

# MENTORA INSTITUTE

*hereby certifies that*

## Kertvin Tugado

*has been granted the Certificate of Completion for the program*

### Fueling Expertise for Managers

February 2021



**Hitendra Wadhwa**  
Professor of Practice, Columbia Business School  
Founder & President, Mentora



## People and Business Management 2-1

### Certificate of attendance

Siemens  
Core  
Learning  
Program



Learning Campus

## Kertvin Tugado

Attended the above-mentioned Siemens Core Learning Program during the period from May 17, 2021 until Jul 6, 2021 (duration: 42 hours). The course included the following focus areas:

- Improve business in the Creating Value business simulation
- Examine your leadership roles and build trust with others
- Review your Strengthscope report and consider how to leverage strengths in your leadership role
- Develop aspects of Emotional intelligence, know stress triggers and become more resilient
- Know how to balance strengths and link these to your own growth as a leader and your leadership manifesto
- Focus on constructive communication by practicing your active listening and giving & receiving feedback
- Improve team performance with a consideration of team fundamentals and high performance teamwork
- Become a role model who fosters meaningfulness and has a positive mindset
- Practice continuous dialogue in development meetings and performance appraisals
- Organize yourself and your team through prioritization and delegation



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Daniela Proust  
Chief Learning Officer

GLOBAL LEARNING WORLD

# Certificate of attendance

## Leading the Digital Business Transformation

Kertvin Tugado

attended the above-mentioned training during the period from Feb 15, 2022 until Feb 17, 2022 (duration: 27 hours). The course included the following focus areas:

- Understanding the driving forces of digitalization
- Changes in the VUCA world: How digitalization further increases volatility, uncertainty, complexity and ambiguity and what new demands are placed on management as a result
- Identify and describe the effects of digitalization on your own business
- Agile management focused on customers - design thinking
- Methods of developing profitable business models in the era of digitalization - business modelling (BizMo)
- Fine-tuning, iteration and implementation of the business model - applying scrum methods
- Agile management methods based on networking and a peer-to-peer mentality instead of hierarchies; overcoming the "silo mentality" and working across hierarchical lines
- Reflecting on and adapting your leadership style: lead yourself, lead others, lead a business
- Developing a road map for the digital transformation

Munich, Feb 17, 2022



Daniela Proust  
Head of  
Global People Enablement and Growth

# Leading without Authority-virtual

## Certificate of attendance

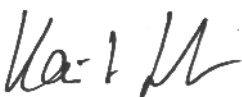
Learning Campus Germany

### Kertvin Tugado

attended the above-mentioned training during the period from Feb 25, 2020 until Mar 31, 2020 (duration: 22 hours). The course included the following focus areas:

The training included the following topics:

- Clarifying and shaping one's own role
- Developing a leadership personality through self-reflection and by raising your awareness of behavioral patterns
- Reflecting on one's own leadership behavior and its impact on others
- Forming interactions in an appropriate and target-oriented way
- Motivating yourself and other people
- Weighing up and implementing various motivation options
- Convincing others of the importance of an issue
- Knowing different ways of exerting influence and putting them into practice
- Communicating constructively in difficult situations
- Developing target-oriented methods together in order to effectively deal with challenging leadership situations
- Forming successful relationships with stakeholders, colleagues, other departments, internal and external suppliers, etc



Dr. Kai Liebert  
Head Global Learning Campus



# Leading and Collaborating Virtually

## Certificate of attendance

Learning Campus Germany

### Kertvin Tugado

attended the above-mentioned training during the period from Aug 17, 2020 until Aug 19, 2020 (duration: 6 hours). The course included the following focus areas:

- Improve your virtual facilitation skills
- Heartbeat of teams
- Managing diverse communication styles
- Online (leadership) presence
- Shared leadership
- Leading in network or matrix structures
- Best practice with tools@Siemens
- Which media for which purpose?
- Dealing with time zone differences



Dr. Kai Liebert  
Head Global Learning Campus





# Certificate

## **Product and Solution Security (PSS12): Holistic Security Concept - Security that connects**

**Kertvin Tugado  
(GID:Z0040EDS)**

successfully completed the above mentioned course on  
25-AUG-2020 (duration: 00:40 hours).

The participant has got an overview and basic understanding related  
to "Product and Solution Security (PSS): Holistic Security Concept -  
Security that connects".

**Disclaimer:**

Deep and sophisticated knowledge about product & solution security  
threats, weaknesses or attacker techniques has not been part of this  
training.

Siemens AG

Munich, Germany

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**SIEMENS**



# Certificate

## **Product and Solution Security (PSS13): General Update**

**Kertvin Tugado  
(GID:Z0040EDS)**

successfully completed the above mentioned course on  
03-AUG-2022 (duration: 00:45 hours).

The participant has got an overview and basic understanding related  
to "Product and Solution Security (PSS13): General Update".

Disclaimer: Deep and sophisticated knowledge about product &  
solution security threats, weaknesses or attacker techniques has not  
been part of this training.

Siemens AG  
Munich, Germany  
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**SIEMENS**





# Certificate

## **Life Science - Validation and GMP - Competency**

**Kertvin Tugado**

successfully completed the course from 09-SEP-2021, with a duration of 01:00 hours.

This course addressed the following topics:

- What is GMP and why does it affect me?
- GMP - Who and when to apply?
- Siemens Validation Concept
- FAT - SAT - Qualification - Validation relationship
- GMP rules in EU and US and where to find them
- Difference between GAMP 4 & 5 and how to apply it
- Update on Annex 15 of the EU GMP

This certificate is valid until 30-SEP-2022

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Smart Infrastructure

**SIEMENS**



# Letter of Confirmation

**Kertvin Tugado**

Country

United Kingdom

ID-No.

