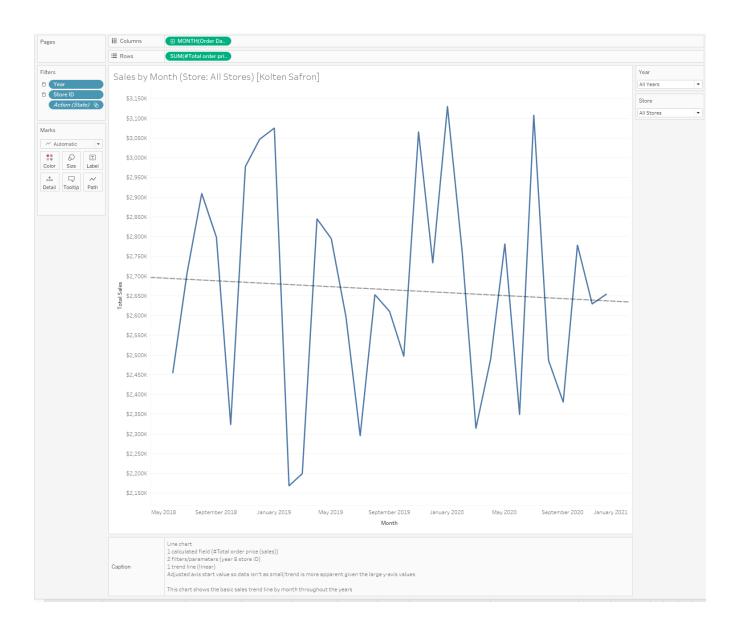
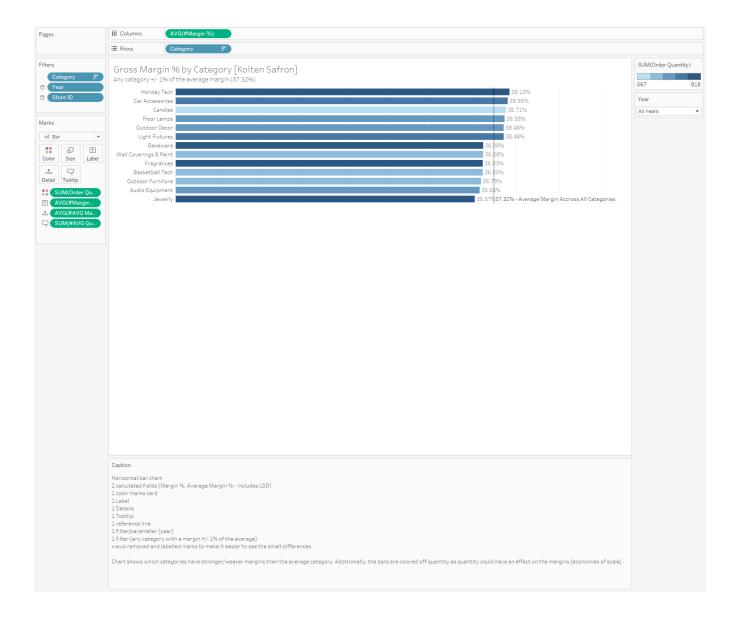
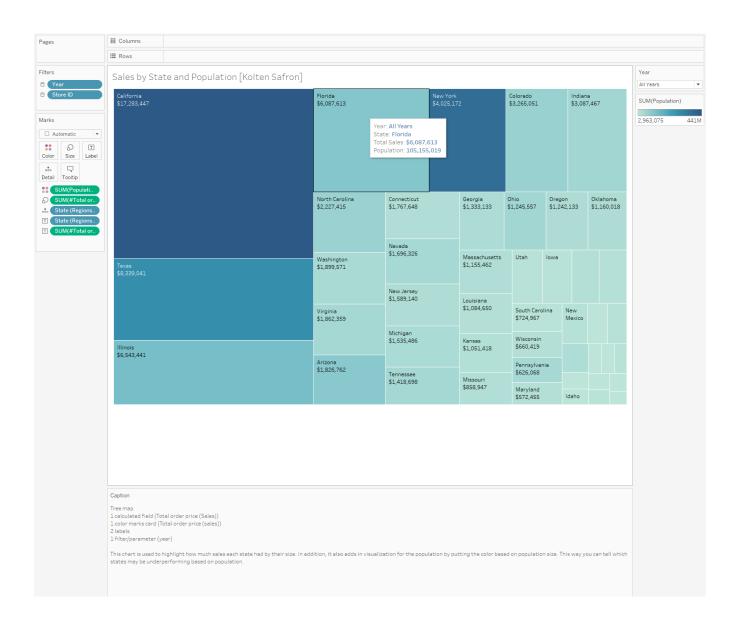
