

Modernizing credit risk modelling:

Using machine learning to challenge industry norms:

Loss Given Default (LGD) Models

CS 890ES Winter 2020
Adam Kehler (200251114)



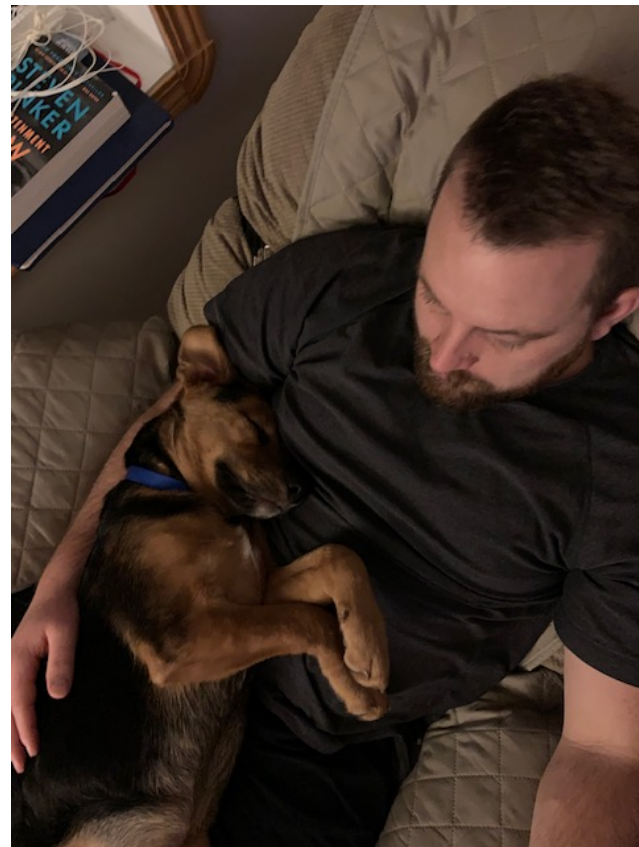
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Outline

1. About the presenter
2. Problem Statement
3. Introduction & Background
4. Solution overview
5. Data, Modelling, & Analysis
6. Outcomes – conclusions & impacts
7. Next steps

1. About the presenter

- Adam Kehler
- PhD student – statistics (computational)
- Director, Portfolio Modelling & Data Science
@ Farm Credit Canada (FCC)



2. Problem Statement

Use **modern data science** and **machine learning** techniques to benchmark, **challenge**, refine, and enhance the more **traditional statistical modelling** methods employed currently at my organization for processes related to certain **accounting standards** and **banking regulations**.

3. Introduction & Background

Constrained by standards & regulations:



Basel Committee on Banking Supervision

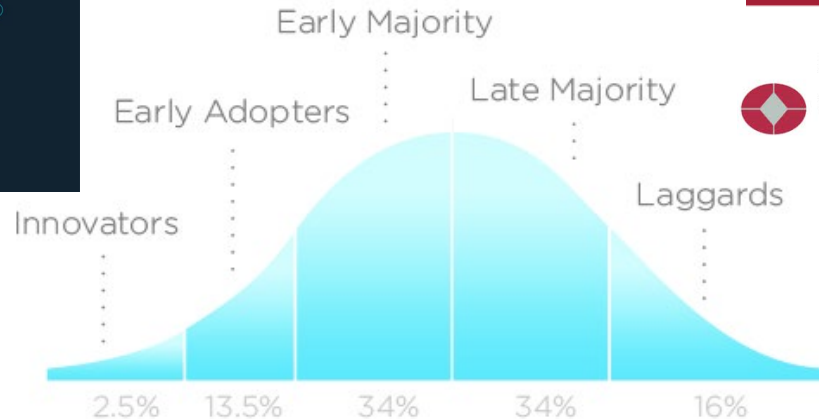
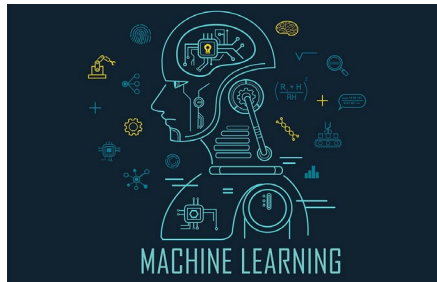
BANK FOR INTERNATIONAL SETTLEMENTS



OSFI
BSIF

3. Introduction & Background

Resulting in slower adoption:



