

# Understanding Linear Programming

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# Overview

**Linear programming problems (LPPs) have a linear objective and constraints**

**They closely mirror an economic profit maximisation problem**

**LPPs can be solved using the Simplex algorithm**

**Simplex is very powerful and widely used**

**A modified form of Simplex can be extended to quadratic programming**

# Linear Programming: Intuition

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# A Famous Case Study: Wyndor Glass



## Three Factories

Different plants for  
wood, aluminium and  
glass



## Two Products

Glass doors and glass  
windows



## Cost and Profit

Profit and effort per  
unit product are  
known

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

**Tweak production to maximise profits**

# Manufacturing as an Optimization Problem



## Objective Function

Maximize profits



## Constraints

Plant capacity  
constraints



## Decision Variables

How many batches of  
each product to  
produce



**Decision Variables**

$x_1$  = Number of batches of product 1 to produce

$x_2$  = Number of batches of product 2 to produce

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Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

Batches of Product 1 =  $x_1$



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	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

Batches of Product 2 =  $x_2$



**Objective Function**

**Maximize profit  $Z$**

**$Z$  is total profit per week, in thousands of dollars**

$$Z = 3x_1 + 5x_2$$

# A Famous Case Study: Wyndor Glass

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	Product $x_1$	Product $x_2$	
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Plant $y_2$	0	2	12
Plant $y_3$	3	2	18

Profit per Batch	\$3,000	\$5,000
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$$3x_1 + 5x_2$$

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

$$\text{Profit } Z = 3x_1 + 5x_2$$



**Constraints**

**Infinite production is not possible**

**The production time available in the factories limits  $x_1$  and  $x_2$**

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)			Production Time available per Week (hours)
	Product $x_1$	Product $x_2$		
Plant $y_1$	1 $x_1$ +	0 $x_2$	$\leq$	4
Plant $y_2$	0	2		12
Plant $y_3$	3	2		18
Profit per Batch	\$3,000	\$5,000		

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

Constraint 1:  $x_1 \leq 4$

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)			Production Time available per Week (hours)
	Product $x_1$	Product $x_2$		
Plant $y_1$	1	0		4
Plant $y_2$	0 $x_1$	+ 2 $x_2$	$\leq$	12
Plant $y_3$	3	2		18
Profit per Batch	\$3,000	\$5,000		



# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

**Constraint 2:  $2x_2 \leq 12$**

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3 $x_1$	2 $x_2$	$\leq$ 18
Profit per Batch	\$3,000	\$5,000	

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

**Constraint 3:  $3x_1 + 2x_2 \leq 18$**

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

Constraint 4:  $x_1 \geq 0$

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

Constraint 5:  $x_2 \geq 0$

# Linear Programming Problem Formulation

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$x_1 \leq 4$$

$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$

**(Non-negativity constraints)**

# Standard Form of Linear Programming Problems

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Objective function,  
interpret as profit**

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$



# Standard Form of Linear Programming Problems

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Maximize the profit  
function**

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Decision variables: how much to produce of each product**

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Interpret each as an activity**

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Increase in profit by  
increasing each activity  
by 1 unit**

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq \mathbf{b_1}$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq \mathbf{b_2}$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq \mathbf{b_m}$$

**Amount of each  
resource that is  
available for use**

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

**Amount of resource  
allocated to each  
activity**

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

$$\vdots$$

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

**Functional  
constraints**

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

**Each functional  
constraint is a less-than  
inequality**

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$



# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

Collectively referred to  
as the model  
parameters

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Standard Form of Linear Programming Problems

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad \text{(Non-negativity constraints)}$$

# Standard Form of Linear Programming Problems

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

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⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Dual Problem

**Minimize**

$$W = b_1y_1 + b_2y_2 + \dots + b_my_m$$

**Subject to constraints:**

$$a_{11}y_1 + a_{21}y_2 + \dots + a_{m1}y_m \geq c_1$$

$$a_{12}y_1 + a_{22}y_2 + \dots + a_{m2}y_m \geq c_2$$

$$\vdots$$

$$a_{1n}y_1 + a_{2n}y_2 + \dots + a_{mn}y_m \geq c_n$$

$$y_1, y_2, \dots, y_m \geq 0 \quad (\text{Non-negativity constraints})$$

# Primal and Dual Forms

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Minimize**

$$W = b_1y_1 + b_2y_2 + \dots + b_my_m$$

# Primal and Dual Forms

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

$\vdots$

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

**Subject to constraints:**

$$a_{11}y_1 + a_{21}y_2 + \dots + a_{m1}y_m \geq c_1$$

$$a_{12}y_1 + a_{22}y_2 + \dots + a_{m2}y_m \geq c_2$$

$\vdots$

$$a_{1n}y_1 + a_{2n}y_2 + \dots + a_{mn}y_m \geq c_n$$

# Primal and Dual Forms

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Minimize**

$$W = b_1y_1 + b_2y_2 + \dots + b_my_m$$

**Profit maximization**

**Subject to capacity  
constraints on production**

**Cost minimization**

**Subject to minimal level of  
economic activity**

The primal and dual problems  
have the same optimal solution



# Linear Programming: Micro-economic Assumptions

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# Manufacturing as an Optimization Problem



## Objective Function

Maximize profits



## Constraints

Plant capacity  
constraints



## Decision Variables

How many batches of  
each product to  
produce

# Micro-economic Assumptions



## **Proportionality Assumption**

No start-up costs,  
constant returns to  
scale



## **Additivity Assumption**

Products are neither  
complements nor  
substitutes



## **Divisibility Assumption**

Fractional production  
is possible



**Proportionality  
Assumption**

**Start-up costs would have caused profit function to have a constant term**

**Positive returns of scale would have profit function steepen as production increases**

**Negative returns of scale would have profit function flatten as production increases**



**Additivity  
Assumption**

**Complementary goods have positive synergies as scale increases**

- reducing cost

**or**

- increasing profit

**Substitute goods have negative synergies as scale increases**

- increasing cost

**or**

- reducing profit



### **Divisibility Assumptions**

**Fractional values of production are acceptable in optimal solution**

**This assumption is more important than it seems**

**Requiring integer values makes the optimization much more difficult to solve**

**Integer programming techniques accomplish this**

# Linear Programming: Graphical Solutions

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# A Famous Case Study: Wyndor Glass



## Three Factories

Different plants for  
wood, aluminium and  
glass



## Two Products

Glass doors and glass  
windows



## Cost and Profit

Profit and effort per  
unit product are  
known



# A Famous Case Study: Wyndor Glass

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Profit per Batch	\$3,000	\$5,000	

**Tweak production to maximise profits**

# Linear Programming Problem Formulation

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$x_1 \leq 4$$

$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$

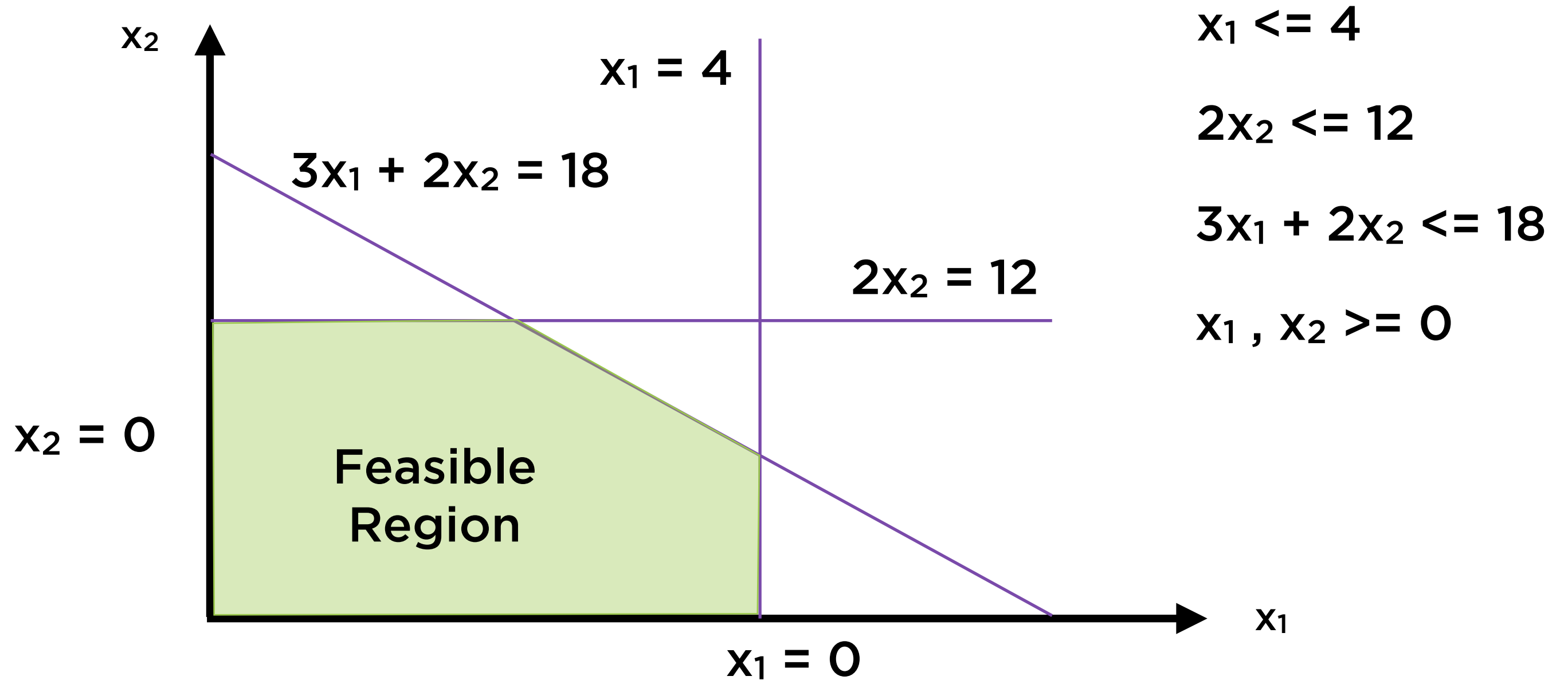
**(Non-negativity constraints)**

# Decision Variables in Space



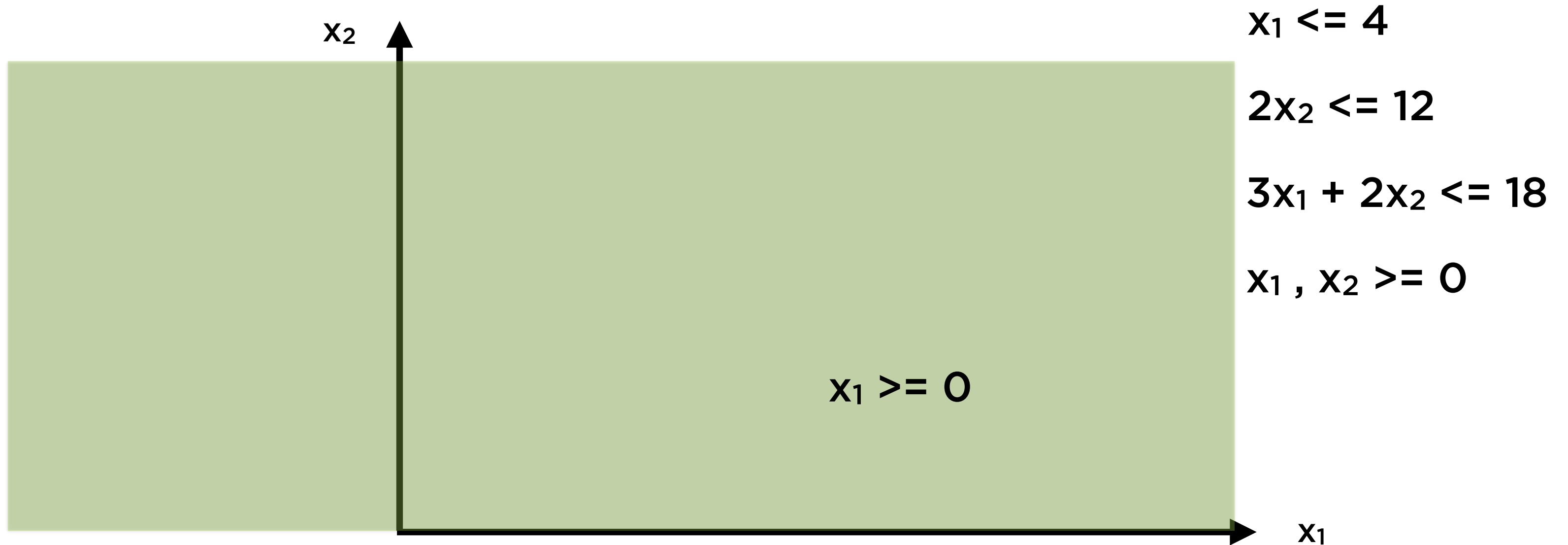
Two decision variables  $\Rightarrow$  two-dimensional space

