# BANA4095: Decision Models - Spring 2021 Clifton Running Shoes Case

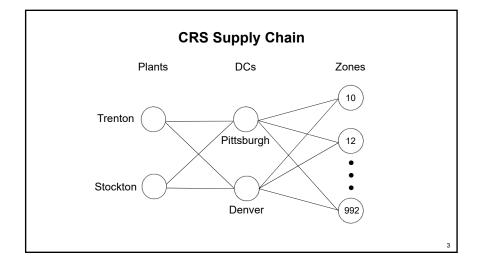


Dr. Charles R. Sox Associate Dean - Impact & Partnerships Professor of Operations & Business Analytics

## **Outline**

- CRS Case
  - » Discussion
  - » General Concepts
  - » Model Formulation
- Reading Excel Files
  - » openpyxl Package

2



## **Model Discussion**

- Plants
- Customer Zones
- Candidate DCs
- Costs
  - » Inbound, Outbound, Handling
- Customer Service
  - » Two-day delivery
- · Decision Variables?
- Objective?
- · Constraints?

4

### **Model Formulation**

#### Notation:

 $y_i$  = 1 if DC j is selected/open; 0 if not

 $x_{ii}$  = number of units shipped from node i to node j

 $c_{ii}$  = cost per unit of shipping from node i to node j

 $s_i$  = supply capacity at plant i

 $d_i$  = demand at customer zone j

3

## **Model Formulation**

$$\begin{aligned} & \text{Min } \sum_{\text{all arcs}} c_{ij} x_{ij} + \sum_{\text{all arcs}} c_{jk} x_{jk} \\ & \text{s.t. } \sum_{\text{arcs in}} x_{ij} - M y j \leq 0 & \text{for each DC } j \\ & \sum_{\text{arcs out}} x_{ij} \leq s_i & \text{for each plant } i \\ & \sum_{\text{arcs in}} x_{jk} = d_k & \text{for each customer zone } k \\ & \sum_{\text{arcs in}} x_{ij} - \sum_{\text{arcs out}} x_{jk} = 0 & \text{for each DC } j \\ & y_j \text{ in } \{0,1\} & \text{for all } j \\ & x_{ij}, x_{jk} \geq 0 & \text{for all } i, j, k \end{aligned}$$

6

### **Customer Service**

- Two-day delivery
- · Transit times table
- How to compute percentage of shipments delivered within two days?

## Reading Data from an Excel File

- openpyxl Package
  - » Provides functionality for reading and writing Excel files in Python
  - » Included in the Anaconda distribution
  - » See openpyxl.ipynb for more details...

```
import openpyxl as opx
wb = opx.load_workbook('CRS_data.xlsx')
ws = wb['Forecasted Demand']
demand = dict()
for row in ws.values:
    (zone,dmd) = row
    demand[zone] = dmd
del demand['Customer Zone']
```

8

# **Summary**

- CRS Case
  - » Discussion
  - » General Concepts
  - » Model Formulation
- Reading Excel Files
  - » openpyxl Package

9