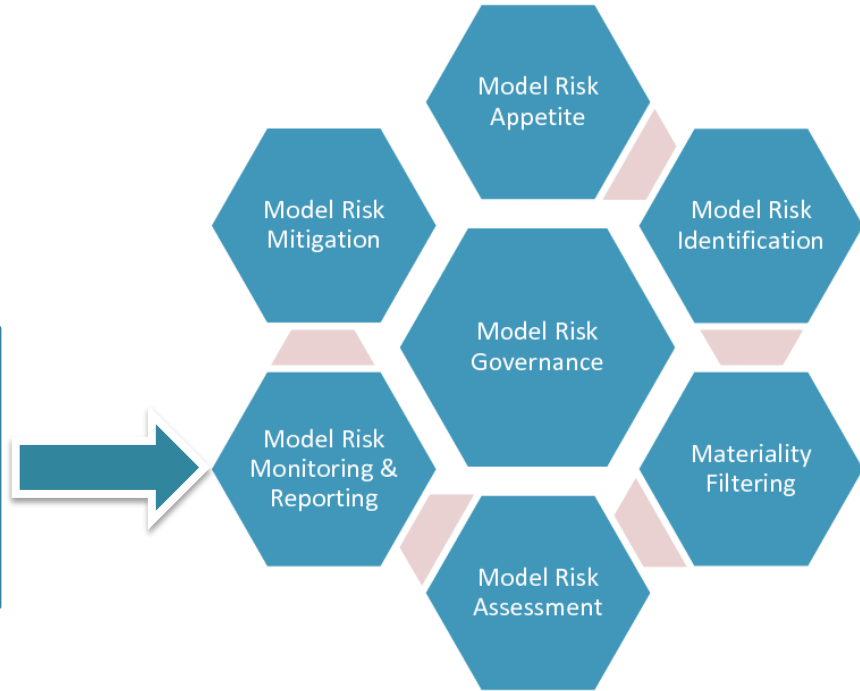
INNOVATION ADOPTION LIFECYCLE



3. Introduction & Background

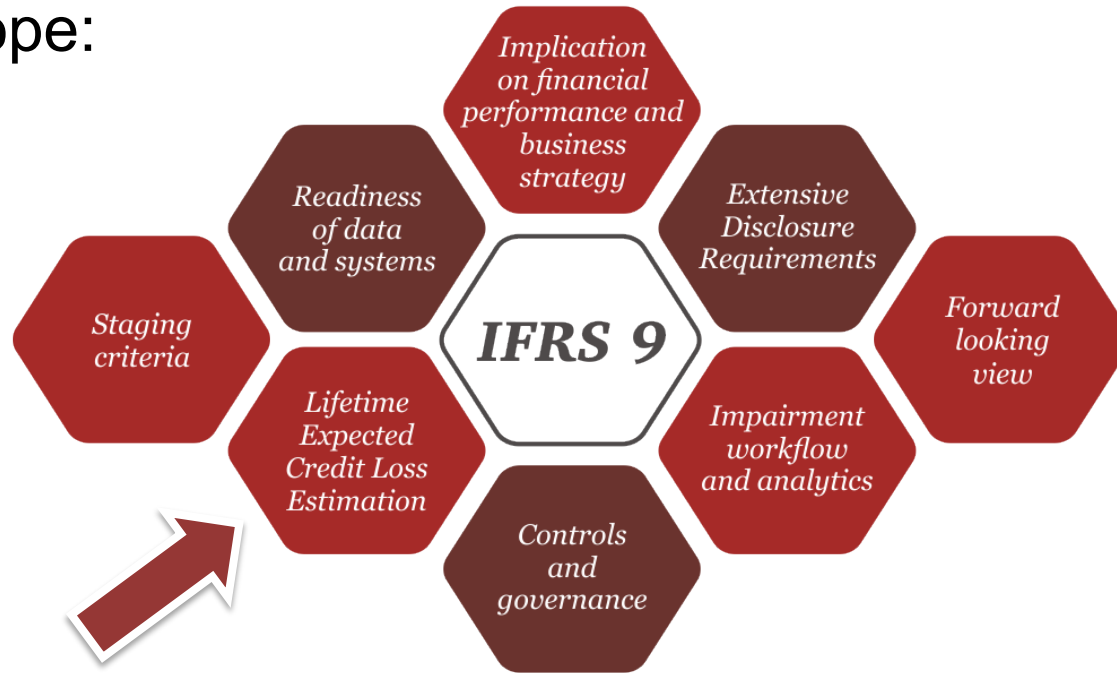
Initial opportunity:

- Model Performance
- Model benchmarking
- “Challenger” models
- Alternative models



4. Solution Overview

Scope:



4. Solution Overview

Scope:

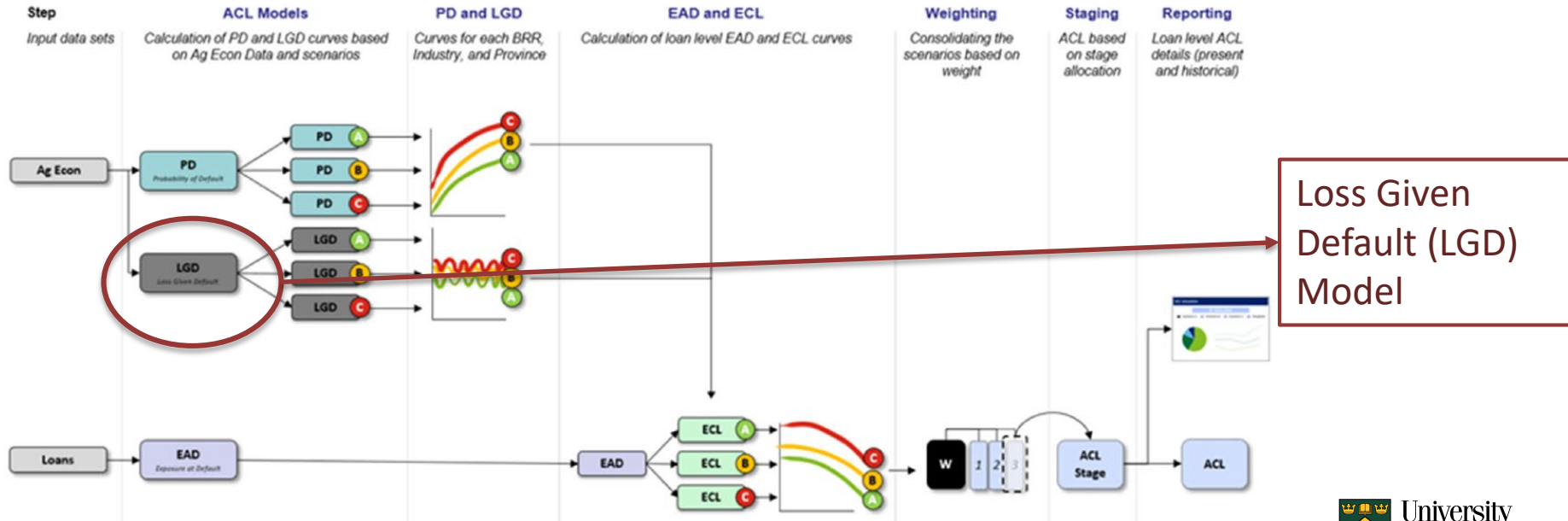
Allowance for Credit Losses (ACL) = Expect lifetime credit loss (ECL)

$$ACL = \sum \left[\frac{PD_i \times LGD_i \times EAD_i}{(1 + r)^n} \right]$$

4. Solution Overview

$$ACL = \sum \left[\frac{PD_i \times LGD_i \times EAD_i}{(1 + r)^n} \right]$$

Allowance for Credit Loss Calculation | Model



4. Solution Overview

Current Approach

- Two-stage micro-structure
- Likelihood X Severity
- Assumes independence

$$\begin{aligned} E(LGD) &= E(PWOD \times ELWO) \\ &= E(PWOD) \times E(ELWO) \end{aligned}$$

- Scorecard approaches based on logistic regression

Proposed Approaches

1. Two-step models
 - a) RF class with RF regress
 - b) RF class with k-NN regress
2. Two-step models
 - a) RF regression
 - b) k-NN regression
 - c) Multi-layer neural network
 - d) Simulation-based