# Constraints in Space

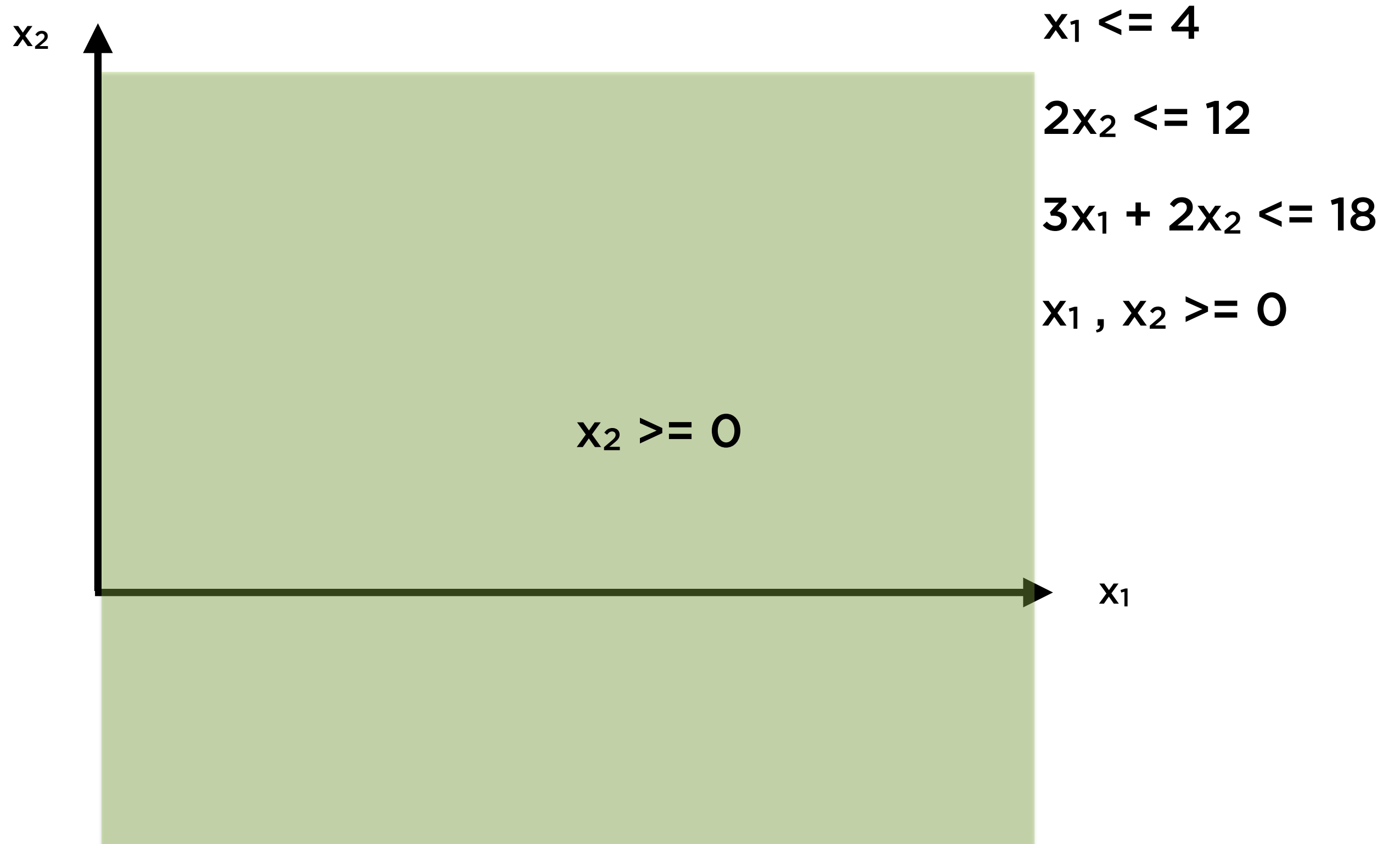


Each constraint bounds the feasible region

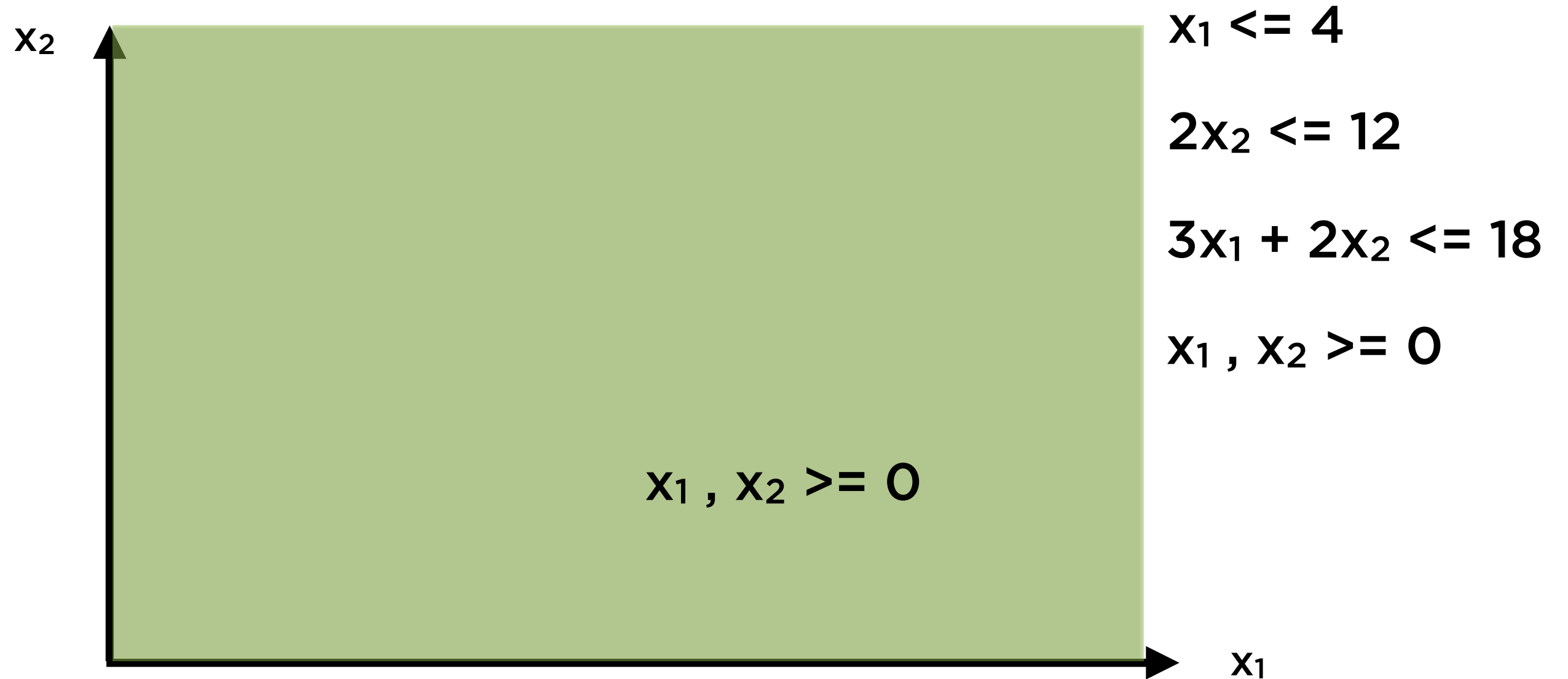
# Constraints in Space



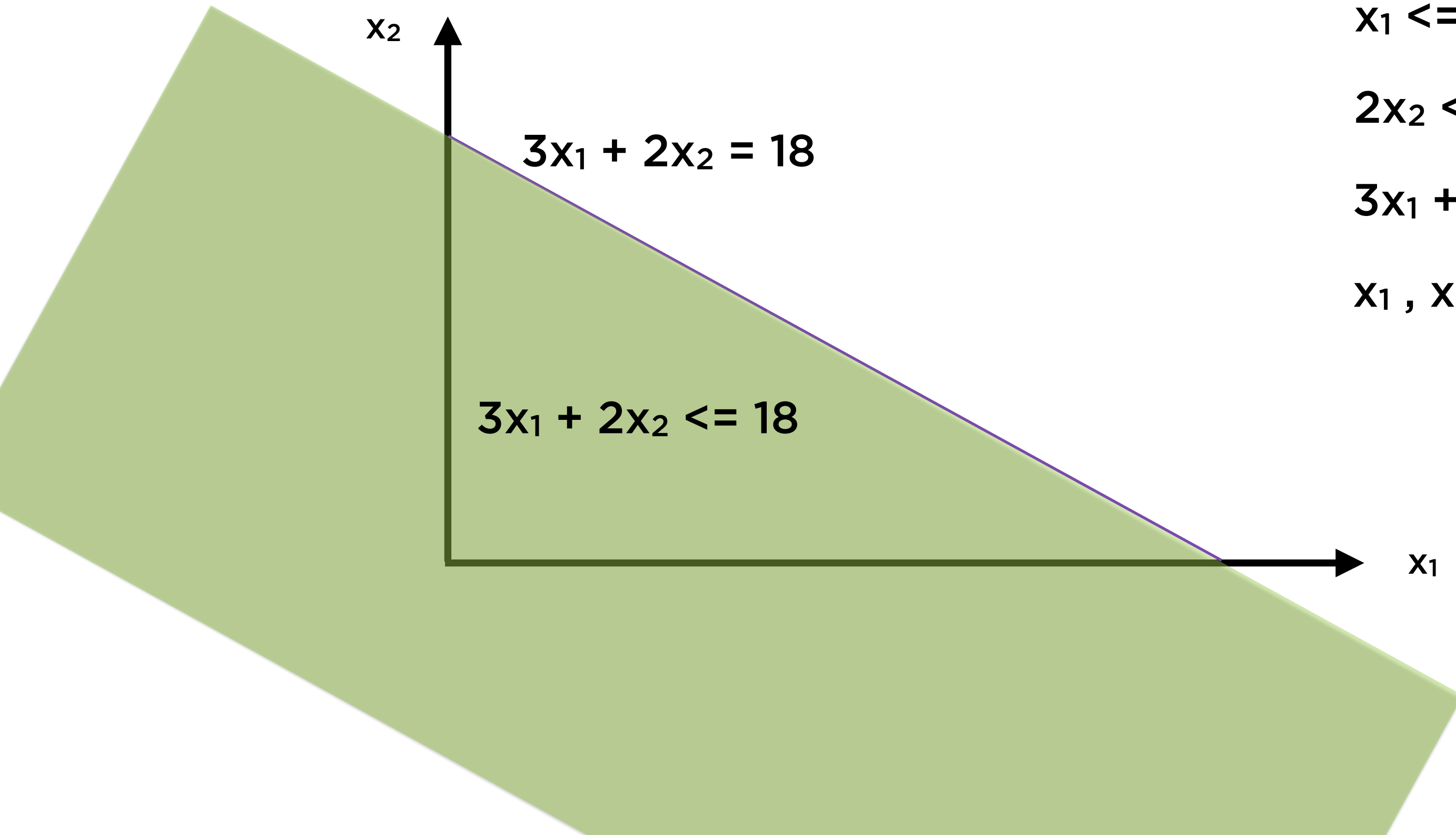
# Constraints in Space



# Constraints in Space



# Constraints in Space



$$x_1 \leq 4$$

$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$



# Constraints in Space

$x_2$



$$x_1 \leq 4$$

$$2x_2 \leq 12$$

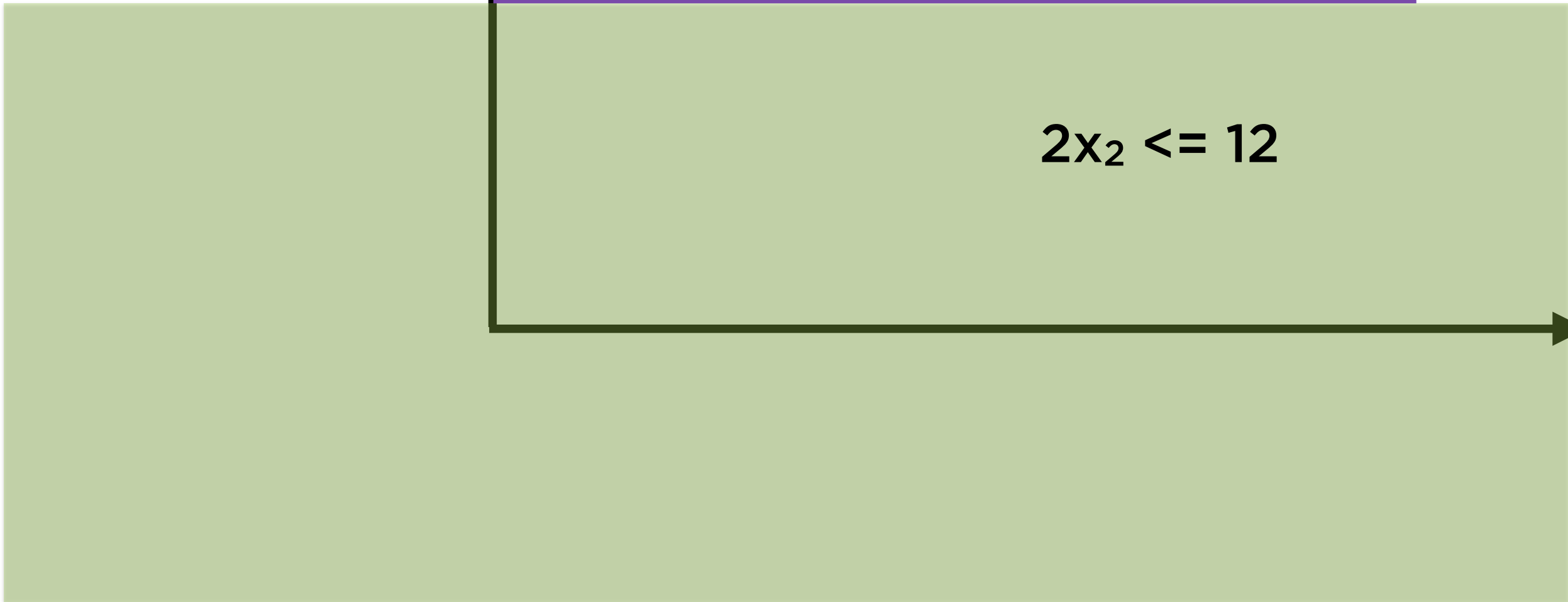
$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$

