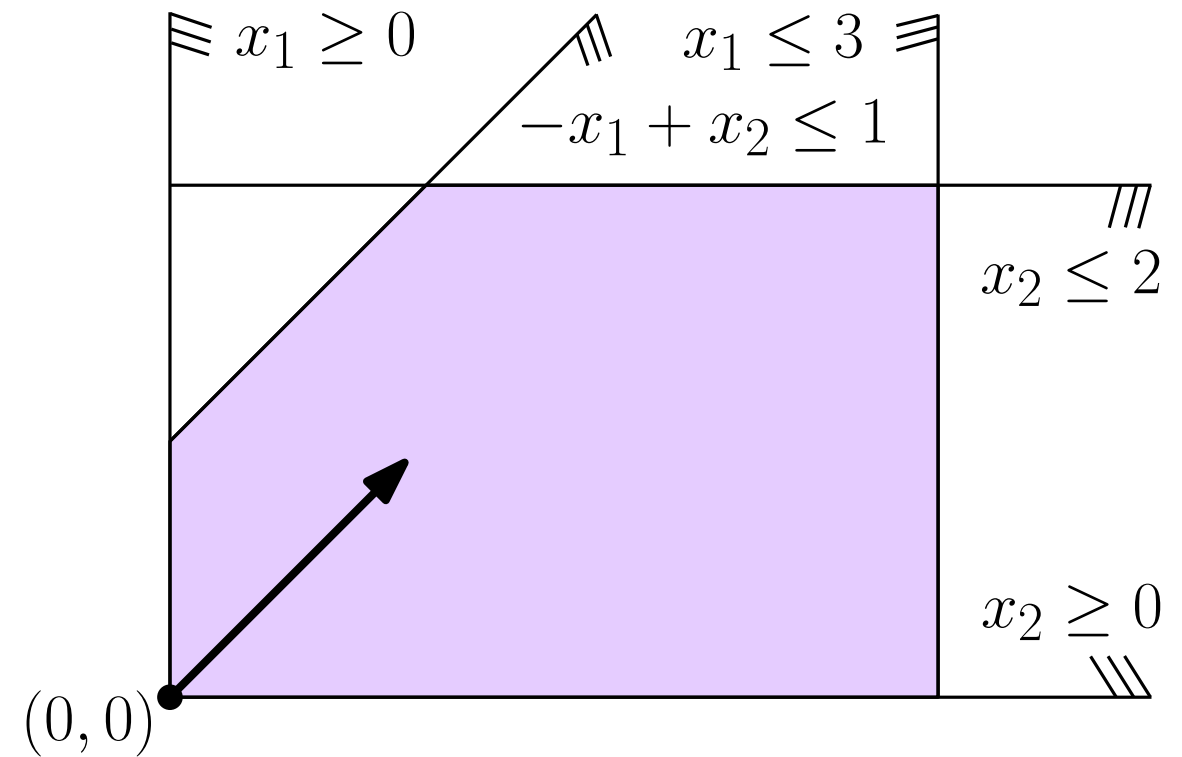
## Simplex tableau A

basic variables

$$\begin{array}{rcl} x_3 & = & 1 + x_1 - x_2 \\ x_4 & = & 3 - x_1 \\ x_5 & = & 2 \quad - x_2 \end{array}$$

---

$$z = \quad \underbrace{x_1 + x_2}_{\text{non-basic variables}}$$



Plug in  $x_1 = x_2 = 0$  to get a bfs with basis  $B = \{3, 4, 5\}$  and value  $z = 0$ .

How can we increase the objective value  $z$ ?



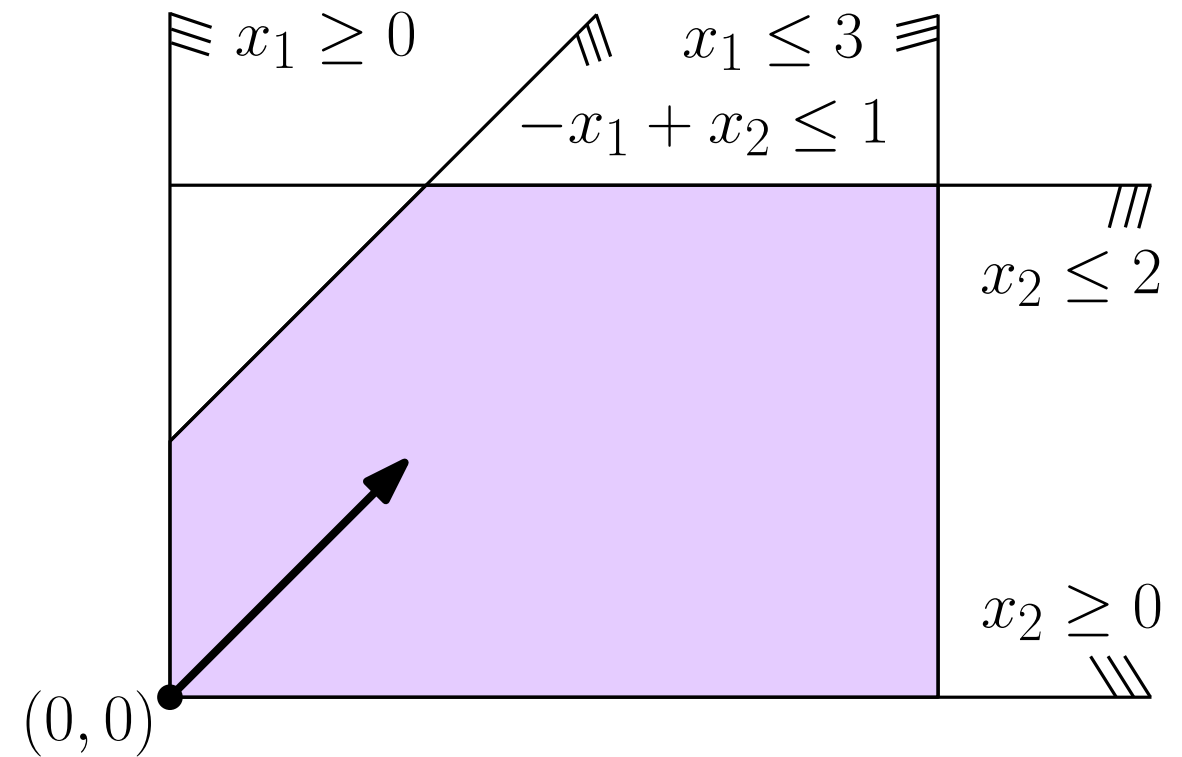
# Introductory example - Simplex tableau A

## Simplex tableau A

basic variables

$$\begin{array}{rcl} x_3 & = & 1 + x_1 - x_2 \\ x_4 & = & 3 - x_1 \\ x_5 & = & 2 \quad - x_2 \\ \hline z & = & x_1 + x_2 \end{array}$$

non-basic variables



Plug in  $x_1 = x_2 = 0$  to get a bfs with basis  $B = \{3, 4, 5\}$  and value  $z = 0$ .

Increase  $z$  by (arbitrarily) deciding to increase  $x_2$  while fixing  $x_1 = 0$ .

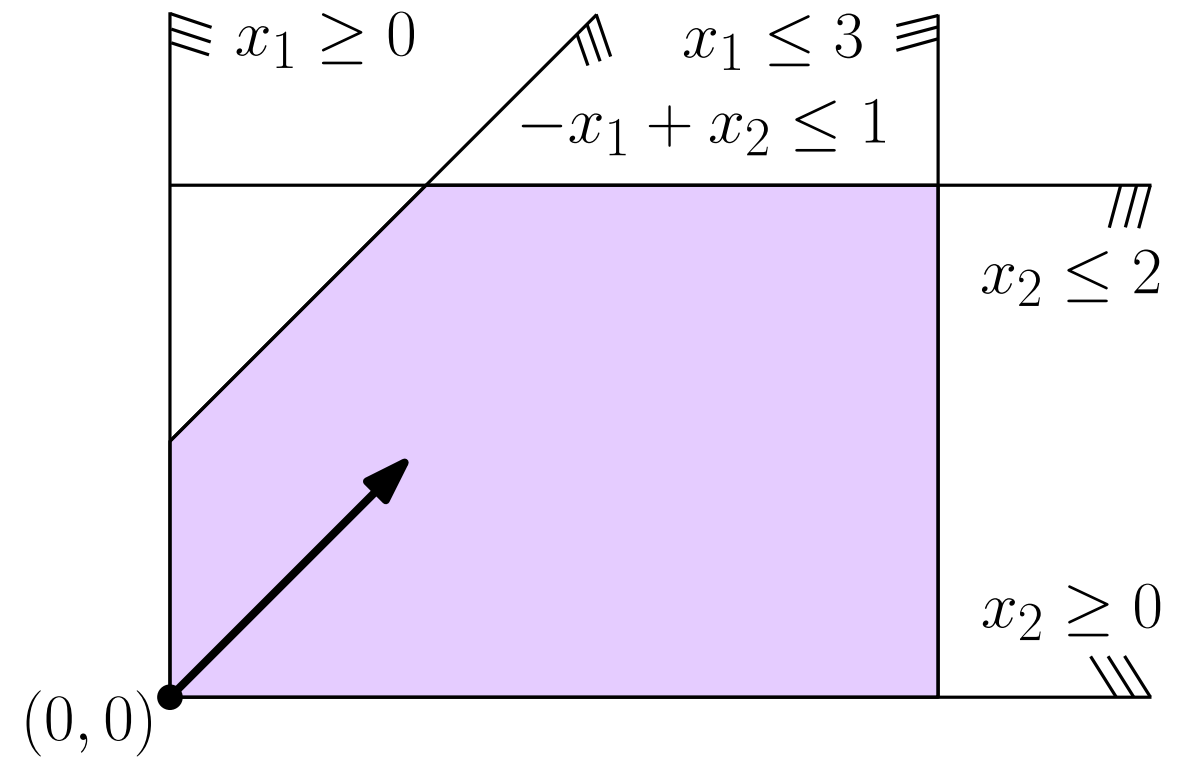
# Introductory example - Simplex tableau A

## Simplex tableau A

basic variables

$$\begin{array}{rcl} x_3 & = & 1 + x_1 - x_2 \\ x_4 & = & 3 - x_1 \\ x_5 & = & 2 \quad - x_2 \\ \hline z & = & x_1 + x_2 \end{array}$$

non-basic variables



Plug in  $x_1 = x_2 = 0$  to get a bfs with basis  $B = \{3, 4, 5\}$  and value  $z = 0$ .

Increase  $z$  by (arbitrarily) deciding to increase  $x_2$  while fixing  $x_1 = 0$ .

How much can we increase  $x_2$ ?

# Introductory example - Simplex tableau A

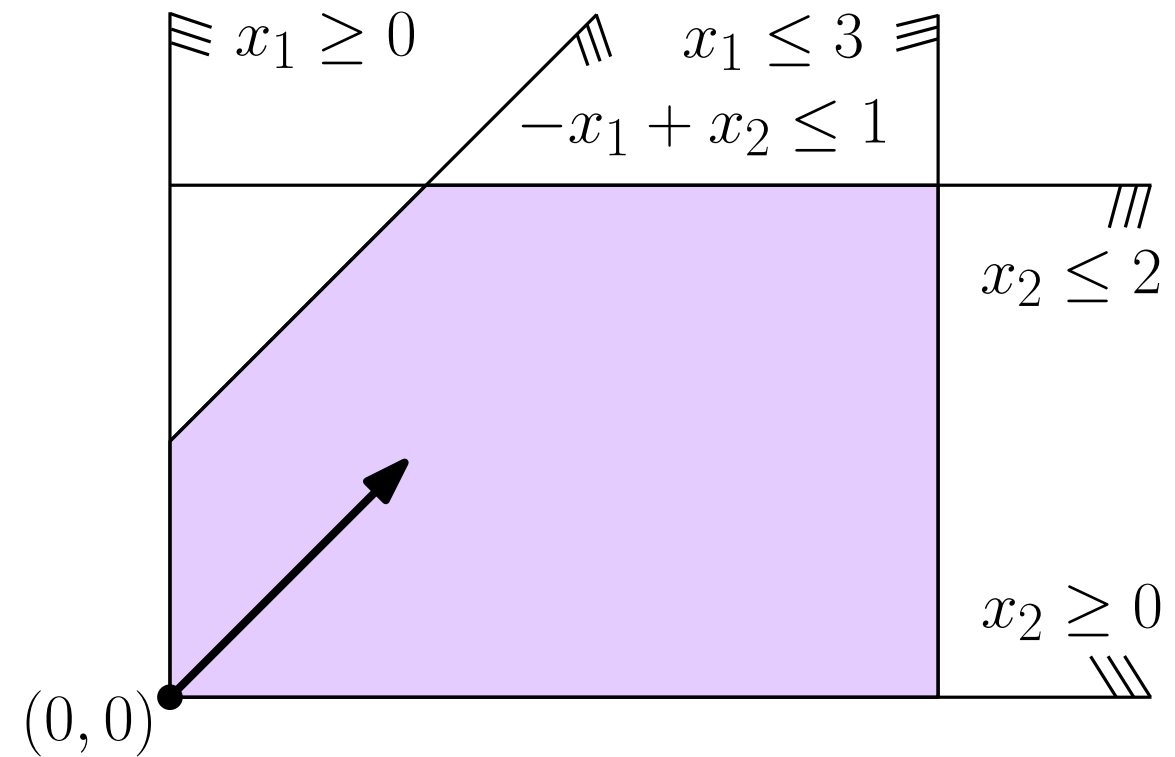
## Simplex tableau A

basic variables

$$\begin{array}{rcl} x_3 & = & 1 + x_1 - x_2 \\ x_4 & = & 3 - x_1 \\ x_5 & = & 2 - x_2 \end{array}$$

---

$$z = \underbrace{x_1 + x_2}_{\text{non-basic variables}}$$



Plug in  $x_1 = x_2 = 0$  to get a bfs with basis  $B = \{3, 4, 5\}$  and value  $z = 0$ .

Increase  $z$  by (arbitrarily) deciding to increase  $x_2$  while fixing  $x_1 = 0$ .

We are most limited by the equation  $x_3 = 1 + x_1 - x_2$ , which we can rewrite as  $x_2 = 1 + x_1 - x_3$ .

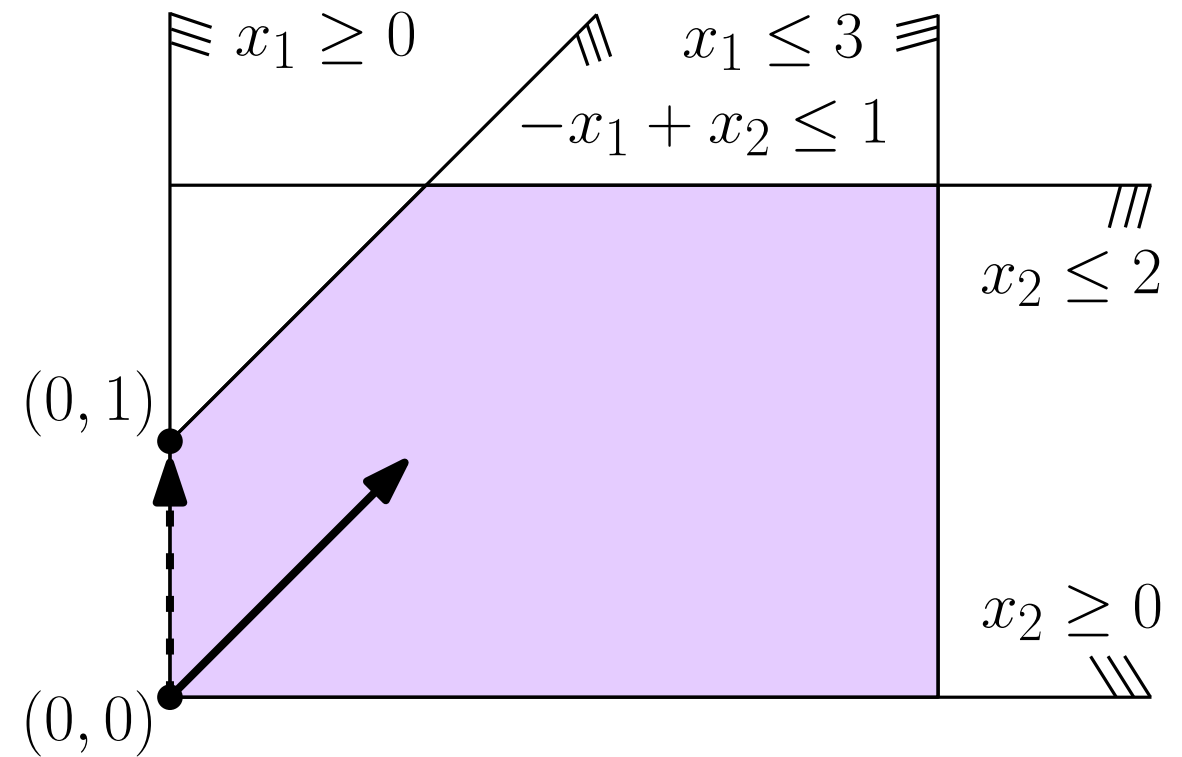
# Introductory example - Simplex tableau B

## Simplex tableau B

basic variables

$$\begin{array}{l} x_2 = 1 + x_1 - x_3 \\ x_4 = 3 - x_1 \\ x_5 = 1 - x_1 + x_3 \\ \hline z = 1 + 2x_1 - x_3 \end{array}$$

non-basic variables



Plug in  $x_1 = x_3 = 0$  to get a bfs with basis  $B = \{2, 4, 5\}$  and value  $z = 1$ .