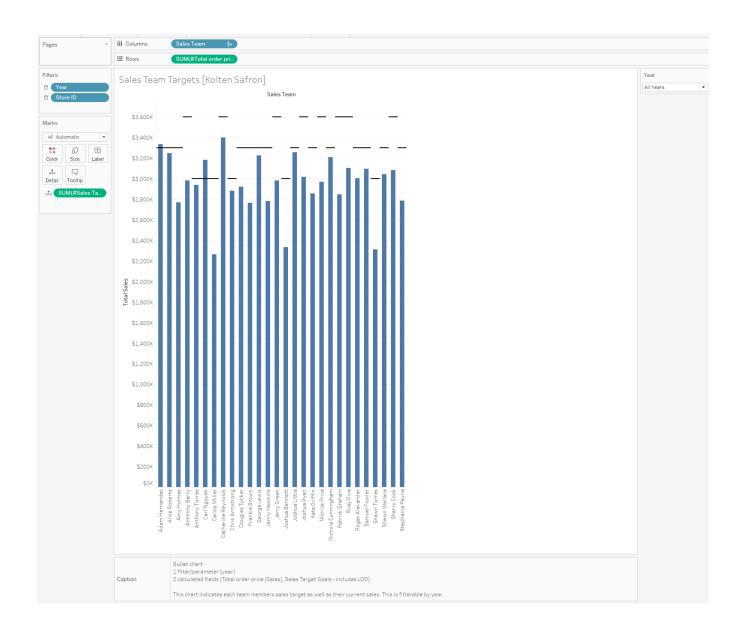
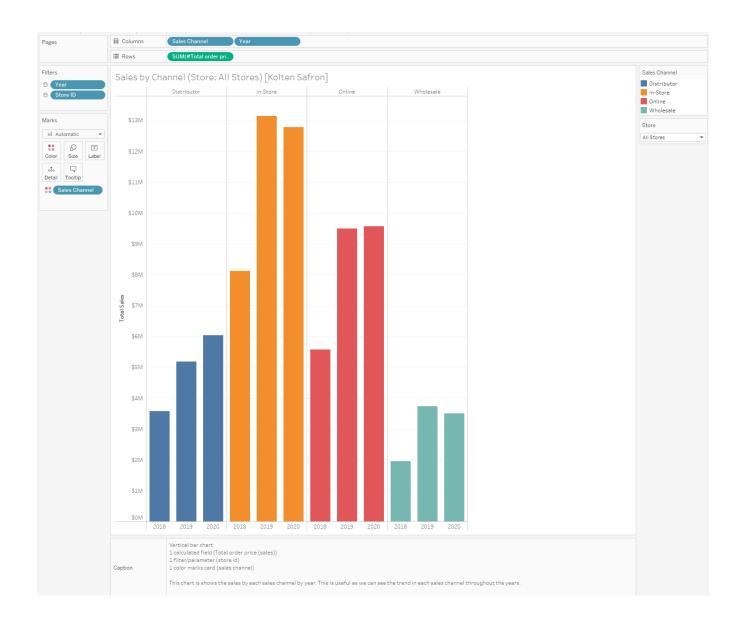
Charts Pt 1. – 4 or more