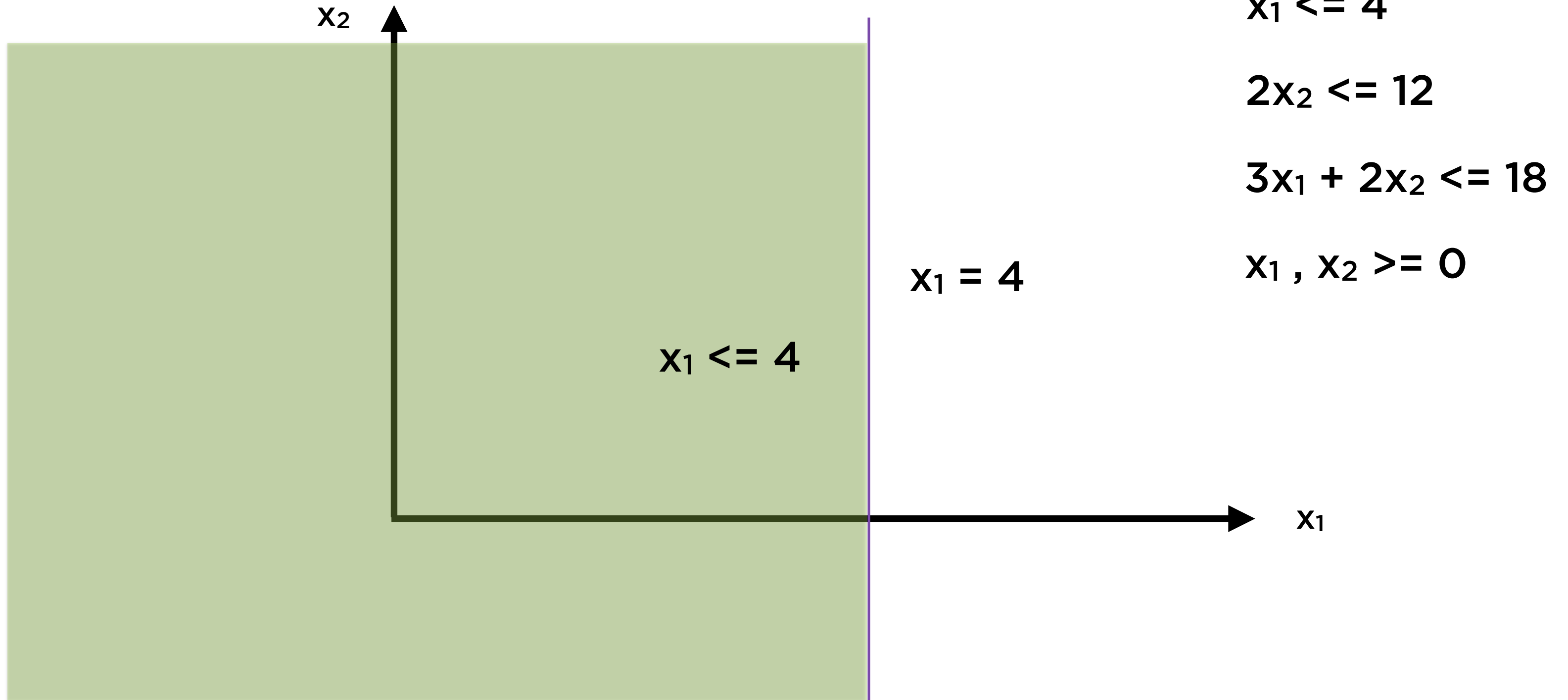
$$2x_2 = 12$$

$$2x_2 \leq 12$$

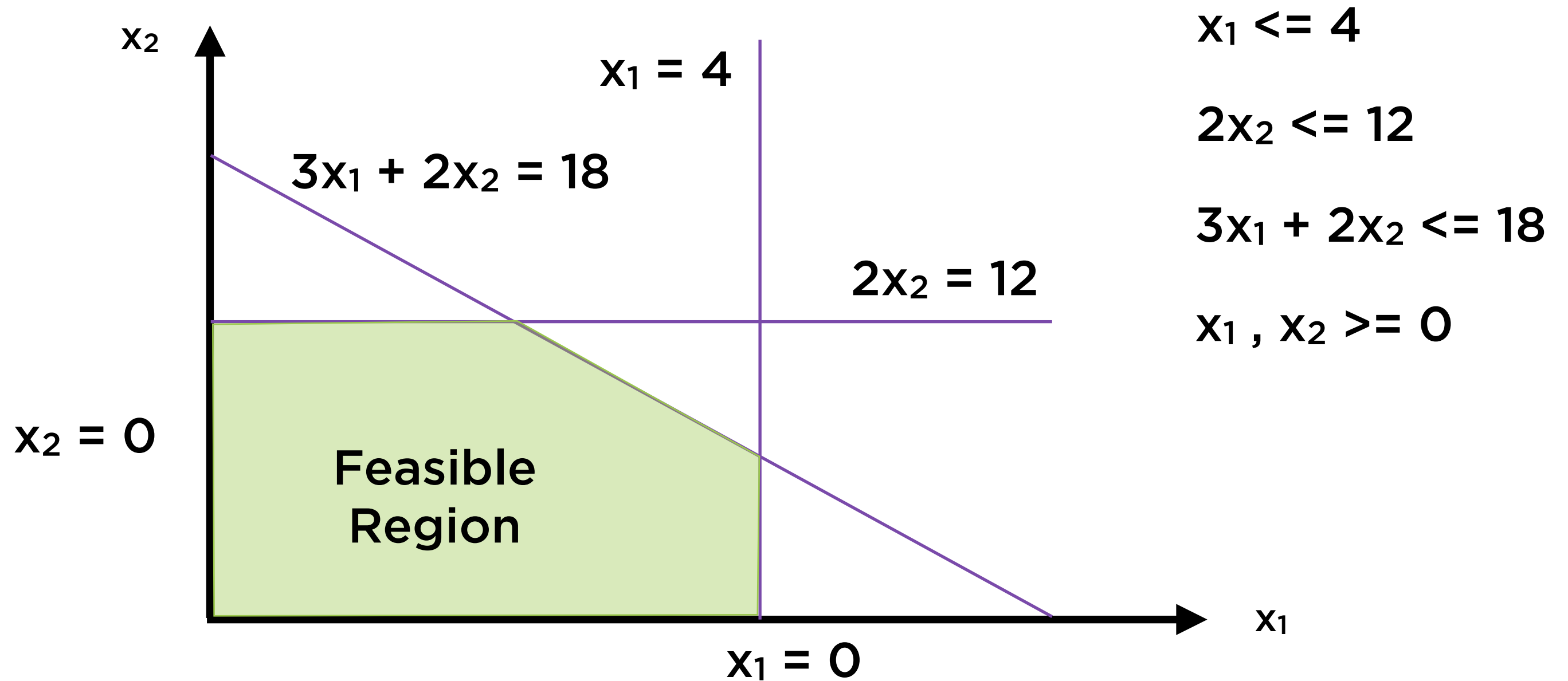
$x_1$



# Constraints in Space

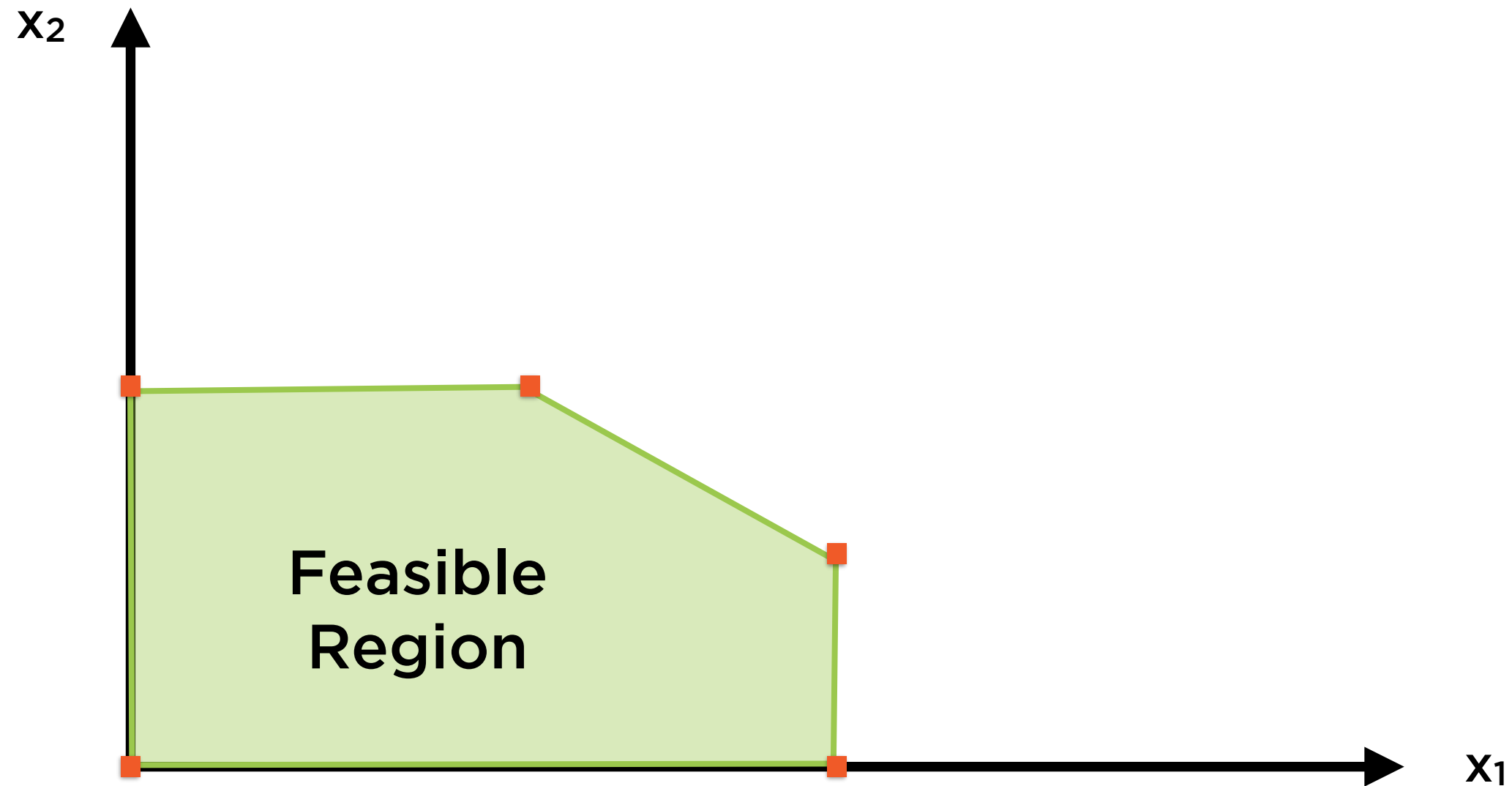


# Constraints in Space



Each constraint bounds the feasible region

# Constraints in Space



The optimal solution will always\* be a corner point of this feasible region

The optimal solution will always\* be  
a corner point of the feasible region

# Linear Programming Problem Formulation

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$x_1 \leq 4$$

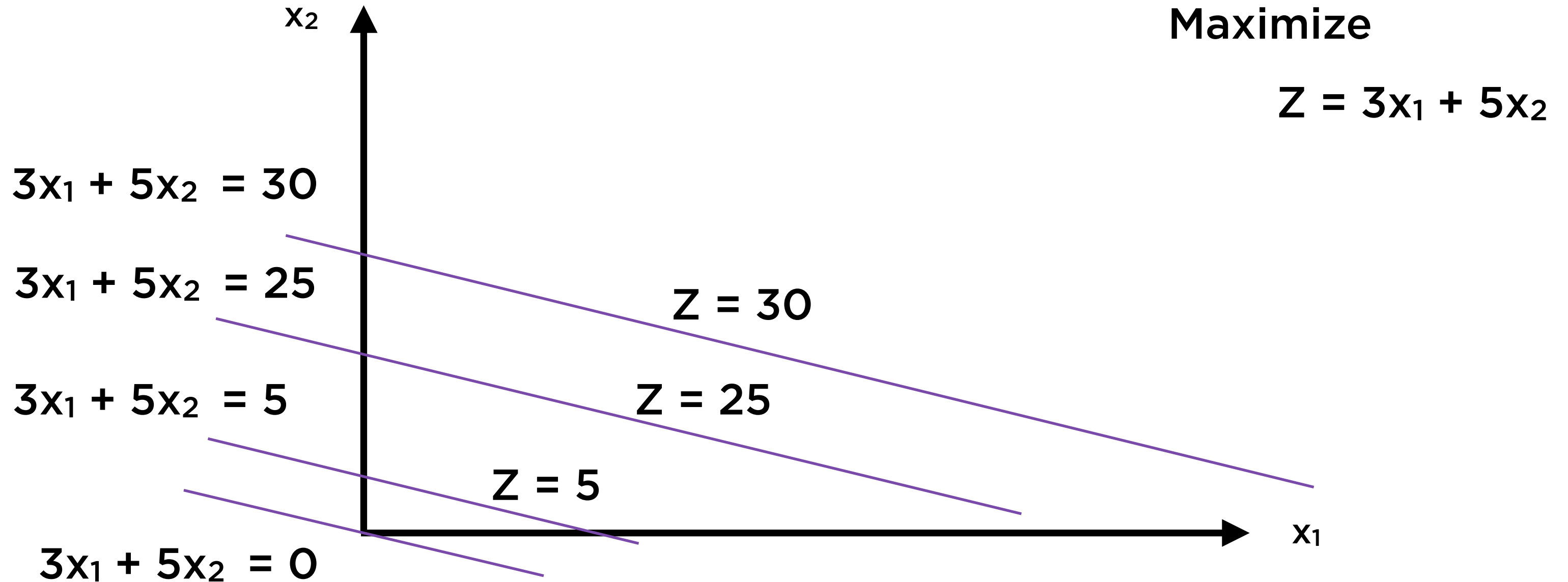
$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$

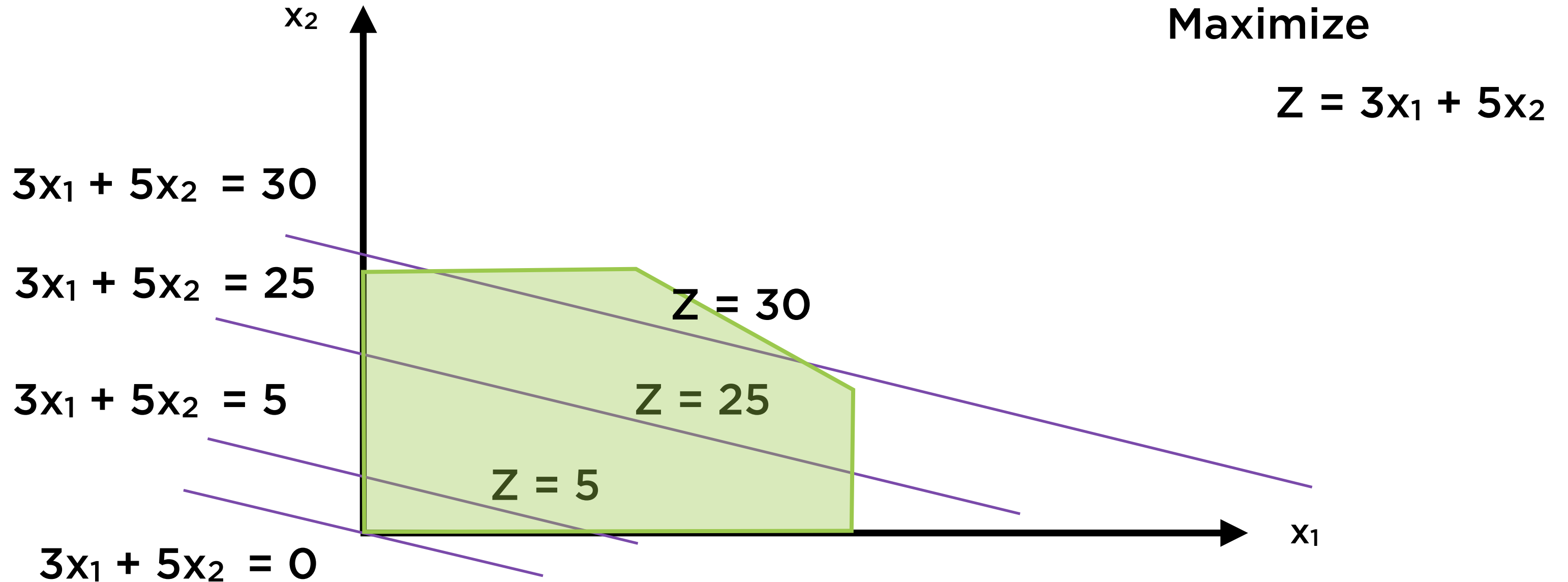
**(Non-negativity constraints)**

# Objective Function in Space



An infinite number of lines exist, each with a different value of the objective function

