

# Minimizing Construction-Related Security Risks during Airport Expansion Projects

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**Abstract:** Airport expansion projects often require the presence of construction personnel, material, and equipment near airport secure areas/facilities, leading to an increase in the level of risk to airport security. Construction planners and airport operators need to carefully study this challenge and implement active measures in order to minimize construction-related security breaches and comply with all relevant Federal Aviation Administration guidelines. This paper presents the development of an advanced multiobjective optimization model for planning airport construction site layouts that is capable of minimizing construction-related security breaches while simultaneously minimizing site layout costs. The model incorporates newly developed criteria and performance metrics that enable evaluating and maximizing the construction-related security level in operating airports. The model is developed using a multiobjective genetic algorithm, and an application example is analyzed to demonstrate the use of the model and its unique capability of generating a wide spectrum of optimal trade-offs between construction-related airport security and site layout costs.

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## Introduction

A large number of major airport construction and expansion projects are either ongoing or being planned in order to meet the current and expected increases in air traffic demand (FAA 2003). These projects include new construction as well as expansion of existing terminals, runways, and taxiways. One of the significant challenges in managing construction sites in this type of project is caused by the close proximity of construction resources, such as equipment, material, and personnel, to critical airport areas, leading to an increased risk to airport security. To minimize this risk, the Federal Aviation Administration (FAA) sets forth guidelines for airport security in a number of advisory circulars and reports, including (1) *Recommended Security Guidelines for Airport Planning, Design and Construction* (FAA 2001); and (2) *Aviation Security* (FAA 1972). Construction engineers and planners need to carefully consider and comply with these guidelines, especially during construction site layout planning, which typically requires identifying the locations of all temporary facilities (e.g., security fences, site offices, and hazardous material storage facilities) on site. Although a number of research studies have been conducted

to optimize construction site layout planning, they all focused on minimizing the travel distances and costs of resources on site and did not consider the impact of construction operations on the security of nearby operational airports.

Existing site layout planning models have adopted a wide range of methodologies including linear programming (e.g., Armour and Buffa 1963; Dawood and Marasini 1999), genetic algorithms (e.g., Tam 1992; Li and Love 1998; Hegazy and Elbeltagi 1999; Mawdesley et al. 2002; Osman et al. 2003; Elbeltagi et al. 2004), artificial neural networks (e.g., Yeh 1995), simulation (e.g., Dawood and Marasini 2001; Tawfik and Fernando 2001), and knowledge-based systems (e.g., Kumara et al. 1988; Hamiani 1989; Tommelein et al. 1992; Tommelein and Zouein 1993). Despite the significant contributions of these models, they were all designed for general construction projects and focused only on minimizing the travel cost of resources on site.

Little or no reported research has considered airport security as an important and independent optimization objective during the planning of airport construction site layouts, despite its importance to both the aviation and construction industries (Berg and Hinze 2005). To overcome this limitation, this paper presents the development of a multiobjective optimization model that can be used to consider and comply with relevant FAA security guidelines during site layout planning of airport expansion projects, as shown in Fig. 1.

## Objective

The main objective of this study is to develop a model for multiobjective optimization of site layouts that is capable of maximizing construction-related airport security while minimizing site layout costs, which include the costs of security systems and travel of construction resources on site. To accomplish this objective, the model is developed in three main phases: (1) identifying

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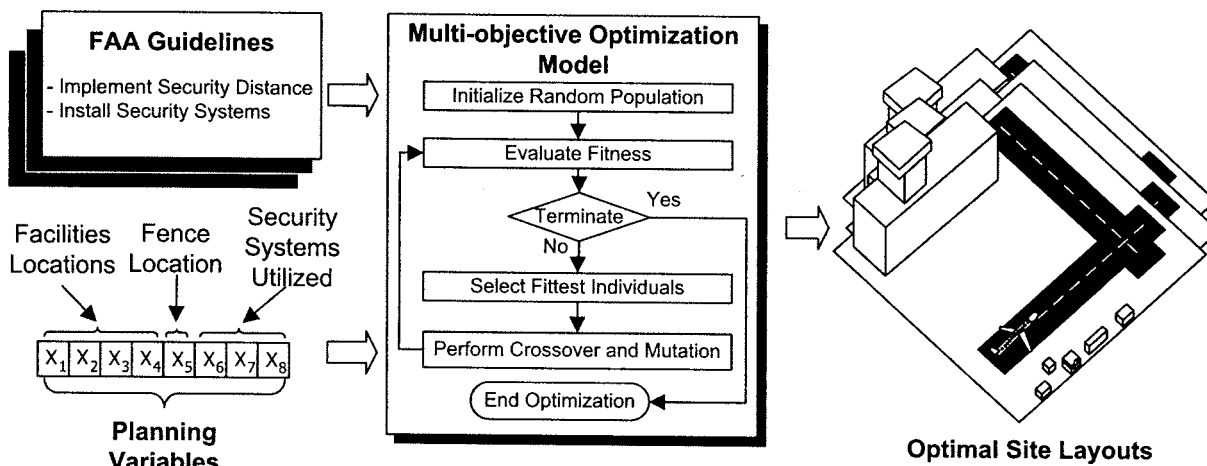


Fig. 1. Model formulation

the FAA security guidelines for airport expansion projects; (2) formulating planning variables and optimization objectives; and (3) implementing the model as a multiobjective genetic algorithm. The following sections provide more detailed descriptions of these three development phases.