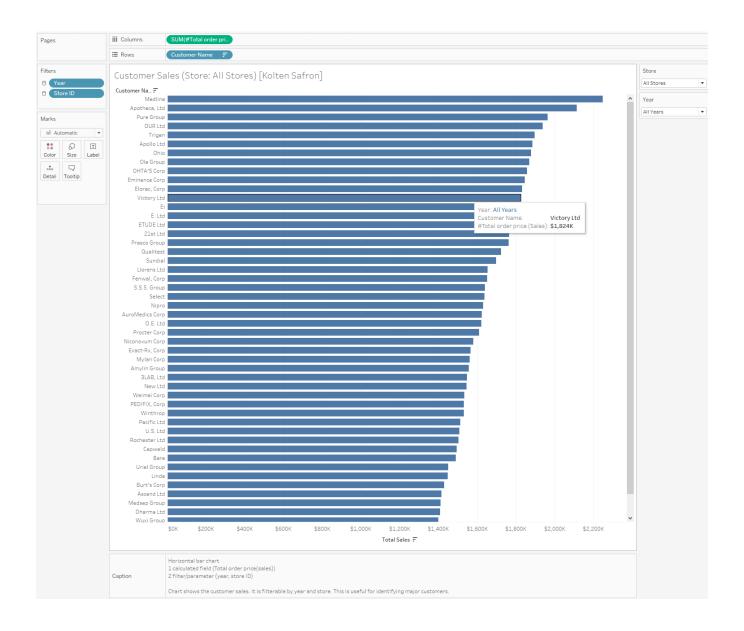




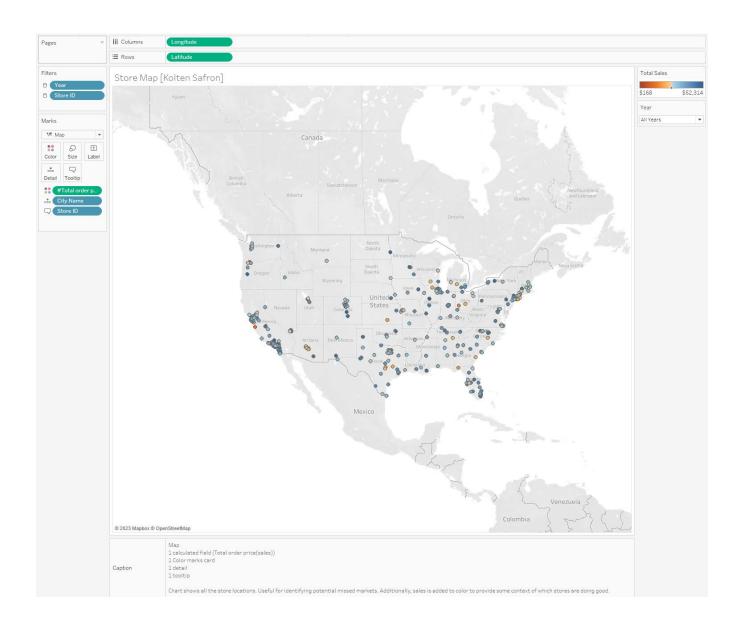


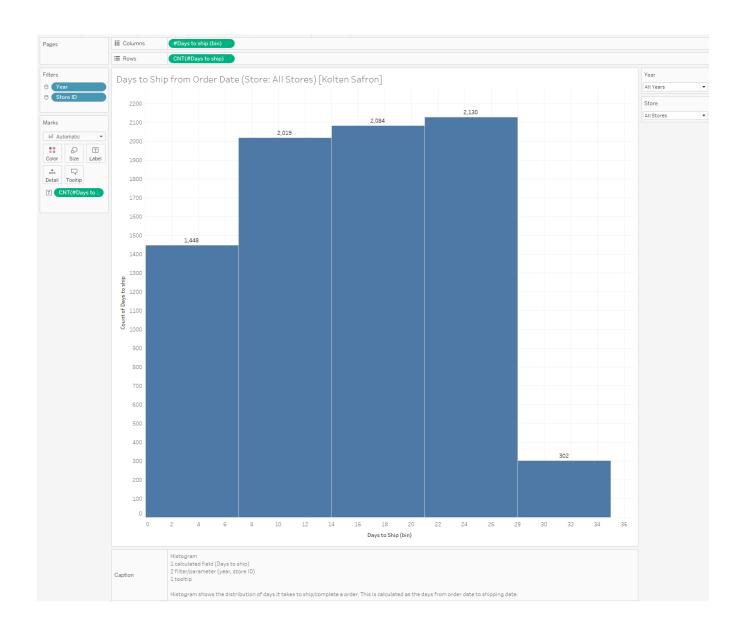


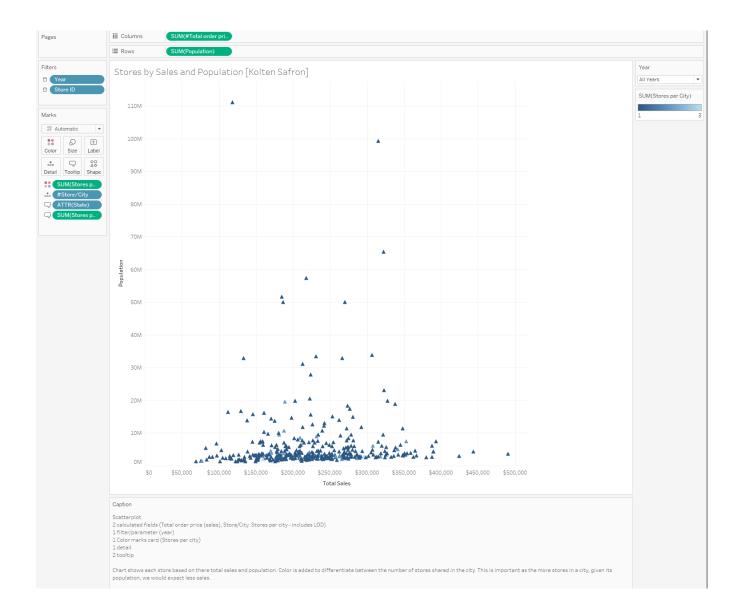


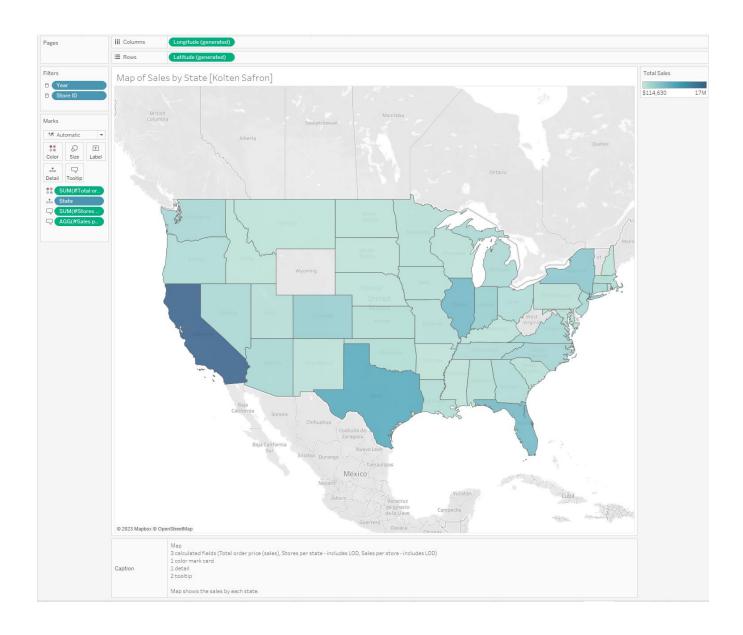


Charts Pt 2. – 3 or more

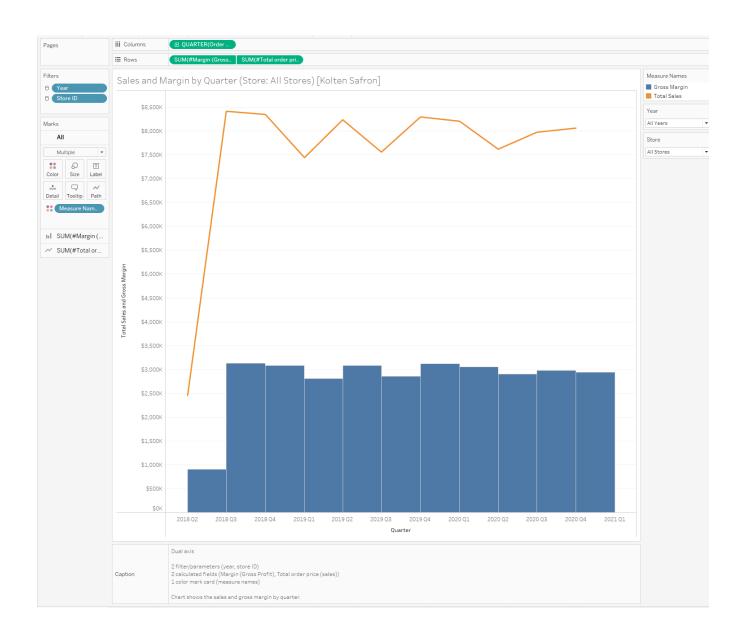