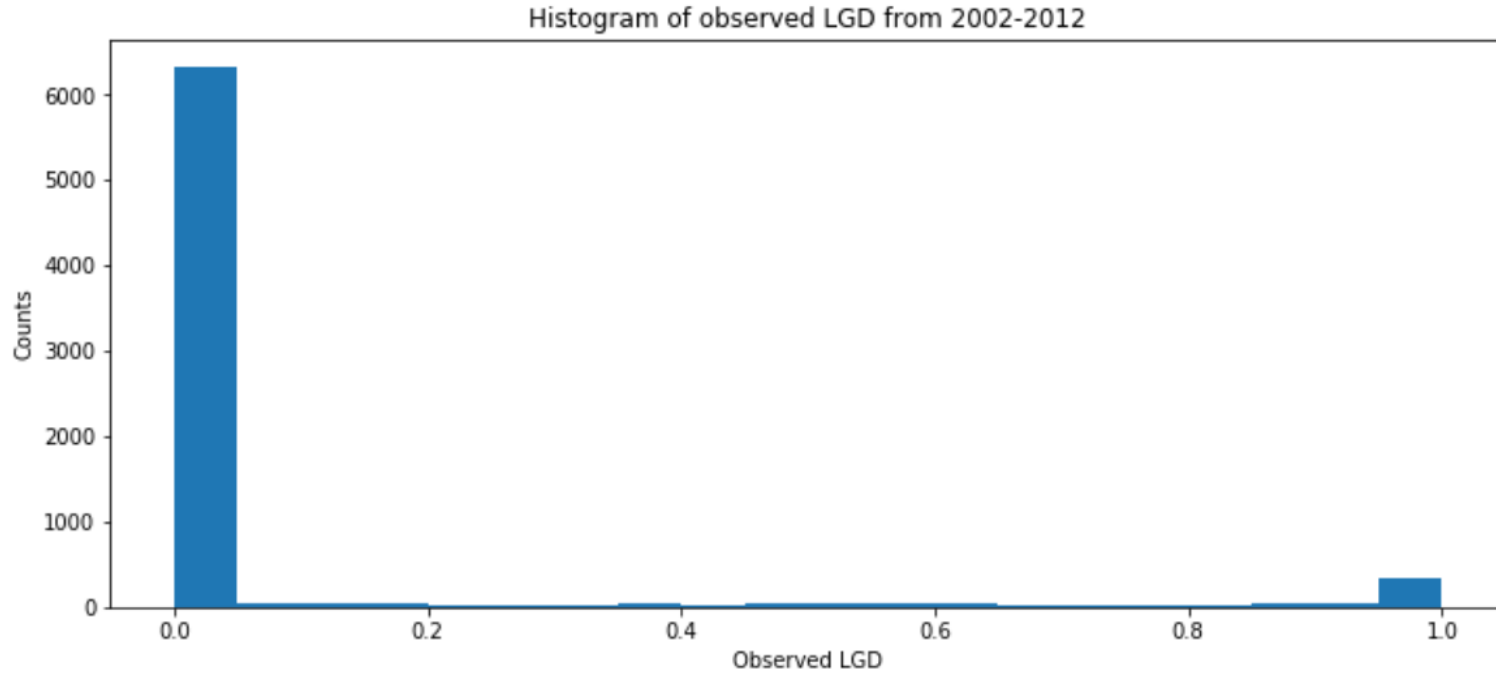
5. Data, Modelling, & Analysis

LGD Data:

- Observed loss data from 2002 to 2012
- 7,264 instances with 172 features (~1.25 M)
- Narrowed to 21 useful & quality features (~150 K)
- From SAP, Oracle DBs, Teradata DBs, and Excel (combined using SQL in SAS)
- Due to system access limitations, CSV into Python JN

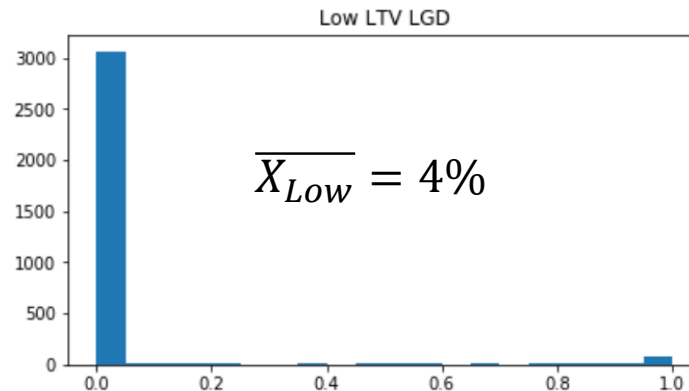
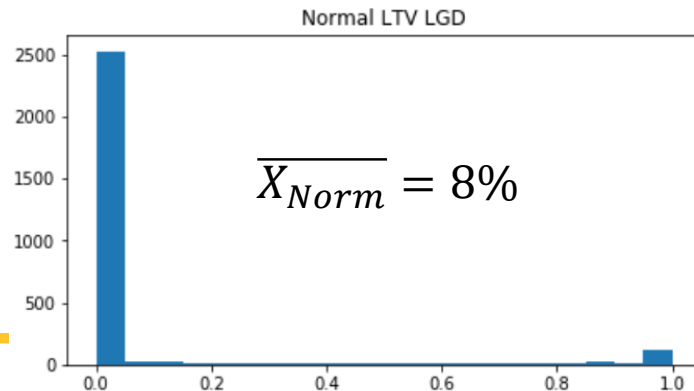
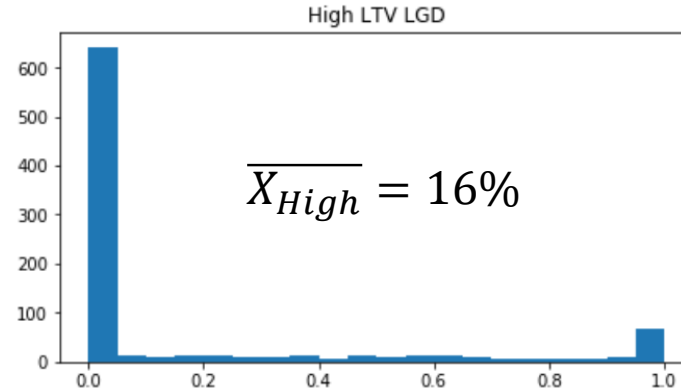
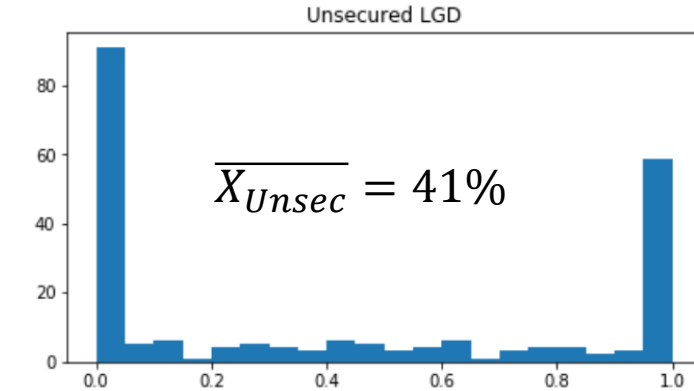
5. Data, Modelling, & Analysis