### FAA Security Guidelines for Airport Expansion Projects

The FAA establishes guidelines for airport security in a number of advisory circulars and reports, including (1) *Recommended Security Guidelines for Airport Planning, Design and Construction* (FAA 2001) and (2) *Aviation Security* (FAA 1972). In order to control and minimize construction-related security breaches that may originate during airport expansion projects, construction planners and airport operators need to study and comply with all relevant FAA security guidelines in these advisory circulars. In these documents, the FAA recommends implementing two site layout planning measures to maintain the security of operating airports during construction: (1) utilizing security response distances; and (2) installing physical security systems (FAA 2001, 1972, 1988).

First, the implementation of security response distances is an important requirement in the security planning of operational airports to ensure an adequate and secure distance between potential sources of security breaches and the secure area/facility. For example, the distance between a construction site fence and a nearby secure facility plays an important role in determining the security level of that facility. Locating the fence very close to a secure facility would not allow for a suitable response to potential breaches originating from the construction site. Accordingly, increasing the separation distance provides greater flexibility to put in place systems, measures, and procedures that will detect, delay, and allow for a suitable security response (FAA 2001).

Second, the FAA requires installing physical security systems to ensure that authorized construction personnel have limited access to only the construction site and that they do not have access to airport secure areas. These physical security systems are placed into two groups: FAA-required systems and FAA-recommended systems, as illustrated in Table 1. The FAA-required systems include the use of: (1) physical barriers such as security fences; and (2) access control systems such as keypad entry and fingerprint

scan. The FAA-recommended systems include the use of: (1) anti-intrusion systems such as closed circuit TV (CCTV) and motion detectors; (2) detection technologies such as x-ray scanning and explosives detection; and (3) security lighting systems (FAA 1972; 1988), as shown in Table 1. These systems play a major role in preventing unauthorized access to the construction site and in detecting potential airport security breaches that may originate from the construction site.

### Site Layout Planning Variables and Optimization Objectives

In order to minimize construction-related security breaches, the impact of the aforementioned site layout measures needs to be evaluated and modeled. In this decision-making problem, the main goal of the planner is to maximize compliance with relevant FAA guidelines and minimize construction-related security breaches at the least possible cost, as shown in Fig. 1. To accomplish this, all relevant site layout planning variables are identified and grouped in three sets: (1) the planned distance to separate each secure area/facility from the construction site fence; (2) the types of security control systems that are planned to be installed on site; and (3) the locations of temporary facilities on site (Fig. 1). The first and second sets of variables directly affect the control of construction-related security breaches, while the second and third sets directly influence site layout costs. The following subsections discuss these three sets of decision variables and their impact on the optimization objectives.

#### Variable 1: Security Response Distance

The distance separating each secure facility from the construction site plays an important and direct role in determining the effect of the site layout plan on the level of controlling construction-related security breaches and an indirect role on the cost of the site layout plan. First, sufficient separation distances between the construction site fence and secure facilities are needed to establish buffer zones around secure facilities in order to provide airport operators with the opportunity of placing systems, measures, or procedures that detect, delay, and allow for a response to security breaches (FAA 2001). Second, the location of the construction site fence determines the available space for locating temporary facilities on

**Table 1.** Effectiveness and Cost of Security Systems

| Category<br>( $u$ )     | Security control<br>technology | Qualitative<br>effectiveness <sup>a</sup> | User-specified<br>quantitative effectiveness<br>( $E_u$ )<br>(percent) | Average<br>cost <sup>b</sup><br>( $C_{cu}$ ) |
|-------------------------|--------------------------------|---|--|--|
| FAA required systems    |                                |   |  |  |
| Physical barriers       | Fence Type I <sup>c</sup>      | Reliable                                  | 50   | <sup>f</sup>                                 |
|                         | Fence Type II <sup>d</sup>     | More reliable                             | 75   | <sup>f</sup>                                 |
|                         | Fence Type III <sup>e</sup>    | Most reliable                             | 100  | <sup>f</sup>                                 |
| Access control          | Magnetic swipe cards           | Less reliable                             | 60   | 150  |
|                         | Keypad entry                   | Less reliable                             | 60   | 200  |
|                         | Fingerprint scan               | Reliable                                  | 80   | 1,500  |
|                         | Retina scan                    | Most reliable                             | 100  | 2,000  |
| FAA recommended systems |                                |   |  |  |
| Antiintrusion           | Closed circuit TV              | Less reliable                             | 75   | 480  |
|                         | Motion detectors               | Reliable                                  | 100  | 1,080  |
| Detection technologies  | X-ray scan                     | Less capable                              | 60   | 14,000                                       |
|                         | Explosive detectors            | Most capable                              | 100  | 18,000                                       |
| Security light          | Security lighting              | Recommended                               | 100  | 1,500  |

<sup>a</sup>Data from GAO (2002) FAA (1972).

