

# LEONARDO JAVIER BELÉN

## Administration Adviser

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## SUMMARY

Administration and optimization specialist. I have experience with multiple governments and countries, being able to apply the knowledge to the private sector in areas as management.

## EXPERIENCE

### Co-Founder

#### Alephbet Research

📅 Jan 2016 – Ongoing 📍 Buenos Aires, Argentina

Founder of Alephbet Research, a Buenos Aires based *fintech*. Interaction with markets lead.

### Attorney-at-law

#### Estudio Santiago Belén e Hijo

📅 Jan 2015 – Ongoing 📍 Buenos Aires, Argentina

General Attorney-at-law.

### Legal Advisor

#### Secretaría de Fazenda (Tocantins)

📅 March 2014 – July 2015 📍 Tocantins, Brazil

Objections and Government Accountability lead. Conducted the research to ensure the targetted results in the long term.

- Provided the initial analysis to build a new Integrated Tax Administration System (ITAS)
- Set up the framework for a new Objections process, comprising the challenges of adopting a new technology.

### Senior Advisor

#### C2D Services

📅 Oct 2013 – March 2014 📍 Quebec, Canada

Travelled to Tax Administrations to write a global scale report of Tax Administration Systems in the third world.

### Legal Advisor

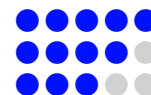
#### Secretaría de Fazenda (Maranhão)

📅 Sept 2012 – Sept 2013 📍 São Luis, Brazil

Arrears, Objections and Government Accountability workflows lead. Wrote detailed documentation and made proposals that were later used to improve the overall efficiency and profitability, while providing advisory services to the head of the organization.

## LANGUAGES

Spanish  
English  
Portuguese



## EDUCATION

M.S. in Business Administration  
(MBA)

#### Di Tella University

📅 Mar 2005 – Nov 2014

B.S. in Law

#### Buenos Aires University

📅 Mar 1997 – Mar 2004

## VOLUNTEER WORK

### Board Member

#### Club Europeo de Buenos Aires

📅 Aug 2017 – Ongoing 📍 Buenos Aires, Argentina

English Language Facilitator (STS)

#### Club Europeo de Buenos Aires

📅 Mar 2016 – Ongoing 📍 Buenos Aires, Argentina

## PUBLICATIONS

- "Reproducible Socioeconomic Analysis over SDMX", 2017, [https://ec.europa.eu/eurostat/cros/system/files/proof\\_of\\_concept\\_of\\_reproducible\\_socioeconomic\\_analysis\\_over\\_sdmx\\_paper.pdf](https://ec.europa.eu/eurostat/cros/system/files/proof_of_concept_of_reproducible_socioeconomic_analysis_over_sdmx_paper.pdf)
- "Rpolyhedra", A package to explore polyhedra, <https://qbotics.shinyapps.io/rpolyhedra-explorer>
- "Antares apps", a framework for administrative tasks, <https://pypi.org/project/antares-apps>

## EXPERIENCE

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### Commissioner's Advisor

#### Inland Revenue Department (IRD)

📅 Feb 2012 – Oct 2013

📍 Bridgetown, Barbados

Provided advisory to improve the overall efficiency and commanded a change management effort, who lead the organization to a paradigm, while solving the issues that arose along the way.

- Developed improvements to the overall system and legal framework.
- Provided advisory on top level management decisions to accommodate to the proposed framework.
- Facilitated courses and mentorships for officers migrating to the new methodology (change management)

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### Legal Advisor

#### Dirección General de Ingresos (DGI)

📅 Sept 2011 – Dec 2011

📍 Panama, Panama

Public Acquisitions lead. Made the assessment on feasibility of public acquisitions under the Panamanian Law and wrote proposals for many Terms of References to acquire goods and services.

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### Administration Advisor

#### Servicio de Rentas Internas (SRI)

📅 Oct 2010 – March 2011

📍 Quito, Ecuador

Judicial Arrears lead. Made proposals to substantially improve the Judicial arrears within SRI and the implementation of an Integrated Current Account for internal taxes in Ecuador.

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### Administration Advisor

#### Inland Revenue Department (IRD)

📅 Sept 2007 – Dec 2010

📍 Bridgetown, Barbados

Designed, developed and put online organization's wide changes to adapt to new technologies.

1. Redesigned and Developed new Return Forms and workflows
2. Coached/Facilitated courses and seminars
3. Built new Statistics
4. Coordinated efforts to improve efficiency
5. Wrote Manuals and mapped procedures

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### Administration Advisor

#### Superintendencia de Administración Tributaria (SAT)

📅 Jan 2007 – Sept 2007

📍 Guatemala, Guatemala

Internal Tax Advisor. Led fundamental changes under the Saq'be framework, to boost the efficiency in tax processes.

1. Developed Strategies along with the methods, applications and statistics to ensure their success.
2. Coached/facilitated courses and seminars

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### Administration Advisor

#### Centro Interamericano de Administraciones Tributarias (CIAT)

📅 Aug 2006 – Dec 2006

📍 Panama, Panama

Tax Advisor. Facilitated the implementation of a country wide system framework for an Integrated Tax Administration System (ITAS), called Saq'be.

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### Revenue Analyst

#### Administración Federal de Ingresos Públicos (AFIP)

📅 Aug 2002 – Aug 2006

📍 Buenos Aires, Argentina

Proposed and led projects to improve tax collections in Argentina.

## OTHER ACTIVITIES

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- Radio Shows (Was co-host from 2001 to 2005 in Va... de Retro, a Radio Show)
- Science Fiction
- 3D printing (Developed a printer based on open source blue prints)
- Programming (Able to program in a variety of languages and frameworks)

## REFEREES

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**Maria Eugenia Torres**

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**David Crawford**

@ HiTas Project

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