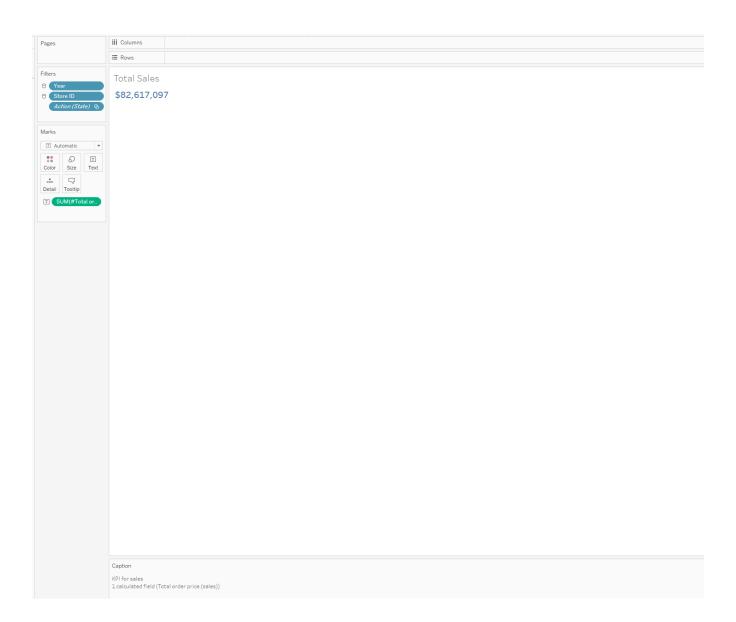


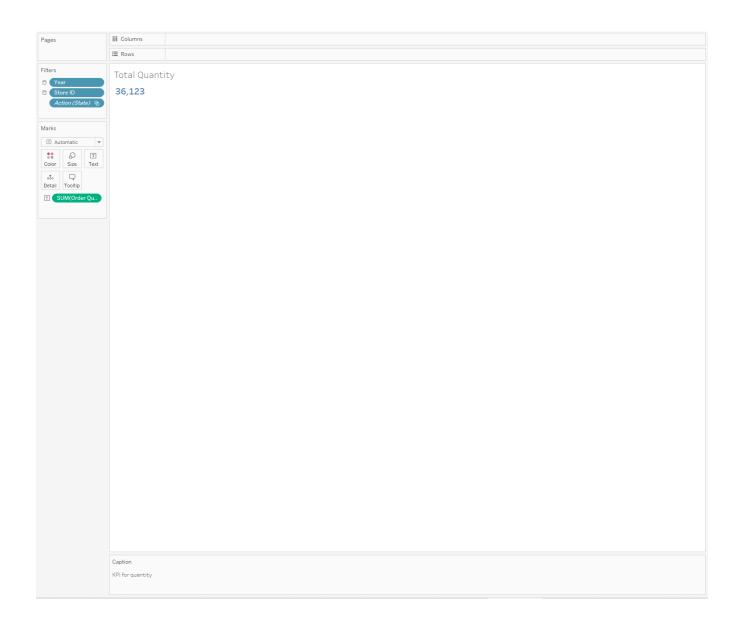


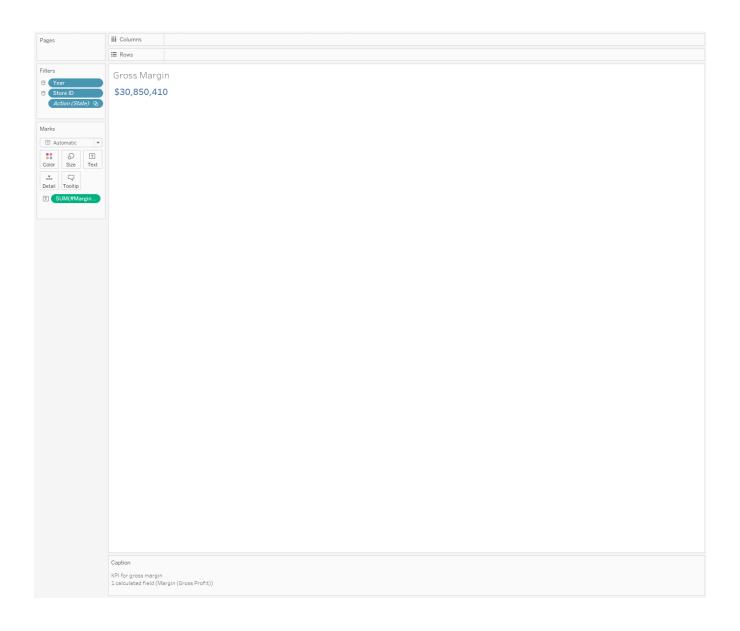


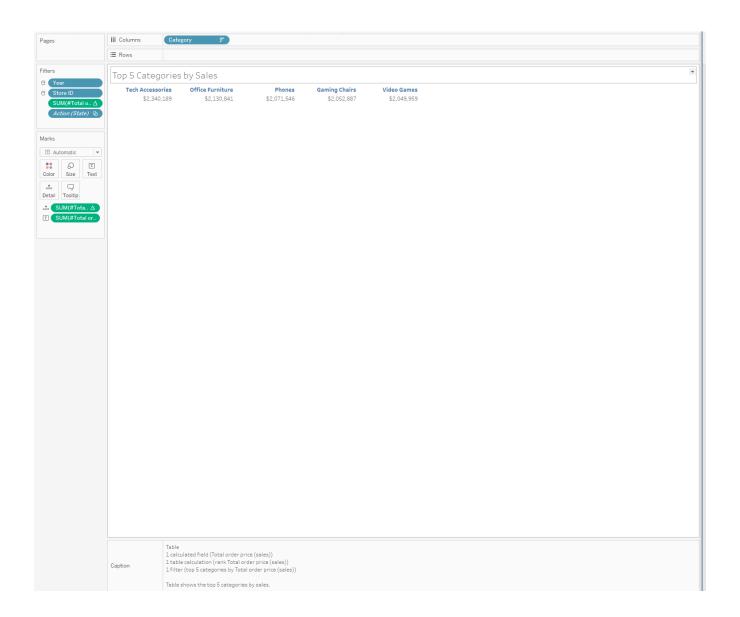
Dual Axis and Tables

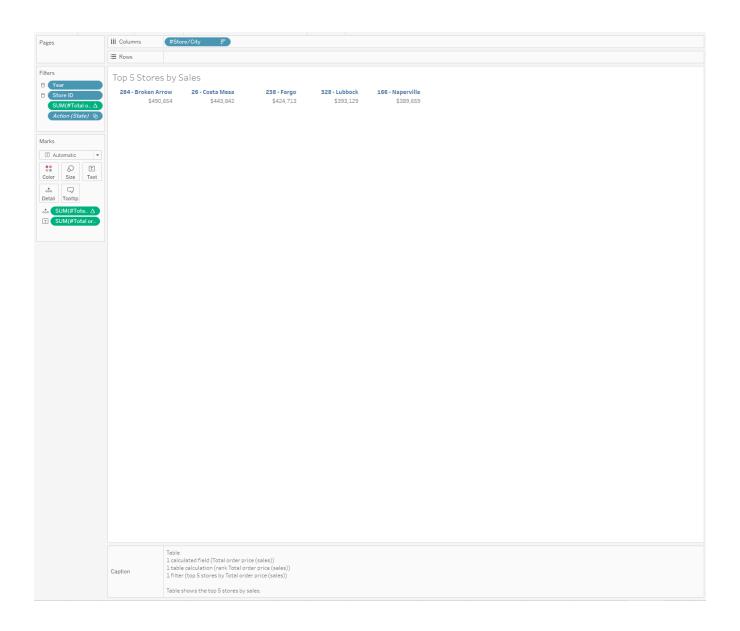