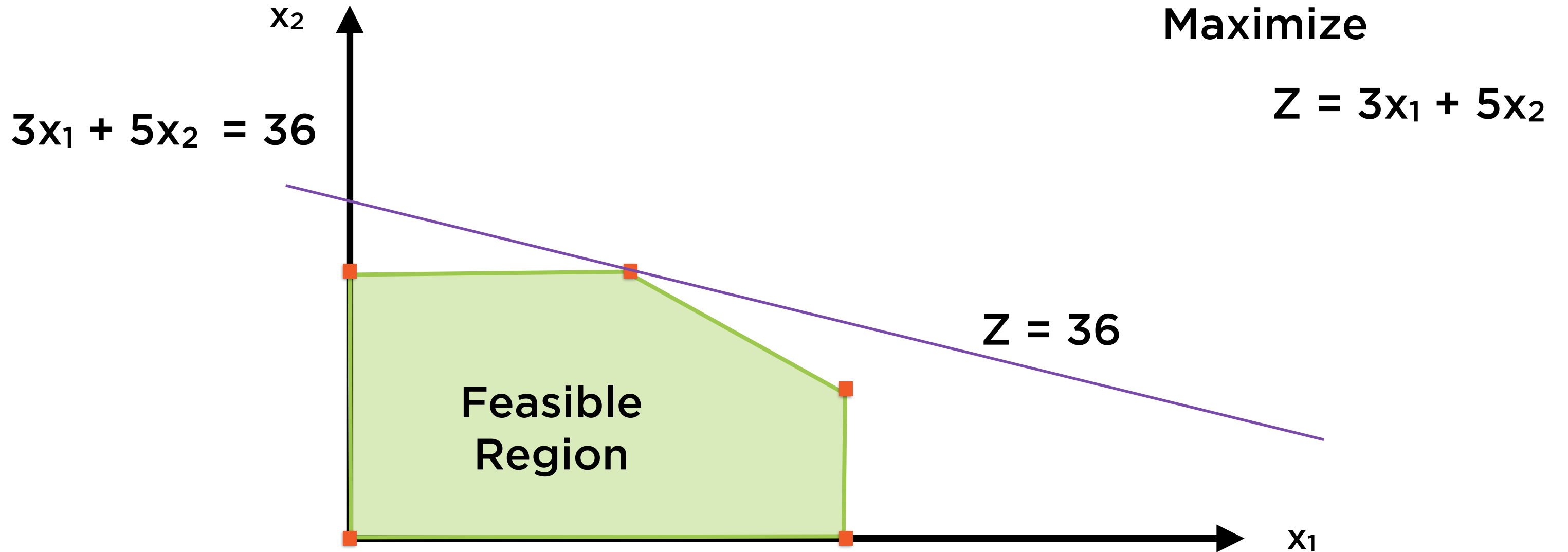
# Objective Function in Space



Find the right-most such line that intersects the feasible region

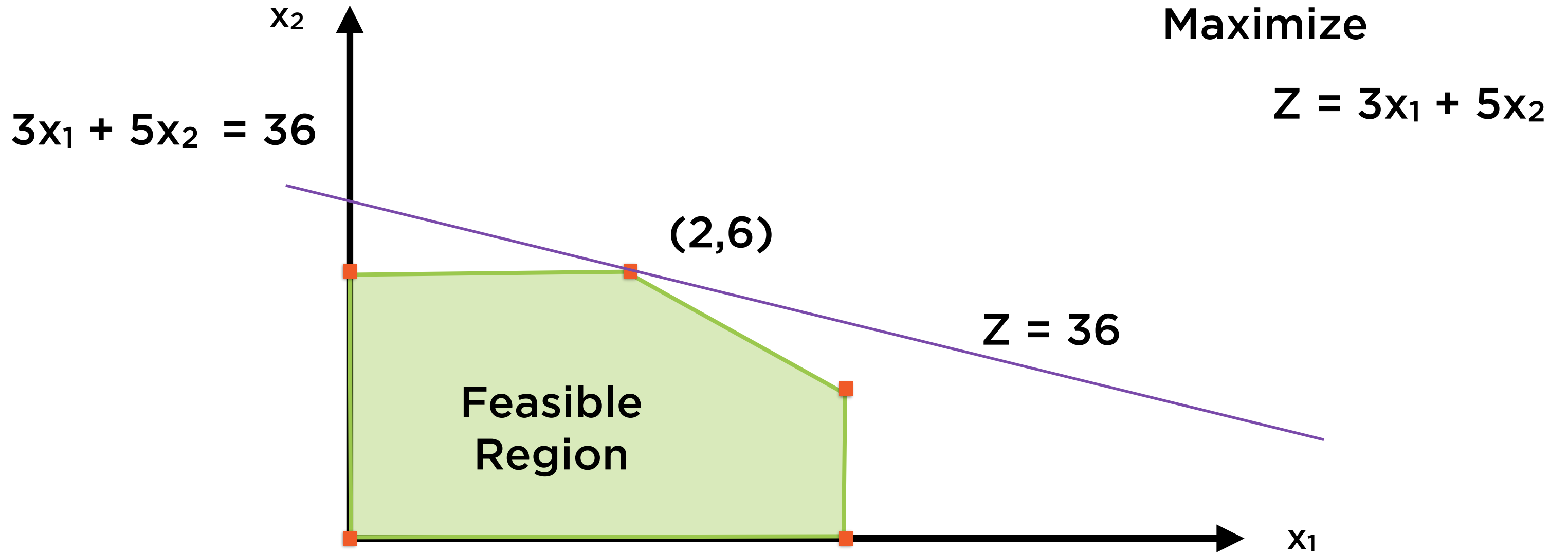


# Optimal Solution in Space



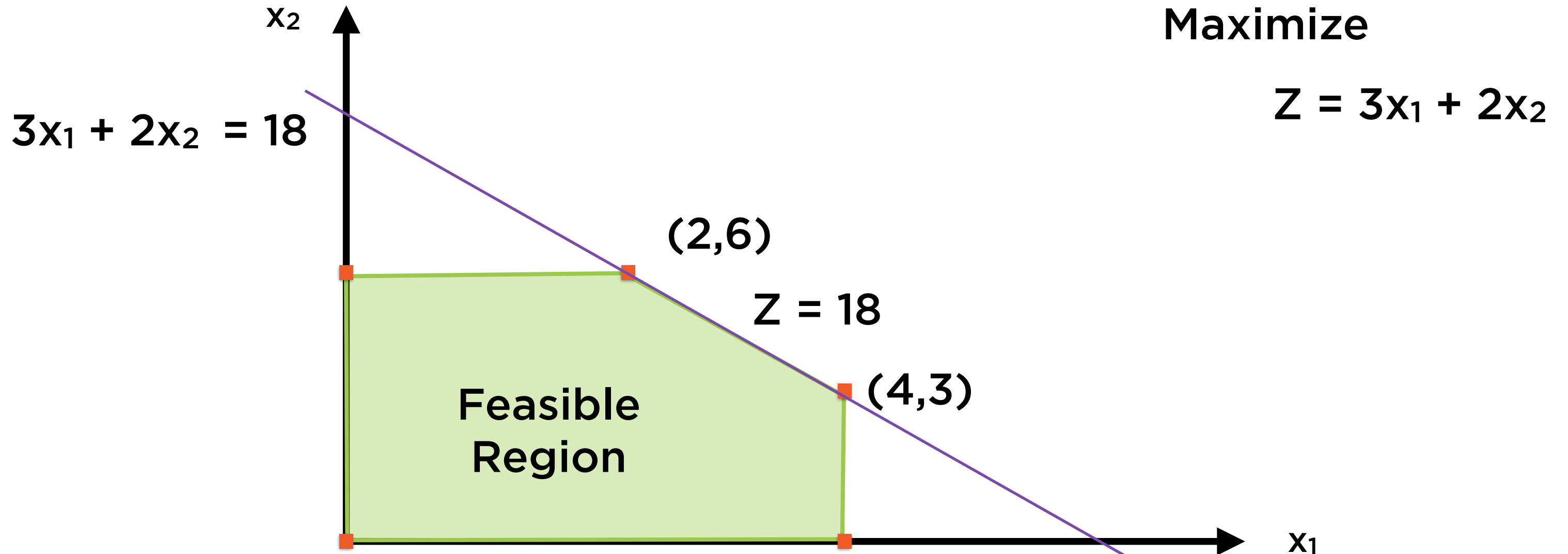
Find the right-most such line that intersects the feasible region

# Optimal Solution in Space



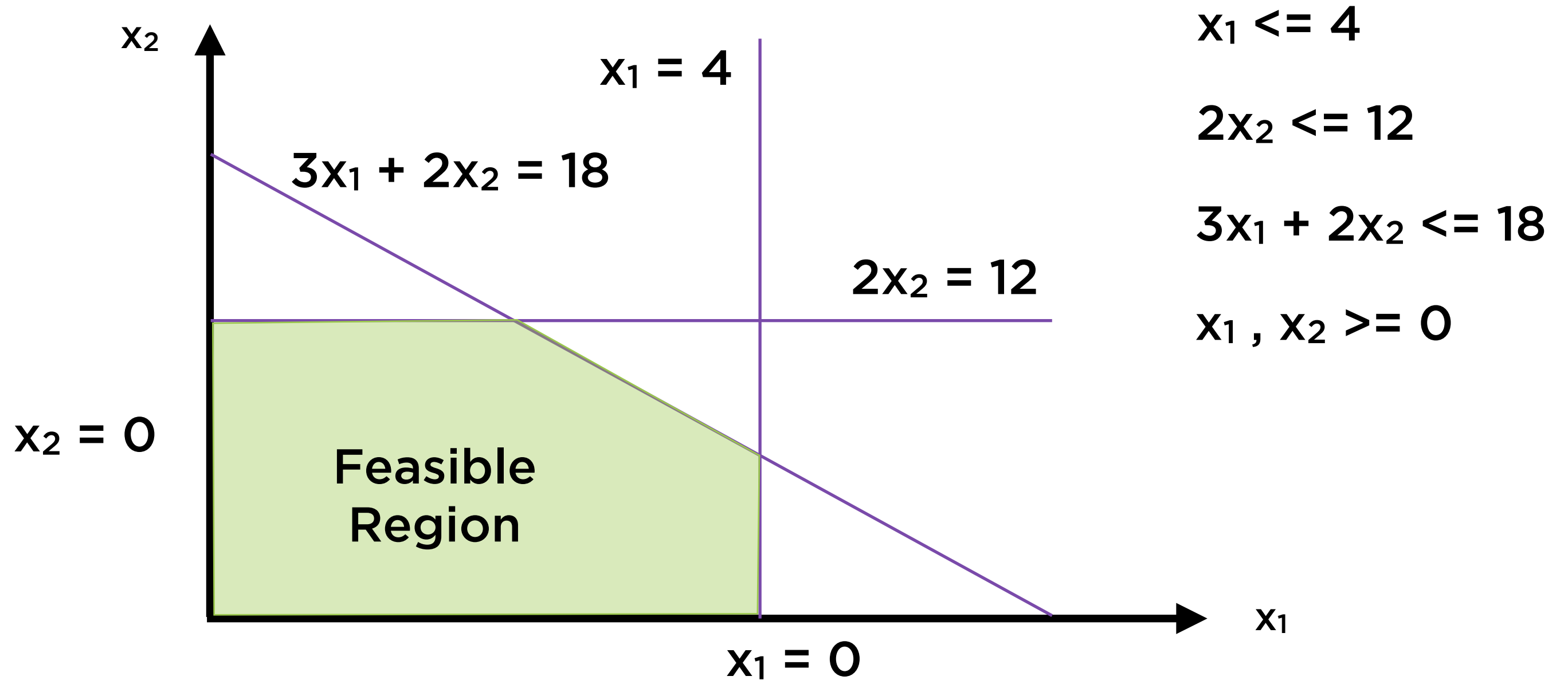
The point of intersection represents the optimal solution

