Industrial Engineering and Production Management

1. The main aim of industrial engineering is:
(A) Improve productivity
(B) Reduce cost
(C) Improve quality
(D) All of these
Answer: D) All of these
2. The Gantt chart is useful for:
(A) Production control
(B) Project management
(C) Scheduling jobs
(D) All of these
Answer: D) All of these
3. Work study consists of:
(A) Method study
(B) Work measurement
(C) Both A and B
(D) Material study
Answer: C) Both A and B
4. Time study is used to determine:

(A) Standard time

(B) Maximum time

(C) Minimum time

(D) Average time

Answer: A) Standard time

- 5. Motion economy principles are aimed at:
- (A) Reducing fatigue
- (B) Increasing work speed
- (C) Increasing productivity
- (D) All of these

Answer: D) All of these

- 6. In inventory control, ABC analysis is based on:
- (A) Annual consumption value
- (B) Alphabetical order
- (C) Maximum stock
- (D) Unit price

Answer: A) Annual consumption value

- 7. CPM stands for:
- (A) Critical Path Method
- (B) Computer Program Management
- (C) Control Process Mechanism
- (D) None

Answer: A) Critical Path Method

- 8. PERT stands for:
- (A) Project Evaluation and Review Technique
- (B) Product Estimation and Review Technique
- (C) Project Estimation and Resource Technology
- (D) None

Answer: A) Project Evaluation and Review Technique

9. Plant layout deals with:

(A) Arrangement of machines
(B) Arrangement of work areas
(C) Both A and B
(D) None
Answer: C) Both A and B
10. The basic tool for continuous improvement is:
(A) Kaizen
(B) Kanban
(C) Poka-yoke
(D) SMED
Answer: A) Kaizen
11. The reorder level for inventory is calculated as:
(A) Normal usage × Lead time
(B) Average usage × Lead time
(C) Minimum usage × Lead time
(D) Maximum usage × Lead time
Answer: D) Maximum usage × Lead time
12. The main objective of Just-In-Time (JIT) is:
(A) Reduce inventory
(B) Increase lead time
(C) Increase lot size
(D) Increase WIP
Answer: A) Reduce inventory
13. Standard time is the sum of normal time and:
(A) Personal allowance
(B) Fatigue allowance
(C) Delay allowance

(D) All of these
Answer: D) All of these
14. Flow process chart is used for:
(A) Studying sequence of operations
(B) Inventory planning
(C) Demand forecasting
(D) Product design
Answer: A) Studying sequence of operations
15. In ABC analysis, 'A' items are:
(A) High value, low quantity
(B) Low value, high quantity
(C) Medium value, medium quantity
(D) Irrelevant
Answer: A) High value, low quantity
16. The main objective of production management is:
(A) Effective utilization of resources
(B) Ensuring product quality
(C) Timely delivery
(D) All of these
Answer: D) All of these
17. The control chart is used for:
(A) Quality control
(B) Time study
(C) Method study
(D) Inventory management

Answer: A) Quality control

18. Economic Order Quantity (EOQ) formula is:
(A) √(2DS/H)
(B) 2DS/H
(C) D/S
(D) D+S+H
Answer: A) $\sqrt{2DS/H}$
19. In line layout, machines are arranged:
(A) As per sequence of operations
(B) According to product variety
(C) Randomly
(D) By department
Answer: A) As per sequence of operations
20. The bottle-neck operation is the:
(A) Slowest operation
(B) Costliest operation
(C) Easiest operation
(D) Fastest operation
Answer: A) Slowest operation
21. In process layout, machines are arranged:
(A) According to function
(B) As per product
(C) In a line
(D) In a circle
Answer: A) According to function
22. Job production is best for:
(A) Large quantity

(B) Unique/customized items

(C) Standard products
(D) Mass production
Answer: B) Unique/customized items
23. Routing is the:
(A) Determination of path for each job
(B) Scheduling of all jobs
(C) Loading of machines
(D) None of these
Answer: A) Determination of path for each job
24. The ratio of productive time to total time is known as:
(A) Utilization
(B) Efficiency
(C) Productivity
(D) Yield
Answer: C) Productivity
25. Mean time between failures (MTBF) is relevant for:
(A) Preventive maintenance
(B) Breakdown maintenance
(C) Product design
(D) All of these
Answer: D) All of these
26. The order of precedence among jobs in queue is called:
(A) Sequencing
(B) Scheduling
(C) Routing
(D) Dispatching
Answer: A) Sequencing

