

IS5152 Data-driven decision making

Semester 2, 2018/19

Monday, 6.30-8.30 pm, COM1-204

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IS5152 Data-driven decision making

- **Course objective:** to introduce students to decision making technologies that can support decision making in the financial, operational, marketing and other strategic areas.
- **Description:** Data-driven decision making improves productivity and profitability of businesses. This module teaches students decision making techniques based on data analysis. Various machine learning (ML) techniques for data analysis will be presented. The module also discusses aspects related to building an effective model for decision making such as: (i) methods for data preparation such as feature selection, data reduction and sample selection, (ii) metric for determining a good model, (iii) visualization of model performance, (iv) over-fitting and its avoidance. Examples of practical business decision making problems will be used to illustrate the merits of the ML techniques presented.

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- **Topics covered:**

The techniques covered in this course include neural networks for classification/regression/clustering, genetic algorithm for optimization, decision tree methods, support vector machine, data envelopment analysis and data mining.

- Journal articles that present relevant techniques for decision making and/or describe successful application of the existing methods in solving practical problems will be discussed in class.

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This course requires the students to have some background knowledge in:

- Calculus
- Simple linear algebra
- Basic probability and statistics
- See: notation.pdf

No computer programming skill is required.

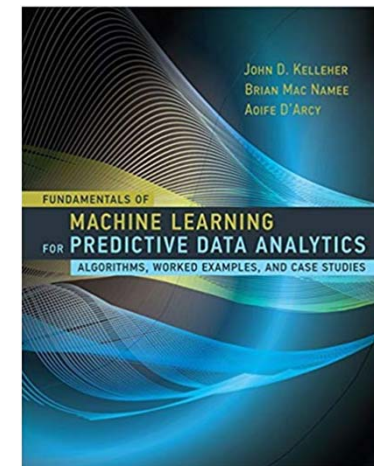
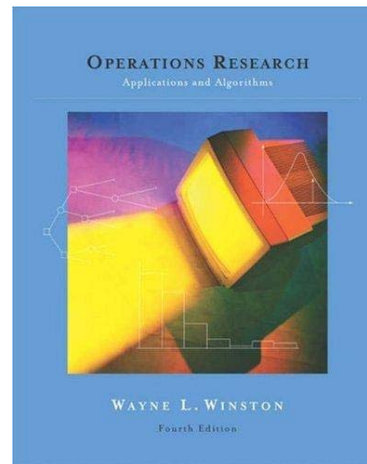
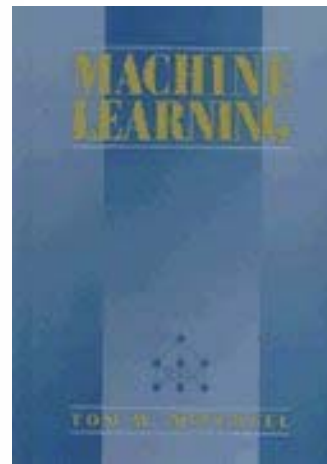
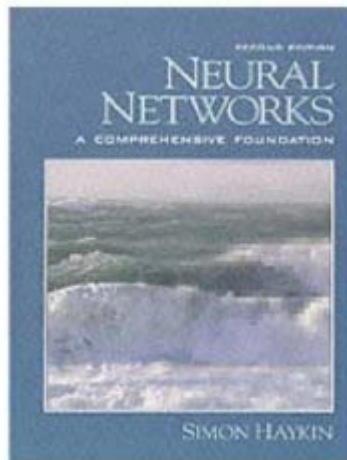
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Tentative schedule:

Week 1	January 17, 2019	Introduction and class administration
Week 2	January 24, 2019	Decision making with decision trees and rules
Week 3	January 31, 2019	Data preparation and exploration
Week 4	February 7, 2019	Classification: model development and evaluation
Week 5	February 14, 2019	Optimization and decision making
Week 6	February 21, 2019	Data envelopment analysis
	February 28, 2019	No lecture. Mid-semester break
Week 7	March 7, 2019	Support vector machines
Week 8	March 14, 2019	Neural networks for decision making (Part 1)
Week 9	March 21, 2019	Neural networks for decision making (Part 2)
Week 10	March 28, 2019	Decision making with multiple objectives
Week 11	April 4, 2019	Decision making under uncertainty
Week 12	April 11, 2019	Genetic algorithm for decision making
Week 13	April 18, 2019	Course summary, discussion & feedback

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References: Available in the RBR sections of Central Library and HSS Business Library. Check IVLE for call/ISBN numbers.