# Introductory example - Simplex tableau B

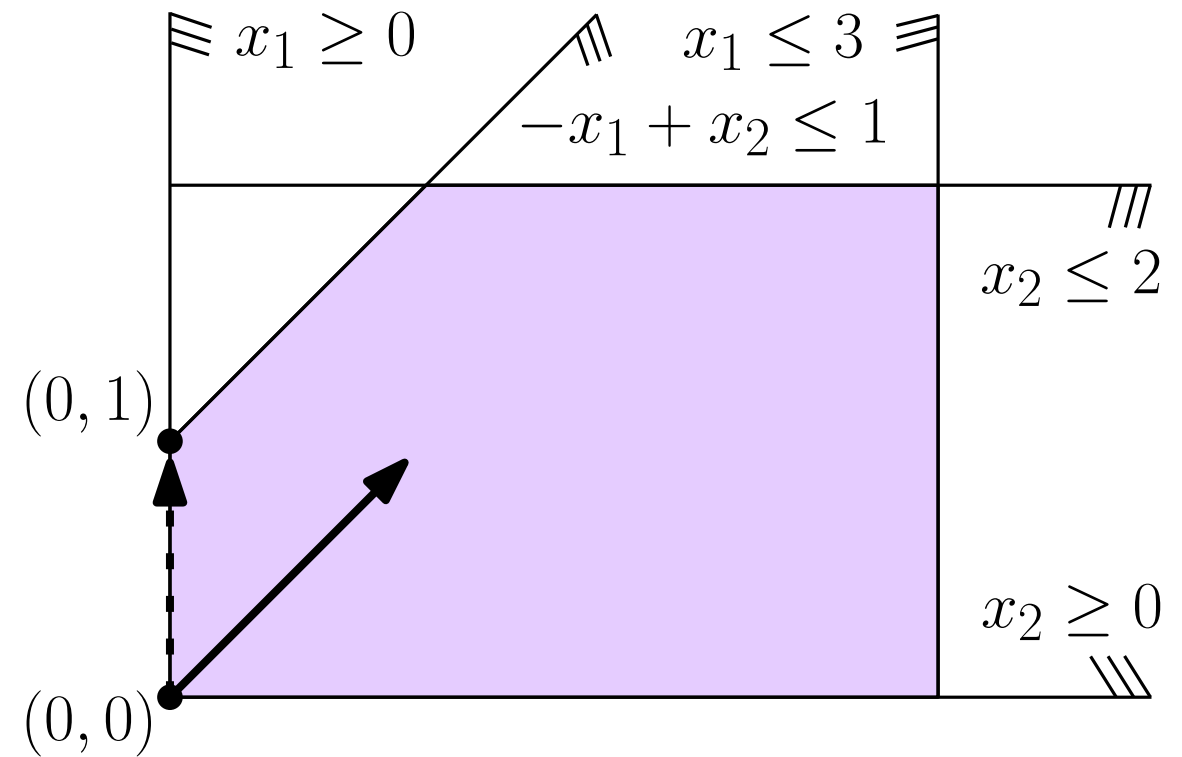
## Simplex tableau B

basic variables

$$\begin{cases} x_2 = 1 + x_1 - x_3 \\ x_4 = 3 - x_1 \\ x_5 = 1 - x_1 + x_3 \end{cases}$$

---

$$z = 1 + \underbrace{2x_1 - x_3}_{\text{non-basic variables}}$$



Plug in  $x_1 = x_3 = 0$  to get a bfs with basis  $B = \{2, 4, 5\}$  and value  $z = 1$ .

Which variable to increase next?

# Introductory example - Simplex tableau B

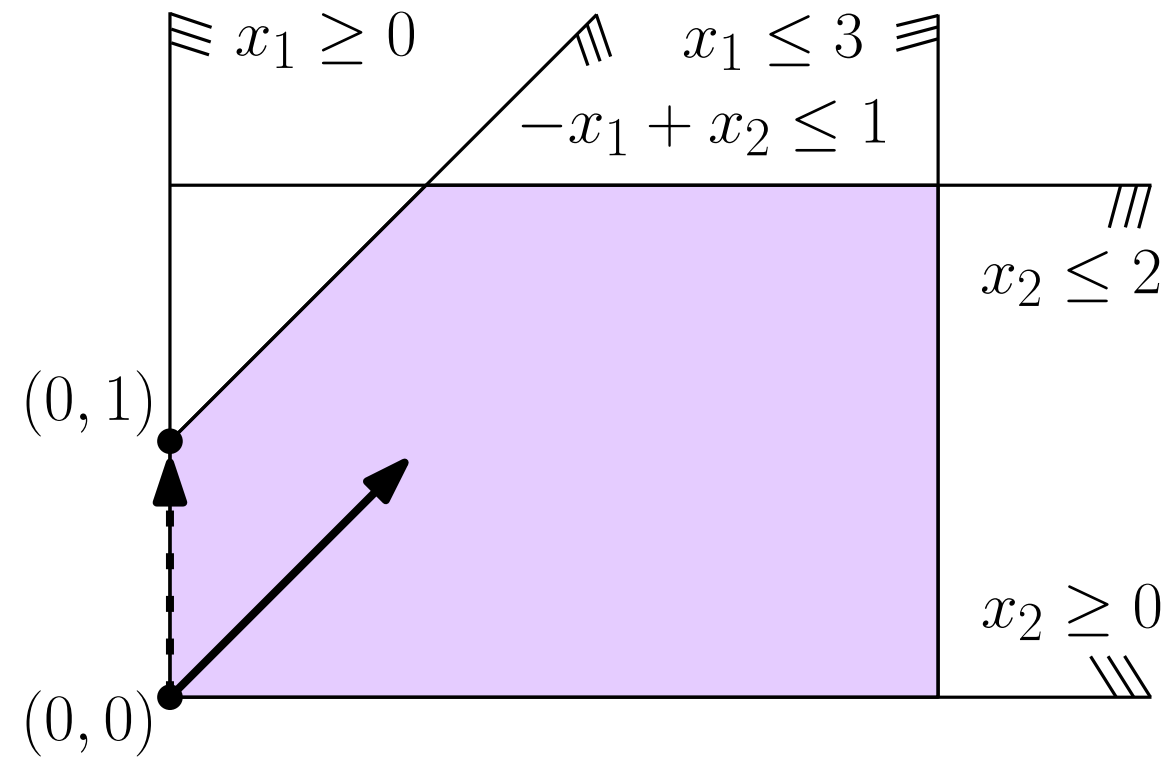
## Simplex tableau B

basic variables

$$\begin{cases} x_2 = 1 + x_1 - x_3 \\ x_4 = 3 - x_1 \\ x_5 = 1 - x_1 + x_3 \end{cases}$$

---

$$z = 1 + \underbrace{2x_1 - x_3}_{\text{non-basic variables}}$$



Plug in  $x_1 = x_3 = 0$  to get a bfs with basis  $B = \{2, 4, 5\}$  and value  $z = 1$ .

Next increase  $z$  by increasing  $x_1$ .

We are limited by the equation  $x_5 = 1 - x_1 + x_3$ , which we can rewrite as  $x_1 = 1 + x_3 - x_5$ .

# Introductory example - Simplex tableau C

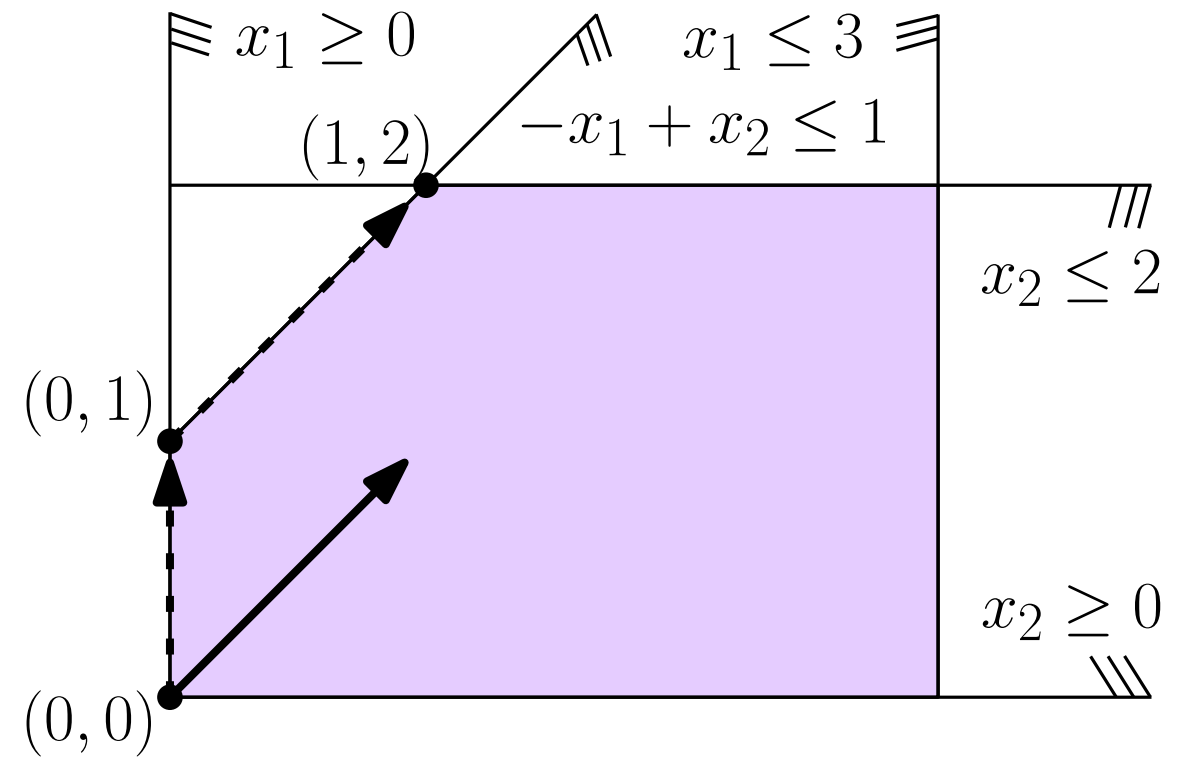
## Simplex tableau C

basic variables

$$\begin{cases} x_1 = 1 + x_3 - x_5 \\ x_2 = 2 - x_5 \\ x_4 = 2 - x_3 + x_5 \end{cases}$$

---

$$z = 3 + \underbrace{x_3 - 2x_5}_{\text{non-basic variables}}$$



Plug in  $x_3 = x_5 = 0$  to get a bfs with basis  $B = \{1, 2, 4\}$  and value  $z = 3$ .

# Introductory example - Simplex tableau C

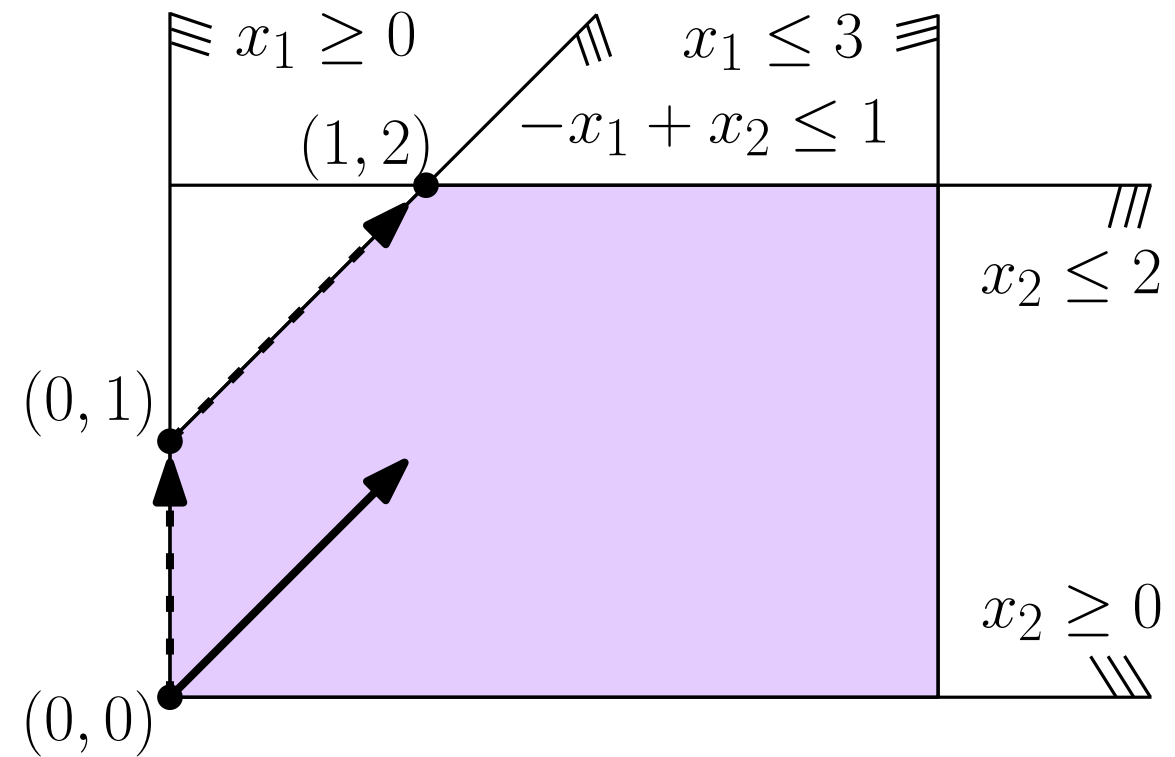
## Simplex tableau C

basic variables

$$\begin{cases} x_1 = 1 + x_3 - x_5 \\ x_2 = 2 - x_5 \\ x_4 = 2 - x_3 + x_5 \end{cases}$$

---

$$z = 3 + \underbrace{x_3 - 2x_5}_{\text{non-basic variables}}$$



Plug in  $x_3 = x_5 = 0$  to get a bfs with basis  $B = \{1, 2, 4\}$  and value  $z = 3$ .

Increase  $z$  by increasing  $x_3$ .

We are limited by the equation  $x_4 = 2 - x_3 + x_5$ ,  
which we can rewrite as  $x_3 = 2 - x_4 + x_5$ .



# Introductory example - Simplex tableau D

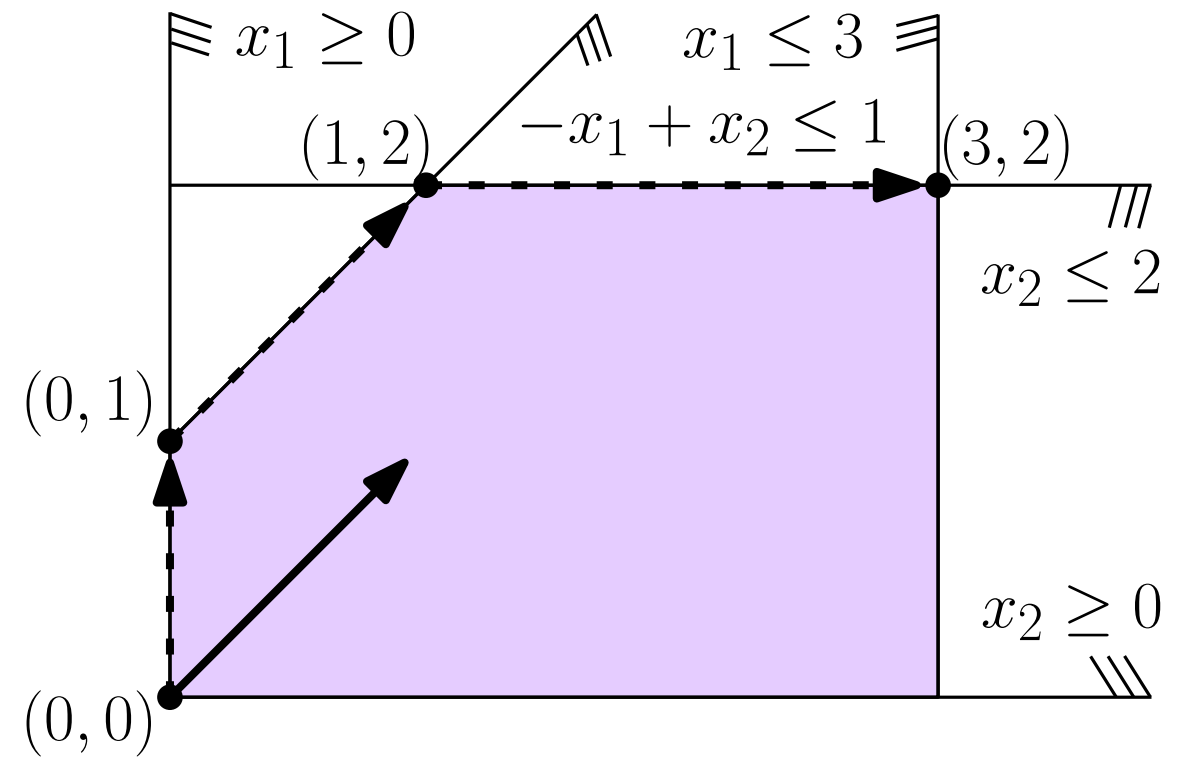
## Simplex tableau D

basic variables

$$\begin{cases} x_1 = 3 - x_4 \\ x_2 = 2 - x_5 \\ x_3 = 2 - x_4 + x_5 \end{cases}$$

---

$$z = 5 - \underbrace{x_4 - x_5}_{\text{non-basic variables}}$$



Plug in  $x_4 = x_5 = 0$  to get a bfs with basis  $B = \{1, 2, 3\}$  and value  $z = 5$ .