<sup>b</sup>Data from GAO (2002), Mazzara et al. (2003), EPA (2006), 123 CCTV (2006), SPS 2006.

<sup>c</sup>Fence meeting the FAA minimum requirements, including No. 10 gauge, galvanized steel, chain link fabric, installed to a height of 2.5 m and topped with a three-strand (12 gauge) barbed wire overhang.

<sup>d</sup>Specifications are the same as Fence Type I, with the addition of ground penetration prevention.

<sup>e</sup>Specifications are the same as Fence Type II, with the addition of vibration detection.

<sup>f</sup>Average costs of fence types are \$8.7/m for Type I, \$9.7/m for Type II, and \$11.7/m for Type III.

site. Accordingly, a change in the fence layout will produce changes in the locations of temporary facilities on site, leading to a possible change in the travel distances and cost of construction resources among the site facilities (El-Rayes and Khalafallah 2005).

### Variable 2: Security Systems Utilized

The Federal Aviation Administration recommends utilizing efficient security control systems in order to control and minimize security breaches that may originate from the construction site (FAA 1972, 1988). These systems include security fences, access control technologies, security lighting, and anti-intrusion systems. Each of these systems is associated with a certain cost and effectiveness, as shown in Table 1. As such, there is a need to optimize the selection and utilization of these systems in order to minimize construction-related security breaches while keeping the site layout costs at a minimum.

### Variable 3: Temporary Facilities Locations

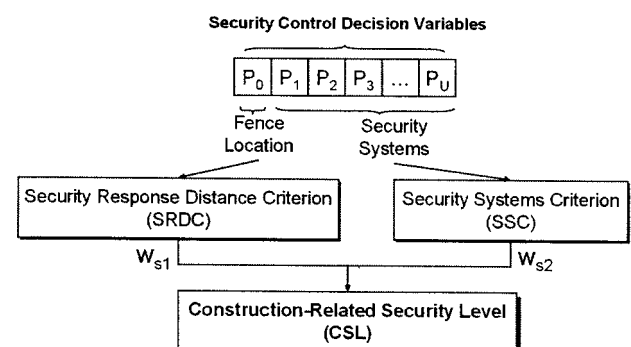
The planned locations of all temporary facilities on site directly affect the travel distance and cost of construction resources on site. These locations are determined by the developed model based on the available space defined by the site fence. Accordingly, the location of security fences around construction sites will not only affect the level of controlling construction-related security breaches, but also will influence the travel cost of resources on site.

### Objective 1: Maximizing Airport Security

Two innovative criteria are newly developed to support decision makers in maximizing the performance of security arrangements

in and around airport construction sites. The two new criteria are designed to measure and evaluate the impact of site layout decisions on satisfying the earlier described FAA guidelines, which require establishing security response distances around secure areas/facilities and the utilization of security systems to prevent construction-related security breaches. As shown in Fig. 2, the model uses a weighted average method to combine these two newly developed criteria in order to evaluate the overall construction-related security level on site.

The first of these criteria is named the security response distance criterion (SRDC). The SRDC can be used by construction planners to specify two types of buffer zones around each secure facility: the required buffer zone, and the recommended buffer zone, as shown in Fig. 3. The purpose of the required buffer zone is to define the minimum required separation space between any temporary facility and the secure facility. This zone should be free of any potential sources of security risks to the secure facility. The

**Fig. 2.** Security control measures and decision variables

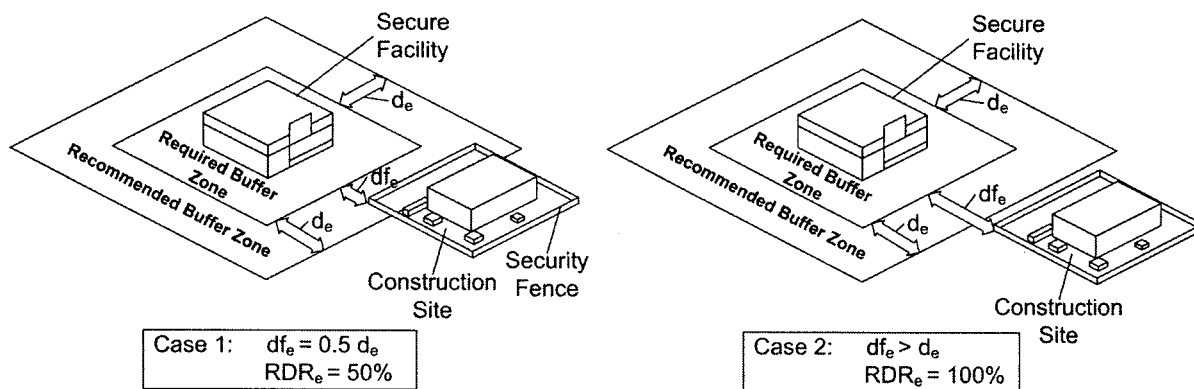


Fig. 3. Measuring the performance of establishing security buffer zones

role of the recommended buffer zone, on the other hand, is to establish a security response distance ( $df_e$ ), which is needed to detect, delay, and allow for a response to security breaches that may originate from the construction site (FAA 2001), as shown in Fig. 3.

