Kenneth C. Wilbur

UCSD Rady School of Management 9500 Gilman Drive, Box 0553 San Diego, California 92093-0553 Brief biography
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Employment

University of California, San Diego, Rady School of Management Professor of Marketing and Analytics, 2019-present Sheryl and Harvey White Chair, 2020-present Associate Professor, 2015-2019 Assistant Professor, 2013-2015

Duke University Fuqua School of Business, Assistant Professor, 2009-13

University of Southern California Marshall School of Business, Assistant Professor, 2005-09

University of Virginia, Instructor, 2003-04

Accenture, Business Analyst and Software Engineer, 1997-99

Brief positions:

- Advertising Expert and Advisor, Maryland Office of the Attorney General, Jan-Jul 2025
- Rebuttal expert on advertising topics, U.S. v. Google, Jan-Sep 2024
- UK Competition and Markets Authority, Advisor to Online Platforms and Digital Advertising Market Study, Mar 2019-Jun 2020
- Consulting Expert, U.S. v. AT&T, Jan-Mar 2018
- EvoNexus start-up accelerator and incubator, Marketing prof. in residence, Jul-Oct 2017
- National University of Singapore, Visiting Associate Professor, Nov-Dec 2015
- Duke University / Nazarbayev University MBA Program, Professor, Sept-Oct 2013
- Amazon, Advertising Effectiveness Research, Jan 2012
- Google, Consultant and Visiting Researcher, Jul-Oct 2011

Peer-reviewed Publications

- * Award voted by members of the editorial review board
- 1. G. Fisher, M. McGranaghan, J. Liaukonyte, K. C. Wilbur. 2023. Price Promotions, Beneficiary Framing, and Mental Accounting. *Quantitative Marketing and Economics*, 21: 147-181.
 - Lead article

- 2. M. Joo, S. H. Kim, A. Ghose, K. C. Wilbur. 2022. Designing Distributed Ledger Technologies, like Blockchain, for Advertising Markets. *International Journal of Research in Marketing*, 40 (1): 12-21. Invited.
- 3. Proxies for Legal Firearm Prevalence, with J. J. Kim. 2022. *Quantitative Marketing and Economics*, 20 (3): 239-273.
 - Lead article
- 4. M. McGranaghan, J. Liaukonyte, K. C. Wilbur. 2022. How Viewer Tuning, Presence and Attention Respond to Ad Content and Predict Brand Search Lift. *Marketing Science*, 41 (5): 445-467.
 - Lead article
 - 3rd most downloaded article, among all *Marketing Science* volumes, as of January 2023.
- 5. M. Balakrishna, K. C. Wilbur. 2022. Do Firearm Markets Comply with Firearm Restrictions? How the Massachusetts Assault Weapons Ban Enforcement Notice Changed Registered Firearm Sales. *Journal of Empirical Legal Studies*, 19(1): 60-89.
- 6. B. Gordon, K. Jerath, Z. Katona, S. Narayanan, J. Shin, K. C. Wilbur. 2021. Inefficiencies in Digital Advertising Markets. *Journal of Marketing*, 85 (1): 7-25. Invited.
 - Lead article
 - Published with comments by P&G Chief Brand Officer and UK Competition and Markets Authority staff
 - Selected by EIC for JM Webinar for Marketing Professionals series
- 7. M. Joo, D. Gauri, K. C. Wilbur. 2020. Temporal Distance and Price Elasticity: Empirical Investigation of the Cruise Industry. *Management Science*, 66 (11): 5362-5388.
- 8. M. Joo, W. Liu, K. C. Wilbur. 2020. Divergent Temporal Courses for Liking Versus Wanting in Response to Persuasion. *Emotion*, 20 (2): 261-270.
- 9. M. McGranaghan, G. Fisher, J. Liaukonyte, K. C. Wilbur. 2019. Lead Offer Spillovers. *Marketing Science*, 38 (4): 643-668.
- 10. R. Du, M. Joo, K. C. Wilbur. 2019. Advertising and Brand Attitudes: Evidence from 575 Brands over Five Years. *Quantitative Marketing and Economics*, 17 (3): 257-323.
 - Runner up, Marketing Science Institute 2018-2020 Research Priorities Working Paper Competition
 - Finalist, 2020 Robert D. Buzzell Marketing Science Institute Best Paper Award
- 11. R. Du, L. Xu, Kenneth C. Wilbur. 2019. Immediate Responses of Online Brand Search and Price Search to TV Ads. *Journal of Marketing*, 83 (4): 81-200.
 - Selected as a "10 best" paper, of 164 submitted, at the 2016 ARF Re! Think Conference
 - Accepted into the MSI Working Paper Series