# Introductory example - Simplex tableau D

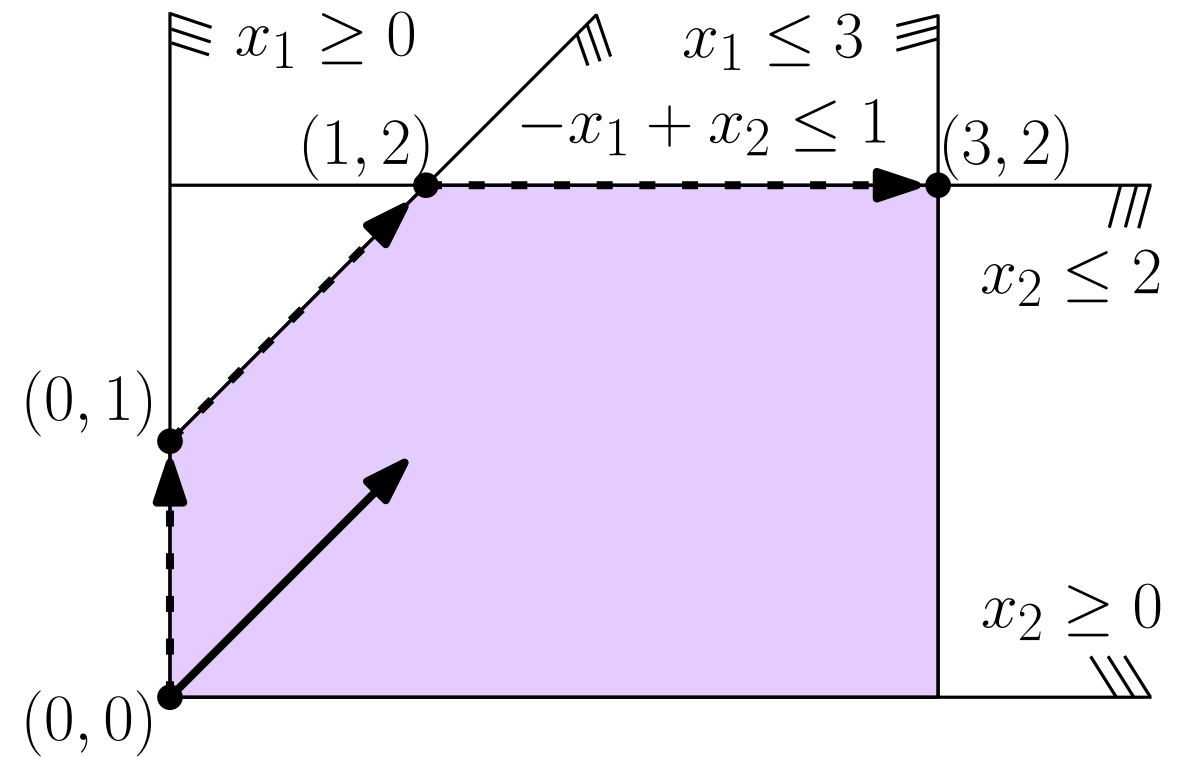
## Simplex tableau D

basic variables

$$\begin{cases} x_1 = 3 - x_4 \\ x_2 = 2 - x_5 \\ x_3 = 2 - x_4 + x_5 \end{cases}$$

---

$$z = 5 - \underbrace{x_4 - x_5}_{\text{non-basic variables}}$$



Plug in  $x_4 = x_5 = 0$  to get a bfs with basis  $B = \{1, 2, 3\}$  and value  $z = 5$ .

Can we increase  $z$  further?

# Introductory example - Simplex tableau D

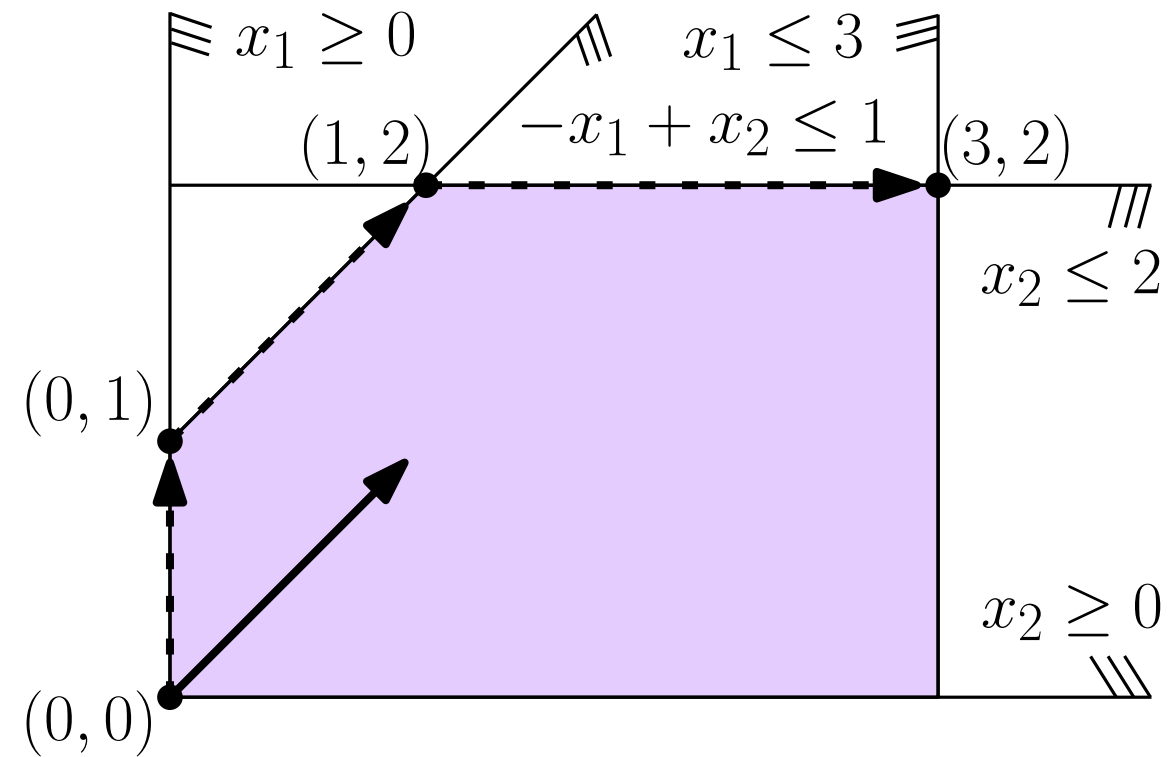
## Simplex tableau D

basic variables

$$\begin{cases} x_1 = 3 - x_4 \\ x_2 = 2 - x_5 \\ x_3 = 2 - x_4 + x_5 \end{cases}$$

---

$$z = 5 - \underbrace{x_4 - x_5}_{\text{non-basic variables}}$$



Plug in  $x_4 = x_5 = 0$  to get a bfs with basis  $B = \{1, 2, 3\}$  and value  $z = 5$ .

This is optimal, and moreover gives a proof of optimality, since any feasible solution satisfies  $z = 5 - x_4 - x_5$  with  $x_4, x_5 \geq 0$ .

# Introductory example - Simplex tableau D

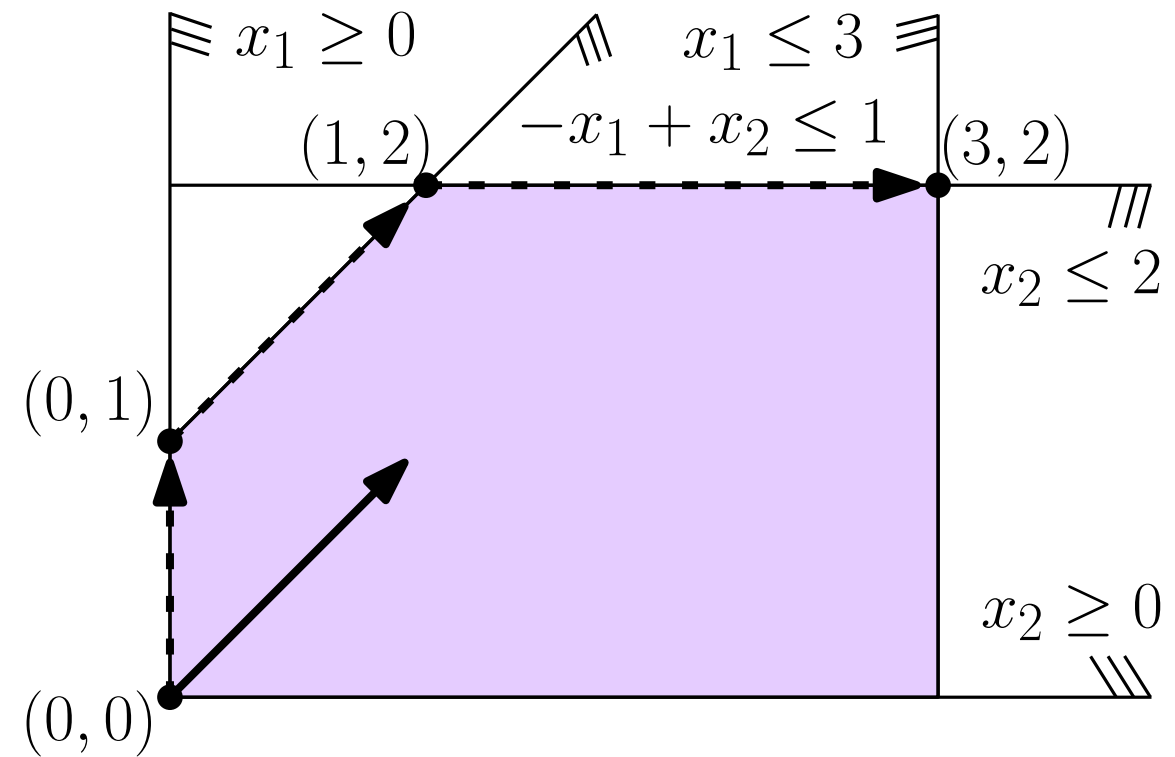
## Simplex tableau D

basic variables

$$\begin{cases} x_1 = 3 - x_4 \\ x_2 = 2 - x_5 \\ x_3 = 2 - x_4 + x_5 \end{cases}$$

---

$$z = 5 - \underbrace{x_4 - x_5}_{\text{non-basic variables}}$$



Plug in  $x_4 = x_5 = 0$  to get a bfs with basis  $B = \{1, 2, 3\}$  and value  $z = 5$ .

This is optimal, and moreover gives a proof of optimality, since any feasible solution satisfies  $z = 5 - x_4 - x_5$  with  $x_4, x_5 \geq 0$ .

**Remark:** Pictures should really be in  $\mathbb{R}^5$ , not  $\mathbb{R}^2$ .

# Introductory example - Simplex tableau D

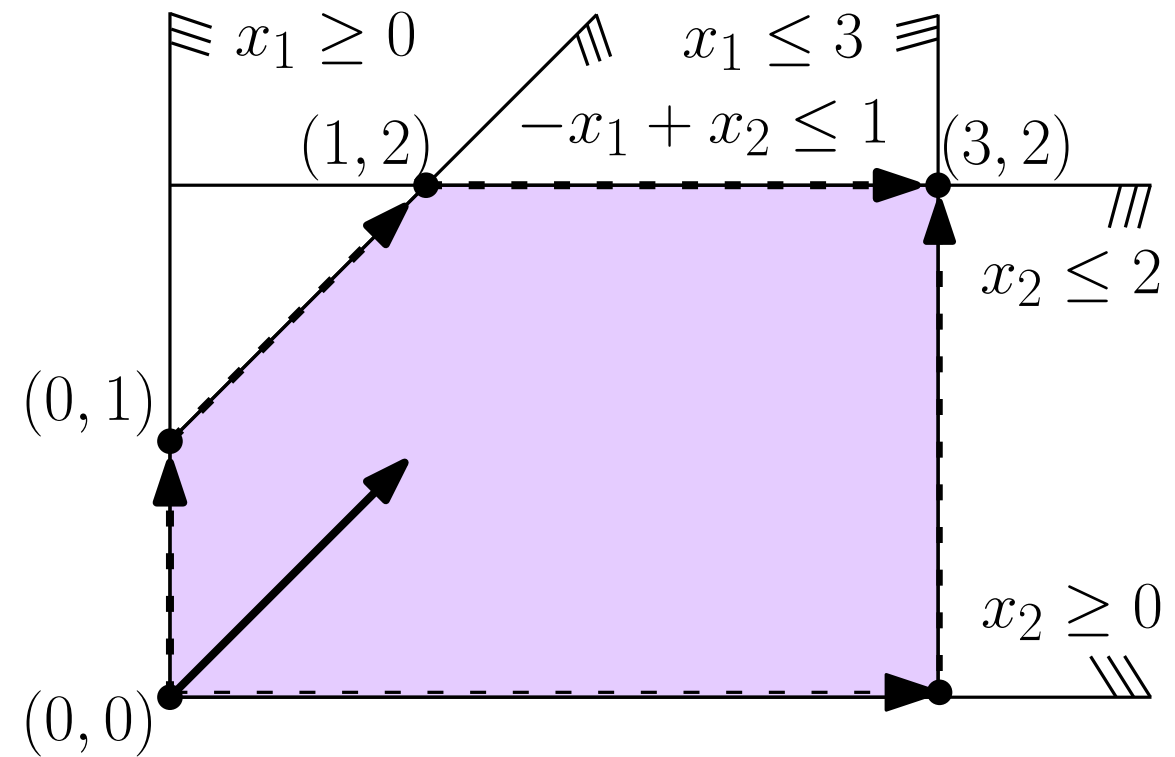
## Simplex tableau D

basic variables

$$\begin{cases} x_1 = 3 - x_4 \\ x_2 = 2 - x_5 \\ x_3 = 2 - x_4 + x_5 \end{cases}$$

---

$$z = 5 - \underbrace{x_4 - x_5}_{\text{non-basic variables}}$$



Plug in  $x_4 = x_5 = 0$  to get a bfs with basis  $B = \{1, 2, 3\}$  and value  $z = 5$ .

This is optimal, and moreover gives a proof of optimality, since any feasible solution satisfies  $z = 5 - x_4 - x_5$  with  $x_4, x_5 \geq 0$ .

**Remark:** Pictures should really be in  $\mathbb{R}^5$ , not  $\mathbb{R}^2$ .

**Remark:** We would have needed fewer steps if we had first pivoted over  $x_1$ .

# Introductory example - Question

## Simplex tableau A

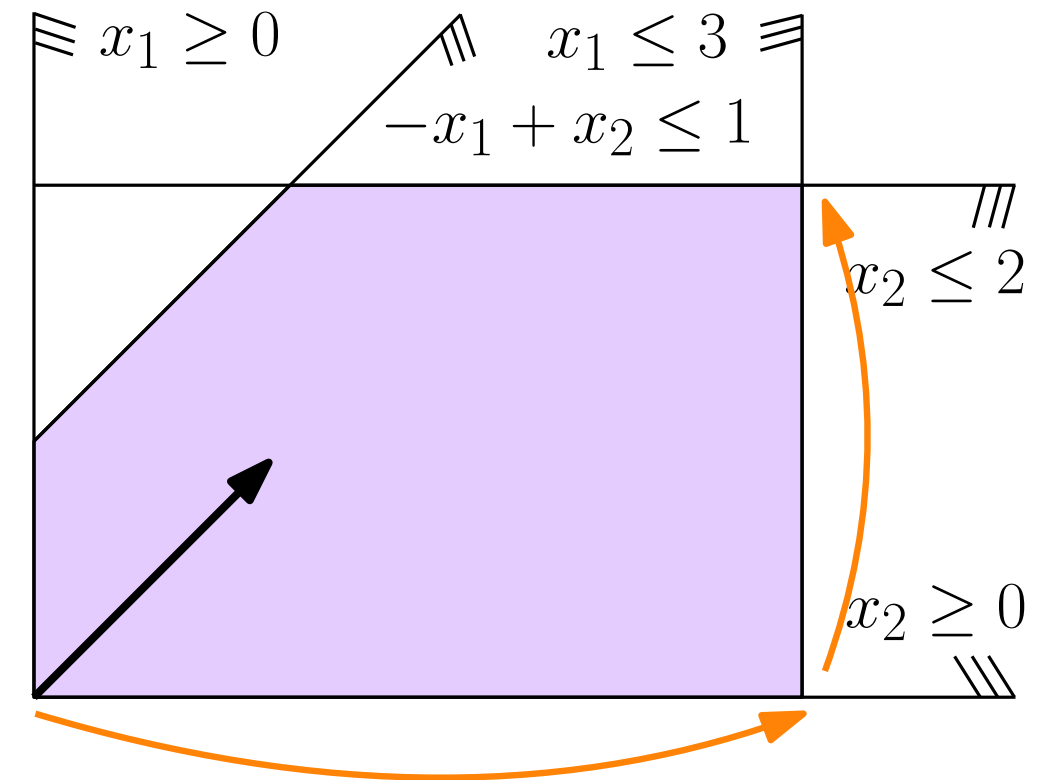
$$x_3 = 1 + x_1 - x_2$$

$$x_4 = 3 - x_1$$

$$x_5 = 2 - x_2$$

---

$$z = x_1 + x_2$$



Which Simplex tableau do we get if we increase  $x_1$  first?