The FAA suggests a distance of at least 3–9 m (10–30 ft) clearance in order to allow for the detection of a fence breach (FAA 2001), while specifications in the U.K. recommend a separation distance of 30 m between the source of risk and the secure facility (e.g., an airport terminal). These recommended distances should allow for detecting security breaches and responding by closing the secure facility before further penetration (FAA 2001).

The newly developed SRDC utilizes two variables to measure and evaluate the effectiveness of separating secure areas/facilities from the construction site: (1) the planned distance ( $df_e$ ), which separates each secure area/facility ( $e$ ) from the construction site fence; and (2) the recommended security response distance ( $d_e$ ) needed for each and every secure area/facility ( $e$ ) on site. The SRDC uses the ratio between these variables to identify a security rating score for each secure facility on site, as shown in Fig. 3 and Eq. (1). For example, Case 1 in Fig. 3 represents a layout where the planned fence separation distance ( $df_e$ ) equals half of the recommended security response distance ( $d_e$ ), and accordingly the response distance rating is calculated to be 50% [see Eq. (1)]. Similarly, Case 2 in Fig. 3 represents the most secure case, where the fence is located completely outside the recommended buffer zone, leading to a perfect score in the response distance rating (i.e.,  $RDR_e = 100\%$ ). The SRDC is then used to calculate the overall security control rating for all secure areas/facilities in the neighborhood of a construction site by averaging the response distance ratings for all secure areas/facilities on site, as shown in Eq. (2)

$$\text{Response Distance Rating (RDR}_e\text{)} = \begin{cases} \frac{df_e}{d_e} \times 100\% & (df_e \leq d_e) \\ 100\% & (df_e > d_e) \end{cases} \quad (1)$$

$$\text{Security Response Distance Criterion (SRDC)} = \frac{\sum_{e=1}^E \text{RDR}_e}{E} \quad (2)$$

where  $df_e$ =planned separation distance between secure area/facility  $e$  and the construction site fence;  $d_e$ =recommended secu-

rity response distance of secure area/facility  $e$ ; and  $E$ =total number of secure areas/facilities.

The second criterion is the security systems criterion (SSC) and is developed to evaluate the effect of installing security control systems on improving security arrangements in airport construction site layouts. As shown in Table 1, each security system is associated with a qualitative effectiveness rating that can be obtained from available security studies (FAA 1972; GAO 2002; EPA 2006). These qualitative security ratings can be used as a guide for planners in estimating quantitative effectiveness scores, as shown in Table 1. The SSC utilizes the weighted sum of the effectiveness scores of all security systems selected for a site layout plan as a measure for evaluating the security level provided by the entire set of utilized security control systems on site, as shown in Eq. (3).

Table 2 provides a simple example to illustrate the required computations for this newly developed criterion. To calculate the SSC in this simple example, the weighted effectiveness of each selected security control system needs to be evaluated by multiplying the effectiveness of each of these systems ( $E_u$ ) by its relative significance weight ( $w_u$ ). For example, the weighted effectiveness of Fence Type III is calculated to be  $w_u \times E_u = 0.3 \times 100\% = 30\%$ , as shown in Table 2. Second, the results of these weighted multiplications are summed up to get the SSC rating (i.e.,  $SSC = 30 + 18 + 15 + 15 = 78\%$ ), as shown in Eq. (3) and Table 2. It should be noted that the relative significance weights ( $w_u$ ) can be readily estimated from historical data about airport security breaches, such as the data of the FAA enforcement database (FAA 2006).

From these historical data,  $w_u$  should represent the ratio between the number of security breach incidents involving security system  $u$  and the total number of security breach incidents due to deficiencies in all security systems. It is also important to note that the FAA-required systems should be assigned relatively higher significance weights ( $w_u$ ) to distinguish them from the relatively less important recommended systems, as shown in Table 2. In this example, the collective weight of the FAA required systems is assumed to represent 60% of the SSC rating

$$\text{Security Systems Criterion (SSC)} = \sum_{u=1}^U w_u E_u \quad (3)$$

where  $w_u$ =relative significance weight of security system  $u$ ;  $E_u$ =effectiveness of security system  $u$ , which ranges from 0 to 100%; and  $U$ =total number of security system categories analyzed.