1. Neural networks: A comprehensive foundation
Author: Haykin, Simon S
2. Machine Learning
Author: Mitchell, Tom M
3. Operations research : applications and algorithms
Author: Winston, Wayne L
4. Fundamentals of Machine Learning for Predictive Data Analytics
Authors: John D. Kelleher, Brian Mac Namee, Aoife D'Arcy.

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Grading:

1. Group project: 30%
2. Two assignments: 20%
3. Final exam on Monday, 6 May 2019, morning: 50%

The final exam is an open-book examination.

- Do check IVLE for this course regularly for announcements, updates, etc.
- All lecture materials will be placed in the workbin.

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Group project:

- Objective: to provide students with an experience in data analysis using one or more Decision Making techniques discussed in class.
- What to do:
 - Identify an interesting problem/topic to test one or more of the techniques for decision making discussed in class.
 - Search/find/collect relevant data.
Use available software to analyze the data.
- Software will be provided or they can be obtained via the internet.

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Group project:

- Select a problem domain of your interest and pick a data set from the following sites:
 - [UCI Machine Learning Repository](#).
 - [Kaggle](#): Your Home for Data Science
 - [DASL](#): The Data and Story Library
 - A list from [StatSci.org](#)
 - [Delve datasets](#) from the University of Toronto
 - [Data mining data sets](#) from the University of Wisconsin
- You may use your own/any other data sets.
- When selecting a data set, consider how you would analyze the data:
 - classification
 - regression
 - clustering, others.

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Tools for data analysis (1):

- A nice website to visit: [KDnuggets](#)
- Statistics: [SAS](#) and SPSS (in Com1 PL6) , [R for Statistical Computing](#)
- General data mining tools: [Weka](#), [RapidMiner](#)
- Optimization:
 - [Minos](#) from Stanford University, run on Unix machine for LP and QP (please contact me if you need this)
 - A large collection of optimisation software can be found at [Netlib repository](#).
Search the data base using the keywords: “quadratic program” or “linear program”

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Tools for data analysis (2):

Support Vector Machines:

- [A comprehensive list](#)
- [SVMLight](#) from the University of Dortmund, Germany
- [SVMTool](#) from IDIAP, Switzerland
- [LIBSVM](#) from National Taiwan University
- **Highly recommended:**
[Weka](#) from Waikato University, New Zealand

(Note: Weka also includes other machine learning tools)

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Tools for data analysis (3):

Decision tree methods:

- C4.5 and C4.5rules on SOC Unix machine: send me email if you need this.
- Download your own copy of C4.5 [here](#).
- C5.0 (for Unix) and See5.0 (for Windows) from [RuleQuest](#).

Also Cubist (for continuous class/regression)

- J48 from [Weka](#) is a Java implementation of C4.5.

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Tools for data analysis (4):

Neural networks:

- A list of [neural network software](#).
- [Netlab](#) software from Aston University.
- Tool for clustering using [SOM \(Self Organizing Map\)ToolBox](#) from the Helsinki University of Technology.
- R package for deep learning [h2o](#)

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Project report:

- 20 page limit, single space, single column, 12 point font size.
- Do not include/submit the data set.
- Dateline for submission: Sunday, 21 April, 2019, 11.59 pm.
- Upload softcopy of your report to the course [Workbin/Student Submission](#) in IVLE.

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Content outline of the report (Note this is just a guideline)

1. **Title:** What is this project all about
2. **Introduction:** explain why this problem is important/interesting. How the data has been collected/obtained. What has been done by others in this problem domain, or on the same data set.
3. **Preliminary analysis:** if the data needs to be preprocessed, cleaned, etc. If visualization or simple statistical analysis would give us insightful information about the data.
4. **Full results from analysis:** explain why some particular tool(s) for data analysis is selected. What other approaches can be taken to improve the results in terms of accuracy or other criteria.
5. **Discussion and Summary:** What valuable information has been obtained about the problem and the data through the analysis. What other steps can be taken to improve the findings or to explore the data further.
6. **List of references, not more than 10.**
7. **Appendix:** Screen shots showing the output from your program/software may be included in the Appendix. No limit on the number of pages in the Appendix.

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- Form a group consisting of 4 or 5 students. You may join a group [via IVLE](#).
- Send me a brief email that includes the names of your group members and a tentative title/topic/description for your project. Do use the [discussion forum](#) if you need to find group members.

Deadline: Friday, 8 February 2019.

- Make an appointment to see me:
 - 1st meeting to discuss your project proposal between 11 - 16 February (15-30 mins)
 - 2nd meeting to discuss the progress of your work in the week of 11 - 16 March.
 - 3rd meeting to discuss your findings before report submission in the week of 8 – 13 April.