Which do we get in the second step?

# Introductory example - Question

## Simplex tableau A

$$x_3 = 1 + x_1 - x_2$$

$$x_4 = 3 - x_1$$

$$x_5 = 2 - x_2$$

---


$$z = x_1 + x_2$$



## Simplex tableau B'

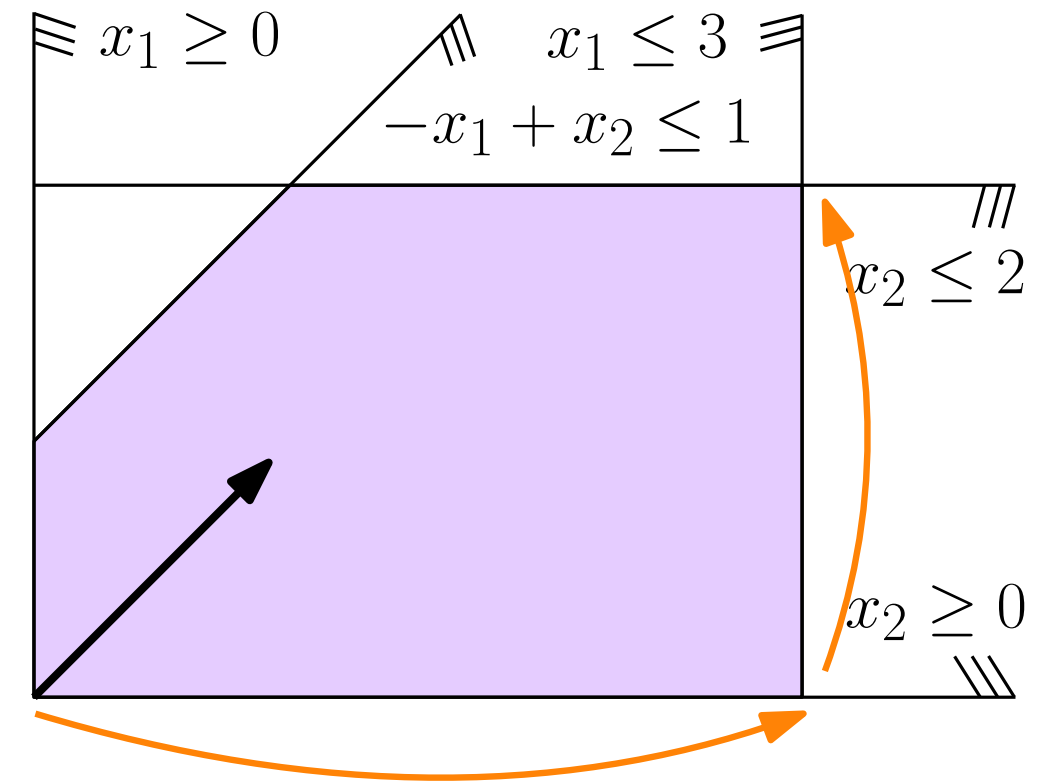
$$x_1 = 3 - x_4$$

$$x_3 = 4 - x_2 - x_4$$

$$x_5 = 2 - x_2$$

---


$$z = 3 + x_2 - x_4$$



# Introductory example - Question

## Simplex tableau A

$$\begin{array}{rcl}
 x_3 & = & 1 + x_1 - x_2 \\
 x_4 & = & 3 - x_1 \\
 x_5 & = & 2 - x_2 \\
 \hline
 z & = & x_1 + x_2
 \end{array}$$



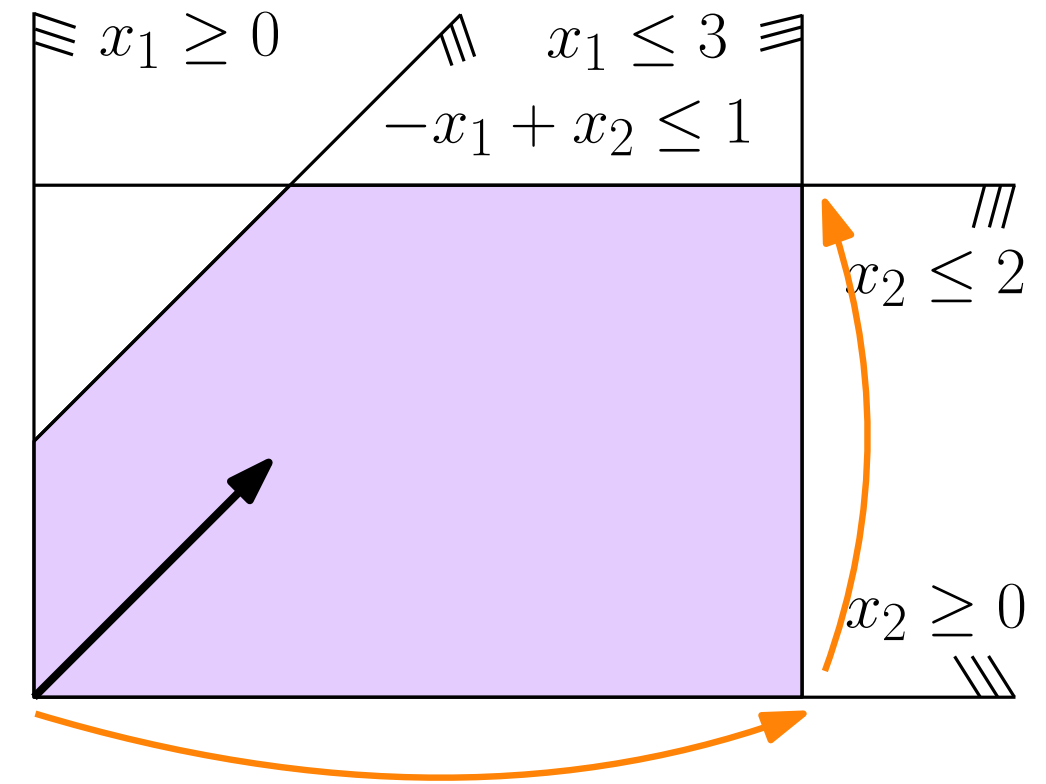
## Simplex tableau B'

$$\begin{array}{rcl}
 x_1 & = & 3 - x_4 \\
 x_3 & = & 4 - x_2 - x_4 \\
 x_5 & = & 2 - x_2 \\
 \hline
 z & = & 3 + x_2 - x_4
 \end{array}$$



## Simplex tableau C'

$$\begin{array}{rcl}
 x_1 & = & 3 - x_4 \\
 x_2 & = & 2 - x_5 \\
 x_3 & = & 2 - x_4 + x_5 \\
 \hline
 z & = & 5 - x_4 - x_5
 \end{array}$$





# Exception Handling

# Exception handling

Maximize  $x_1$

subject to:  $x_1 - x_2 \leq 1$

$$-x_1 + x_2 \leq 2$$

$$x_1, x_2 \geq 0$$

# Exception handling

Maximize  $x_1$

subject to:  $x_1 - x_2 \leq 1$

$-x_1 + x_2 \leq 2$

$x_1, x_2 \geq 0$

add slack  
variables →

## Equational form

Maximize  $x_1$

subject to:  $x_1 - x_2 + x_3 = 1$

$-x_1 + x_2 + x_4 = 2$

$x_1, x_2, x_3, x_4 \geq 0$

# Exception handling

Maximize  $x_1$

subject to:  $x_1 - x_2 \leq 1$

$-x_1 + x_2 \leq 2$

$x_1, x_2 \geq 0$

**Simplex tableau**

$$x_3 = 1 - x_1 + x_2$$

$$x_4 = 2 + x_1 - x_2$$

---

$$z = x_1$$

**Equational form**

Maximize  $x_1$

subject to:  $x_1 - x_2 + x_3 = 1$

$-x_1 + x_2 + x_4 = 2$

$x_1, x_2, x_3, x_4 \geq 0$

add slack  
variables →

rewrite ↙

# Exception handling

Maximize  $x_1$

subject to:  $x_1 - x_2 \leq 1$

$$-x_1 + x_2 \leq 2$$

$$x_1, x_2 \geq 0$$

## Equational form

Maximize  $x_1$

subject to:  $x_1 - x_2 + x_3 = 1$

$$-x_1 + x_2 + x_4 = 2$$

$$x_1, x_2, x_3, x_4 \geq 0$$

add slack  
variables



rewrite



## Simplex tableau

$$x_3 = 1 - x_1 + x_2$$

$$x_4 = 2 + x_1 - x_2$$

---

$$z = x_1$$

pivot on  $x_1$



$$x_1 = 1 + x_2 - x_3$$

$$x_4 = 3 - x_3$$

---

$$z = 1 + x_2 - x_3$$

# Exception handling

Maximize  $x_1$

subject to:  $x_1 - x_2 \leq 1$

$-x_1 + x_2 \leq 2$

$x_1, x_2 \geq 0$

## Equational form

Maximize  $x_1$

subject to:  $x_1 - x_2 + x_3 = 1$

$-x_1 + x_2 + x_4 = 2$

$x_1, x_2, x_3, x_4 \geq 0$

add slack  
variables →

rewrite ↙

## Simplex tableau

$$x_3 = 1 - x_1 + x_2$$

$$x_4 = 2 + x_1 - x_2$$

---

$$z = x_1$$

↘ pivot on  $x_1$

$$x_1 = 1 + x_2 - x_3$$

$$x_4 = 3 - x_3$$

---

$$z = 1 + x_2 - x_3$$

↘ pivot on  $x_2$  ???

# Exception handling: Unboundedness

Maximize  $x_1$

subject to:  $x_1 - x_2 \leq 1$

$-x_1 + x_2 \leq 2$

$x_1, x_2 \geq 0$

**Equational form**

Maximize  $x_1$

subject to:  $x_1 - x_2 + x_3 = 1$

$-x_1 + x_2 + x_4 = 2$

$x_1, x_2, x_3, x_4 \geq 0$

add slack  
variables

rewrite

**Simplex tableau**

$$x_3 = 1 - x_1 + x_2$$

$$x_4 = 2 + x_1 - x_2$$

$$z = x_1$$

pivot on  $x_1$

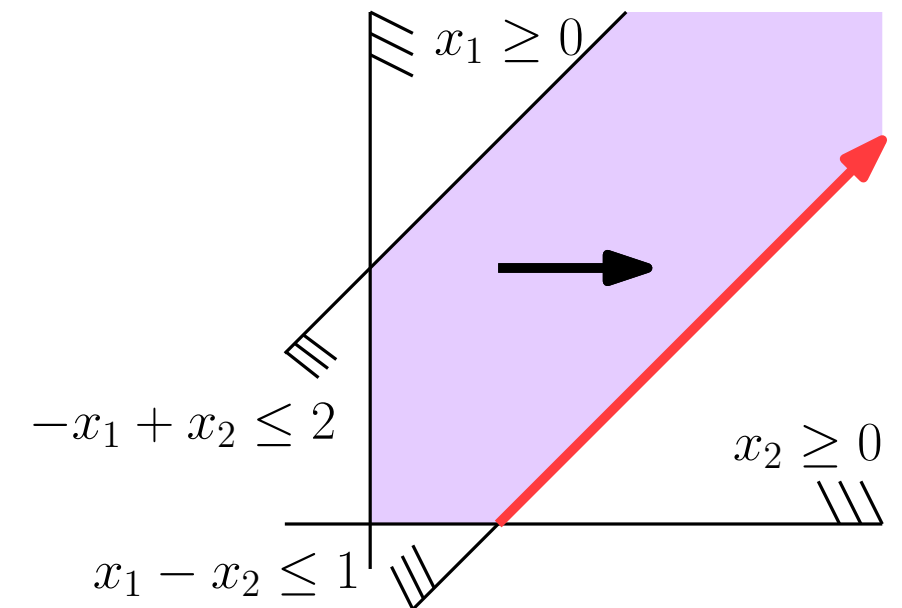
$$x_1 = 1 + x_2 - x_3$$

$$x_4 = 3 - x_3$$

$$z = 1 + x_2 - x_3$$

increase  $x_2$   
without limit

Feasible ray  $\{(1 + x_2, x_2, 0, 3) : x_2 \geq 0\}$   
with unbounded objective function  $1 + x_2$ .