**Table 2.** Security System Criterion Example Calculation

| Category<br>( $u$ )     | Relative<br>significance<br>( $w_u$ ) | Selected<br>system      | Effectiveness<br>( $E_u$ )<br>(percent) | $w_u \times E_u$<br>(percent) | Security systems<br>criterion<br>(percent) |
|-------------------------|---------------------------------------|-------------------------|---|-------------------------------|--|
| FAA required systems    |                                       |                         |   |                               | 30+18+15+15=78                             |
| Physical barriers       | 0.30                                  | Fence Type III          | 100                                     | 30                            |  |
| Access control          | 0.30                                  | Magnetic<br>swipe cards | 60                                      | 18                            |  |
| FAA recommended systems |                                       |                         |   |                               |  |
| Anti-intrusion          | 0.15                                  | Motion detectors        | 100                                     | 15                            |  |
| Detection technologies  | 0.15                                  | Explosive detectors     | 100                                     | 15                            |  |
| Security light          | 0.10                                  | —                       | —                                       | —                             |  |

The overall construction-related security level (CSL) can then be calculated using the weighted average of the SRDC and SSC, as shown in Fig. 3 and Eq. (4). In the present model, the CSL is maximized [see Eq. (4)] to ensure the selection of the most effective security arrangements in and around airport construction sites. It should be noted that the relative significance weights ( $w_{s1}$  and  $w_{s2}$ ) of the SRDC and SSC can be estimated using historical data such as the data of the FAA enforcement database (FAA 2006) in a way similar to the estimation of the relative significance weights of various security systems ( $w_u$ ).

Using this database,  $w_{s1}$  can be estimated as the ratio between the number of security breach incidents involving lack of security separation distance and the total number of all security breach accidents. On the other hand,  $w_{s2}$  can be estimated as the ratio between the number of security breach accidents due to deficiencies in security systems and the total number of all security breach accidents. The developed system also gives the user the flexibility to adjust the default values of these relative significance weights if deemed necessary. In such cases, the SRDC should be given a higher relative weight than the SSC as it represents the fundamental concept in security planning (FAA 2001)

Maximize Construction-Related Security Level

$$= \text{Max}: [w_{s1}\text{SRDC} + w_{s2}\text{SSC}] \quad (4)$$

where  $w_{s1}$ =relative weight/significance of the security response distance criterion; and  $w_{s2}$ =relative weight/significance of the security systems criterion.

### Objective 2: Minimizing Overall Site Layout Cost

The overall site layout cost in this model is grouped into two main categories: (1) the travel cost of resources among temporary facilities, which is affected by the travel cost rate of resources ( $C_{ij}$ ), and the planned locations of these facilities as well as the location of the selected security fence; and (2) the cost of installing security control systems on site. As shown in Eq. (5), this overall cost is minimized as the second main objective function in the present multiobjective optimization model, which is described in more detail in the following section

$$\begin{aligned} \text{Minimize Overall Site Layout Cost} = & \text{Min}: \sum_{i=1}^{I-1} \sum_{j=i+1}^J C_{ij}d_{ij} \\ & + \sum_{u=1}^U c_u Cc_u \end{aligned} \quad (5)$$

where  $C_{ij}$ =travel cost rate of resources in \$/m of distance traveled between facilities  $i$  and  $j$ ;  $d_{ij}$ =distance in meters between facilities

$i$  and  $j$ ;  $I$ =total number of temporary facilities on site;  $J$ =total number of temporary and fixed-location facilities on site;  $c_u$ =binary variable to represent the utilization of security system  $u$  to control security on site; and  $Cc_u$ =cost of installing, operating, and maintaining security system  $u$  on site.

It should be noted that the travel cost rate of resources ( $C_{ij}$ ) between facilities can be estimated based on the planned travel frequency of utilized crews, their hourly cost rates, and their average speeds of traveling (El-Rayes and Khalafallah 2005). For example, to transport 600 tons of steel, 350 tons of bricks, 250 tons of tile, 200 tons of granite, 150 tons of lumber, and 50 tons of stone (i.e., a total of 1,600 tons) between a storage facility and a construction site, a crew consisting of a forklift and an operator is selected (Freeman 2006). The capacity of the crew is 2 tons per trip, its hourly cost rate is estimated to be \$120/h (Freeman 2006), and its average speed of traveling is estimated to be 6 km/h (CAT 2005). Assuming a job efficiency of 45 min/h, the travel cost rate ( $C_{ij}$ ) between the storage facility and the constructed facility in this example is estimated to be  $(120) \times (1,600 \times 2/2) \times (60/45) / (6 \times 1,000) = \$42.67/\text{m}$ .

### Multiobjective Optimization Model

The present optimization model is implemented as a multiobjective genetic algorithm in order to enable the generation of optimal site layout plans that maximize construction-related airport security while keeping the overall site layout cost at a minimum. The model is implemented using the nondominated sorting genetic algorithm-II (Deb et al. 2000). The earlier-described three sets of site layout planning variables are represented in this model by a genetic algorithm chromosome (string of variables), as shown in Fig. 1. The optimization calculations in the present model (Fig. 1) are performed in four main steps: (1) generate an initial set of random site layout solutions; (2) evaluate and rank the generated solutions based on nondomination criteria (Deb et al. 2000); (3) select the best solutions to perform crossover and mutation operations and generate the next generation of solutions; and (4) repeat the second and third steps over a number of cycles until the generated solutions converge to an optimal/near optimal set of site layout solutions.

