

Using machine learning to challenge industry norms

Loss Given Default (LGD) Models

Executive presentation



Outline

- Problem Statement
- Introduction & Background
- 3. Solution overview
- 4. Data, Modelling, & Analysis
- 5. Outcomes conclusions & impacts
- 6. Next steps



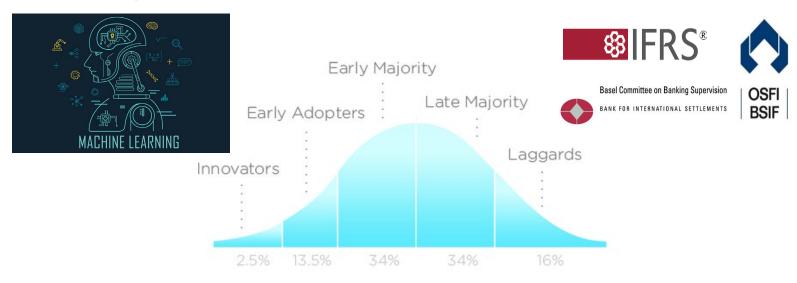
1. Problem Statement

Use modern data science and machine learning techniques to benchmark, challenge, refine, and enhance the more traditional statistical modelling methods employed currently at my organization for processes related to certain accounting standards and banking regulations.



2. Introduction & Background

Resulting in slower adoption:



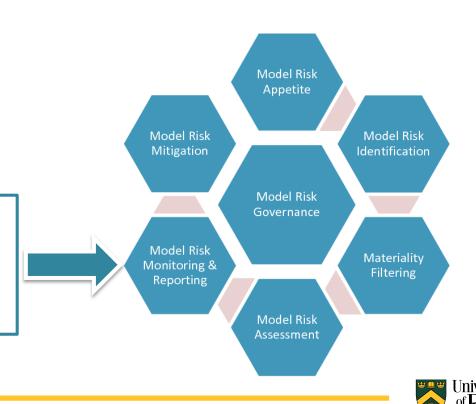
INNOVATION ADOPTION LIFECYCLE



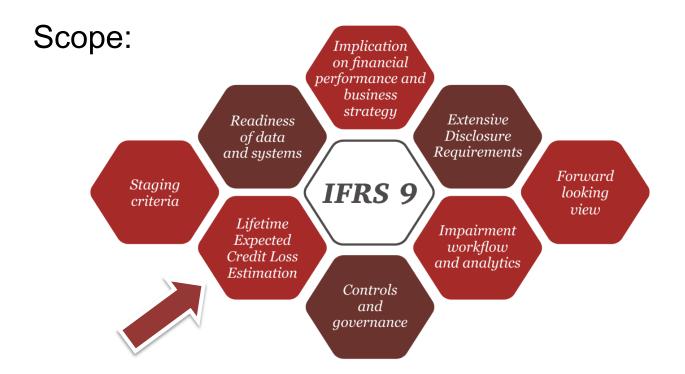
2. Introduction & Background

Initial opportunity:

- Model Performance
- Model benchmarking
- "Challenger" models
- Alternative models



3. Solution Overview

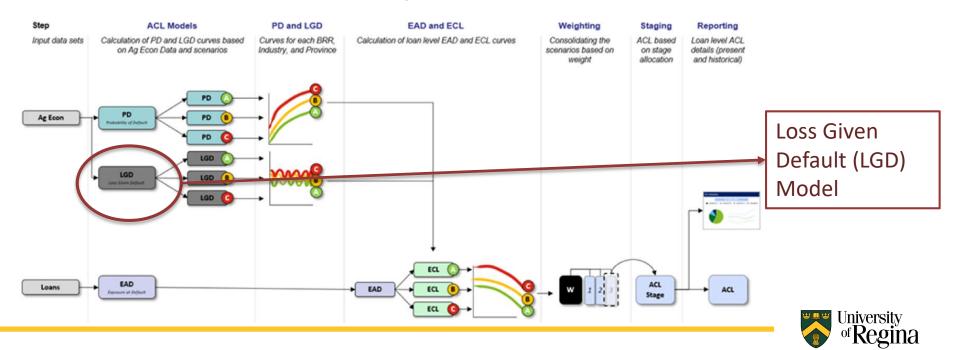




3. Solution Overview

$$ACL = \sum \left[\frac{PD_i \times LGD_i \times EAD_i}{(1+r)^n} \right]$$

Allowance for Credit Loss Calculation | Model



4. Solution Overview

Current Approach

- Two-stage micro-structure
- Likelihood X Severity
- Assumes independence

$$E(LGD) = E(PWOD \times ELWO)$$

= $E(PWOD) \times E(ELWO)$

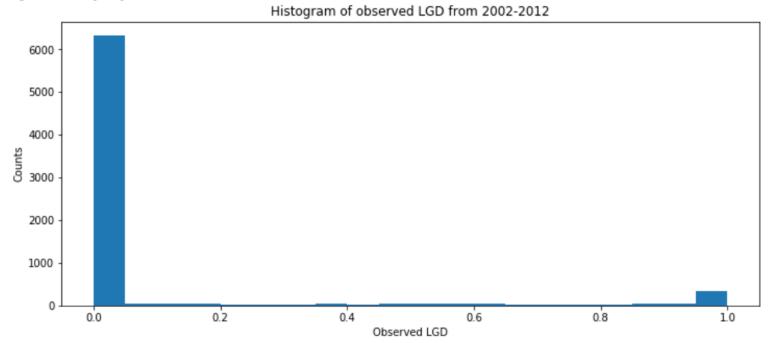
 Scorecard approaches based on logistic regression