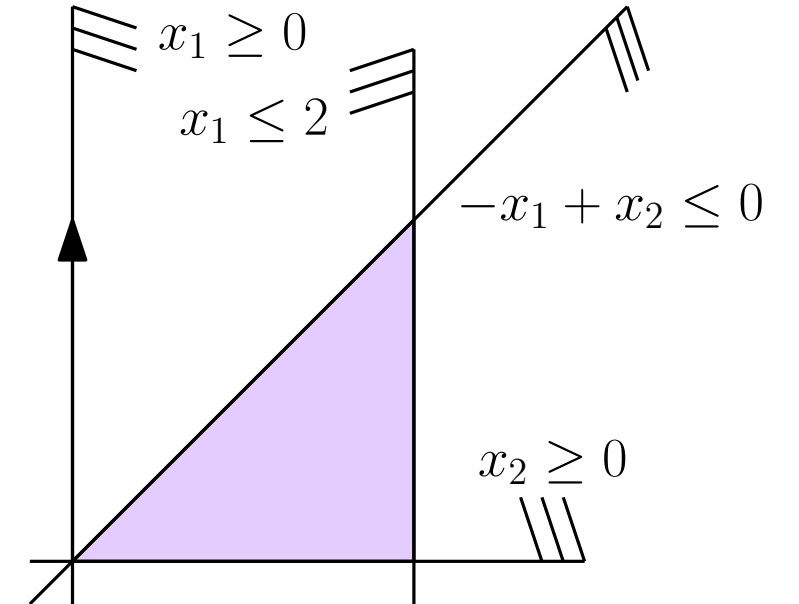
# Exception handling: Degeneracy

Maximize  $x_2$

subject to:  $-x_1 + x_2 \leq 0$

$x_1 \leq 2$

$x_1, x_2 \geq 0$





# Exception handling: Degeneracy

Maximize  $x_2$

subject to:  $-x_1 + x_2 \leq 0$

$$x_1 \leq 2$$

$$x_1, x_2 \geq 0$$

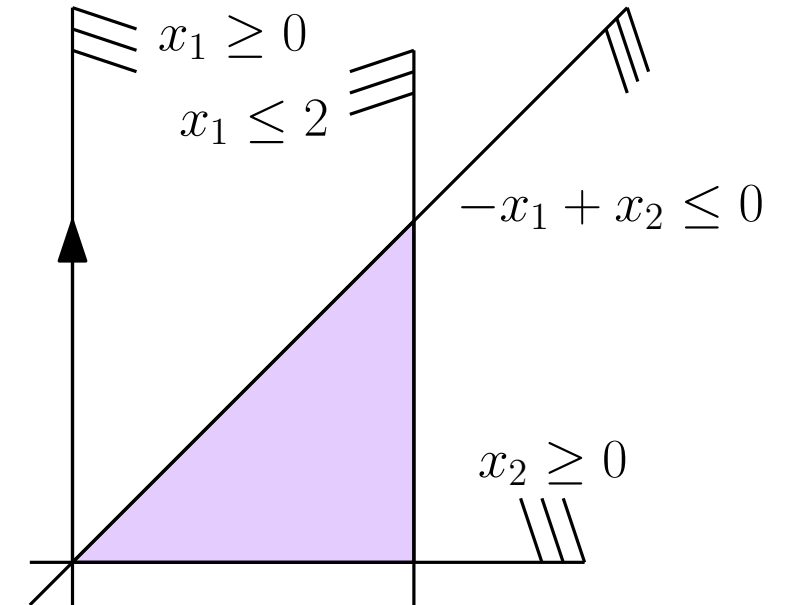
**Equational form**

Maximize  $x_2$

subject to:  $-x_1 + x_2 + x_3 = 0$

$$x_1 + x_4 = 2$$

$$x_1, x_2, x_3, x_4 \geq 0$$



# Exception handling: Degeneracy

Maximize  $x_2$

subject to:  $-x_1 + x_2 \leq 0$

$$x_1 \leq 2$$

$$x_1, x_2 \geq 0$$

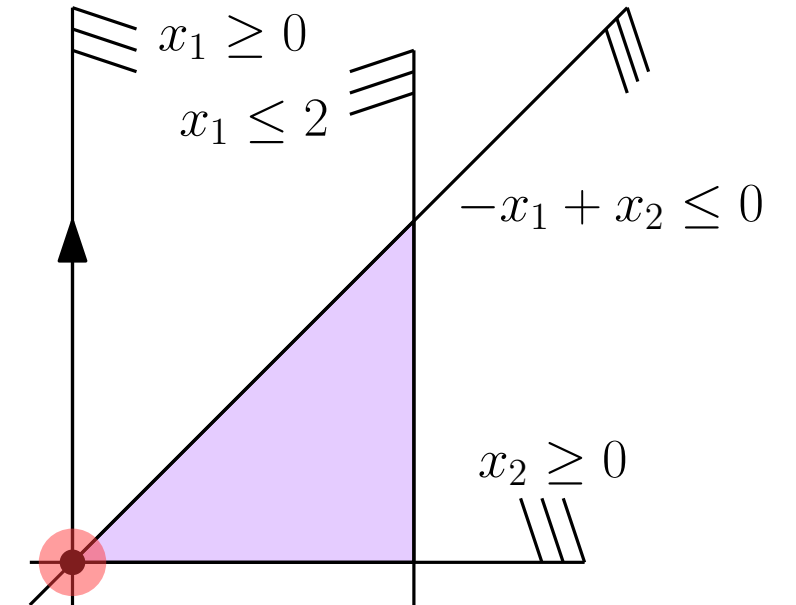
**Equational form**

Maximize  $x_2$

subject to:  $-x_1 + x_2 + x_3 = 0$

$$x_1 + x_4 = 2$$

$$x_1, x_2, x_3, x_4 \geq 0$$



**Simplex tableau**

$$x_3 = x_1 - x_2$$

$$x_4 = 2 - x_1$$

---

$$z = x_2$$

Feasible solution:  $(0, 0, 0, 2)$

# Exception handling: Degeneracy

Maximize  $x_2$

subject to:  $-x_1 + x_2 \leq 0$

$$x_1 \leq 2$$

$$x_1, x_2 \geq 0$$

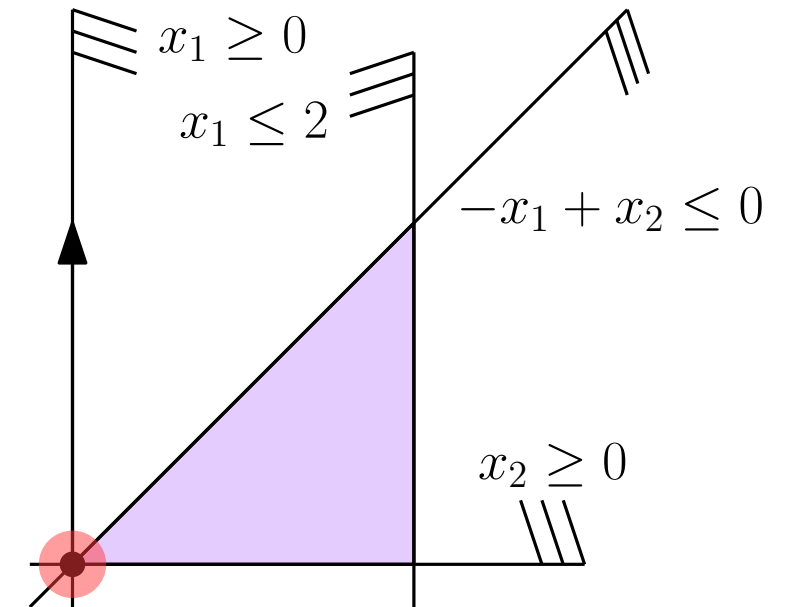
**Equational form**

Maximize  $x_2$

subject to:  $-x_1 + x_2 + x_3 = 0$

$$x_1 + x_4 = 2$$

$$x_1, x_2, x_3, x_4 \geq 0$$



**Simplex tableau**

$$x_3 = x_1 - x_2$$

$$x_4 = 2 - x_1$$

$$z = x_2$$

→ pivot on  $x_2$

$$x_2 = x_1 - x_3$$

$$x_4 = 2 - x_1$$

$$z = x_1 - x_3$$

Feasible solution:  $(0, 0, 0, 2) \rightarrow$  Feasible solution:  $(0, 0, 0, 2)$

# Exception handling: Degeneracy

Maximize  $x_2$

subject to:  $-x_1 + x_2 \leq 0$

$$x_1 \leq 2$$

$$x_1, x_2 \geq 0$$

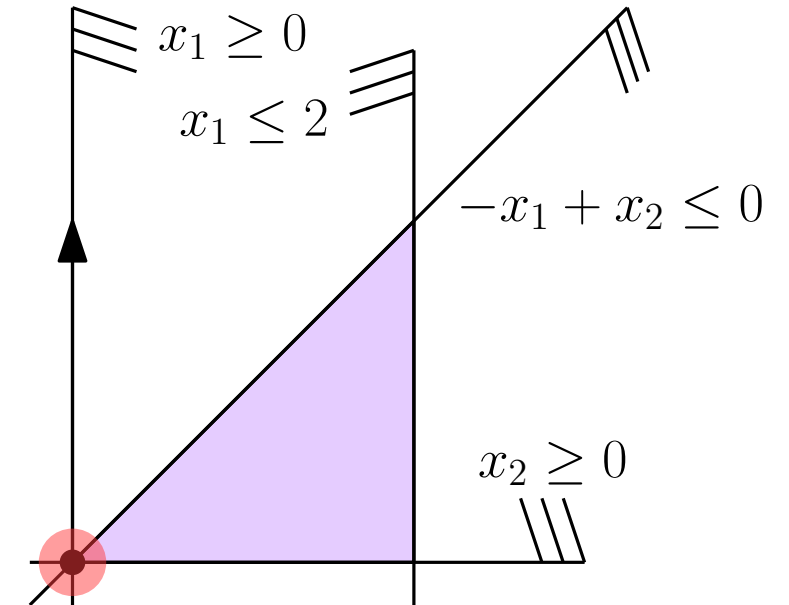
Equational form

Maximize  $x_2$

subject to:  $-x_1 + x_2 + x_3 = 0$

$$x_1 + x_4 = 2$$

$$x_1, x_2, x_3, x_4 \geq 0$$



Simplex tableau

$$x_3 = x_1 - x_2$$

$$x_4 = 2 - x_1$$

$$z = x_2$$

→ pivot on  $x_2$

$$x_2 = x_1 - x_3$$

$$x_4 = 2 - x_1$$

$$z = x_1 - x_3$$

Feasible solution:  $(0, 0, 0, 2) \rightarrow$  Feasible solution:  $(0, 0, 0, 2)$

**note:** we changed basis for the same bfs. Can we get stuck?

# Exception handling: Degeneracy

Maximize  $x_2$

subject to:  $-x_1 + x_2 \leq 0$

$$x_1 \leq 2$$

$$x_1, x_2 \geq 0$$

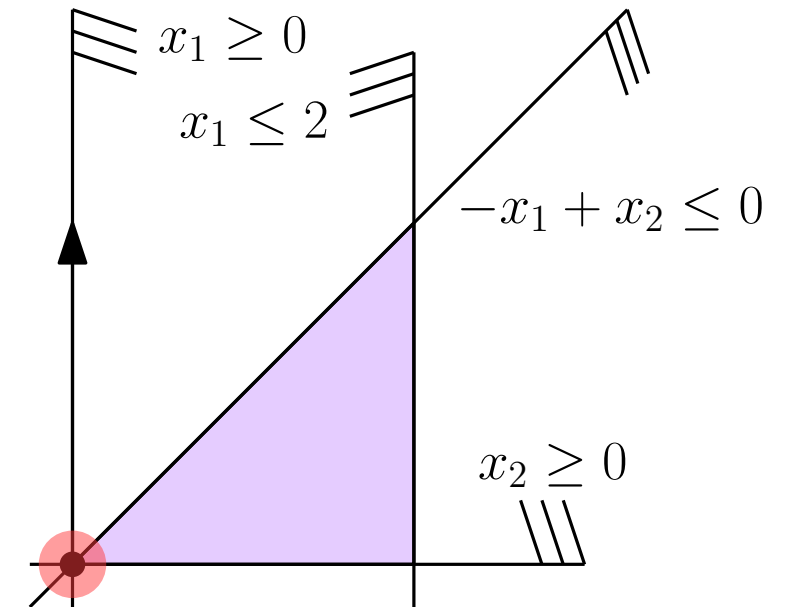
Equational form

Maximize  $x_2$

subject to:  $-x_1 + x_2 + x_3 = 0$

$$x_1 + x_4 = 2$$

$$x_1, x_2, x_3, x_4 \geq 0$$



Simplex tableau

$$x_3 = x_1 - x_2$$

$$x_4 = 2 - x_1$$

$$z = x_2$$

→ pivot on  $x_2$

$$x_2 = x_1 - x_3$$

$$x_4 = 2 - x_1$$

$$z = x_1 - x_3$$

Feasible solution:  $(0, 0, 0, 2) \rightarrow$  Feasible solution:  $(0, 0, 0, 2)$

**note:** we changed basis for the same bfs. There are ways to prevent **cycling**.

# Exception handling: Degeneracy

Maximize  $x_2$

subject to:  $-x_1 + x_2 \leq 0$

$$x_1 \leq 2$$

$$x_1, x_2 \geq 0$$

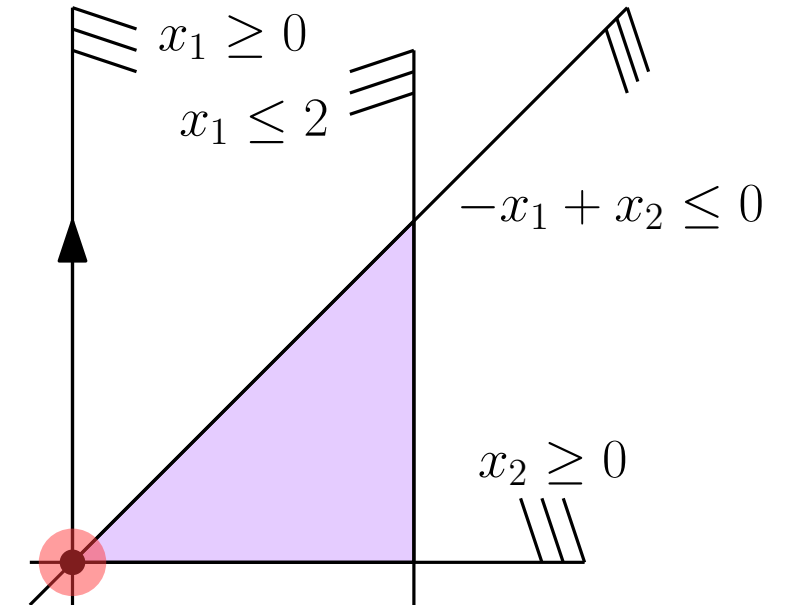
Equational form

Maximize  $x_2$

subject to:  $-x_1 + x_2 + x_3 = 0$

$$x_1 + x_4 = 2$$

$$x_1, x_2, x_3, x_4 \geq 0$$



Simplex tableau

$$x_3 = x_1 - x_2$$

$$x_4 = 2 - x_1$$

$$z = x_2$$

→ pivot on  $x_2$

$$x_2 = x_1 - x_3$$

$$x_4 = 2 - x_1$$

$$z = x_1 - x_3$$

→ pivot on  $x_1$

$$x_1 = 2 - x_4$$

$$x_2 = 2 - x_3 - x_4$$

$$z = 2 - x_3 - x_4$$

Feasible solution:  $(0, 0, 0, 2) \rightarrow$  Feasible solution:  $(0, 0, 0, 2) \rightarrow$  Optimal solution:  $(2, 2, 0, 0)$

**note:** we changed basis for the same bfs. There are ways to prevent **cycling**.

# Exception handling: Infeasibility of initial basis

We get a feasible basis for free in

Maximize  $c^T x$  subject to  $Ax \leq b$ ,  $x \geq 0$ ,  $b \geq 0$

by adding slack variables to get to equational form and then letting the basis be the slack variables.

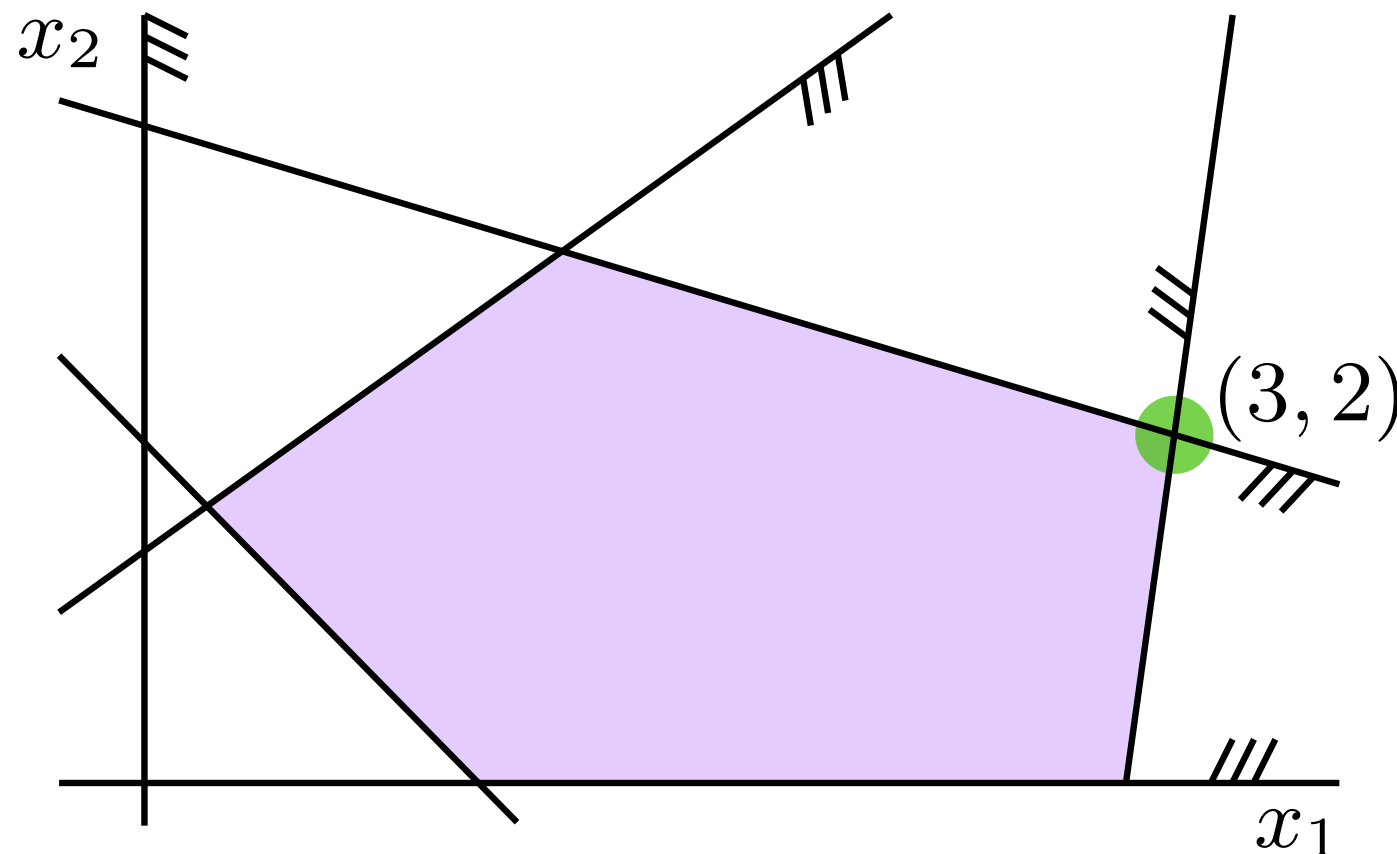
# Exception handling: Infeasibility of initial basis

We get a feasible basis for free in

$$\text{Maximize } c^T x \text{ subject to } Ax \leq b, \ x \geq 0, \ b \geq 0$$

by adding slack variables to get to equational form and then letting the basis be **the slack variables**.

But in general, we might first need to find a feasible solution!



$$\begin{aligned} \text{Maximize } & x_1 + 2x_2 \\ \text{subject to: } & x_1 + 3x_2 + x_3 = 4 \\ & 2x_2 + x_3 = 2 \\ & x_1, x_2, x_3 \geq 0 \end{aligned}$$

**Note:**  $(x_1, x_2, x_3) = (0, 0, 0)$   
is not feasible.



# Exception handling: Infeasibility of initial basis

**Solution:** Auxilliary problem with **auxilliary variables** to find a feasible solution via simplex

Maximize  $-x_4 - x_5$

subject to:  $x_1 + 3x_2 + x_3 + x_4 = 4$

$$2x_2 + x_3 + x_5 = 2$$

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

The objective value is 0  $\iff$  there is a feasible solution to the original problem.

Maximize  $x_1 + 2x_2$

subject to:  $x_1 + 3x_2 + x_3 = 4$

$$2x_2 + x_3 = 2$$

$$x_1, x_2, x_3 \geq 0$$

# Exception handling: Infeasibility of initial basis

**Solution:** Auxiliary problem with **auxiliary variables** to find a feasible solution via simplex

Maximize  $-x_4 - x_5$

subject to:  $x_1 + 3x_2 + x_3 + x_4 = 4$

$$2x_2 + x_3 + x_5 = 2$$

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

The objective value is 0  $\iff$  there is a feasible solution to the original problem.