### Application Example

An application example is analyzed to illustrate the use of the present model and demonstrate its capabilities in optimizing construction site layouts and generating optimal trade-offs between

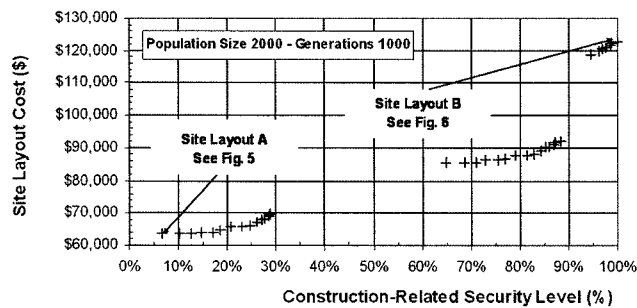


Fig. 4. Trade-off between aviation security and cost

Table 3. Temporary Facilities

| Symbol | Facility name         | Length ( $L_x$ ) (m) | Width ( $W_y$ ) (m) |
|--------|-----------------------|----------------------|---------------------|
| F1     | Parking lot (a)       | 30                   | 30                  |
| F2     | Field office (a)      | 20                   | 5                   |
| F3     | Field office (b)      | 20                   | 5                   |
| F4     | Field office (c)      | 20                   | 5                   |
| F5     | Field office (d)      | 20                   | 5                   |
| F6     | Workshop (a)          | 5                    | 4                   |
| F7     | Workshop (b)          | 6                    | 5                   |
| F8     | Welding shop          | 5                    | 5                   |
| F9     | Storage facility (a)  | 10                   | 10                  |
| F10    | Storage facility (b)  | 12                   | 8                   |
| F11    | Storage facility (c)  | 10                   | 10                  |
| F12    | Equipment storage (a) | 20                   | 20                  |
| F13    | Equipment storage (b) | 5                    | 5                   |
| F14    | Lay down area (a)     | 10                   | 12                  |
| F15    | Lay down area (b)     | 10                   | 12                  |
| F16    | Toilets               | 5                    | 6                   |
| F17    | Crane                 | 10                   | 6.5                 |

Table 4. Travel Cost Rates ( $C_{ij}$ ) among Facilities

| Facility ( $j$ ) | Facility ( $i$ ) |    |    |    |    |    |    |    |    |     |     |     |     |     |     |     |     |
|------------------|------------------|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|
|                  | F1               | F2 | F3 | F4 | F5 | F6 | F7 | F8 | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 | F17 |
| F1               | 0                | —  | —  | —  | —  | —  | —  | —  | —  | —   | —   | —   | —   | —   | —   | —   | —   |
| F2               | 2                | 0  | —  | —  | —  | —  | —  | —  | —  | —   | —   | —   | —   | —   | —   | —   | —   |
| F3               | 2                | 30 | 0  | —  | —  | —  | —  | —  | —  | —   | —   | —   | —   | —   | —   | —   | —   |
| F4               | 2                | 30 | 30 | 0  | —  | —  | —  | —  | —  | —   | —   | —   | —   | —   | —   | —   | —   |
| F5               | 2                | 30 | 30 | 30 | 0  | —  | —  | —  | —  | —   | —   | —   | —   | —   | —   | —   | —   |
| F6               | 0                | 2  | 2  | 2  | 2  | 0  | —  | —  | —  | —   | —   | —   | —   | —   | —   | —   | —   |
| F7               | 0                | 2  | 2  | 2  | 2  | 20 | 0  | —  | —  | —   | —   | —   | —   | —   | —   | —   | —   |
| F8               | 0                | 2  | 2  | 2  | 2  | 20 | 14 | 0  | —  | —   | —   | —   | —   | —   | —   | —   | —   |
| F9               | 0                | 2  | 4  | 4  | 4  | 18 | 6  | 20 | 0  | —   | —   | —   | —   | —   | —   | —   | —   |
| F10              | 0                | 2  | 16 | 16 | 16 | 14 | 16 | 14 | 2  | 0   | —   | —   | —   | —   | —   | —   | —   |
| F11              | 0                | 2  | 16 | 16 | 16 | 6  | 6  | 6  | 6  | 2   | 0   | —   | —   | —   | —   | —   | —   |
| F12              | 0                | 0  | 0  | 0  | 0  | 0  | 10 | 0  | 16 | 16  | 16  | 0   | —   | —   | —   | —   | —   |
| F13              | 0                | 2  | 2  | 2  | 2  | 8  | 8  | 8  | 0  | 0   | 0   | 8   | 0   | —   | —   | —   | —   |
| F14              | 0                | 5  | 5  | 6  | 6  | 16 | 16 | 18 | 6  | 6   | 6   | 0   | 0   | 0   | —   | —   | —   |
| F15              | 0                | 5  | 5  | 6  | 6  | 16 | 16 | 18 | 6  | 6   | 6   | 0   | 0   | 0   | 0   | —   | —   |
| F16              | 0                | 30 | 16 | 16 | 16 | 10 | 10 | 10 | 0  | 0   | 0   | 0   | 0   | 0   | 0   | 0   | —   |
| F17              | 0                | 0  | 0  | 0  | 0  | 10 | 10 | 10 | 70 | 70  | 70  | 40  | 0   | 200 | 200 | 0   | 0   |
| C1 <sup>a</sup>  | 0                | 30 | 30 | 30 | 30 | 72 | 72 | 72 | 20 | 20  | 20  | 0   | 20  | 20  | 20  | 0   | 200 |