Proposed Approaches

- 1. Two-step models
 - a) RF class with RF regress
 - b) RF class with k-NN regress
- 2. Two-step models
 - a) RF regression
 - b) k-NN regression
 - c) Multi-layer neural network

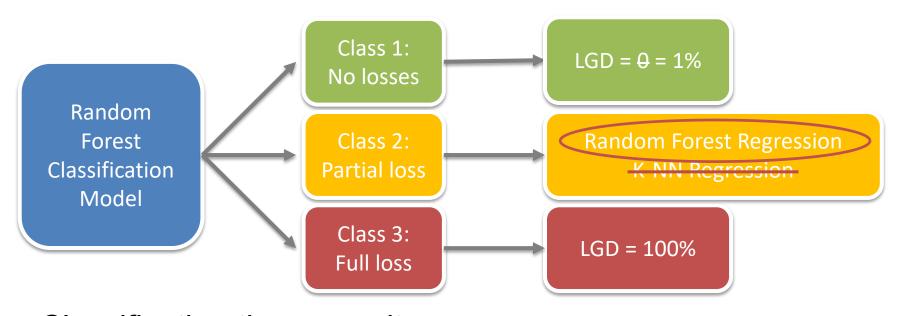


LGD Data:





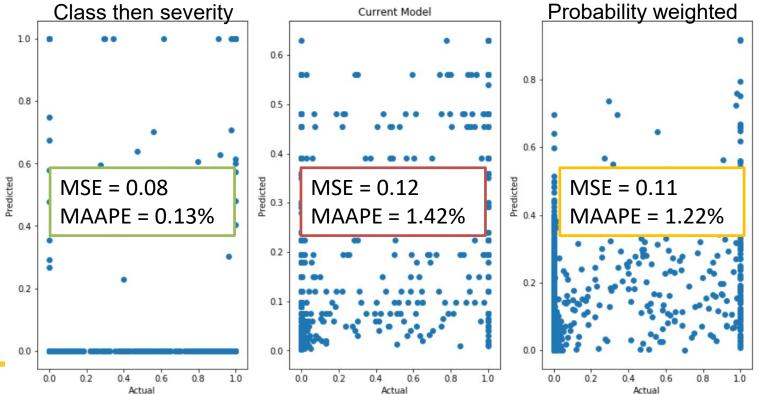
Two-step models:



Classification then severity

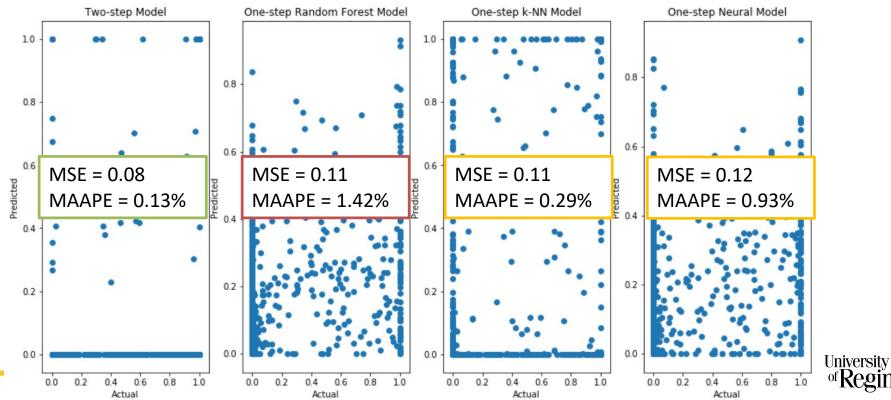


Two-step models:



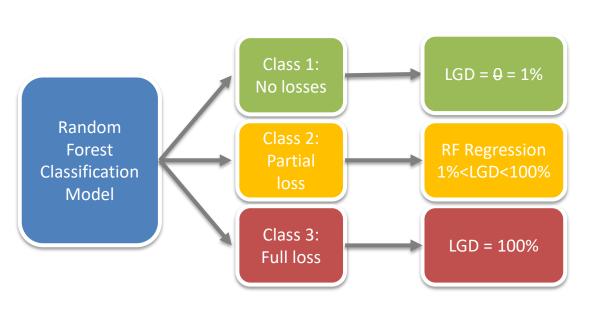


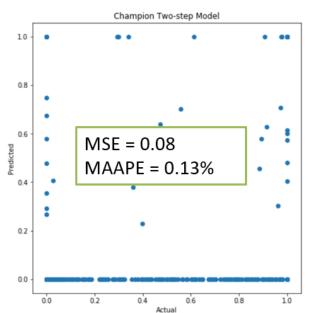
One-step models:



6. Outcomes – conclusions

Champion Model: RF Classification, then RF Severity







6. Outcomes – impacts

Enables more accurate Financial Statements

Enables more refined pricing

Improved Model Performance Monitoring

Facilitate change management and adoption of new techniques

Inform next round of model development (this upcoming year)

Simulation engine will be used in credit economic capital (ECAP) model



7. Next Steps

- 1. Partner with Model Development on LGD simulation (for credit ECAP)
- 2. Work with IT and Finance to get 2013 2019 data, then re-run analysis
- 3. Incorporate "Challenger" model into Model Performance Monitoring
- 4. Explore enhancements by bringing in macro-economic variables (forward-looking)
- 5. "Familiarize" stakeholders with new approaches (to help move Challenger to Production)
- 6. Work with IT and Finance to determine best practices for deployment