# Multiple Optimum Solutions



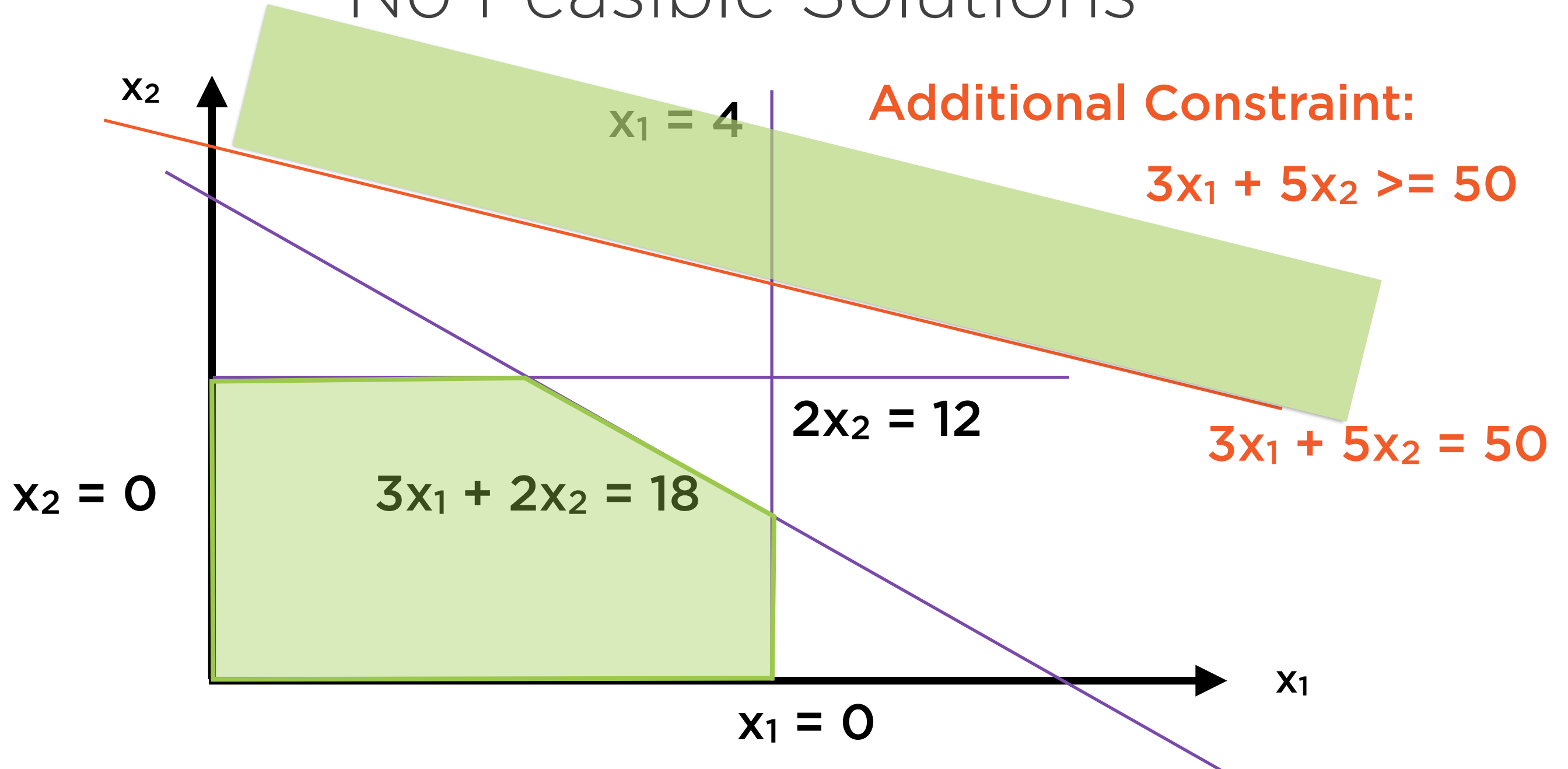
Here the entire line segment contains  
optimal solutions

# Constraints in Space



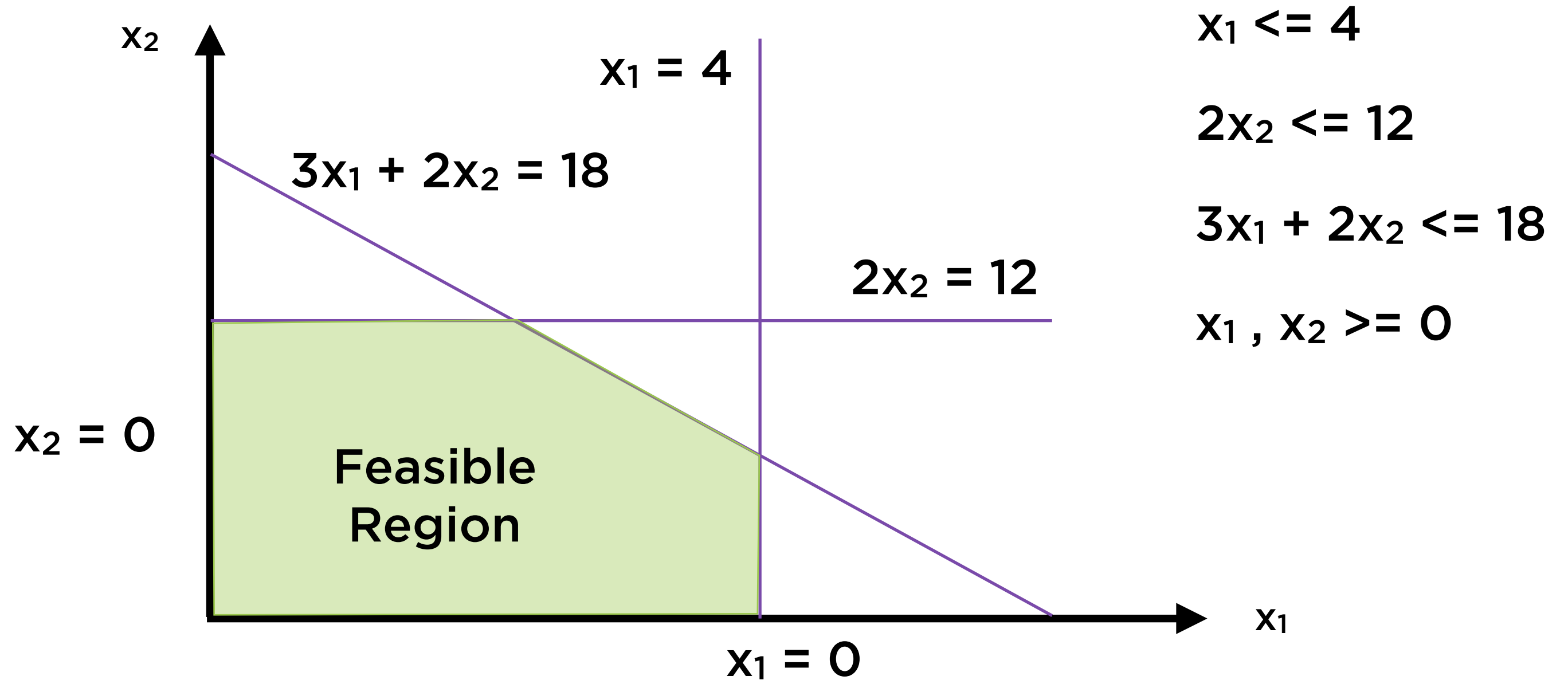
Each constraint bounds the feasible region

No Feasible Solutions



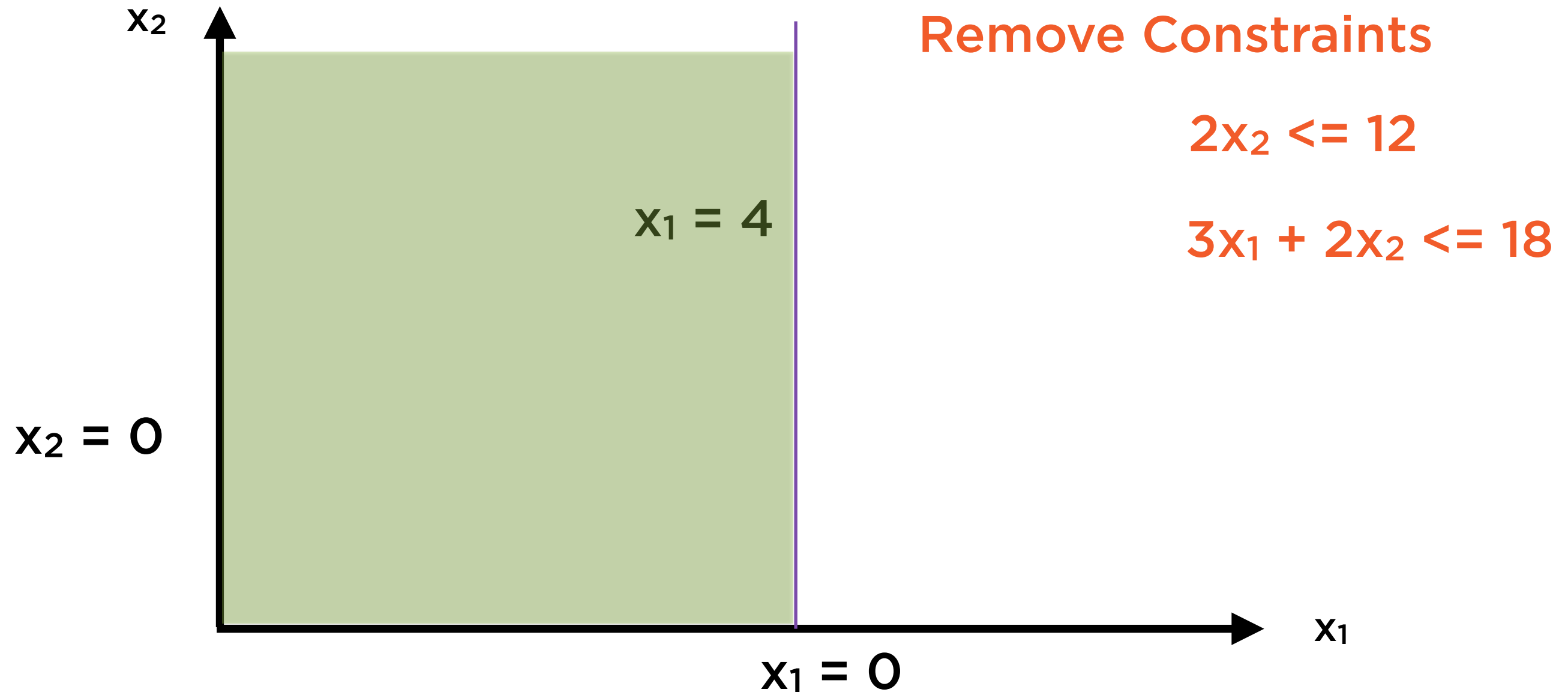
The intersection set of all feasible regions is the empty set

# Constraints in Space



Each constraint bounds the feasible region

# No Optimal Solution



Unbounded objective function (profits  
can increase to infinity)

# Simplex Method: Intuition

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# The Simplex Method

## Powerful

Easily extends to large numbers of variables, constraints

## Versatile

Extends to sensitivity analysis and quadratic programming

## Programmable

Easy to implement in software

# Linear Programming Problem Formulation

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$x_1 \leq 4$$

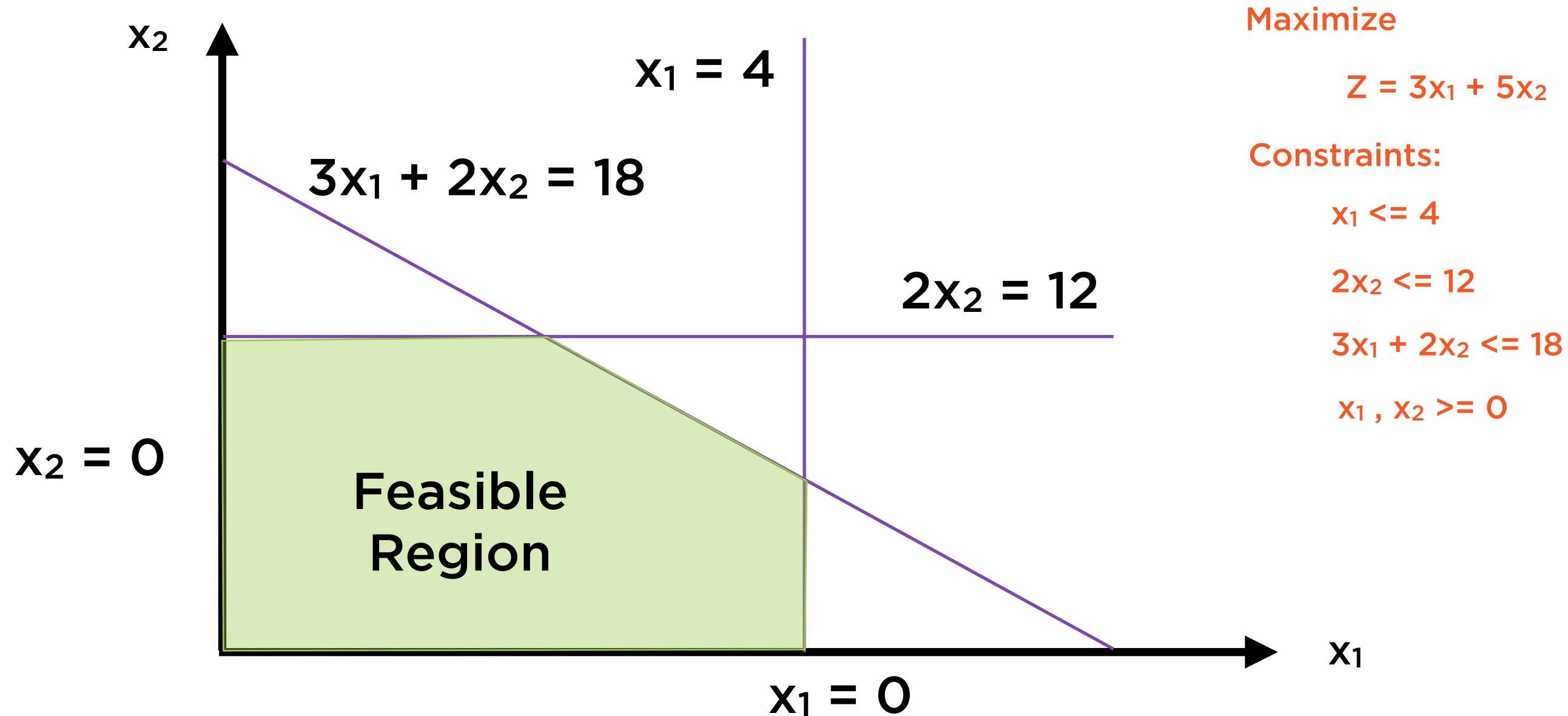
$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$