- 12. T. Konitzer, D. Rothschild, S. Hill, K. C. Wilbur. 2019. Using Big Data and Algorithms to Determine the Effect of Geographically Targeted Advertising on Voting Intention: Evidence from the 2012 U.S. Presidential Election. *Political Communication*, 36 (1): 1-16.
 - Lead article
- 13. Xu, L., J. Silva-Risso, K. C. Wilbur. 2018. Dynamic Quality Ladder Model Predictions in Nonrandom Holdout Samples. *Management Science*, 64 (7): 3187-3207.
- 14. Joo, M., K.C. Wilbur, Y. Zhu. 2016. Effects of TV Advertising on Keyword Search in the AOL Dataset. *International Journal of Research in Marketing*, 33 (2016): 508-523.
 - Highlighted in "What Should Marketers Read? Our Academic Trustees Tell Us" on MSI.org (2017).
- 15. Wilbur, K.C. 2016. Recent Developments in Mass Media: Digitization and Multitasking. In: Anderson, S., D. Stromberg, J. Waldfogel (Eds.), *Handbook of Media Economics*, vol. 1. North-Holland, Amsterdam. Invited.
- 16. Gao, H., J. Xie, Q. Wang, K.C. Wilbur. 2015. Should Advertising Increase or Decrease Prior to a Product Recall? The Marketing-Finance Interface in Product Crisis Management. Journal of Marketing, 79 (2015): 80-99.
 - Previous version released as a Marketing Science Institute working paper
- 17. Wilbur, K.C. 2015. Advertising Content and Television Advertising Avoidance. *Journal of Media Economics*, 29 (2): 51-72.
- 18. Liaukonyte, J., T. Teixeira, K.C. Wilbur. 2015. Television Advertising and Online Shopping. *Marketing Science*, 34 (3): 311-330.
 - Finalist, John D. C. Little Award* for best marketing paper published in *Marketing Science* or *Management Science*, 2016
 - Winner and four-time Finalist, 2024 Don Morrison Long Term Impact Award. Also voted as finalist in 2021, 2022, 2023
 - Lead article
 - Findings cited in *Empirical Generalizations about Marketing Impact, 2nd Edition*, ed. by Mike Hanssens, 2015, Marketing Science Institute.
- 19. Berry, S., A. Khwaja, V. Kumar, A. Musalem, K.C. Wilbur, et al. 2014. Structural Models of Complementary Choices. *Marketing Letters*, 25 (3): 245-256. Invited.
- 20. Xu, L., K.C. Wilbur, S. Siddarth, J. Silva-Risso. 2014. Price Advertising by Manufacturers and Dealers. *Management Science*, 60 (11): 2816-2834.
- 21. M. Joo, K.C. Wilbur, B. Cowgill, Y. Zhu. 2014. Television Advertising and Online Search. *Management Science*, 60 (1): 56-73.
 - Winner, John D. C. Little Award* for best marketing paper published in *Marketing Science* or *Management Science*, 2015