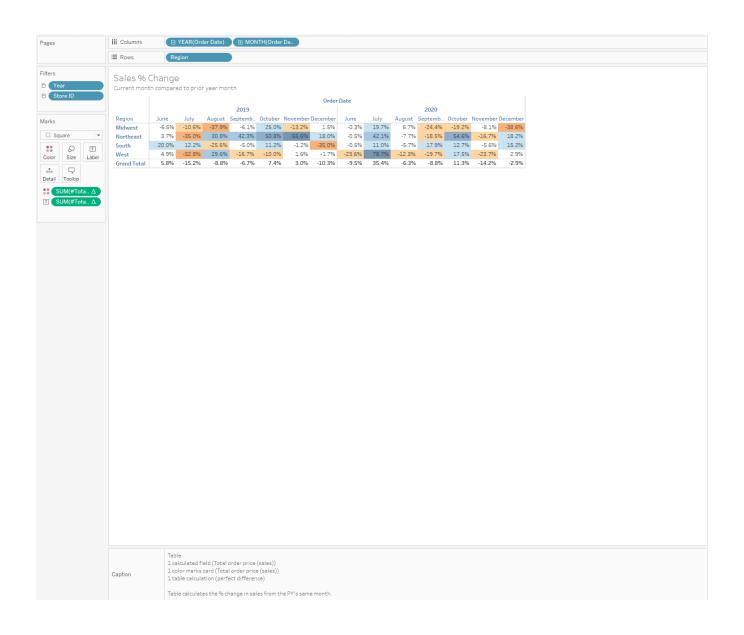




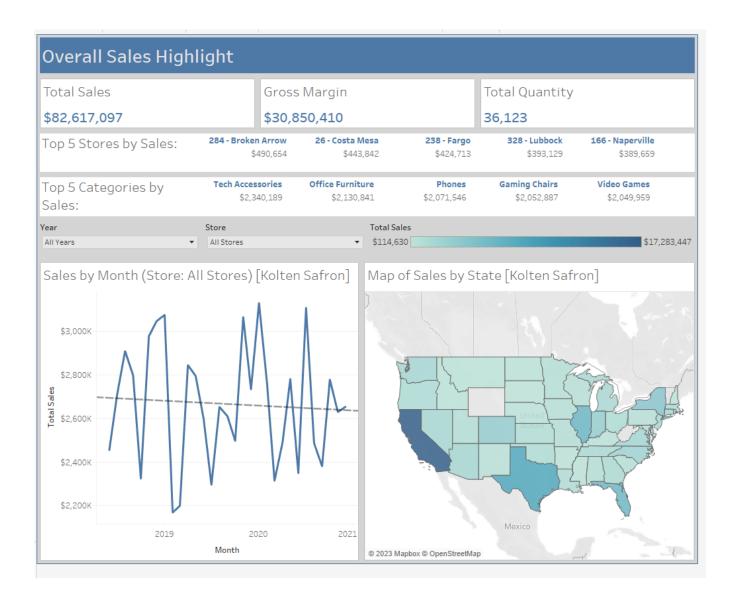


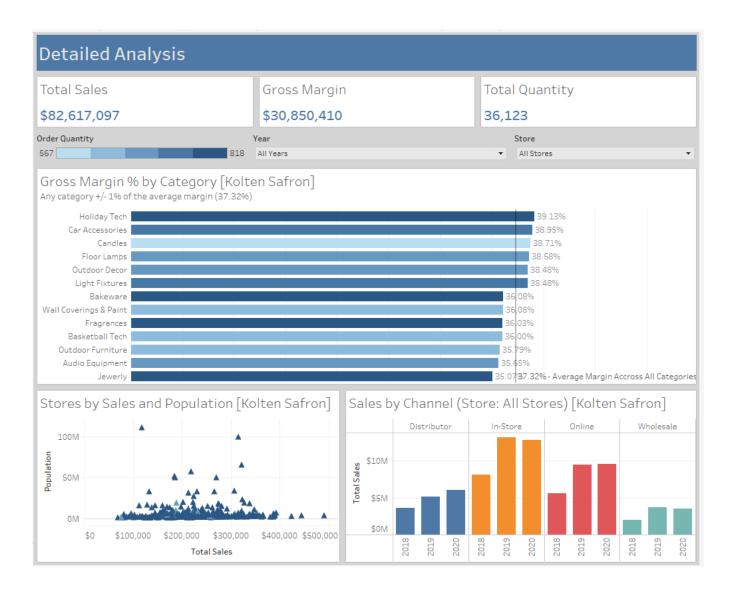






Dashboards

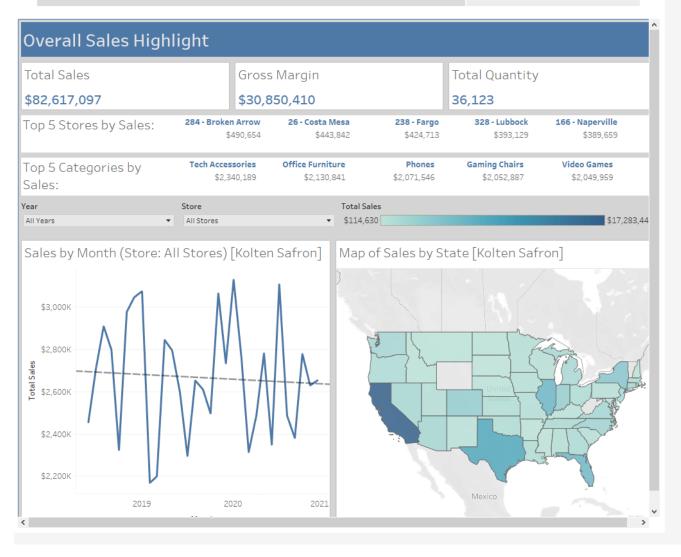




Storyboard

Provides some performance highlights. Includes overall metrics for total sales, gross margin, quantity, and top 5 stores and categories by sales. Also includes sales by month (including a trend line) as well as the sales by state. We can immediately note a couple things. 1) The total sales appear to be very cyclical/seasonal as it is spiking up and down frequently. 2) Sales appear to be stagnant. 3) Certain states (Ex. California, Texas) have significantly more sales then others. However, this is primarily due to the number of stores in those states, vs those stores outperforming the rest.