27. The main aim of Kanban is:
(A) Inventory control
(B) Quality inspection
(C) Waste elimination
(D) Capacity expansion
Answer: A) Inventory control
28. Which is a chart to display project activities and timelines?
(A) Gantt chart
(B) Pie chart
(C) Pareto chart
(D) Flow chart
Answer: A) Gantt chart
29. The technique that helps streamline the process and eliminate defects is:
(A) Six Sigma
(B) 5S
(C) MRP
(D) TQM
Answer: A) Six Sigma
30. Lean manufacturing aims to remove:
(A) Waste
(B) Value
(C) Quality
(D) Flexibility
Answer: A) Waste
31. The study of work measurement is also called:

(A) Time study

(B) Method study
(C) Inventory study
(D) Job evaluation
Answer: A) Time study
32. The main cause for inventory is:
(A) Lead time
(B) Fluctuations in demand
(C) Bulk purchase
(D) All of these
Answer: D) All of these
33. Kaizen means:
(A) Continuous improvement
(B) Rapid production
(C) Quality management
(D) Zero defects
Answer: A) Continuous improvement
34. The process of assigning jobs to machines is called:
(A) Loading
(B) Routing
(C) Scheduling
(D) Dispatching
Answer: A) Loading
35. The symbol O in process chart stands for:
(A) Operation
(B) Inspection
(C) Storage
(D) Delay

Answer: A) Operation

36. Technique to compare actual and standard performance is:
(A) Control chart
(B) EOQ
(C) Routing
(D) Scheduling
Answer: A) Control chart
37. The line of balance diagram is used for:
(A) Production scheduling
(B) Inventory management
(C) Maintenance planning
(D) Facility layout
Answer: A) Production scheduling
38. The most flexible type of plant layout is:
(A) Process layout
(B) Product layout
(C) Combination layout
(D) Station layout
Answer: A) Process layout
39. The ratio of actual output to standard output is:
(A) Efficiency
(B) Utilization
(C) Productivity
(D) Performance rating
Answer: A) Efficiency
40. SMED is used for:

- (A) Reducing setup time (B) Reducing run time (C) Quality testing (D) Scheduling Answer: A) Reducing setup time 41. A Pareto chart is used for: (A) Identifying vital few and trivial many (B) Scheduling jobs (C) Forecasting demand (D) Inventory management Answer: A) Identifying vital few and trivial many 42. JIT production system is associated with: (A) Demand pull (B) Demand push (C) Both A and B (D) None Answer: A) Demand pull 43. Total Quality Management (TQM) focuses on: (A) Organization-wide culture of quality (B) Only on production (C) Only on inspection
- 44. Break-even analysis is used to determine:

Answer: A) Organization-wide culture of quality

(A) Point of zero profit or loss

(D) Safety management

- (B) Maximum output
- (C) Minimum cost

(D) Minimum output
Answer: A) Point of zero profit or loss
45. Routing is followed by:
(A) Scheduling
(B) Sequencing
(C) Dispatching
(D) Inspection
Answer: A) Scheduling
46. The basic elements of JIT are:
(A) Zero inventories
(B) Zero queues
(C) Zero defects
(D) All of these
Answer: D) All of these
47. Process layout is suitable for:
(A) Variety of products
(B) Large product volume
(C) Simpler operations
(D) Continuous operations
Answer: A) Variety of products
48. The parameter for "quality at source" is:
(A) Operator's responsibility
(B) Inspector's responsibility
(C) Manager's responsibility
(D) Customer's responsibility
(b) Customer's responsibility

