# Beyond Numbers: Navigating the Complexities of Data in Decision-Making*

Kelly Lyu

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In evaluating the viewpoints presented by Jordan, D'Ignazio and Klein, Au, and other related research, an essential question arises: To what extent should we depend on data to autonomously convey its message? This essay plans to thoroughly explore this inquiry, offering a detailed analysis. When evaluating the value of data, it's not only paramount to assess various aspects, such as the origin of the data, its precision, and its applicability to the specific context at hand, but also to acknowledge our interpretations, potential biases, and other contextual elements that might impact our understanding of the data. Thus, while leveraging data to guide our decision-making processes is undoubtedly crucial, recognizing its constraints is equally significant. We must integrate data with supplementary insights to forge the most informed and accurate decisions possible, ensures a balanced utilization of data, enhancing the robustness of our conclusions.

With the advancements in technology and the increasing availability and accessibility of data, there has been a growing emphasis on data-driven decision-making. It is believed that useful insights can be uncovered and more informed choices can be made by allowing the data say. Nevertheless, reflecting on the limitations and potential biases of data and the broader sociopolitical implications is noteworthy.

The concept of "data feminism" raised by Jordan challenges the notion that data should be considered as an unbiased truth (Jordan 2004). Instead, it highlights that data is a product of societal values and power dynamics and they are culture objects embedded and integrated within a social system whose logic rules and explicit functioning work to determine the new conditions of possibilities of users (Van Dijck 2014). For example, data related to heart disease research predominantly concentrated on male subjects and male symptomatology, leading to a biased understanding that did not accurately reflect the true situation of heart disease in women. Assessing the context in which data is collected and analyzed and the potential impact on marginalized communities is of utmost importance. This examination confirms a more equitable and conscientious use of data in our decision-making processes.

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*Code and data are available at: https://github.com/kelly-Lyu/MINIessay-6.git.

In their seminal work "Data Feminism," D'Ignazio and Klein delve into the nexus between data and social justice, positing that the acts of collecting and analyzing data are far from being neutral or apolitical (D'Ignazio and Klein 2020). To address this, they propose a proactive approach that involves critically examining the data, considering multiple perspectives, and actively involving marginalized communities in decision-making. This method identifies the potential of data to reinforce prevailing power dynamics and biases unless rigorously scrutinized and challenged.

Au provides an intriguing perspective on data cleaning in data analysis (Randy Au 2020). She argues that data cleaning is not a mere technical grunt work but an important part of the analysis process. Decisions made during data cleaning, such as handling missing values or outliers, can significantly affect the results and interpretations. This can be exemplified in a public health study examining the impact of a new diet regimen on blood pressure levels across a diverse population. During data collection, several participants failed to report their pre-existing medical conditions, leading to missing values in these critical variables. Au advocates for data analysts to maintain transparency regarding the decisions undertaken during this phase and to welcome discussions and criticisms. This approach secures the integrity and reliability of data analysis.

Considering these perspectives, it becomes clear that relying solely on data to guide us is not advisable. Although data can offer significant insights, it's imperative to critically analyze and contextualize it, recognizing its limitations and inherent biases. Next, we should comprehend data collection and analysis's power dynamics and social ramifications. This approach guarantees a more reliable and informed data usage in our decision-making strategies.

To achieve equilibrium between leveraging data for decision-making and recognizing its constraints, a multidisciplinary strategy is essential. This strategy entails engaging stakeholders from diverse fields, embracing a variety of viewpoints, and integrating ethical considerations. By encouraging collaboration among data scientists, domain specialists, policymakers, and the communities impacted, we can gain a more thorough comprehension of the data and its broader consequences. For example, in a project, data scientists identify underserved areas, urban planners propose feasible solutions, policymakers secure resources, and community feedback ensures solutions meet real needs. This unified approach improves data understanding and maximizes the project's impact.

In a nutshell, letting the data speak must be coupled with critical thinking and a nuanced understanding of the context in which the data is generated. The viewpoints of Jordan, D'Ignazio and Klein, and Au attach the importance on recognizing the inherent biases and power dynamics in data analysis. By adopting a multidisciplinary and inclusive approach, we can truly harness the power of data while mitigating potential harm and promoting transparency and social justice.

# 1 Acknowledgments

# References

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