<sup>a</sup>Constructed facility ( $80 \times 40 \text{ m}^2$ ).

the level of construction-related airport security and the overall site layout costs (Fig. 4). To enable examining the performance of the model in a real-life setting, the airport layout is formulated to closely resemble that of an existing airport (AirNav 2005). The example involves the construction of a new building in close proximity to a secure facility in an operating airport, exposing the facility to possible security breaches that can originate from the construction site.

The construction of this building requires the utilization of 17 temporary construction facilities such as parking lots, field offices, workshops, and lay-down areas, as shown in Table 3. In this example, the present model is used to support construction planners in searching for and identifying optimal site layout plans that specify an optimal location for the security fence, optimal location for each temporary facility on site, and an optimal use of security control systems on site. The two main optimization objectives in this site layout planning problem are (1) maximizing construction-related airport security by controlling breaches that may originate from the construction site; and (2) minimizing the site layout costs, which include the cost of security control systems and resource travel cost on site.

To carry out the optimization of site layout planning in this example, the present model requires construction planners to specify and input the following parameters: (1) the dimensions ( $L_x, W_y$ ) of each temporary facility, as shown in Table 3; (2) the estimated travel cost rate of traveling crews between facilities ( $C_{ij}$ ), as shown in Table 4; (3) the various options for the location of the security fence, as shown in Table 5; (4) the location and dimensions of each secure area/facility near the construction site, as shown in Fig. 5; (5) the recommended security response distance that should separate the secure area/facility from the required buffer zone (30 m in this example); and (6) the estimated effectiveness and cost of utilizing available security control systems, as shown in Table 1.

The above data were utilized as input to the present model in order to perform a series of optimization runs designed to generate optimal site layout solutions that provide an optimal and non-

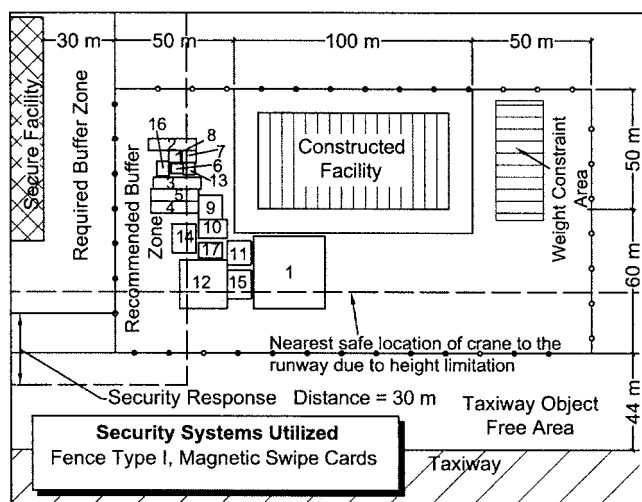
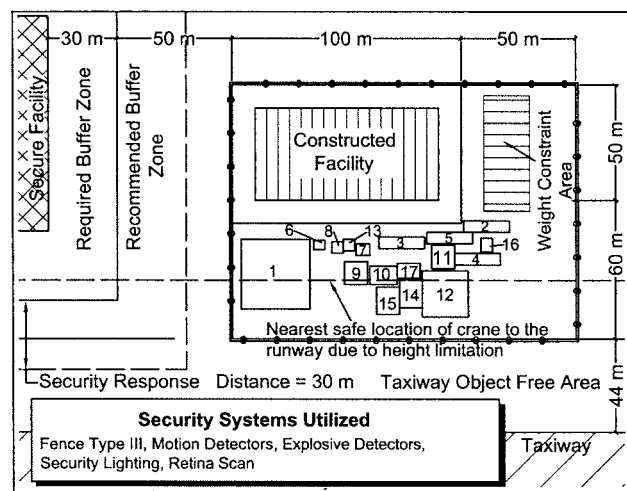
**Table 5.** Options to Construct Security Fence

|                            | Option 1     | Option 2     | Option 3     |
|----------------------------|--------------|--------------|--------------|
| Fence vertices coordinates | (2265, 2496) | (2290, 2496) | (2315, 2496) |
|                            | (2465, 2496) | (2465, 2496) | (2465, 2496) |
|                            | (2465, 2606) | (2465, 2606) | (2465, 2606) |
|                            | (2265, 2606) | (2290, 2606) | (2315, 2606) |