**Simplex tableau**

$$x_4 = 4 - x_1 - 3x_2 - x_3$$

$$x_5 = 2 - 2x_2 - x_3$$

---

$$z = -6 + x_1 + 5x_2 + 2x_3$$

# Exception handling: Infeasibility of initial basis

**Solution:** Auxilliary problem with **auxilliary variables** to find a feasible solution via simplex

Maximize  $-x_4 - x_5$

subject to:  $x_1 + 3x_2 + x_3 + x_4 = 4$

$$2x_2 + x_3 + x_5 = 2$$

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

The objective value is 0  $\iff$  there is a feasible solution to the original problem.

**Simplex tableau**

$$x_4 = 4 - x_1 - 3x_2 - x_3$$

$$x_5 = 2 - 2x_2 - x_3$$

---

$$z = -6 + x_1 + 5x_2 + 2x_3$$

$\xrightarrow{\text{pivot on } x_1}$

$$x_1 = 4 - 3x_2 - x_3 - x_4$$

$$x_5 = 2 - 2x_2 - x_3$$

---

$$z = -2 + 2x_2 + x_3 - x_4$$

# Exception handling: Infeasibility of initial basis

**Solution:** Auxiliary problem with **auxiliary variables** to find a feasible solution via simplex

## Simplex tableau

$$x_4 = 4 - x_1 - 3x_2 - x_3$$

$$x_5 = 2 - 2x_2 - x_3$$

---

$$z = -6 + x_1 + 5x_2 + 2x_3$$

$\xrightarrow{\text{pivot on } x_1}$

$$x_1 = 4 - 3x_2 - x_3 - x_4$$

$$x_5 = 2 - 2x_2 - x_3$$

---

$$z = -2 + 2x_2 + x_3 - x_4$$



# Exception handling: Infeasibility of initial basis

**Solution:** Auxiliary problem with **auxiliary variables** to find a feasible solution via simplex

## Simplex tableau

$$\begin{array}{rcl} x_4 & = & 4 - x_1 - 3x_2 - x_3 \\ x_5 & = & 2 - 2x_2 - x_3 \\ \hline z & = & -6 + x_1 + 5x_2 + 2x_3 \end{array}$$

$\xrightarrow{\text{pivot on } x_1}$

$$\begin{array}{rcl} x_1 & = & 2 - x_2 - x_4 + x_5 \\ x_3 & = & 2 - 2x_2 - x_5 \\ \hline z & = & -x_4 - x_5 \end{array}$$

$\uparrow$  pivot on  $x_3$

$$\begin{array}{rcl} x_1 & = & 4 - 3x_2 - x_3 - x_4 \\ x_5 & = & 2 - 2x_2 - x_3 \\ \hline z & = & -2 + 2x_2 + x_3 - x_4 \end{array}$$

# Exception handling: Infeasibility of initial basis

**Solution:** Auxiliary problem with **auxiliary variables** to find a feasible solution via simplex

**Auxiliary optimal solution**  $(2, 0, 2, 0, 0)$  yields the **basic feasible solution**  $(2, 0, 2)$  of the original problem.

$$x_1 = 2 - x_2 - x_4 + x_5$$

$$x_3 = 2 - 2x_2 - x_5$$

---

$$z = -x_4 - x_5$$

↑ pivot on  $x_3$

## Simplex tableau

$$x_4 = 4 - x_1 - 3x_2 - x_3$$

$$x_5 = 2 - 2x_2 - x_3$$

---

$$z = -6 + x_1 + 5x_2 + 2x_3$$

→ pivot on  $x_1$

$$x_1 = 4 - 3x_2 - x_3 - x_4$$

$$x_5 = 2 - 2x_2 - x_3$$

---

$$z = -2 + 2x_2 + x_3 - x_4$$

# Exception handling: Infeasibility of initial basis

Back to the original problem:

Maximize  $x_1 + 2x_2$

subject to:  $x_1 + 3x_2 + x_3 = 4$

$$2x_2 + x_3 = 2$$

$$x_1, x_2, x_3 \geq 0$$

**Simplex tableau**

$$x_1 = 2 - x_2$$

$$x_3 = 2 - 2x_2$$

---

$$z = 2 + x_2$$



# Exception handling: Infeasibility of initial basis

Back to the original problem:

Maximize  $x_1 + 2x_2$

subject to:  $x_1 + 3x_2 + x_3 = 4$

$$2x_2 + x_3 = 2$$

$$x_1, x_2, x_3 \geq 0$$

**Simplex tableau**

$$x_1 = 2 - x_2$$

$$x_3 = 2 - 2x_2$$

---

$$z = 2 + x_2$$

$\xrightarrow{\text{pivot on } x_2}$

$$x_1 = 1 + \frac{1}{2}x_3$$

$$x_2 = 1 - \frac{1}{2}x_3$$

---

$$z = 3 - \frac{1}{2}x_3$$



# Exception handling: Infeasibility of initial basis

Back to the original problem:

Maximize  $x_1 + 2x_2$

subject to:  $x_1 + 3x_2 + x_3 = 4$

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**Simplex tableau**

$$x_1 = 2 - x_2$$

$$x_3 = 2 - 2x_2$$

---

$$z = 2 + x_2$$

$\xrightarrow{\text{pivot on } x_2}$

$$x_1 = 1 + \frac{1}{2}x_3$$

$$x_2 = 1 - \frac{1}{2}x_3$$

---

$$z = 3 - \frac{1}{2}x_3$$

Optimal solution:  $(1, 1, 0)$  with value 3.

the simplex algorithm in general

# Simplex tableaus in general

Maximize  $z = c^T x$  subject to  $Ax = b$  and  $x \geq 0$ , with  $A$  of size  $m \times n$ .

**Recall:** a feasible basis is a  $m$ -element set  $B \subseteq \{1, 2, \dots, n\}$

with  $A_B$  nonsingular and the (unique) solution  $A_B x_B = b$  **nonnegative**.

**Example:** Maximize  $x_1 + x_2$

subject to:  $-x_1 + x_2 + x_3 = 1$

$x_1 + x_4 = 3$

$x_2 + x_5 = 2$

$x_1, x_2, x_3, x_4, x_5 \geq 0$

$$A = \begin{pmatrix} -1 & 1 & 1 & 0 & 0 \\ 1 & 0 & 0 & 1 & 0 \\ 0 & 1 & 0 & 0 & 1 \end{pmatrix}$$

$$c^T = (1, 1, 0, 0, 0), \quad b^T = (1, 3, 2)$$

# Simplex tableaus in general

Maximize  $z = c^T x$  subject to  $Ax = b$  and  $x \geq 0$ , with  $A$  of size  $m \times n$ .

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$$A = \begin{pmatrix} -1 & 1 & 1 & 0 & 0 \\ 1 & 0 & 0 & 1 & 0 \\ 0 & 1 & 0 & 0 & 1 \end{pmatrix}$$

$$c^T = (1, 1, 0, 0, 0), \quad b^T = (1, 3, 2)$$

**Def.:** The **simplex tableau** determined by the feasible basis  $B$  is

$$x_B = p + Qx_N$$

$$z = z_0 + r^T x_N$$

where  $x_B$  is the vector of basic variables,  $N = \{1, 2, \dots, n\} \setminus B$ ,

$x_N$  is the vector of nonbasic variables,

$p \in \mathbb{R}^m$ ,  $r \in \mathbb{R}^{n-m}$ ,  $Q$   $m \times (n-m)$  matrix,  $z_0 \in \mathbb{R}$ .

# Simplex tableaus in general

Maximize  $z = c^T x$  subject to  $Ax = b$  and  $x \geq 0$ , with  $A$  of size  $m \times n$ .

**Recall:** a feasible basis is a  $m$ -element set  $B \subseteq \{1, 2, \dots, n\}$  with  $A_B$  nonsingular and the (unique) solution  $A_B x_B = b$  **nonnegative**.

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$$x_1 + x_4 = 3$$

$$x_2 + x_5 = 2$$

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$$x_3 = 1 + x_1 - x_2$$

$$x_4 = 3 - x_1$$

$$x_5 = 2 - x_2$$

---

$$z = x_1 + x_2$$

**Def.:** The **simplex tableau** determined by the feasible basis  $B$  is

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# Simplex tableaus in general

Maximize  $z = c^T x$  subject to  $Ax = b$  and  $x \geq 0$ , with  $A$  of size  $m \times n$ .

**Recall:** a feasible basis is a  $m$ -element set  $B \subseteq \{1, 2, \dots, n\}$  with  $A_B$  nonsingular and the (unique) solution  $A_B x_B = b$  **nonnegative**.

**Example:**

$$\begin{array}{rcl} \begin{bmatrix} x_3 \\ x_4 \\ x_5 \end{bmatrix} & = & \begin{bmatrix} 1 \\ 3 \\ 2 \end{bmatrix} + \begin{bmatrix} 1 & -1 \\ -1 & 0 \\ 0 & -1 \end{bmatrix} \begin{bmatrix} x_1 \\ x_2 \end{bmatrix} \\ \hline z & = & 0 + \begin{bmatrix} 1 & 1 \end{bmatrix} \begin{bmatrix} x_1 \\ x_2 \end{bmatrix} \end{array}$$

$$\begin{array}{rcl} x_3 & = & 1 + x_1 - x_2 \\ x_4 & = & 3 - x_1 \\ x_5 & = & 2 - x_2 \\ \hline z & = & x_1 + x_2 \end{array}$$

**Def.:** The **simplex tableau** determined by the feasible basis  $B$  is

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$x_N$  is the vector of nonbasic variables,

$p \in \mathbb{R}^m$ ,  $r \in \mathbb{R}^{n-m}$ ,  $Q$   $m \times (n-m)$  matrix,  $z_0 \in \mathbb{R}$ .

# Simplex tableaus in general

Maximize  $z = c^T x$  subject to  $Ax = b$  and  $x \geq 0$ , with  $A$  of size  $m \times n$ .

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$$\begin{array}{rcl} \begin{bmatrix} x_3 \\ x_4 \\ x_5 \end{bmatrix} & = & \begin{bmatrix} 1 \\ 3 \\ 2 \end{bmatrix} + \begin{bmatrix} 1 & -1 \\ -1 & 0 \\ 0 & -1 \end{bmatrix} \begin{bmatrix} x_1 \\ x_2 \end{bmatrix} \\ \hline z = 0 + \begin{bmatrix} 1 & 1 \end{bmatrix} \begin{bmatrix} x_1 \\ x_2 \end{bmatrix} & \text{in general?} & \end{array}$$

$$\begin{array}{rcl} x_3 & = & 1 + x_1 - x_2 \\ x_4 & = & 3 - x_1 \\ x_5 & = & 2 - x_2 \\ \hline z & = & x_1 + x_2 \end{array}$$

**Def.:** The **simplex tableau** determined by the feasible basis  $B$  is

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$x_N$  is the vector of nonbasic variables,

$p \in \mathbb{R}^m$ ,  $r \in \mathbb{R}^{n-m}$ ,  $Q$   $m \times (n-m)$  matrix,  $z_0 \in \mathbb{R}$ .

# Simplex tableaus in general

## Simplex tableau

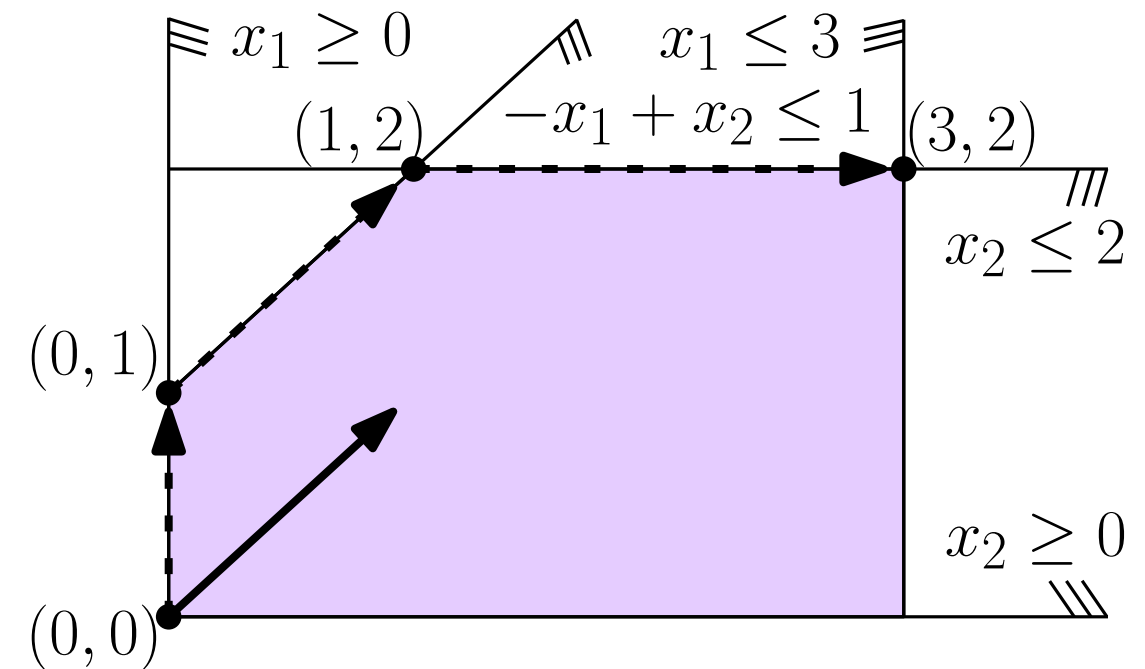
$$x_1 = 1 + x_3 - x_5$$

$$x_2 = 2 - x_5$$

$$x_4 = 2 - x_3 + x_5$$

---


$$z = 3 + x_3 - 2x_5$$



## Lemma 5.5.1:

$$Q = -A_B^{-1} A_N, \quad p = A_B^{-1} b, \quad z_0 = c_B^T A_B^{-1} b, \quad r = c_N - (c_B^T A_B^{-1} A_N)^T$$

**Remark:** Don't memorize these formulas, just know they exist and depend on  $A_B^{-1}$ .



# Simplex tableaus in general

Lemma 5.5.1:

$$Q = -A_B^{-1} A_N, \quad p = A_B^{-1} b, \quad z_0 = c_B^T A_B^{-1} b, \quad r = c_N - (c_B^T A_B^{-1} A_N)^T$$

# Simplex tableaus in general

Lemma 5.5.1:

$$Q = -A_B^{-1}A_N, \quad p = A_B^{-1}b, \quad z_0 = c_B^T A_B^{-1}b, \quad r = c_N - (c_B^T A_B^{-1}A_N)^T$$

Proof:

$$\begin{pmatrix} x_B = p + Qx_N \\ z = z_0 + r^T x_N \end{pmatrix}$$

Rewrite  $Ax = b$  as  $A_B x_B + A_N x_N = b$ , or  $A_B x_B = b - A_N x_N$ ,  
giving  $x_B = A_B^{-1}(b - A_N x_N)$ .