49. Inventory that is yet to be used in production is:
(A) Raw material
(B) Work-in-process
(C) Finished goods
(D) Dead stock
Answer: A) Raw material
50. Material Requirement Planning (MRP) is concerned with:
(A) Scheduling materials
(B) Inventory levels
(C) Order quantities
(D) All of these
Answer: D) All of these
51. The purpose of time study is:
(A) Establish time standards
(B) Checking quality
(C) Control cost
(D) All of these
Answer: A) Establish time standards
52. Quality circle is:
(A) Group of workers meeting to solve problems
(B) A physical circle
(C) A scheduling tool
(D) A machine part
Answer: A) Group of workers meeting to solve problems
53. Preventive maintenance aims at:
(A) Preventing breakdowns

(B) Repair after breakdowns

(C) Increasing WIP
(D) Reducing efficiency
Answer: A) Preventing breakdowns
54. Six Sigma represents:
(A) 3.4 defects per million opportunities
(B) Zero defects
(C) 100 defects per million
(D) 10 defects per million
Answer: A) 3.4 defects per million opportunities
55. The process of arranging jobs in the order they are to be performed is:
(A) Sequencing
(B) Routing
(C) Loading
(D) Scheduling
Answer: A) Sequencing
56. The main aim of aggregate planning is:
(A) Match supply with demand
(B) Reduce cost
(C) Increase profit
(D) Quality improvement
Answer: A) Match supply with demand
57. The person responsible for moving goods from one work center to another is:
(A) Dispatcher
(B) Scheduler
(C) Supervisor
(D) Operator
Answer: A) Dispatcher

58. The role of Kanban is in:
(A) Pull production
(B) Push production
(C) Both
(D) None
Answer: A) Pull production
59. Value engineering aims to:
(A) Reduce cost but maintain function
(B) Increase cost
(C) Reduce quality
(D) Increase WIP
Answer: A) Reduce cost but maintain function
60. The technique used for job sequencing is:
(A) Johnson's rule
(B) Gantt chart
(C) Pareto analysis
(D) Flow chart
Answer: A) Johnson's rule
61. The most suitable layout for continuous mass production is:
(A) Line layout
(B) Process layout
(C) Static layout
(D) Combination layout
Answer: A) Line layout
62. The concept of "zero inventory" is associated with:
(A) JIT

(B) Kanban
(C) TQM
(D) PERT
Answer: A) JIT
63. Pareto principle is also called:
(A) 80/20 rule
(B) 20/80 rule
(C) 50/50 rule
(D) 30/70 rule
Answer: A) 80/20 rule
64. Work-in-process inventory refers to:
(A) Goods in various stages of production
(B) Finished goods
(C) Raw materials
(D) Office supplies
Answer: A) Goods in various stages of production
65. In CPM, critical path is the:
(A) Longest path
(B) Shortest path
(C) Easiest path
(D) Fastest path
Answer: A) Longest path
66. "Theory of constraints" was developed by:
(A) Goldratt
(B) Deming
(C) Gantt
(D) Taylor

Answer: A) Goldratt

67. The cause of excess inventory is: (A) Poor demand forecast (B) Long lead times (C) High order quantities (D) All of these Answer: D) All of these 68. A bar chart is used for: (A) Scheduling (B) Designing (C) Inventory analysis (D) None Answer: A) Scheduling 69. The decision tree is a tool for: (A) Decision making under uncertainty (B) Quality control (C) Sequencing (D) Inspection Answer: A) Decision making under uncertainty 70. Cycle stock is inventory held: (A) To meet normal demand (B) For emergency use (C) For abnormal conditions (D) As dead stock Answer: A) To meet normal demand

71. The major goal of lean production is to:

(A) Eliminate waste (B) Reduce quality (C) Increase cost (D) Increase defects Answer: A) Eliminate waste 72. Work sampling is a technique for: (A) Determining proportion of time spent on various activities (B) Scheduling (C) Forecasting (D) Inventory planning Answer: A) Determining proportion of time spent on various activities 73. The PERT technique gives: (A) Probabilistic time estimates (B) Deterministic time estimates (C) Only average time estimates (D) Only minimum time estimates Answer: A) Probabilistic time estimates 74. Total productive maintenance (TPM) integrates: (A) Maintenance with production (B) Only preventive maintenance (C) Only breakdown maintenance (D) Design with maintenance Answer: A) Maintenance with production 75. The process of making goods available to customer is: (A) Distribution (B) Transportation