Looking into the cyclical sales more, we can cochange of sales. This is done to see if the char expect there to be small differences between see below this is not the case as there appear and grand total level). Some noteworthy obsergions. 2) In July 2019 and September 2020 a



s, gross margin, quantity, and top 5 d line) as well as the sales by state. y cyclical/seasonal as it is spiking up alifornia, Texas) have significantly is in those states, vs those stores

Looking into the cyclical sales more, we can compare each years month to its prior year's month and calculate the change of sales. This is done to see if the change in revenue appears more seasonal, in which case we would expect there to be small differences between the current year and prior year same months. However, as we can see below this is not the case as there appears to be significant changes across the table (both at the region level and grand total level). Some noteworthy observations: 1) There was a large increase in July 2020 acrossall regions. 2) In July 2019 and September 2020 all regions except the South posted a decrease, why did this happen? What did the South do differently to avoid this? 3) In October 2019 and 2020 3 regions had a increase in sales, where as 1 region had a decrease. What did the odd region out do differently? How can we avoid this? 4) Northeast region appears to be growing rapidly, having large increase in sales in multiple months. What are they doing that is being so successful?

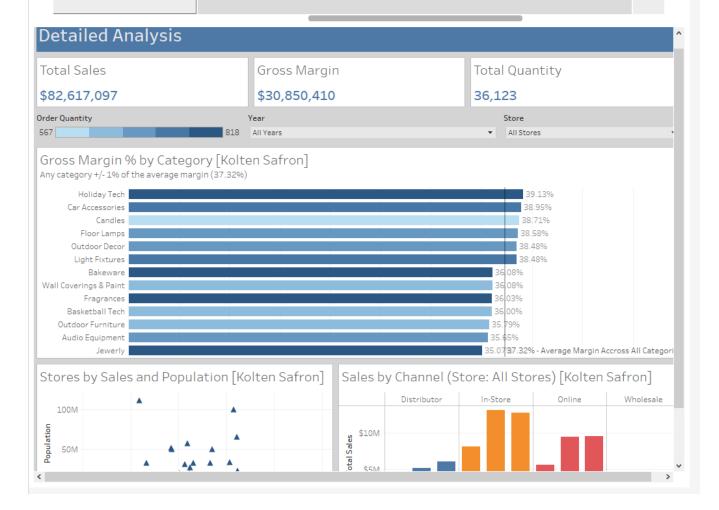
Moving margin we can quantif week c chart s for the Sales b that di in 2020

	Order Date													
	2019						2020							
Region	June	July	August	Septemb	October	November	December	June	July	August	Septemb	October	November	December
Midwest	-6.5%	-10.6%	-37.9%	-6.1%	25.0%	-13.2%	1.5%	-0.3%	19.7%	6.7%	-24.4%	-19.2%	-8.1%	-38.6%
Northeast	3.7%	-35.0%	30.8%	42.3%	50.8%	65.6%	18.0%	-0.5%	42.1%	-7.7%	-18.5%	54.6%	-16.7%	18.2%
South	20.0%	12.2%	-25.6%	-5.0%	11.2%	-1.2%	-35.0%	-0.5%	11.0%	-5.7%	17.9%	12.7%	-5.6%	15.2%
West	4.9%	-32.8%	29.6%	-16.7%	-10.0%	1.6%	-1.7%	-23.6%	78.7%	-12.3%	-19.7%	17.5%	-23.7%	2.9%
Grand Total	5.8%	-15.2%	-8.8%	-6.7%	7.4%	3.0%	-10.3%	-9.5%	35.4%	-6.3%	-8.8%	11.3%	-14.2%	-2.9%

prior year's month and calculate the asonal, in which case we would same months. However, as we can ss the table (both at the region level increase in July 2020 acrossall deal of the company of the com

Moving over to a more detailed operationally detailed dashboard we have access to a 3 different charts. 1) Gross margin % by category, filtered to only show categories whose marign is +/-1% of the average margin. From here we can see which categories are more profitable than others. Additionally, noted by the color we can see the quantity of sales. This chart is useful to identify strong product categories that we can push more or alternatively week categories we can look at how to improve the profitability. 2) Total Sales by Population and Store - This chart shows all stores based on their population and sales. Here we can identify stores that are underperforming for their potential market size (access to a large population but have lower sales). There are any outlier points. 3) Sales by Channel - This shows how each sales channel has been growing throughout the years. Most notable is that distributor channel is the only one that has had consistent growth, whereas the other 3 have been stagnant in 2020.

In cond These potent the tru



have access to a 3 different charts. 1) Gross n is +/- 1% of the average margin. From here onally, noted by the color we can see the gories that we can push more or alternatively otal Sales by Population and Store - This can identify stores that are underperforming lower sales). There are any outlier points. 3) ing throughout the years. Most notable is th, whereas the other 3 have been stagnant

In conclusion, there is a variety of ways we can help improve the performance to prevent the stagnant sales. These include, looking at regional sales performances in certain months, margins on key categories, untapped potential in markets based on population, and sales channels. All of these need to be looked into further to derive the true actions however this provides a plan in the right direction.