- Finalist, Frank M. Bass Award* for best marketing thesis published in *Marketing Science* or *Management Science*, 2015
- Winner and Three-time Finalist, 2023 Don Morrison Long Term Impact Award. Also voted as finalist in 2021, 2022
- Findings cited in *Empirical Generalizations about Marketing Impact, 2nd Edition*, ed. by Mike Hanssens, 2015, Marketing Science Institute.
- 22. K.C. Wilbur, P.W. Farris. 2014. Distribution and Market Share. *Journal of Retailing*, 90 (2): 154-167.
 - Findings cited in *Empirical Generalizations about Marketing Impact*, ed. by Mike Hanssens, 2009, Marketing Science Institute.
- 23. A.D. Rennhoff, K.C. Wilbur. 2013. Market-Based Measures of Viewpoint Diversity. *Information Economics and Policy*, 26: 1-11.
 - Lead article
 - Earlier version was "Media Ownership Study 8," 2010 FCC Media Ownership Studies
- 24. K.C. Wilbur, L. Xu, Kempe, D. 2013. Correcting Audience Externalities in Television Advertising. *Marketing Science*, 32 (10): 892-912.
- 25. A.D. Rennhoff, K.C. Wilbur. 2012. Local Media Ownership and Media Quality. *Information Economics and Policy*, 24 (3-4): 231-242.
 - Earlier version was "Media Ownership Study 1," 2010 FCC Media Ownership Studies
- 26. Y. Zhu, K.C. Wilbur. 2011. Hybrid Advertising Auctions. *Marketing Science*, 30 (2): 249-273.
- 27. A.D. Rennhoff, K.C. Wilbur. 2011. The Effectiveness of Post-Release Movie Advertising. *International Journal of Advertising*, 30 (2): 305-328.
- 28. K. Ailawadi, et al., K.C. Wilbur, J. Zhang. 2010. Empirical Models of Manufacturer-Retailer Interaction: A Review and Agenda for Future Research. *Marketing Letters*, 21 (3): 273-285. Invited.
- 29. Wilbur, K.C., Y. Zhu. 2009. Click Fraud. *Marketing Science*, 28 (2): 293-308.
- 30. K.C. Wilbur. 2008. How the Digital Video Recorder Changes Traditional Television Advertising. *Journal of Advertising*, 37 (1): 143-149.
- 31. K.C. Wilbur. 2008. A Two-Sided, Empirical Model of Television Advertising and Viewing Markets. *Marketing Science*, 27 (3): 356-378.
 - Finalist, John D. C. Little Award* for best marketing paper published in *Marketing Science* or *Management Science*, 2009
 - Winner, Frank M. Bass Award* for best marketing thesis published in *Marketing Science* or *Management Science*, 2009

• Four-time Finalist, Long-Term Impact Award* for papers published in *Marketing Science* or *Management Science* in the past 5-10 years, 2015-2018

Other Publications

- 32. Proserpio, D., K.C. Wilbur. 2025. Advertising is an Emergent Property of Successful Platforms. *Platform Papers*.
- 33. Misra, K., K.C. Wilbur. 2025. Platform Pricing Algorithms: Examples, Fundamental Challenges, Potential Solutions. *Handbook on Digital Platforms*. Eds.: A. Dukes, D. Sokol, T. Sun, F. Zhu
- 34. Arora, N., R. Berman, E. McDonnell Feit, D. Hanssens, A. Li, M. Lovett, J. Lynch, C.F. Mela, K.C. Wilbur. 2023. MSI Blue Ribbon Panel Report: Charting the Future of Marketing Mix Model Best Practices. White paper.
- 35. Wilbur, K.C. 2023. Revealed Preference and Welfare Considerations in Online Advertising Markets. *Competition Policy International*. June 29.
- 36. A. Aribarg, T. Chan, P. Desai, N. Mehta, U. Subramanian, O. Toubia, K.C. Wilbur. 2022. Editorial: Next Steps for Frontiers in Marketing Science. *Marketing Science*, 41 (5): 871–872.

Doctoral Students

<u>Student</u>	<u>University</u>	<u>Year</u>	First job
Advisor or Co-advisor:			
Linli Xu Mingyu ("Max") Joo Yi Zhu Yiting Deng Jessica Jumee Kim Seung Hyun Kim	USC Syracuse USC Duke UCSD UCSD	2012 2012 2013 2015 2022 2024	University of Minnesota Ohio State University University of Minnesota University of Notre Dame Bocconi University Northeastern U. (Visiting)
Reader:			
Guillaume Roger Woochoel Shin Jason Roos Matthew Goldman Onyi Lam Matt McGranaghan Xiaofeng Liu Meenakshi Balakrishna	USC Duke Duke UCSD UCSD Cornell UCSD UCSD	2007 2010 2012 2015 2017 2020 2023 2025	University of New South Wales University of Florida Erasmus University Microsoft Research Pew Research University of Delaware Baruch College BITS Pilani

Education

Ph.D. 2005, M.A. 2001, University of Virginia, Economics

B.S.C. 1997, University of Miami, Communication and Economics, magna cum laude

Recent Teaching

MGT 100 Customer Analytics: 2022-present

MGTA 451 Marketing Analytics: 2016-2020, 2024-present

MGT 102 E-Commerce: 2019-2022 MGT 485 E-Commerce: 2019-2021 Doctoral Studies in Management: 2018