LGD Data:



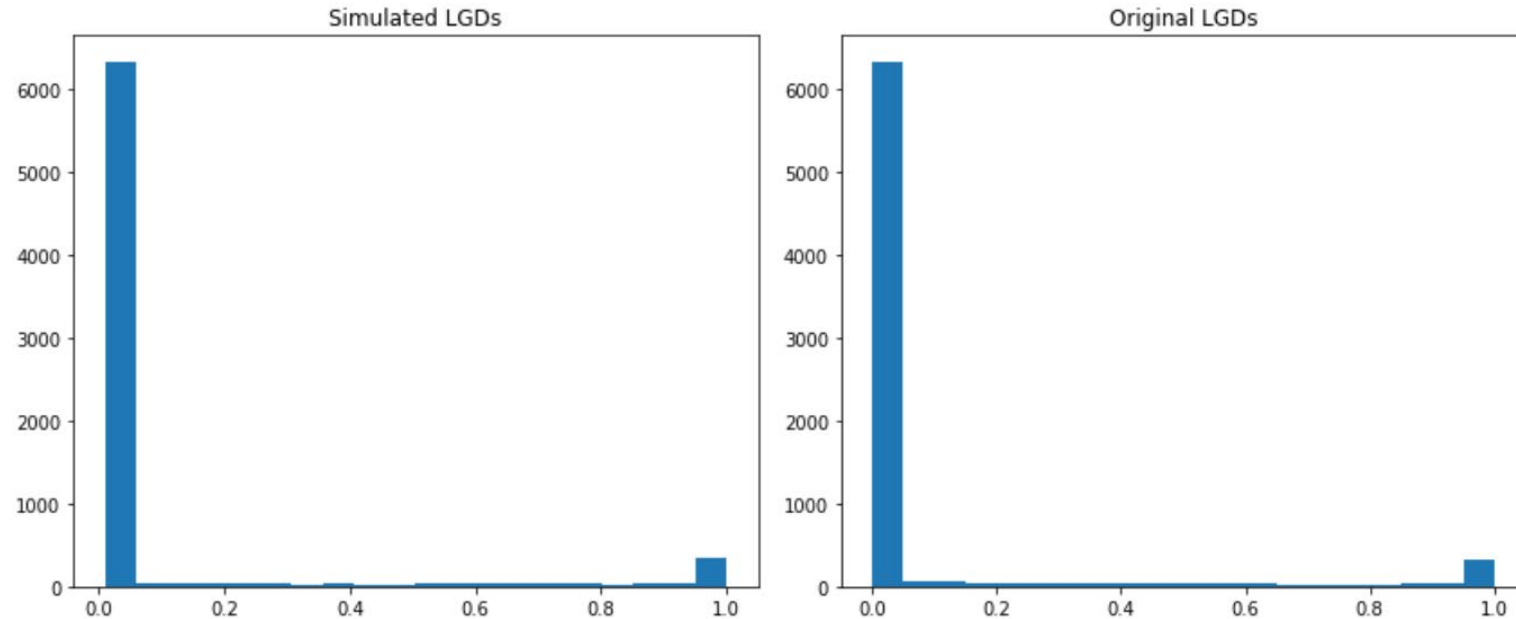
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LGD Data:



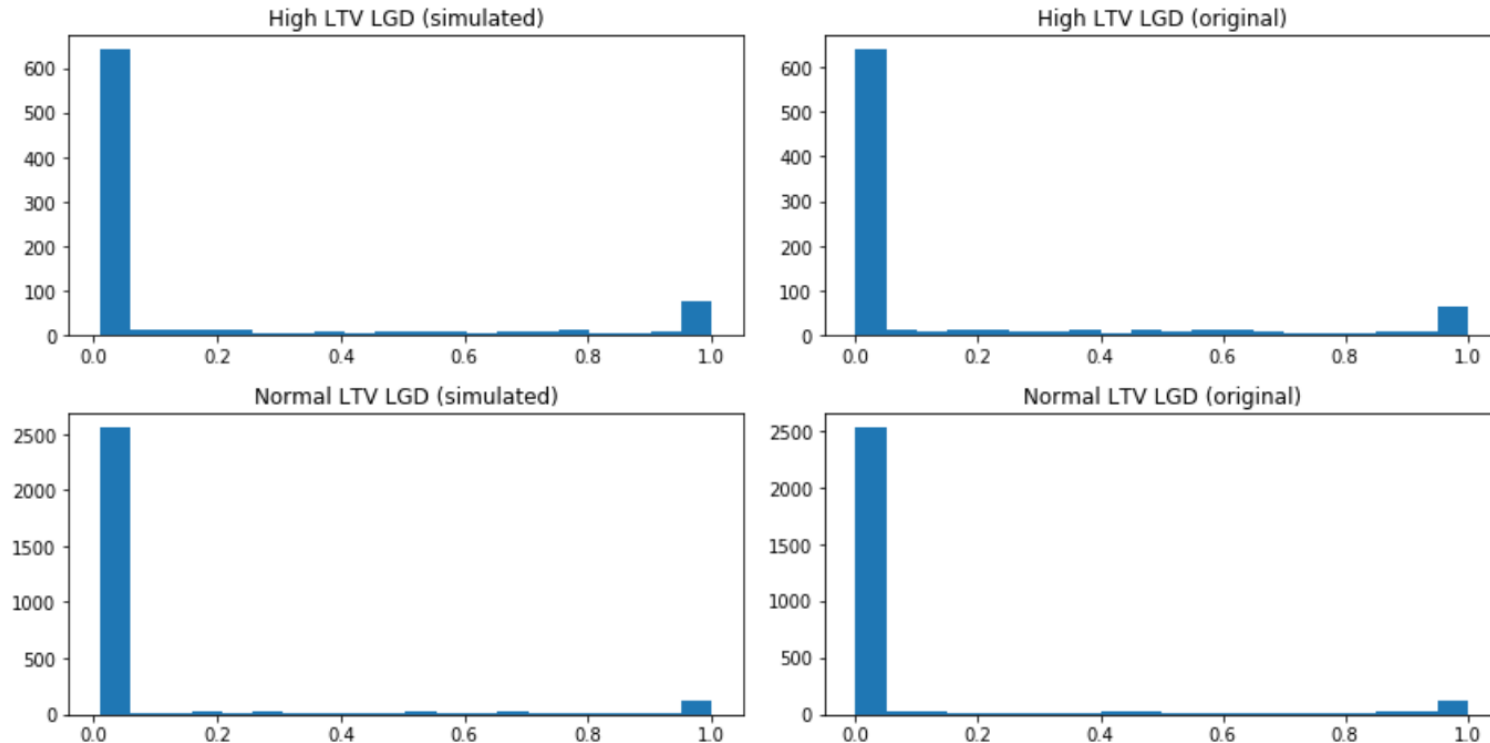
5. Data, Modelling, & Analysis

Random LGD Generator:



5. Data, Modelling, & Analysis

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5. Data, Modelling, & Analysis

Predictive model data prep:

One-hot encoding

Missing values (set to 0)

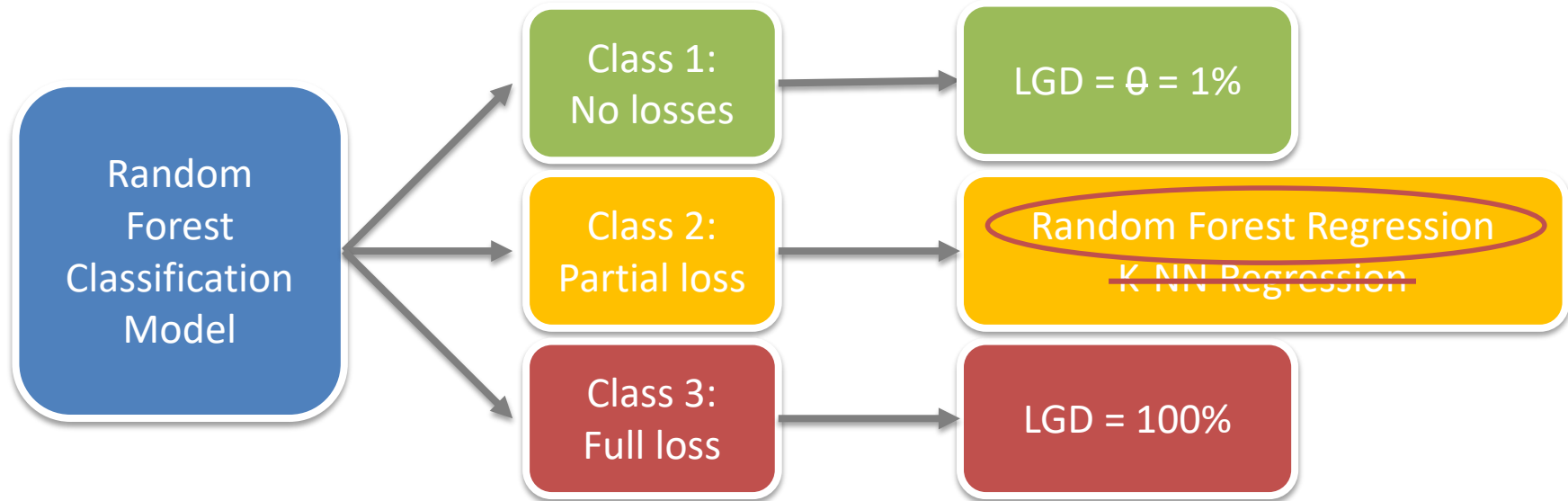
Bin LGDs into 3 groups (0 – no loss, 1 – partial loss, 2 – full loss)

Split Train-Test (70-30)

Scale features

5. Data, Modelling, & Analysis

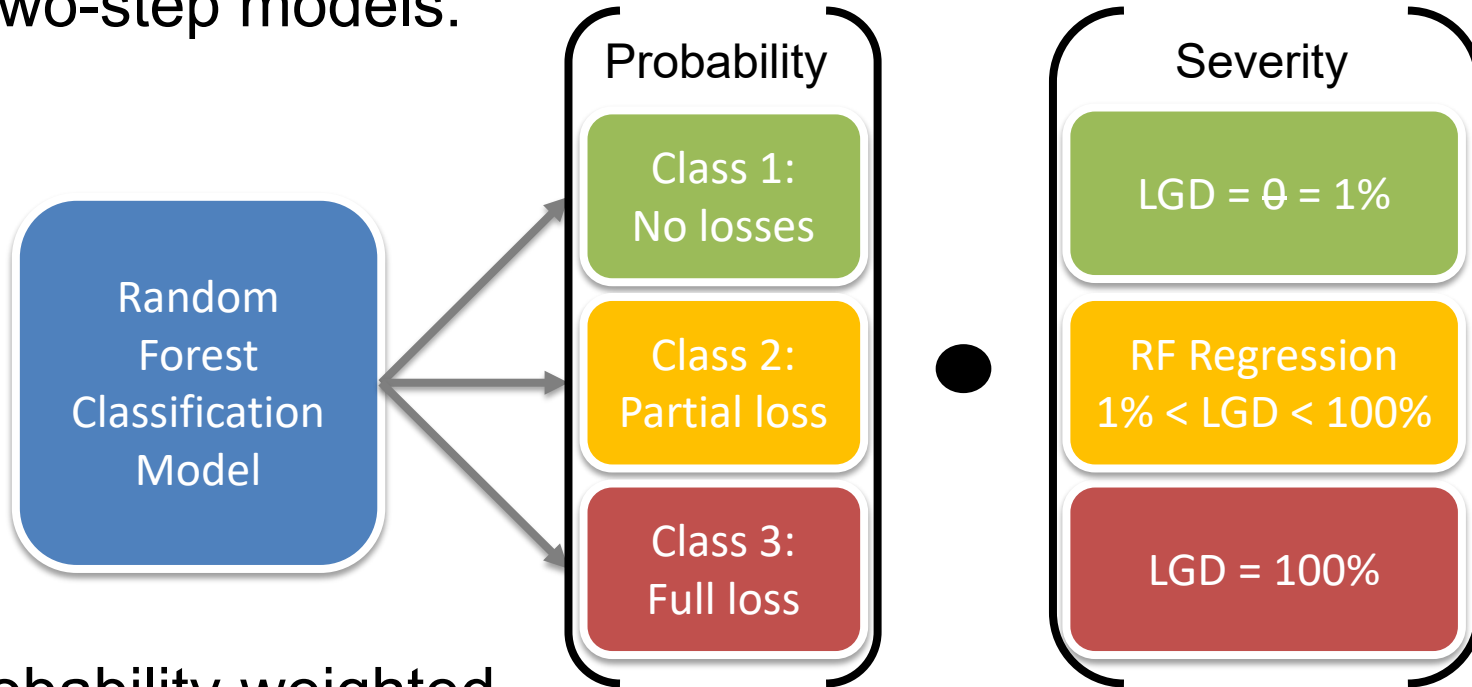
Two-step models:



Classification then severity

5. Data, Modelling, & Analysis

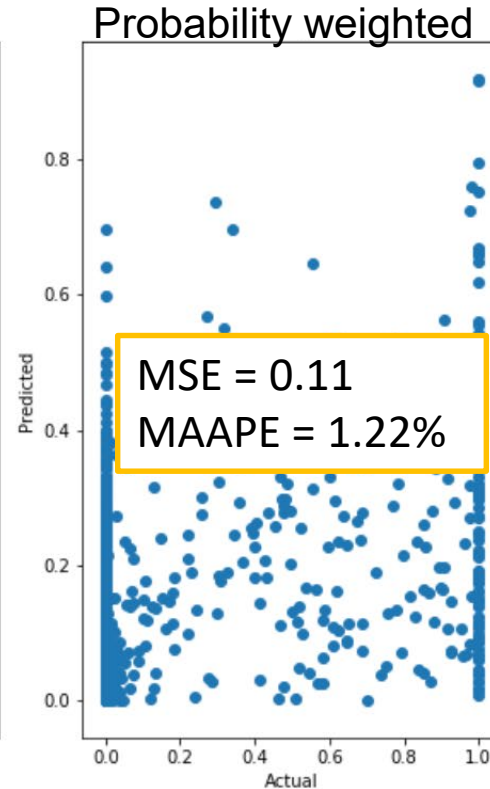
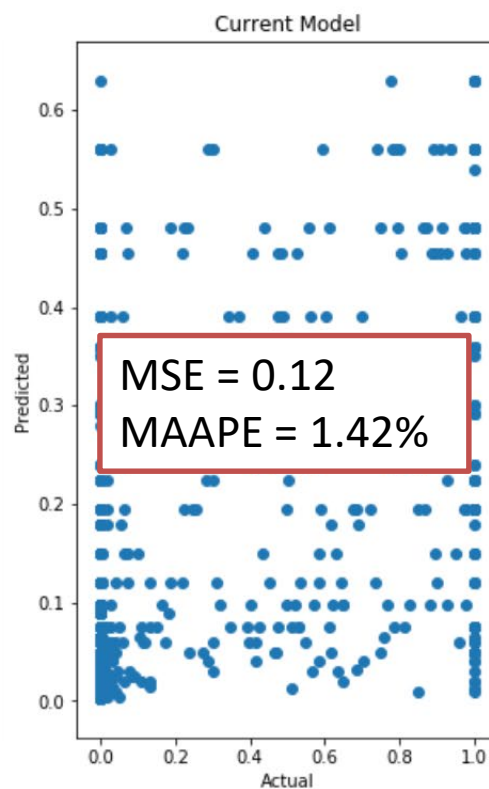
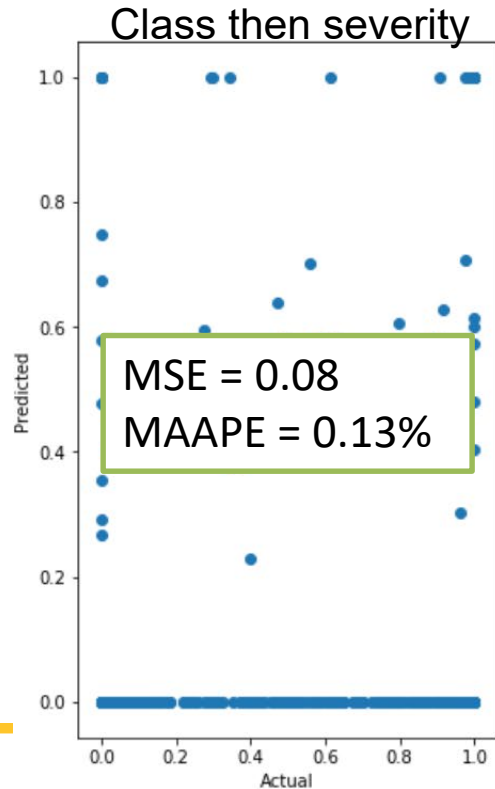
Two-step models:



Probability weighted

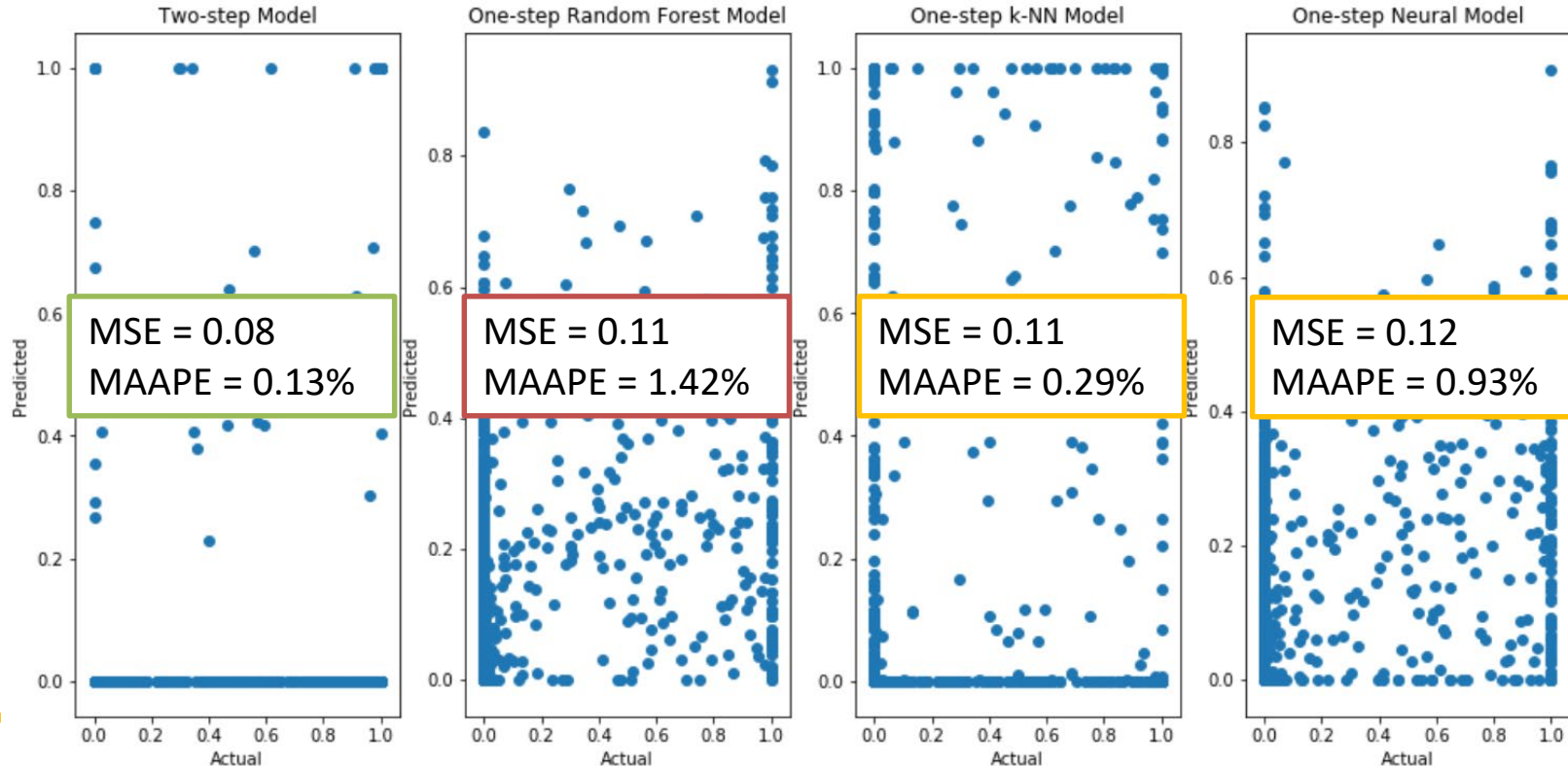
5. Data, Modelling, & Analysis

Two-step models:



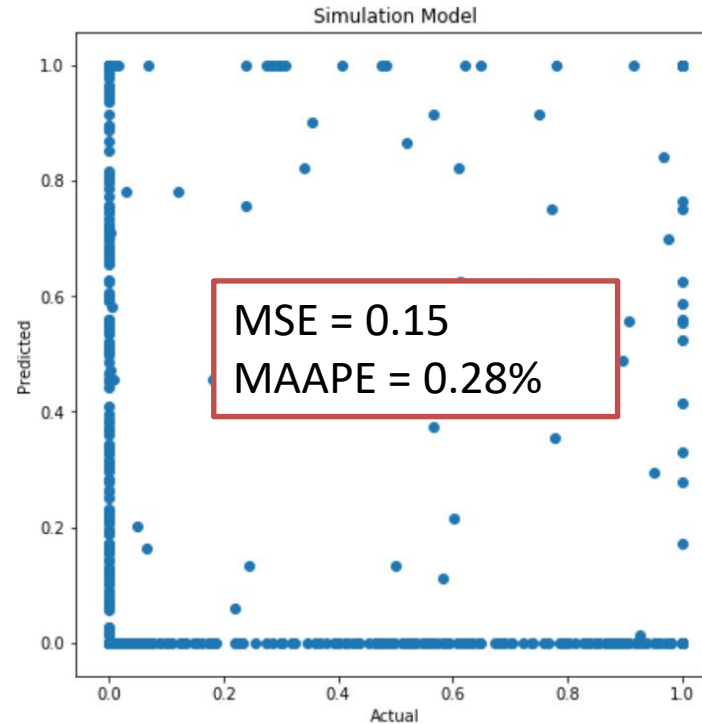
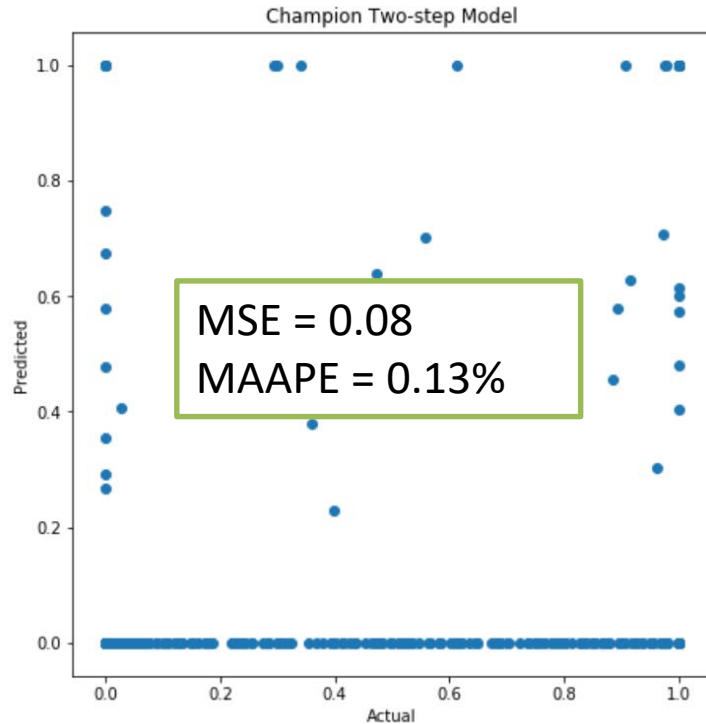
5. Data, Modelling, & Analysis

One-step models:



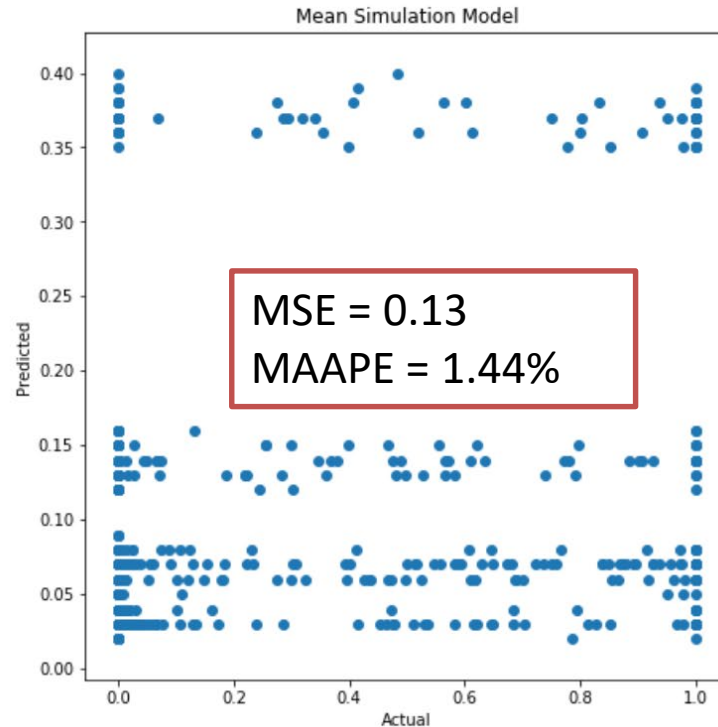
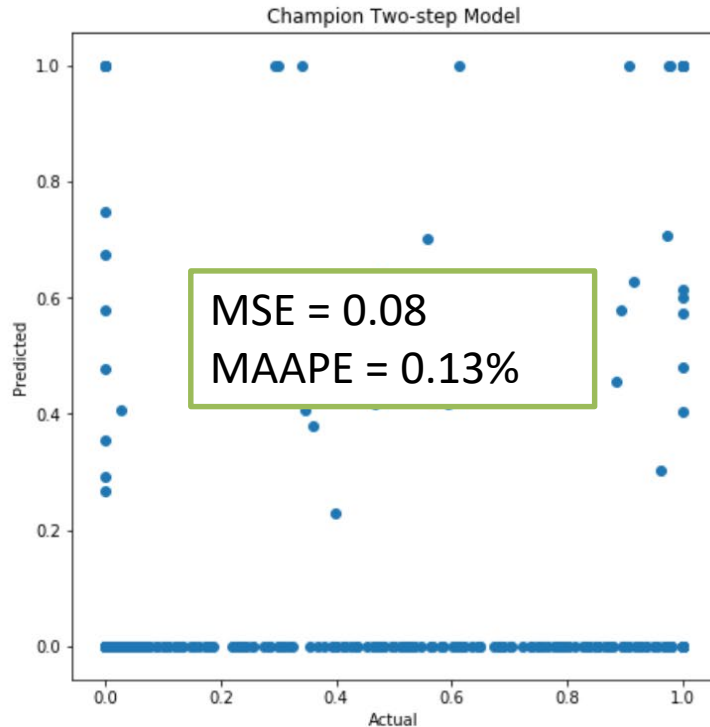
5. Data, Modelling, & Analysis

Simulation-based model:



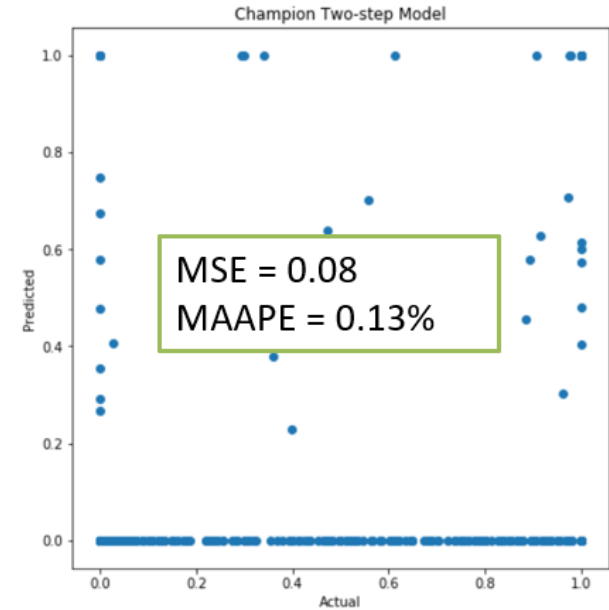
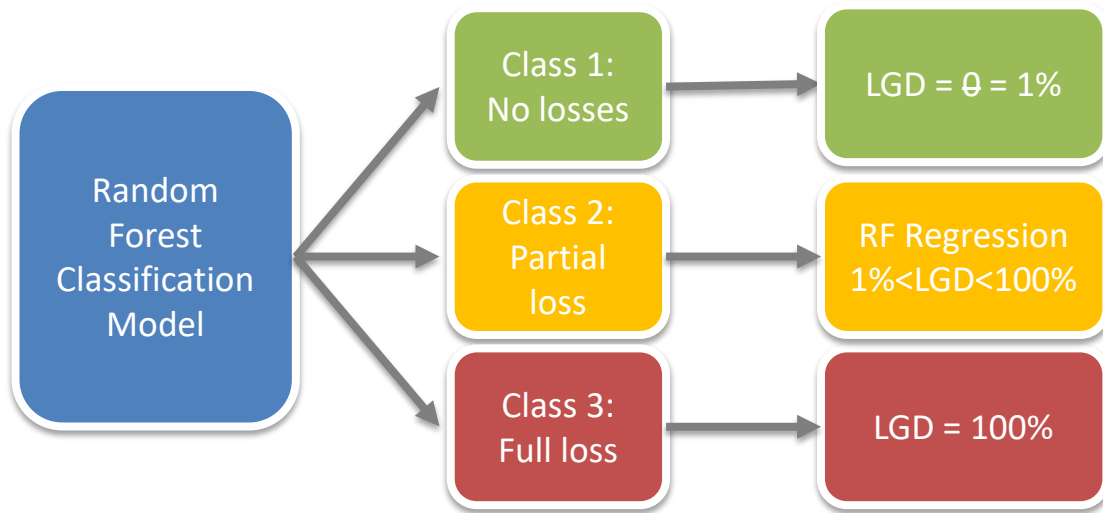
5. Data, Modelling, & Analysis

Simulation-based model:



6. Outcomes – conclusions

Champion Model: RF Classification, then RF Severity



6. Outcomes – impacts

Enables more accurate Financial Statements

Enables more refined pricing

Improved Model Performance Monitoring

Facilitate change management and adoption of new techniques

Inform next round of model development (this upcoming year)

Simulation engine will be used in credit economic capital (ECAP) model

7. Next Steps

1. Partner with Model Development on LGD simulation (for credit ECAP)
2. Work with IT and Finance to get 2013 – 2019 data, then re-run analysis
3. Incorporate “Challenger” model into Model Performance Monitoring
4. Explore enhancements by bringing in macro-economic variables (forward-looking)
5. “Familiarize” stakeholders with new approaches (to help move Challenger to Production)
6. Work with IT and Finance to determine best practices for deployment