dominated trade-off between maximizing construction-related airport security and minimizing overall site layout costs (Fig. 4). First, the model generates an initial set of random site layout solutions by assigning each temporary facility to a random location on site and generating a random set of security systems utilization. Second, the model evaluates and ranks the solutions based on nondomination criteria (Deb et al. 2000) using Eqs. (1)–(5). Third, the nondominated solutions are selected to undergo a process of change and reevaluation. The change is performed through the exchange of values among the variables of the nondominated solutions (crossover) and/or the random modification of these values (mutation). After this change, the modified solutions are reevaluated using the same nondomination criteria, and the best (nondominated) solutions are selected to survive. Fourth, the process of change and reevaluation is repeated over a number of cycles until the set of solutions converges to an optimal set of solutions, providing a trade-off between the construction-related security level and the overall site layout cost.

The trade-off exists because controlling construction-related security breaches often requires: (1) increased separation distances between construction facilities and secure areas/facilities, leading to an increase in the travel cost of construction resources on site; and/or (2) additional costs to utilize more effective security control systems. For example, site layout A (Figs. 4 and 5) provides the least site layout cost, which is estimated at \$63,648, and the least security level. The security level of solution A can be significantly improved to reach a perfect performance level (i.e., 100%) at a higher site layout cost of \$122,789, as shown in solution B in Fig. 4.

In this application example, site layout A (Fig. 5) was capable of minimizing the overall cost of the site layout by: (1) reducing the travel distances among all temporary facilities on site, especially those associated with high travel cost rates such as facilities

**Fig. 5.** Site layout A: least site layout cost**Fig. 6.** Site layout B: maximum construction-related security

14–17 and 15–17; and (2) limiting the utilization of costly security control systems on site. This site layout plan, however, led to a reduction in the overall construction-related airport security as a result of locating the security fence within the recommended security buffer zone of the secure facility and utilizing limited security control systems, as shown in Fig. 5.

On the other end of the spectrum, site layout B (Fig. 6) maximizes construction-related airport security to 100% by (1) providing adequate security response distance due to locating the security fence outside the recommended security buffer zone of the secure facility; and (2) utilizing an optimal combination of the most effective security control systems to reduce the possibility of breaches from the construction site. It should be noted that the above results are obtained by running the developed model for 1,000 generations and using a population size of 2,000 individuals, 50% probability of crossover, and 0.3% mutation probability.

The above analysis of the application example highlights the unique capabilities of the developed model and illustrates how it can be used effectively to search for and identify a wide spectrum of optimal site layout plans (i.e., a set of alternative plans ranging from solution A to solution B), where each provides a unique and optimal trade-off between maximizing the level of construction-related airport security and minimizing the overall site layout costs, as shown in Fig. 4. Construction planners can then evaluate these generated optimal trade-offs and select an optimal site layout that satisfies the specific requirements of the project being planned.

## Summary and Conclusion

A robust multiobjective optimization model is developed to address the pressing need for maximizing compliance with FAA security guidelines during airport expansion projects. The model enables construction planners and airport operators to simultaneously: (1) minimize the risks of security breaches that may originate from construction sites; and (2) minimize site layout costs, including the cost of security systems and travel cost of resources on site. The model is implemented using a multiobjective genetic algorithm and is capable of specifying optimal locations for temporary facilities on site, optimal locations of security fences, and optimal utilization of security control systems when-

ever needed to prevent the risk of security breaches from construction sites. An application example is analyzed to illustrate the use of the model and demonstrate its unique capabilities in generating a wide spectrum of optimal trade-offs between construction-related airport security and site layout costs. These new capabilities should prove useful to construction planners and airport operators and can lead to significant improvements in the optimization of site layout plans in airport expansion projects.

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## Notation

The following symbols are used in this paper:

- $C_{cu}$  = cost of installing, operating, and maintaining security system  $u$  on site;
- $C_{ij}$  = travel cost rate of resources in \$/m of distance traveled between facilities  $i$  and  $j$ ;
- $c_u$  = binary variable to represent the utilization of security system  $u$  to control security on site;
- $d_e$  = recommended security response distance of secure area/facility  $e$ ;
- $df_e$  = planned separation distance between security area/facility  $e$  and the construction site fence;
- $d_{ij}$  = distance in meters between facilities  $i$  and  $j$ ;
- $E$  = total number of secure areas/facilities;
- $E_u$  = effectiveness of security system  $u$  (ranges from 0 to 100%);
- $I$  = total number of temporary facilities on site;
- $J$  = total number of temporary and fixed-location facilities on site;
- $U$  = total number of security system categories analyzed;
- $w_{s1}$  = relative weight/significance of security response distance criterion;
- $w_{s2}$  = relative weight/significance of security systems criterion; and
- $w_u$  = relative significance weight of security system  $u$ .

## Subscripts and Superscripts

- $i$  = temporary facility counter (from  $i=1$  to  $I$ ); and
- $u$  = security system category (from  $u=1$  to  $U$ ).

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