MBA Core Marketing (FT, FW, FE): 2013-2017

Service

Editorial positions

Marketing Science, Associate Editor, 2022-2025

Journal of Marketing Research, Associate Editor, 2020-2022; 2023-present

International Journal of Research in Marketing, Special Issue Guest AE, 2023

Information Economics and Policy, Co-editor, 2017-2019

Editorial Review Boards

Marketing Science, 2016-current

- o 2023 Marketing Science Service Award, one of four among 33 AEs
- o 2021 Marketing Science Service Award
- o Listed as a "Top 25 Reviewer" in Sudhir (2017), ranked 7th of 303
- o Served on Marketing Science Frontiers Review Committee, 2021-22

Journal of Marketing Research, 2016-2022

o 9th most frequent reviewer from 2008-2019, cumulative

Marketing Letters, 2017- current Journal of Marketing, 2018- current Journal of Advertising Research, 2021-current Applied Marketing Analytics, 2018-2019

Frequent reviewer for Management Science

• Management Science Meritorious Reviewer Award in 2010

Ad hoc reviewer for American Economic Review, BMJ Open, Economic Inquiry, Economica, Economics Letters, European Journal of Marketing, European Research Council, FCC Media Ownership Studies, Harvard Business School Press, IEEE Access, Information Economics and Policy, Information Systems Research, International Journal of Forecasting, International Journal of Industrial Organization, Information Systems Research, International Journal of Research in Marketing, Journal of Advertising, Journal of the Academy of Marketing Science, Journal of Broadcasting and Electronic Media, Journal of Consumer Research, Journal of Economics & Management Strategy, Journal of Industrial Economics, Journal of Industry Competition and Trade, Journal of Interactive Marketing, Journal of Mass Communications and Journalism, Journal of Media Economics, Managerial and Decision Economics, MSI Clayton Dissertation Proposals, Proceedings of the National Academy of Sciences, Quantitative Marketing and Economics, RAND Journal of Economics, Review of Industrial Organization, Southern Economic Journal

Conference organizing:

- Workshop on Platform Analytics, Co-organizer, 2023-present
- ISMS Early-Career Camp Steering Committee, 2022
- ZEW Workshop on Economics of Information, Communications and Technology, Scientific Committee, 2013-2018

Session organizing:

- Session chair, "Firearms and policy," Association for Public Policy Analysis & Management Conference, 2020
- Session co-chair, "Empirical policy research 1 & 2," INFORMS Marketing Science Conference, 2020
- Session co-chair, Workshop on "Advertising and Choice," 2016 Invitational Choice Symposium, Lake Louise
- Applying Field Experimentation to Behavior Research Conference, Scientific Committee, 2014
- Session co-chair, Workshop on "Estimating Demand for Complements and Substitutes,"
 9th Invitational Choice Symposium, 2013, Noordwijk

External service positions

- ISMS Vice President of Electronic Communications, 2022-23
- ISMS Interim Vice President of Electronic Communications, 2021

Internal service at UCSD:

- Rady Undergraduate Curriculum Committee
 - o Chair 2019-2021, Co-chair 2018-19. Worked with staff to help administer Rady's undergraduate program
 - o Marketing faculty rep, 2018-present
 - Key roles in development, drafting and approvals of new Business Economics major; Finance minor, Marketing minor, Business Analytics minor. BE became the second largest major on campus within three years with 2200+ majors declared

- UCSD Friends of Hope Scholars
 - o Helped design program and recruit faculty mentors, 2022
 - o Serving as participating mentor to former foster youth, 2022-2024
 - o Presentations to students on "dealing with faculty" in 2022 & 2024
- Rady Committee on AI in Education, 2024
- Rady McNair Business Scholars Network Liaison, 2021
- Rady Strategic Planning Committee, 2020-21
- Economics/Rady Business Economics Major Creation Committee, 2020-21
- Chair, Marketing and Communications Director Search Committee, 2020
- Business Economics proposal committee, 2019-20
- Board of Advisors, UCSD Extension Marketing Programs, 2014-2021
- Rady "Master Class" presentations to admitted applicants, 2018, 2020, 2021, 2022, 2023
- UCSD Seventh College Planning Workgroup, 2018-2019
- Rady Doctoral Program Committee, 2016-2019
- Faculty Liaison to Rady Marcom Team (Informal), 2013-2017
- Faculty Compensation Committee, 2015-2017
- Curriculum Review Committee, 2016-2017
- Rankings Committee, 2016
- Numerous promotion and recruiting committees
- Active in all aspects of marketing area seminar organizing, faculty recruiting and doctoral student admissions, 2013-current