# Simplex tableaus in general

Lemma 5.5.1:

$$Q = -A_B^{-1}A_N, \quad p = A_B^{-1}b, \quad z_0 = c_B^T A_B^{-1}b, \quad r = c_N - (c_B^T A_B^{-1}A_N)^T$$

Proof:

$$\begin{pmatrix} x_B = p + Qx_N \\ z = z_0 + r^T x_N \end{pmatrix}$$

Rewrite  $Ax = b$  as  $A_Bx_B + A_Nx_N = b$ , or  $A_Bx_B = b - A_Nx_N$ ,  
giving  $x_B = A_B^{-1}(b - A_Nx_N)$ .

$$\begin{aligned} z &= c^T x = c_B^T x_B + c_N^T x_N \\ &= c_B^T (A_B^{-1}(b - A_Nx_N)) + c_N^T x_N \\ &= c_B^T A_B^{-1}b + (c_N^T - c_B^T A_B^{-1}A_N)x_N. \end{aligned}$$

# Simplex tableaus in general

## Simplex tableau

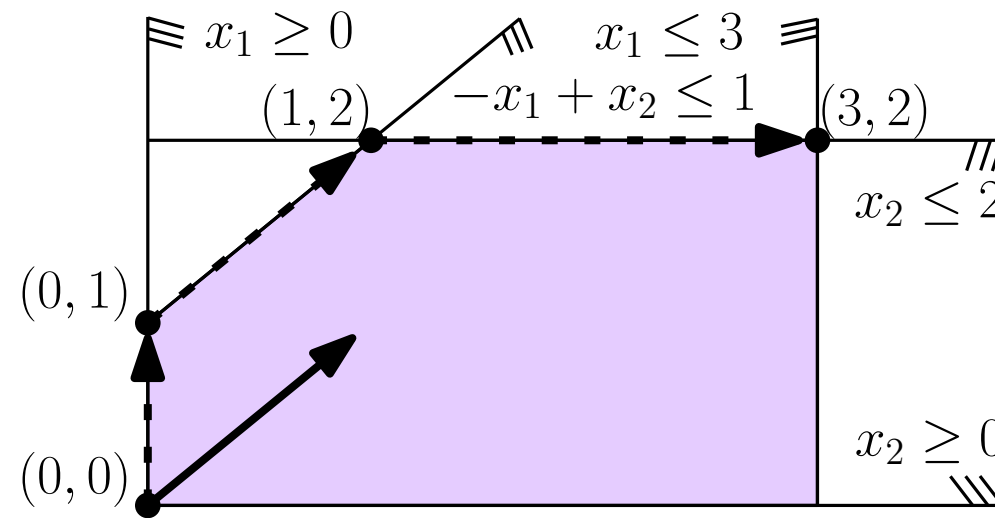
$$x_1 = 1 + x_3 - x_5$$

$$x_2 = 2 - x_5$$

$$x_4 = 2 - x_3 + x_5$$

---


$$z = 3 + x_3 - 2x_5$$



$$\begin{pmatrix} x_B = p + Qx_N \\ z = z_0 + r^T x_N \end{pmatrix}$$

**Remark:** If  $r \leq 0$  then the corresponding bfs is ?

# Simplex tableaus in general

## Simplex tableau

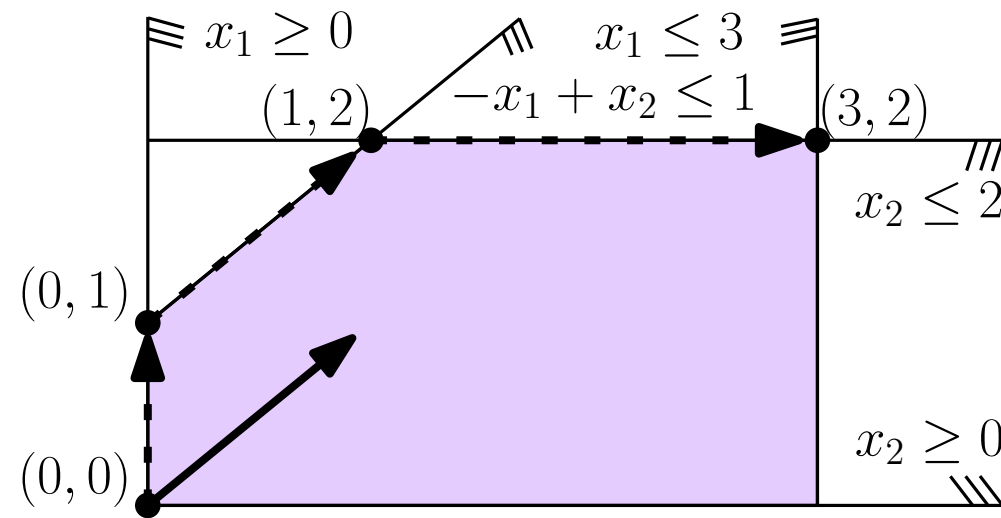
$$x_1 = 1 + x_3 - x_5$$

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---

$$z = 3 + x_3 - 2x_5$$



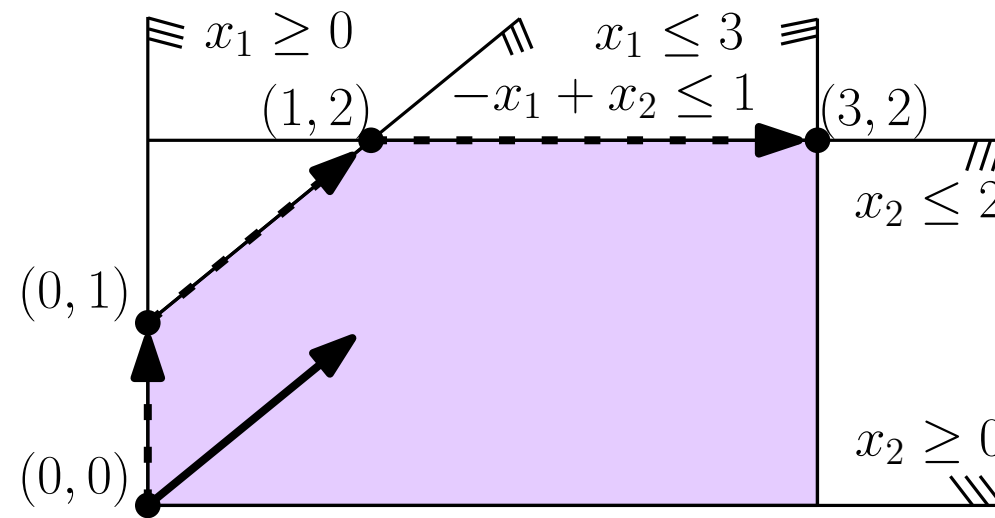
$$\begin{pmatrix} x_B = p + Qx_N \\ z = z_0 + r^T x_N \end{pmatrix}$$

**Remark:** If  $r \leq 0$  then the corresponding bfs is **optimal**.

# Simplex tableaus in general

## Simplex tableau

$$\begin{array}{rcl}
 x_1 & = & 1 + x_3 - x_5 \\
 x_2 & = & 2 - x_5 \\
 x_4 & = & 2 - x_3 + x_5 \\
 \hline
 z & = & 3 + x_3 - 2x_5
 \end{array}$$



$$\begin{pmatrix} x_B = p + Qx_N \\ z = z_0 + r^T x_N \end{pmatrix}$$

**Remark:** If  $r \leq 0$  then the corresponding bfs is **optimal**.

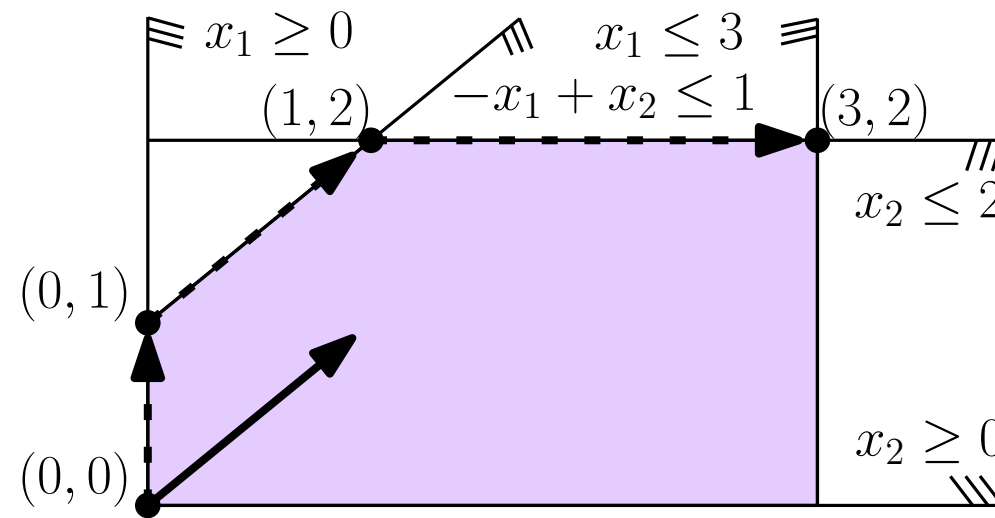
**Remark:** A nonbasic variable  $x_v$  may enter the basis

$\iff$  its coefficient in  $r$  is ?

# Simplex tableaus in general

## Simplex tableau

$$\begin{array}{rcl}
 x_1 & = & 1 + x_3 - x_5 \\
 x_2 & = & 2 - x_5 \\
 x_4 & = & 2 - x_3 + x_5 \\
 \hline
 z & = & 3 + x_3 - 2x_5
 \end{array}$$



$$\begin{pmatrix} x_B = p + Qx_N \\ z = z_0 + r^T x_N \end{pmatrix}$$

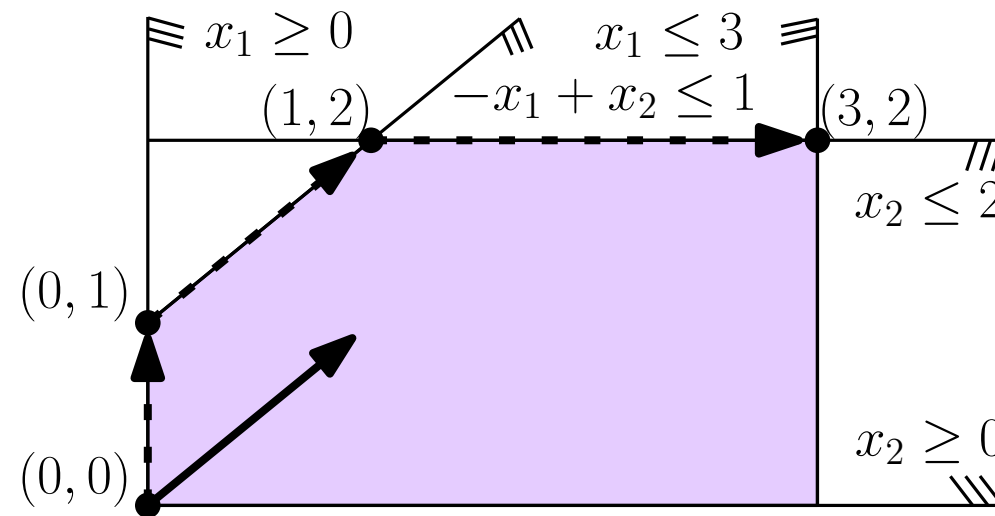
**Remark:** If  $r \leq 0$  then the corresponding bfs is **optimal**.

**Remark:** A nonbasic variable  $x_v$  may enter the basis  
 $\iff$  its coefficient in  $r$  is **positive**.

# Simplex tableaus in general

## Simplex tableau

$$\begin{array}{rcl}
 x_1 & = & 1 + x_3 - x_5 \\
 x_2 & = & 2 - x_5 \\
 x_4 & = & 2 - x_3 + x_5 \\
 \hline
 z & = & 3 + x_3 - 2x_5
 \end{array}$$



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**Remark:** If  $r \leq 0$  then the corresponding bfs is **optimal**.

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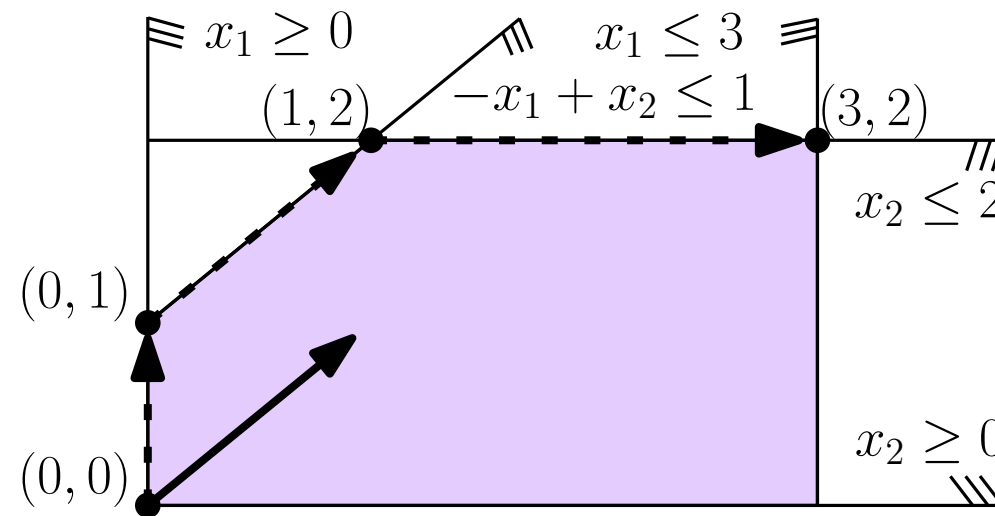
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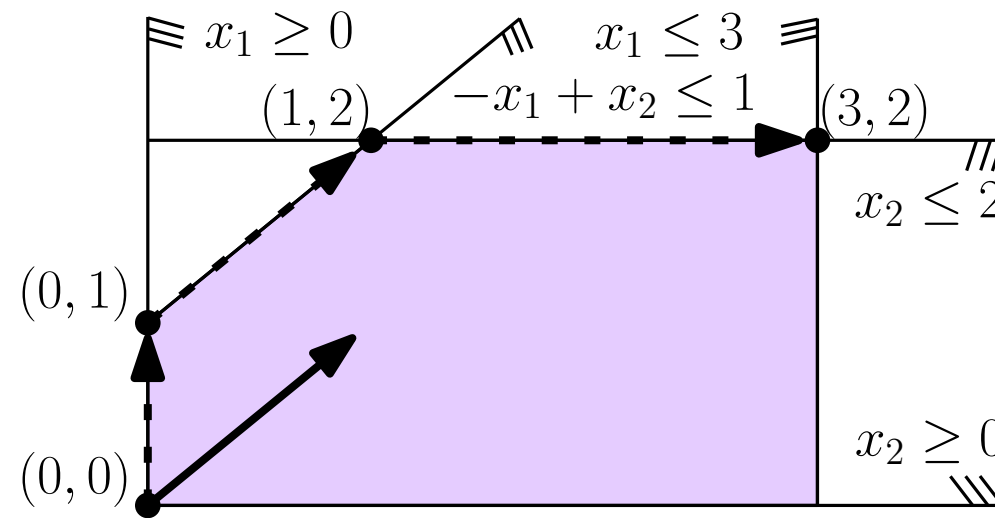
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(There could be more than one choice of the **leaving variable**.)

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## Lemma 5.6.1:

If  $B$  is a feasible basis and  $T(B)$  the corresponding simplex tableau, and if the entering variable  $x_v$  and the leaving variable  $x_u$  have been selected according to the above criteria (and otherwise arbitrarily), then  $B' = (B \setminus \{u\}) \cup \{v\}$  is again a feasible basis.

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## Proof sketch:

We need to show that

- $A_{B'}$  is nonsingular
- Basis  $B'$  is feasible

# Computation and Efficiency

# Optional Warm-up Exercise: Another LP

Maximize  $9x_1 + 3x_2 + x_3$

subject to:

$$\begin{array}{rcl} & x_1 & \leq 1 \\ & 6x_1 + x_2 & \leq 9 \\ 18x_1 + 6x_2 + x_3 & \leq & 81 \\ & x_1, x_2, x_3 & \geq 0 \end{array}$$

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natural choice:  $x_1$   
because largest coefficient: 9,  
but is it a good choice?

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**Remark:** In this revised simplex method, a pivot step takes time  
 $\mathcal{O}(m^2)$  instead of  $\mathcal{O}(mn)$  operations with the full tableau.

# Pivot rules

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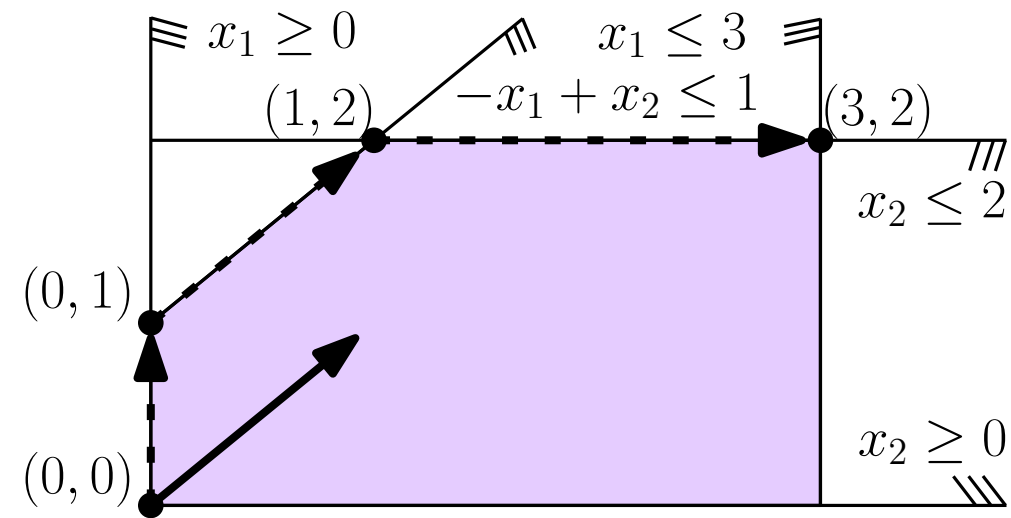
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How to choose which variable to pivot on, i.e. the entering variable?