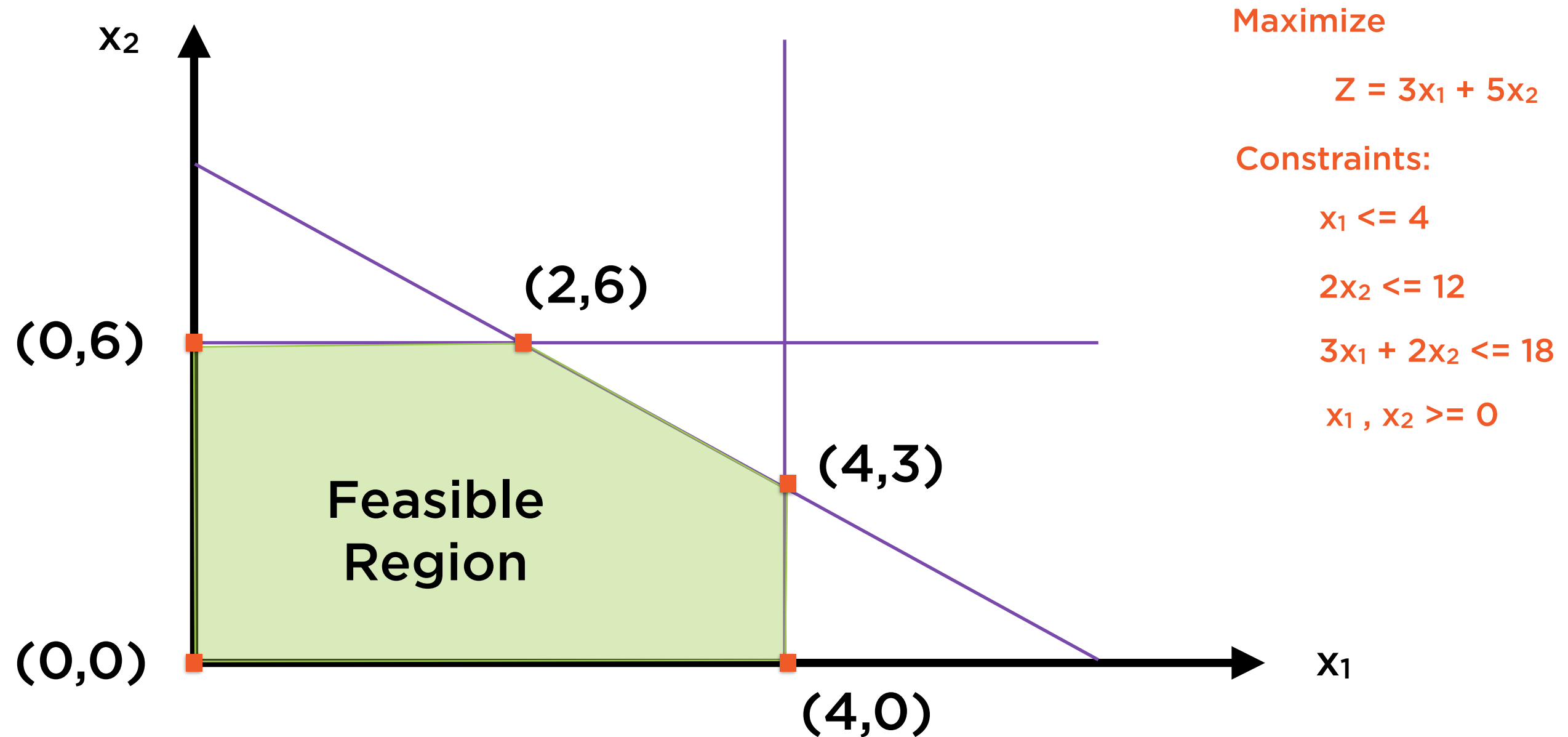
**(Non-negativity constraints)**

# Constraints in Space



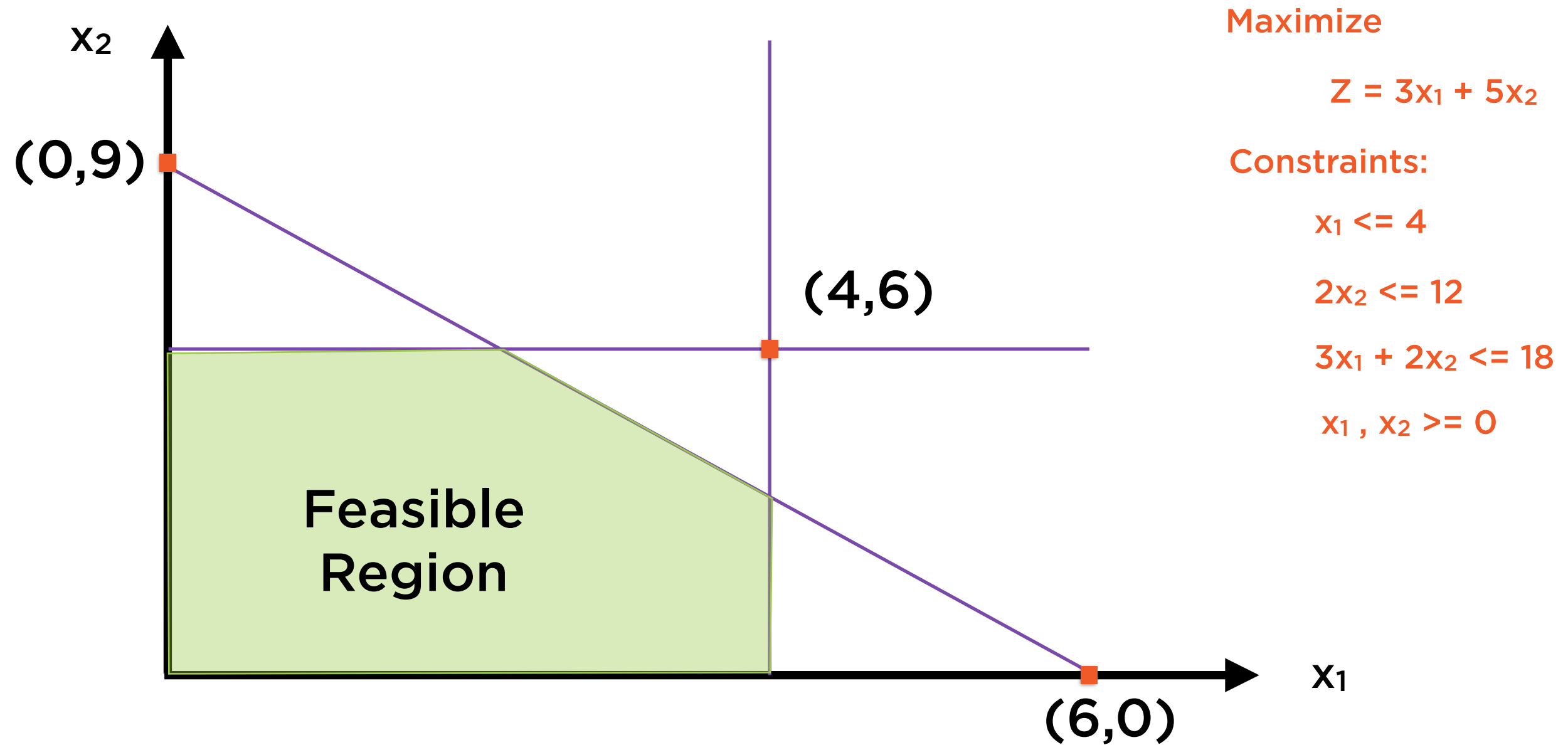
Intersection points of the constraint lines  
are called corner points

# Corner-point Feasible Solutions



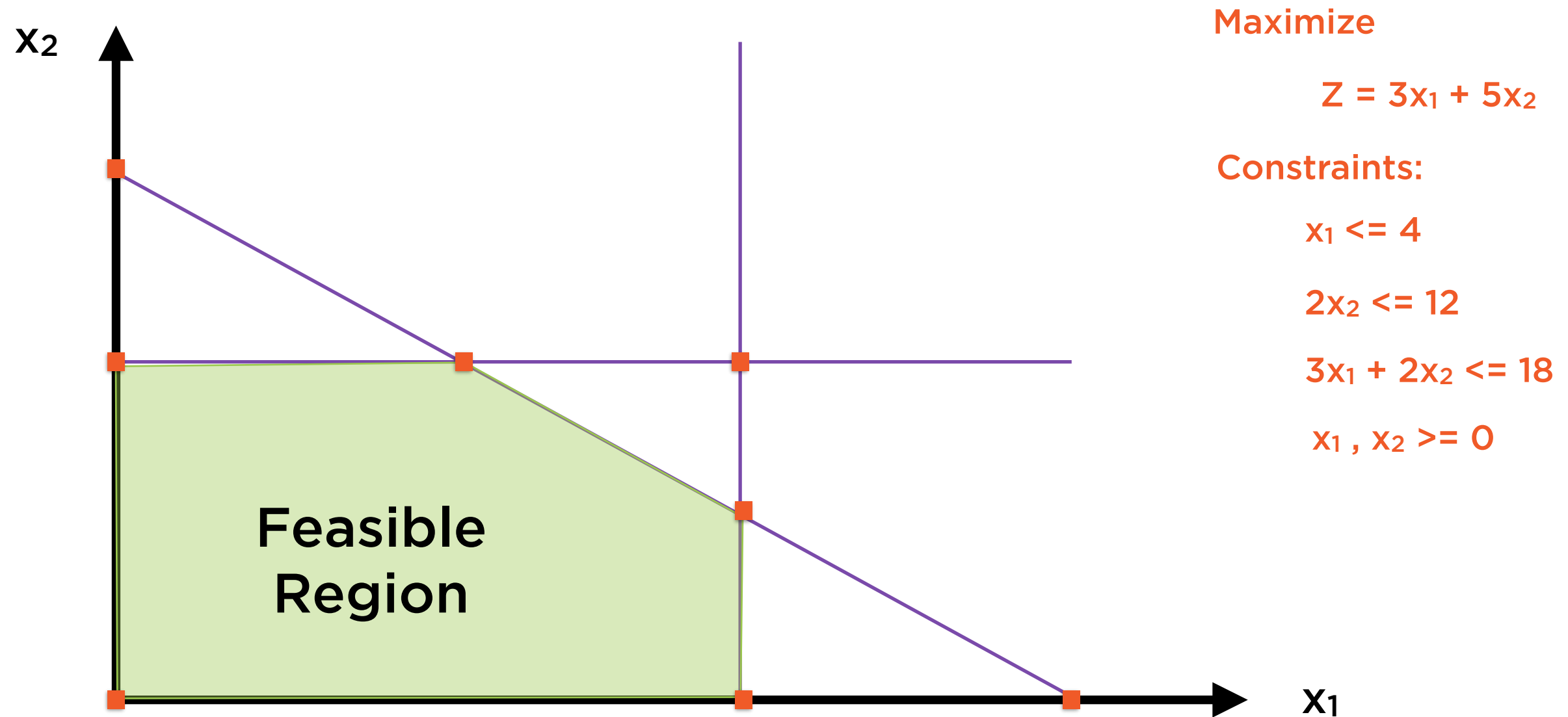
Some corner points represent feasible solutions...

# Corner-point Infeasible Solutions



...While others do not.

# All Corner-point Solutions



The optimal solution will always\* be a corner point of the feasible region

The optimal solution will always\* be  
a corner point of the feasible region

If a corner-point solution is “better”  
than any adjacent corner-point  
solution, it is the optimal solution\*



Pick an initial corner-point to be the current solution

Is any adjacent corner-point better than current solution?

Yes: set that point to be the current solution

No: stop, optimal point found

Have we run out of corner-points?

Yes: Sorry, no optimal

No: Keep iterating

◀ **Pick an initial solution**

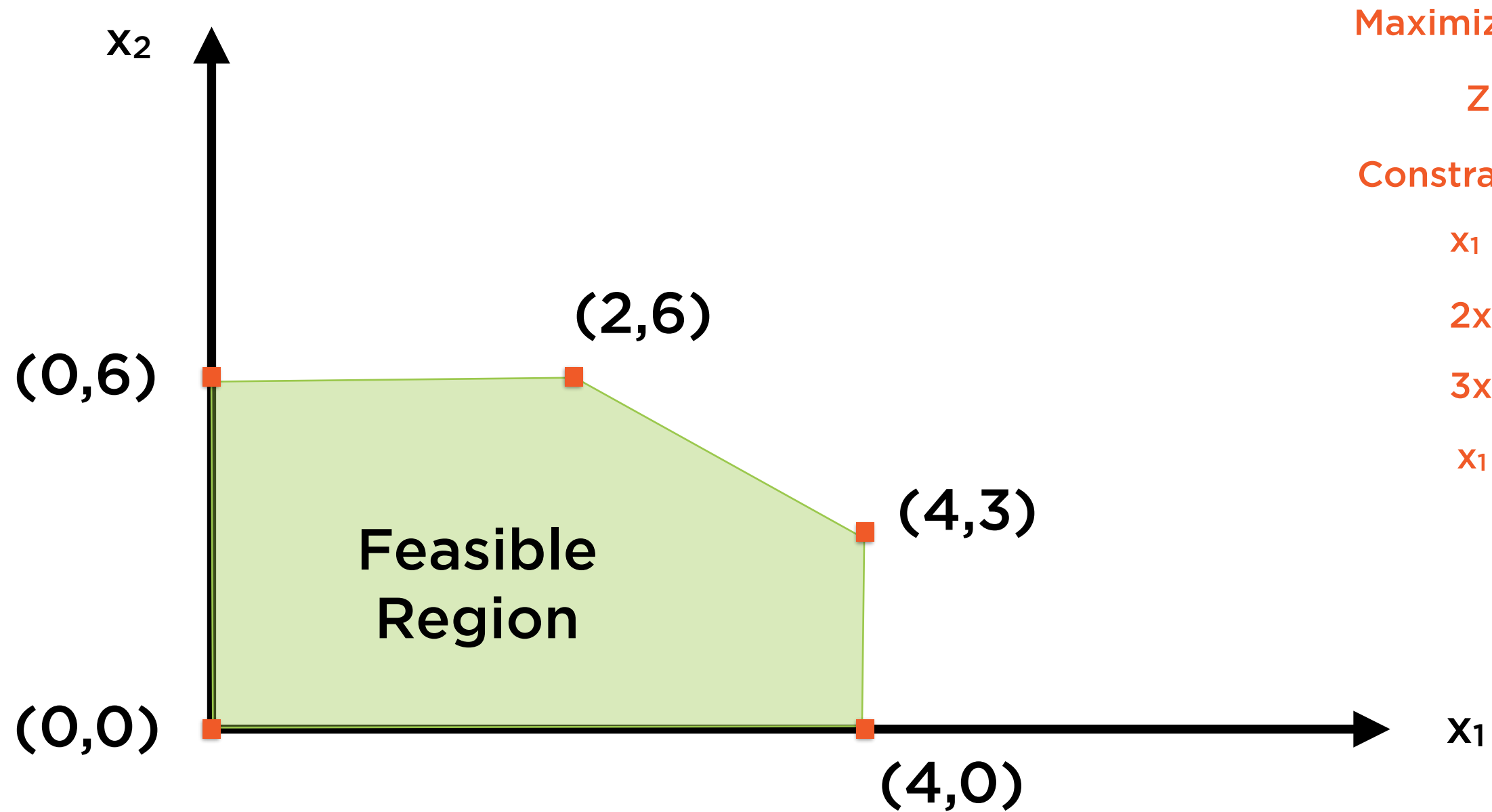
◀ **Test for optimality**

◀ **Not optimal, continue**

◀ **Optimal, stop**

◀ **Keep iterating until we run out of corner-points**

# Corner-point Feasible Solutions



Maximize

$$Z = 3x_1 + 5x_2$$

Constraints:

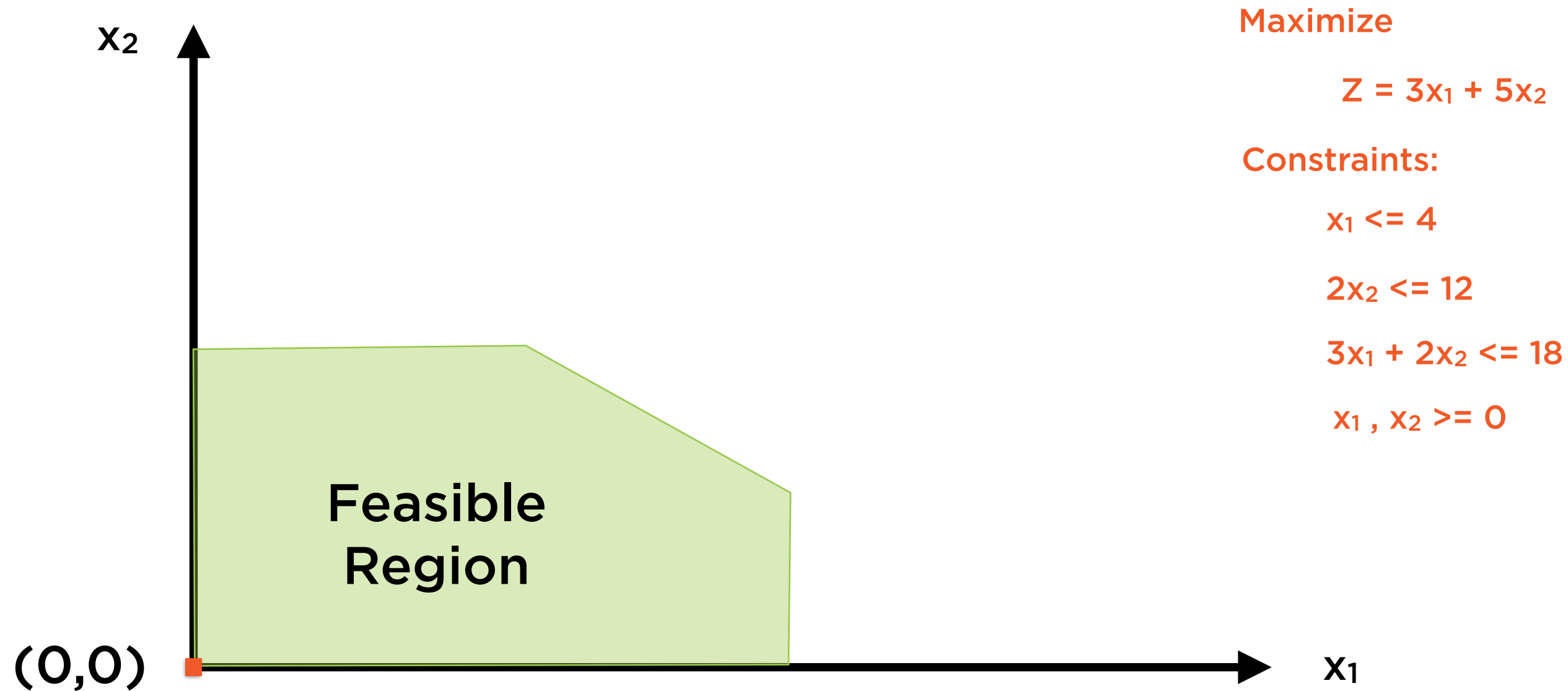
$$x_1 \leq 4$$

$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

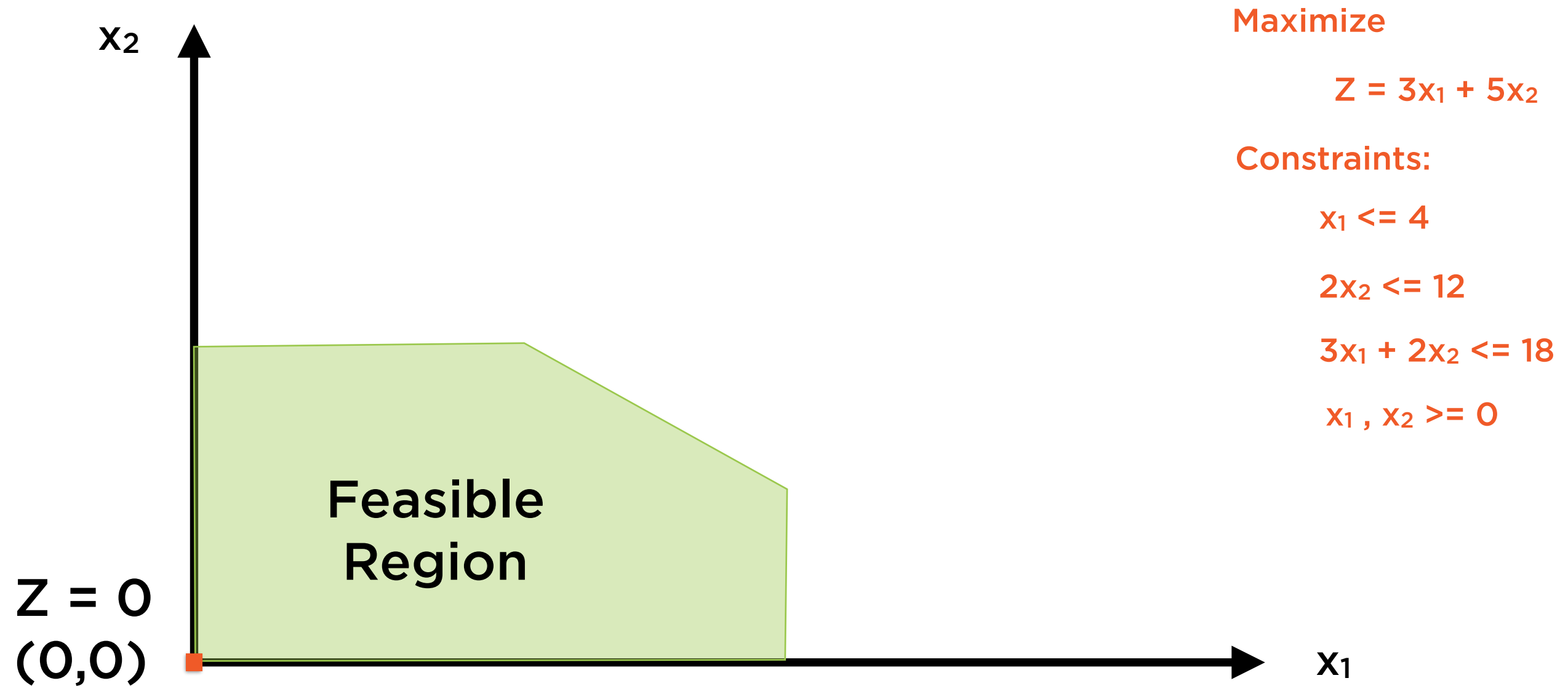
$$x_1, x_2 \geq 0$$

# Corner-point Feasible Solutions



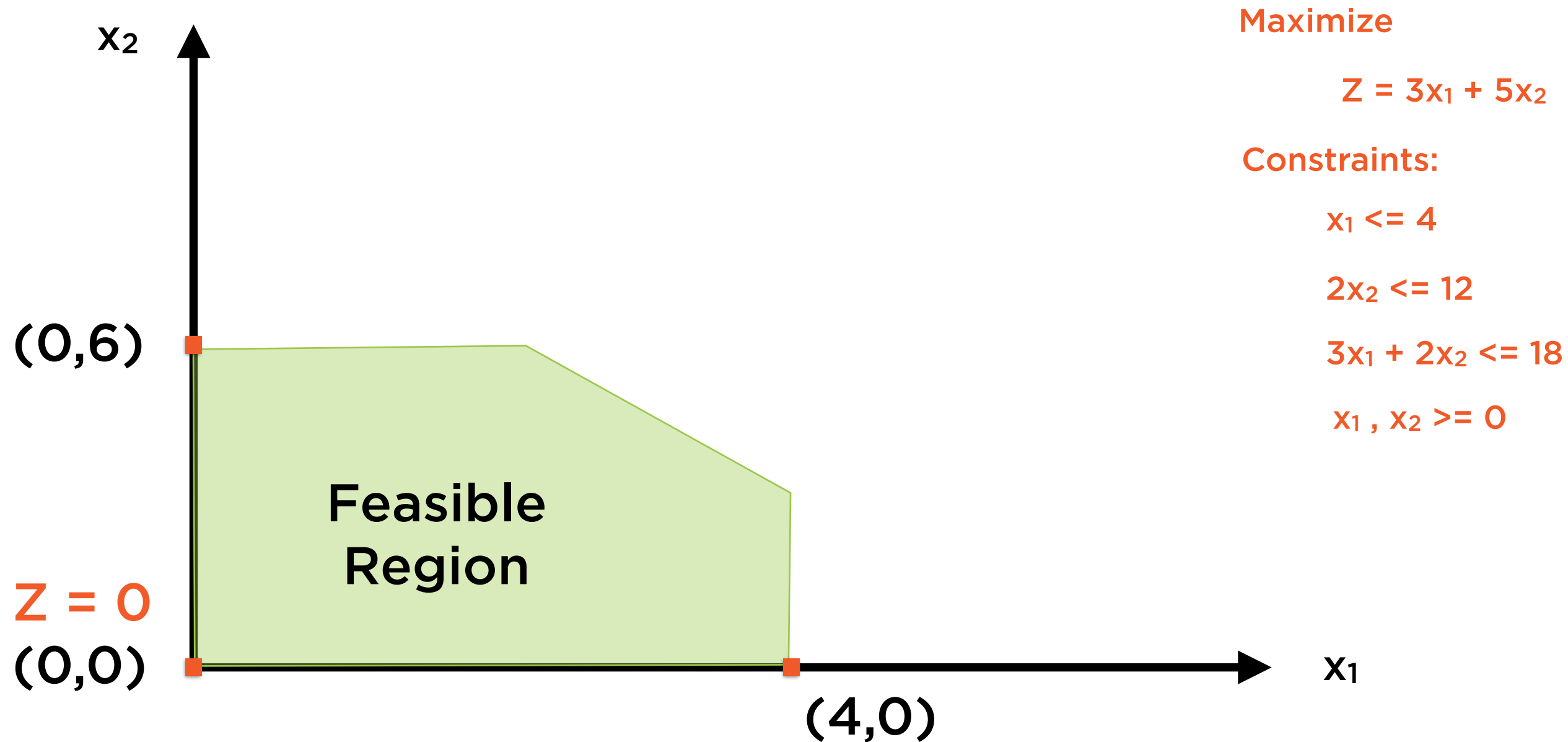
Initial guess = (0,0)