National Media Exposure: All Things Considered on National Public Radio, Los Angeles Times, Marketplace on National Public Radio (20+), Media Briefing, Media Daily News, Media Life Magazine, New York Times, Yahoo! Finance

National Student Advertising Competition, American Advertising Federation, USC Chapter

- USC Faculty Advisor, 2006-07. Won district, finished 3rd of 255 universities nationwide. Coke implemented elements from our campaign at *cokebubbles.com*
- USC Faculty Co-advisor, 2007-08. Won district and finished 13th nationwide

President, UVA Graduate Student Council, 2002-2003

President, UVA Economics Graduate Student Association, 2001-2002

Grants

- 1. National Collaborative on Gun Violence Research, co-PI with J. Kim, 2020, \$25,000
- 2. MSI Research Grant, co-PI with Bronnenberg, Dube, Mela, 2012, \$15,000
- 3. Google Visiting Researcher, 2011, \$30,000
- 4. Yahoo! Faculty Research and Engagement Program, 2011, \$4,000
- 5. MSI Seed Grant, 2011, \$3,000
- 6. FCC Media Ownership Studies, co-PI with A. Rennhoff, 2011, \$100,800
- 7. MSI/WIMI grant, co-PI with M. Joo, Y. Zhu, 2010, \$12,000
- 8. Google/WPP Research Award, 2009, \$68,000

9. NET Institute Summer Research Grant, co-PI with Y. Zhu, 2008, \$3,000

Presentations at Conferences

2024: Second Federal Trade Commission Conference on Marketing and Public Policy, Washington DC; Cambridge Handbook on Digital Platforms Symposium, Los Angeles

2023: CES Annual Conference, virtual; Choice Symposium, Fountainebleau; ISMS Early Career Camp, Durham; 4-University Marketing Research Camp, Sydney (Keynote)

2022: ISMS Early Career Camp, Durham

2021: ARF AudienceXscience, virtual

2020: Marketing Science Conference; Association for Public Policy Analysis & Management Conference; New Ideas in Marketing virtual seminar series

2019: MSI Conference: Marketing Analytics for the Transforming Media Landscape, NYC; USDOJ Public Workshop on Competition in Television and Digital Advertising, Washington, DC; MediaAlpha Exchange, San Diego

2018: 11th Workshop on the Economics of Advertising and Marketing, NYC; MSI Scholars, Boulder

2017: MSI Conference: Harnessing Marketing Analytics for Impact, LA; Advertising Research Foundation Annual Conference, NYC; Summer Institute in Competitive Strategy, Berkeley; Economics of ICT at ZEW, Mannheim; NYU-Temple Conference on Digital, Mobile, and Social Media Analytics, NYC

2016: AMA Winter Educators Conference, Las Vegas; Advertising Research Foundation Re!Think, New York; 2016 Invitational Choice Symposium, Lake Louise; Behavioral Decision Research in Management, Toronto; Summer Institute in Competitive Strategy, Berkeley (discussant); AMA Summer Educators Conference, Atlanta; Conference on Digital Experimentation (CODE@MIT), Cambridge; SDAMA Art of Marketing Conference, Del Mar; Stanford Digital Marketing Conference, Palo Alto

2015: 26th Advanced Research Techniques (ART) Forum, San Diego; INFORMS Marketing Science Conference, Baltimore; Media Economics Workshop XV, Cape Town (discussant)

2014: Economics of ICT at ZEW, Mannheim; Summer Institute in Competitive Strategy, Berkeley (discussant); Workshop on Economics of Advertising, Vienna

2013: 9th Invitational Choice Symposium, Noordwijk; Economics of ICT at ZEW, Mannheim; Frontiers of Research in Marketing Science, Dallas; Marketing Dynamics Conference, Chapel

Hill; Retail Analytics Workshop, Santiago; Summer Institute in Competitive Strategy, Berkeley (discussant)