280 / 2022

Attended the training and passed the exam.

Topic

**Fundamentals of Cyber Security**

Training Contents

1. Security Awareness / Security in IACS
2. Network Fundamentals
3. TCP/IP Fundamentals
4. Laws, Standards and Guidelines
5. Technical Security
6. Organizational Security
7. Effective Countermeasures
8. Miscellaneous

Course Provider

EFSTAS - Easton FS Training and Services Ltd.

Exam Date

November 03, 2022

This document is a prerequisite to attend the advanced trainings of the  
TÜV Rheinland Cyber Security Training Program.

Cologne, December 2022

TÜV Rheinland Industrie Service GmbH

Functional Safety & Cyber Security  
Am Grauen Stein  
51105 Cologne – Germany



Dipl.-Ing. Joerg Krämer

Head of TÜV Rheinland Functional Safety &  
Cyber Security Training Program

# Certificate

## CySec Spec for IACS (TÜV Rheinland)

Cyber Security Specialist for IACS (TÜV Rheinland)

Application Area	<b>Security Risk Assessment (SRA) based on IEC 62443</b>
ID-No.	<b># 828 / 23</b>
Certificate Owner	<b>Kertvin Tugado, United Kingdom</b>
Course Provider	EFSTAS, United Kingdom
Training Contents	CySec Fundamentals Introduction to IACS Security and relevant standards/ regulations Approach to ensuring Cybersecurity Asset Inventory Introduction to Security Risk Assessment (SRA) High-Level SRA Allocation of IACS to Zones and Conduits Detailed-Level SRA Determining the Level of Security Risk and the Security Level Risk Management Monitoring and Review
Initial Issue Date	March 2023
Expiry Date	March 2028
Validity	This certificate is valid for 5 years.

Cologne, April 2023

TÜV Rheinland  
Industrie Service GmbH  
Functional Safety & Cybersecurity  
Am Grauen Stein  
51105 Cologne - Germany



Dipl.-Ing. Joerg Krämer  
Head of TÜV Rheinland Functional Safety & Cyber Security Training Program



Add value.  
Inspire trust.

# CERTIFICATE

**Kertvin Tugado**

Has successfully completed the Functional Safety  
Certification Program requirements for

***Functional Safety Engineer***

In accordance with  
IEC 61508:2010  
IEC 61511:2016

Date issued: 18-Oct-2022  
ID number: TP22033110  
Field: Process Industry  
Subject: Safety Instrumented Systems

A handwritten signature in blue ink, appearing to read 'Günther Greil'.

G. Greil  
Certifier

A handwritten signature in blue ink, appearing to read 'W. Henke'.

W. Henke  
Trainer

This is to certify that

**Mr. Kertvin Tugado**

has attended the

## **SIEMENS OPCENTER EXECUTION PHARMA 6.2 TRAINING**

from 12/04/2021 to 30/04/2021 remotly from Toulouse

**Product Modules (10 days)  
Technical Modules (5 days)**

### **The Course Trainers**

Angélique LANNEAU

Marin CONRADY

Marco RIVA

Doriane SUC

Guillaume PRUNIER

Ashokkumar JOTHIRAJ

Charles ROCHEDREUX

Stéphane MENTION

Lanneau Angelique

Digitally signed by Lanneau Angelique  
Date: 2021.05.05 11:31:50 +02'00'

Conrady  
Marin

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DN: cn=Conrady Marin,  
o=Siemens,  
email=marin.conrady@siemens.com  
Date: 2021.05.06 08:55:02 +02'00'

Riva Marco

Digitally signed by Riva Marco  
DN: cn=Riva Marco, c=FR,  
o=Process Industries and Drives  
Division, ou=PD PA PHA OPS DS-  
FR, email=marco.riva@siemens.com  
Date: 2021.05.05 13:06:55 +02'00'

Suc Doriane

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Date: 2021.05.06 10:31:38  
+02'00'

Prunier  
Guillaume

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email=guillaume.prunier.ext@siemens.com  
Date: 2021.05.06 16:43:34 +02'00'

ASHOKKUMAR

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ASHOKKUMAR  
DN: cn=ASHOKKUMAR,  
o=Siemens,  
email=kumar.ashok@siemens.com  
Date: 2021.05.17 08:44:45 +02'00'

Rochedreux Charles

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Date: 2021.05.11 08:52:47 +02'00'

Mention  
Stephane

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email=stephane.mention@siemens.com  
Date: 2021.05.17 08:39:18 +02'00'

### **Manager Training Courses**

Catherine GASPARI

Gaspari  
Catherine

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Catherine  
DN: cn=Gaspari Catherine,  
o=Siemens,  
email=cathy.gaspari@siemens.com  
Date: 2021.05.11 11:01:51 +02'00'



# Certificate

It is hereby certified that

**Kertvin G. Tugado**


has successfully participated in the course

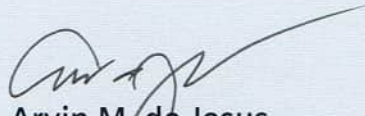
**PCS7 System Training**

from September 17 to 21, 2012

The central themes of the course were:

- Process Control using PCS7
- System and Hardware Configuration (including Design Tips)
- Analyzing a Process Automation project structure
- Programming using Continuous Function Charts (CFC)
- Programming using Sequential Function Charts (SFC)
- Operator Control & Monitoring (OS)
- Bulk Engineering
- Multi-Project Engineering

  
**Daniel Joshua G. Lucero**  
PCS7 Trainor

  
**Arvin M. de Jesus**  
AVP, Industrial Automation