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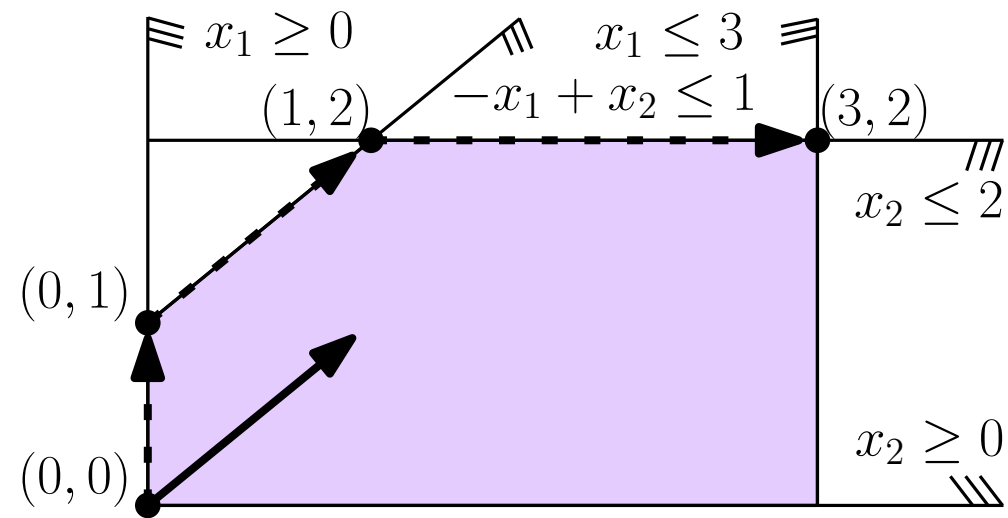
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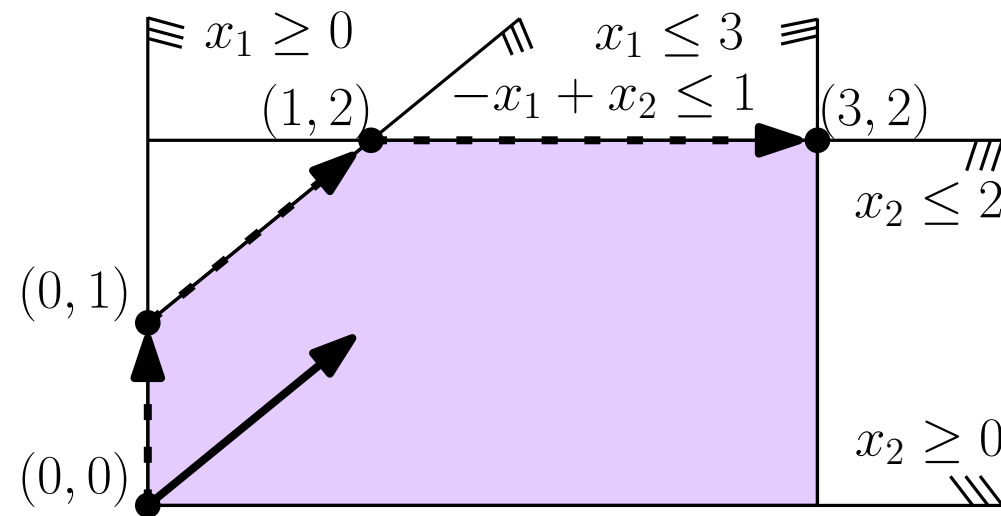
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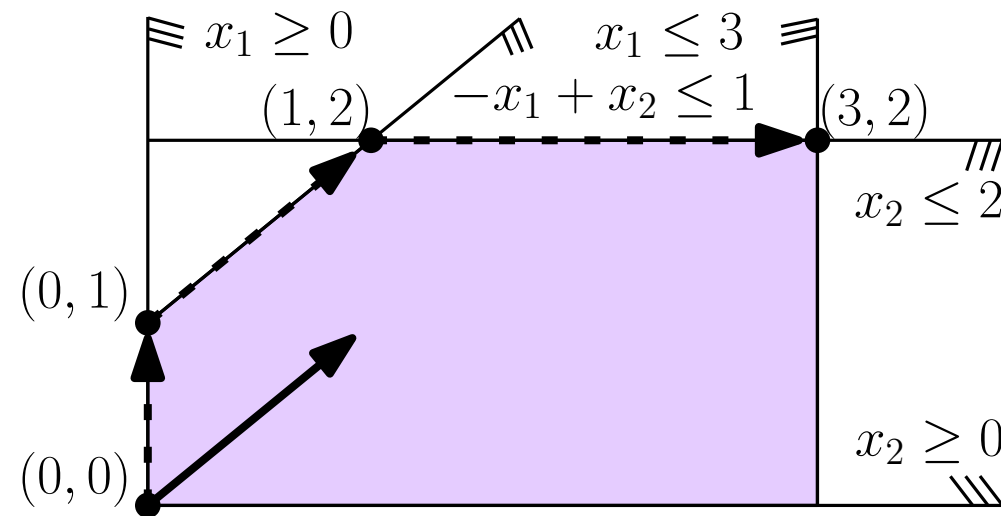
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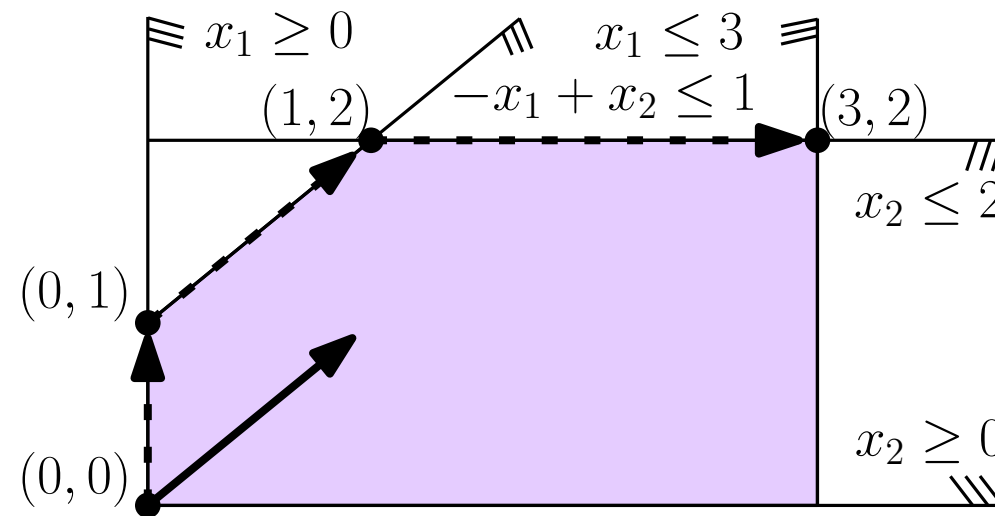
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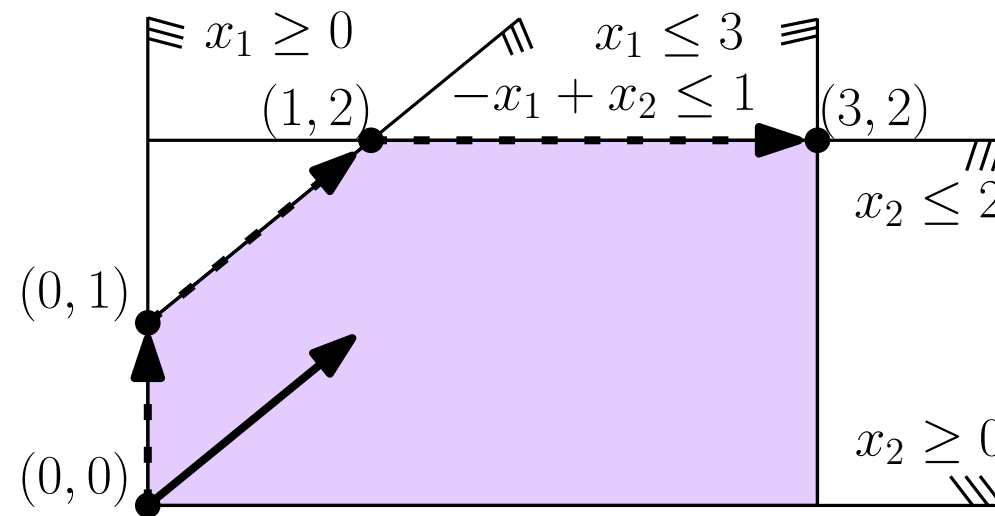
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**Random edge:**

Random methods lead to best provable bounds for expected simplex method efficiency.

# Efficiency of the simplex method

How many pivot steps does the simplex method do?

# Efficiency of the simplex method

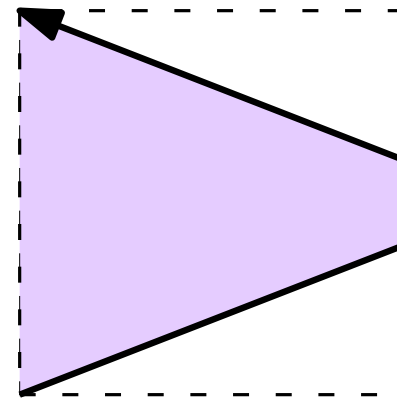
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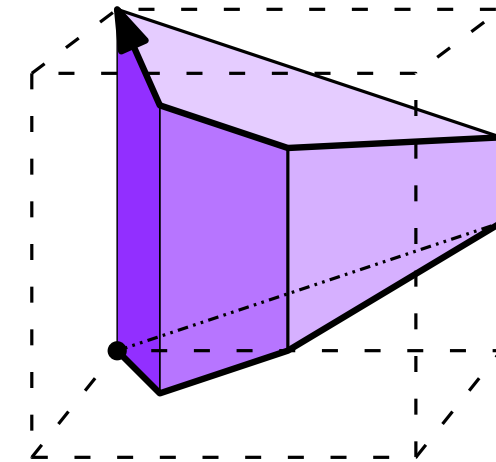
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With some choice of pivots, the simplex method will require  $2^n - 1$  pivot steps.



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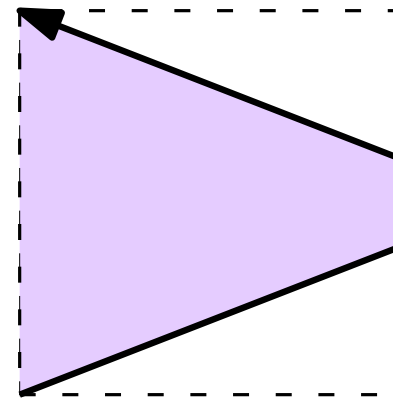
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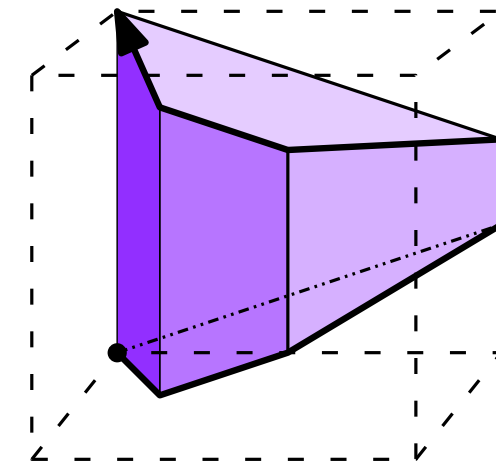
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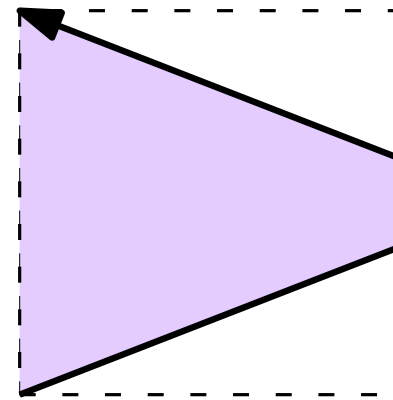
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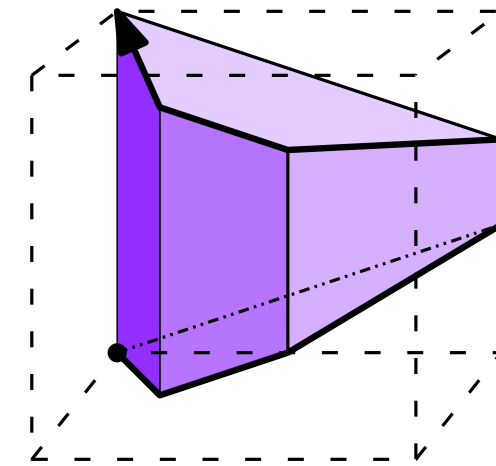
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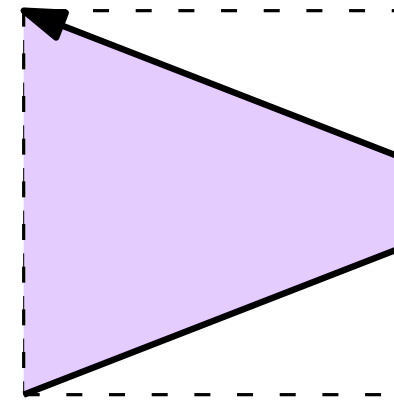
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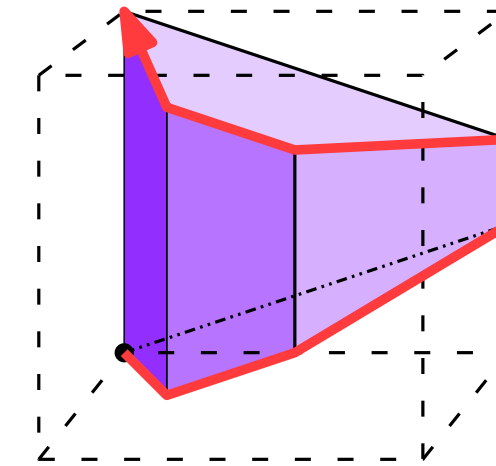
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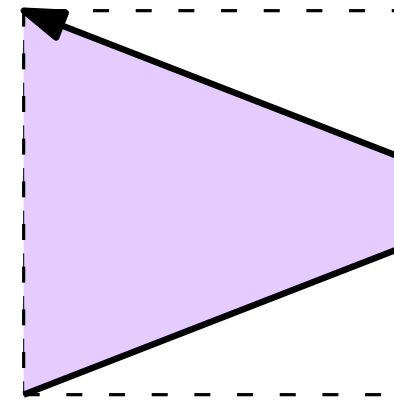
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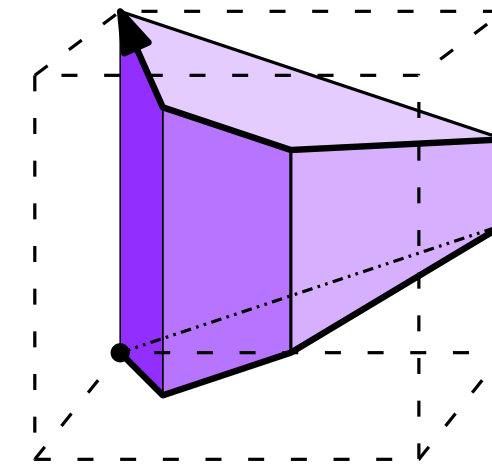
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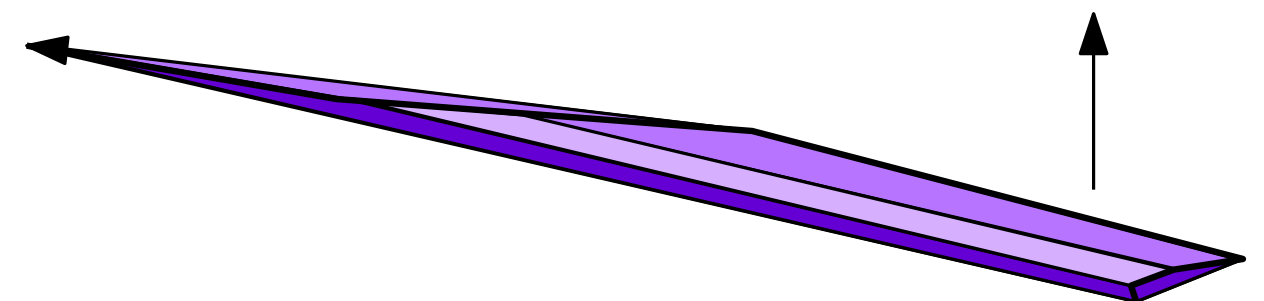


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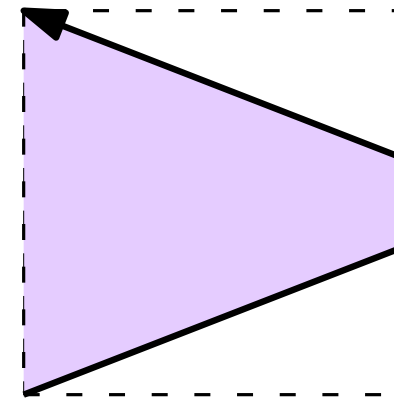
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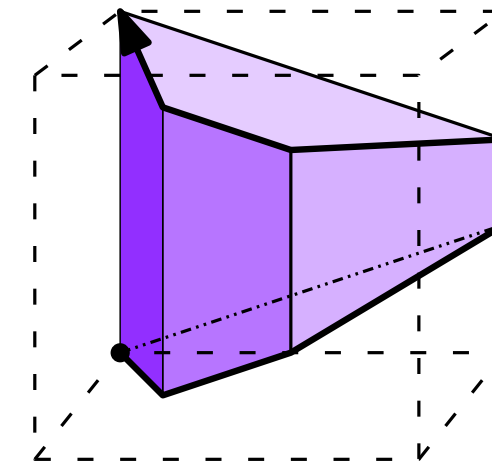
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# Summary

## Simplex Method

1. Convert the input linear program to equational form.
2. If a basic feasible solution is not obvious, solve the auxiliary LP to find an bfs (if such exists – if not LP is infeasible, **stop**).
3. For a feasible basis  $B$  compute the simplex tableau  $T(B)$ .
4. If in  $T(B)$  no nonbasic variable appears positively, return an optimal solution; **stop**.
5. Otherwise, choose an entering variable using some pivot rule (if necessary).
6. If the column of the entering variable in the simplex tableau is nonnegative, the linear program is unbounded; **stop**.
7. Otherwise, choose a leaving variable using some pivot rule (if necessary).
8. Update  $B$  and  $T(B)$ , and go to step 4.