2012: UNC Next Generation Branding Conference, Chapel Hill; LBS Global Leadership Summit, London; ZEW Conference on Information and Communication Technologies, Mannheim; INFORMS Annual Meeting, Phoenix

2011: AMA Winter Educators' Conference, Austin; Marketing in Israel Conference, Tel Aviv; Summer Institute in Competitive Strategy, Berkeley; UTD Frontiers of Research in Marketing Science, Dallas (discussant); ZEW Conference on Information and Communication Technologies, Mannheim

2010: Cross-Platform and Multi-Channel Customer Behavior Conference, Philadelphia; III Conference on the Economics of Advertising and Marketing, Barcelona; INFORMS Marketing Science Conference, Cologne

2009: Advertising Research Foundation Audience Measurement 4.0, New York; INFORMS Marketing Science Conference, Ann Arbor; NET Institute Conference, New York (discussant)

2008: Erin Anderson Memorial Conference, Philadelphia; Quantitative Marketing and Economics Conference, New York (discussant); Reearch Frontiers in Marketing Sciences Conference, Dallas; uxTV Video Conference, San Francisco; Workshop on the Economics of Advertising and Marketing, Bad Homburg; Yale SOM CCI Collaborative & Multidisciplinary Conference, New Haven

2007: 2nd Workshop on Game Theory in Marketing, Montreal; European Association for Research in Industrial Economics Conference, Valencia; INFORMS Annual Meeting, Seattle; INFORMS Marketing Science Conference, Singapore; International Industrial Organization Conference, Atlanta; Southern California Marketing Colloquium, Los Angeles

2006: 4th Workshop in Media Economics, Frankfurt

2005: IDEI/ZEI Conference on Regulation of Media Markets, Toulouse

2004: 2nd Workshop in Media Economics, Bergen; Southern Economic Association Conference, Atlanta

Invited Research Presentations at Universities and Virtual Seminars

2024: Bay Area Tech Economists at Stanford Causal Science Center, Bocconi, HK Virtual Marketing Seminar, Indiana, Northwestern, Santa Clara, SMU, Texas, Washington University in St. Louis

2023: Chicago, HKUST, UIUC, Virtual Digital Economy Seminar, Virtual Quant Marketing Seminar

Previously: Alberta, Arizona, Boston U., Chicago, Claremont McKenna, Cornell, Dartmouth, Duke, Emory (2x), Florida, Georgia, Harvard, HKUST, Houston, Iowa, LBS, Mannheim, Melbourne, Michigan (2x), Minnesota, MIT, Northwestern (2x), NYU, Ohio State, Oklahoma, Penn, Rochester (2x), Santa Clara, Stanford, Texas, Tilburg, Toronto, UBC (2x), UC Berkeley (3x), UC Irvine, UCLA, UCSD (3x), UNC, Universidad Carlos III de Madrid, Universidad de Chile, USC (2x), UT-Dallas, Virginia, Warwick, WUSTL, Washington (2x), Zurich

Invited Presentations at Companies and Non-Profits

American Marketing Association: Journal of Marketing Webinar for Marketing Professionals, Facebook, Google (5x), Indeed, Innovation Protocol, J&J, Kaiser Permanente, MediaAlpha, MolsonCoors, P&G, RevTrax (2x), San Diego County Bar Association, Walmart, Yahoo! Labs (2x)

Invited Presentations at Government Agencies and Research Institutes

Canadian Competition Bureau, Centro de Estudios Monetarios y Financieros in Madrid, Center for Economic Research and Graduate Education in Prague, UK Competition and Markets Authority, US Department of Justice, US Federal Communications Commission (2x), US Federal Trade Commission

Industry Activities

Advertising Research Foundation (ARF) Board of Curators, 2016-2017

Selected corporate research partners: Ace Metrix, comScore, DirectAvenue, FirstImpression.io, Google, IAB Tech Lab, Kantar, Kimberly-Clark, Microsoft, Nielsen, P&G, Rentrak, Revtrax, TVision Insights

Selected consulting clients: Citi, Davis Graham & Stubbs, Fitness IQ, Google, Kaiser Permanente, LendingTree, New Century, PropertyID, Prudential, RE/MAX, Sheppard Mullin, US Department of Justice, US Federal Communications Commission, Venable

Last Update May 2025