(C) Production

(D) Scheduling
Answer: A) Distribution
76. Ishikawa diagram is also known as:
(A) Cause and effect diagram
(B) Flow chart
(C) Control chart
(D) Pareto chart
Answer: A) Cause and effect diagram
77. The law that states "a small percentage of causes leads to a large percentage of effects" is:
(A) Pareto law
(B) Taylor's law
(C) Gantt law
(D) Deming's law
Answer: A) Pareto law
78. Computer-integrated manufacturing (CIM) integrates:
(A) Production
(B) Inventory
(C) Design and manufacturing
(D) All of these
Answer: D) All of these
79. Master production schedule is:
(A) Plan for production over time
(B) Demand forecast
(C) Only inventory plan
(D) Only quality plan
Answer: A) Plan for production over time

80. Starvation in production line means:
(A) After a machine, next process is idle due to lack of input
(B) Overburdened process
(C) Bottleneck process is always full
(D) Quality defect
Answer: A) After a machine, next process is idle due to lack of input
81. Vendor managed inventory (VMI) responsibility lies with:
(A) Vendor
(B) Buyer
(C) Both
(D) None
Answer: A) Vendor
82. The main aim of poka-yoke is:
(A) Prevent defects
(B) Quality inspection
(C) Increased production
(D) Process planning
Answer: A) Prevent defects
83. Statistical quality control uses:
(A) Statistical techniques for process control
(B) Only manual inspection
(C) Input-output analysis
(D) Inventory control
Answer: A) Statistical techniques for process control
84. The main advantage of cellular layout is:
(A) Reduced material movement

(B) Increased set-up time

(D) Large storage Answer: A) Reduced material movement 85. Process chart is used for: (A) Improving method (B) Comparing costs (C) Inventory control (D) Scheduling Answer: A) Improving method 86. The check sheet is used for: (A) Collecting data (B) Forecasting (C) Decision making (D) Production planning Answer: A) Collecting data 87. Standard time is: (A) Normal time + allowances (B) Normal time only (C) Allowances only (D) Observed time + delay Answer: A) Normal time + allowances 88. Quality is defined as: (A) Fitness for use (B) Compliance with specification (C) Minimum cost (D) Safety

Answer: A) Fitness for use

(C) Random handling

89. The process capability index (Cpk) is a measure of:
(A) Process capability
(B) Machine efficiency
(C) Operator skill
(D) Process loss
Answer: A) Process capability
90. Effective capacity is:
(A) Actual output over a period
(B) Maximum possible output
(C) Designed output
(D) None
Answer: A) Actual output over a period
91. The point where total revenue equals total cost is:
(A) Break-even point
(B) Zero profit point
(C) Profit maximizing point
(D) Minimum sales point
Answer: A) Break-even point
92. The major section of a product layout is:
(A) Assembly section
(B) Machining section
(C) Painting section
(D) Testing section
Answer: A) Assembly section
93. Sequencing problems are solved using:
(A) Johnson's rule

(B) Gantt charts
(C) Pareto analysis
(D) Kanban
Answer: A) Johnson's rule
94. The symbol 'D' in process chart stands for:
(A) Delay
(B) Operation
(C) Inspection
(D) Storage
Answer: A) Delay
95. Normally, plant layout review is carried out:
(A) Periodically
(B) Only once at design
(C) Every day
(D) Never
Answer: A) Periodically
96. For minimum total cost, order quantity should be:
(A) Economic order quantity (EOQ)
(B) Random
(C) Maximum order quantity
(D) Average lot size
Answer: A) Economic order quantity (EOQ)
97. Routing in production management is deciding:
(A) Exact path for a process
(B) Duration of process
(C) Inventory needed
(D) Quality standards

Answer: A) Exact path for a process

- 98. The "drum-buffer-rope" is a term from:
- (A) Theory of Constraints (TOC)
- (B) Lean production
- (C) Kaizen
- (D) TQM

Answer: A) Theory of Constraints (TOC)

- 99. SMED helps to reduce:
- (A) Set-up time
- (B) Lead time
- (C) Processing time
- (D) Throughput time

Answer: A) Set-up time

- 100. Benchmarking is:
- (A) Comparing with best practices
- (B) Copying competitor's process
- (C) Just copying results
- (D) None

Answer: A) Comparing with best practices