# Corner-point Feasible Solutions



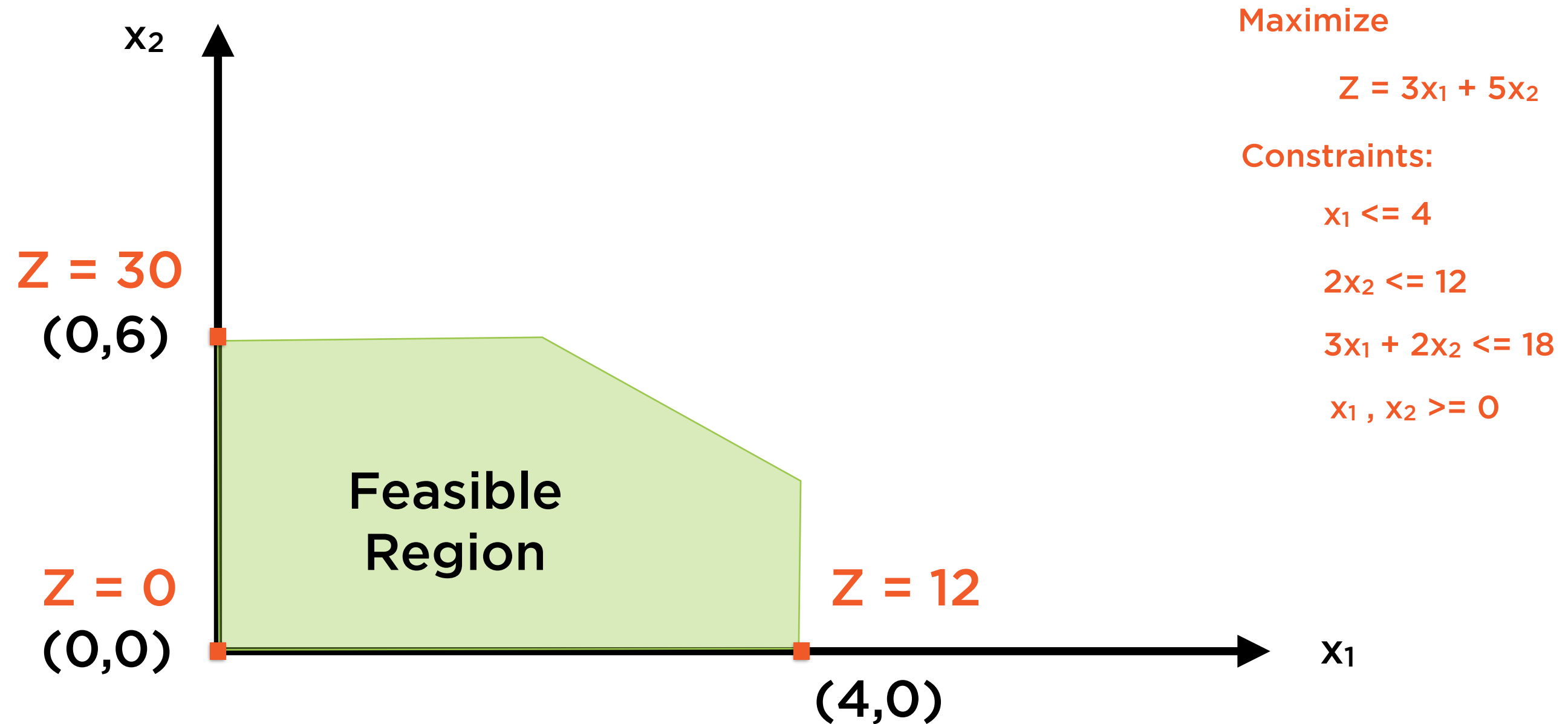
**Value of  $Z$  at  $(0,0) = 0$**

# Corner-point Feasible Solutions



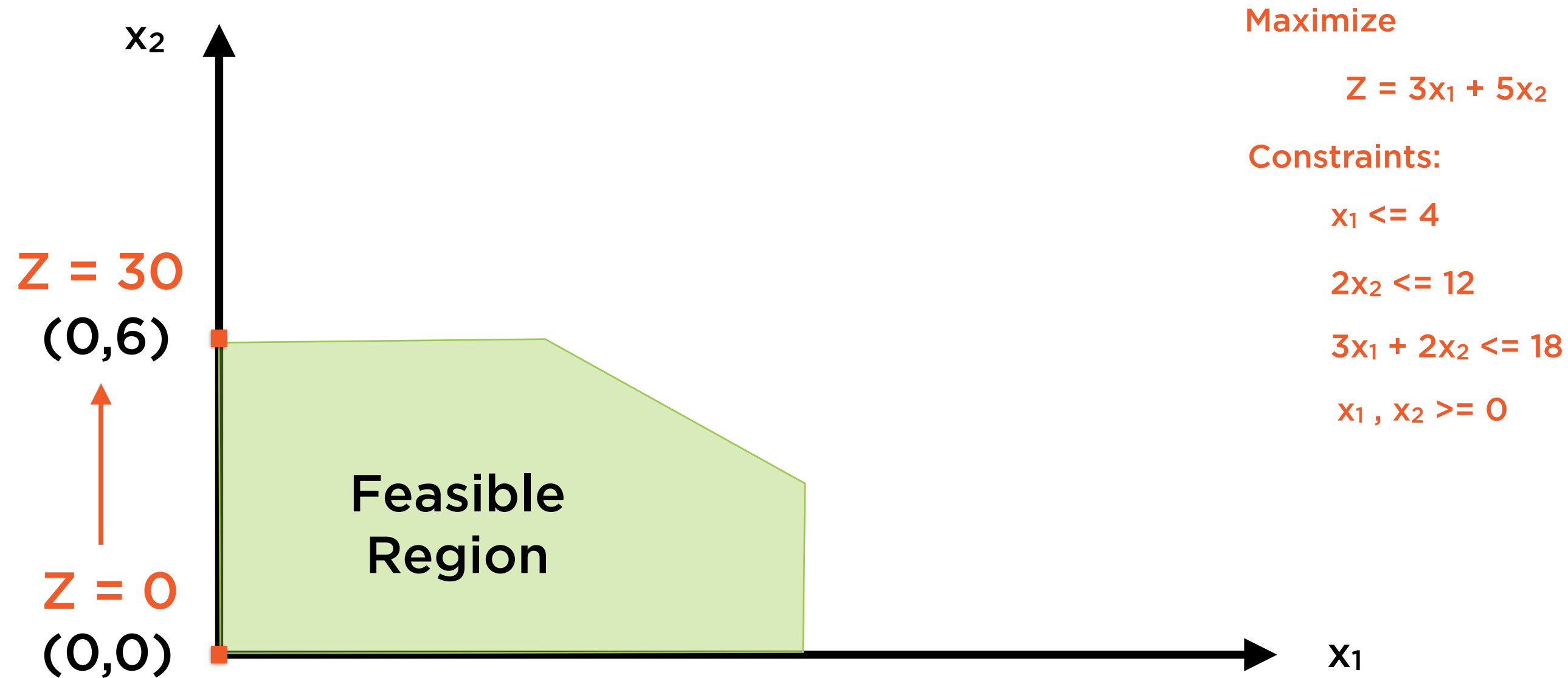
Adjacent corner-points are  $(0,6)$  and  $(4,0)$

# Corner-point Feasible Solutions



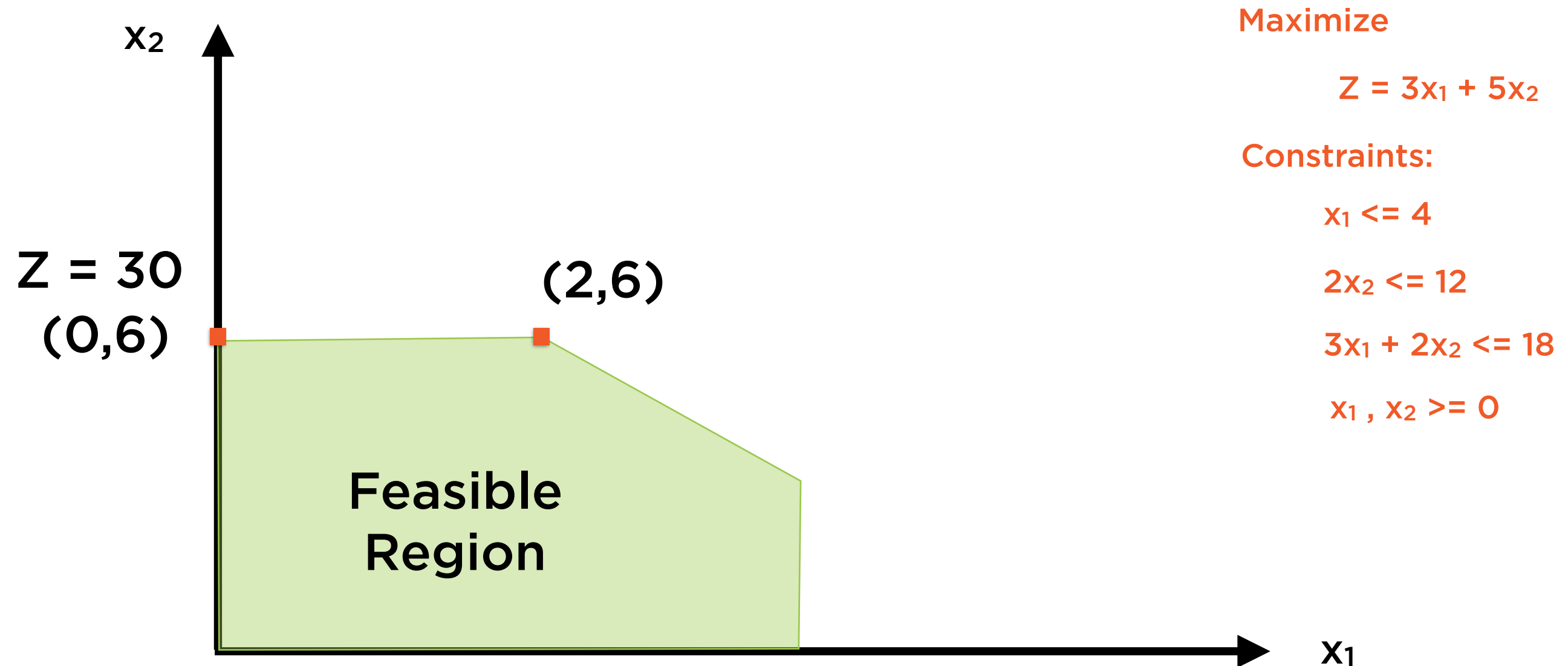
“Best” adjacent corner-point is  $(0,6)$

# Corner-point Feasible Solutions



Set  $(0,6)$  to be current solution

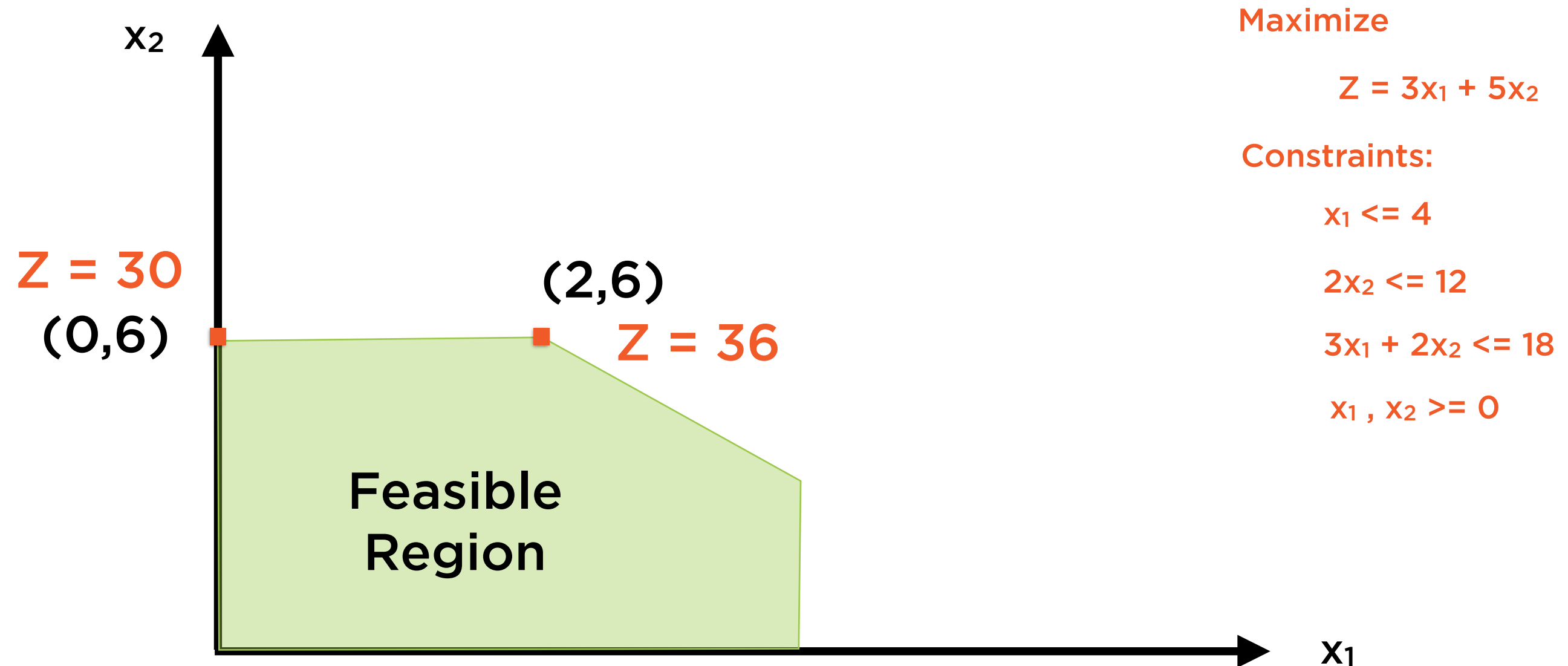
# Corner-point Feasible Solutions



Adjacent corner-points are  $(0,0)$  and  $(2,6)$ , but we already know  $(0,0)$  is not better

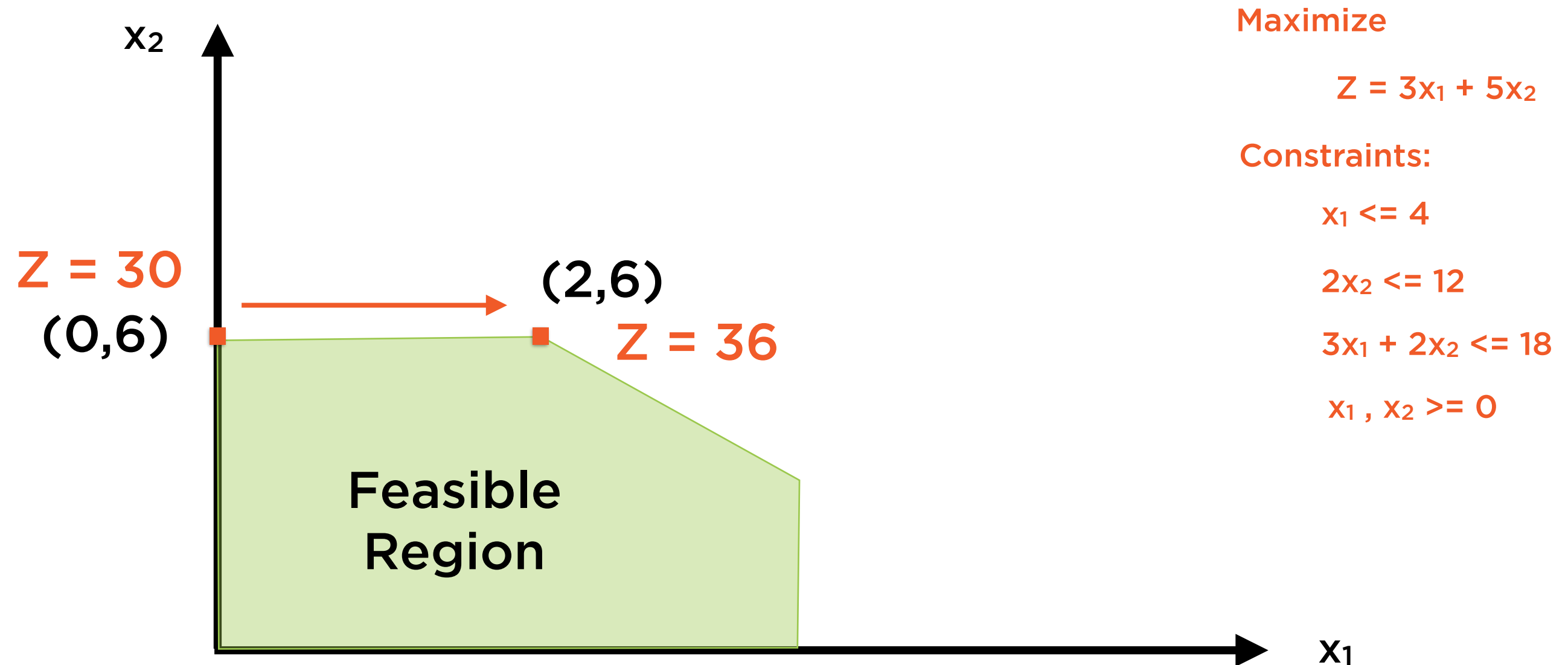


# Corner-point Feasible Solutions



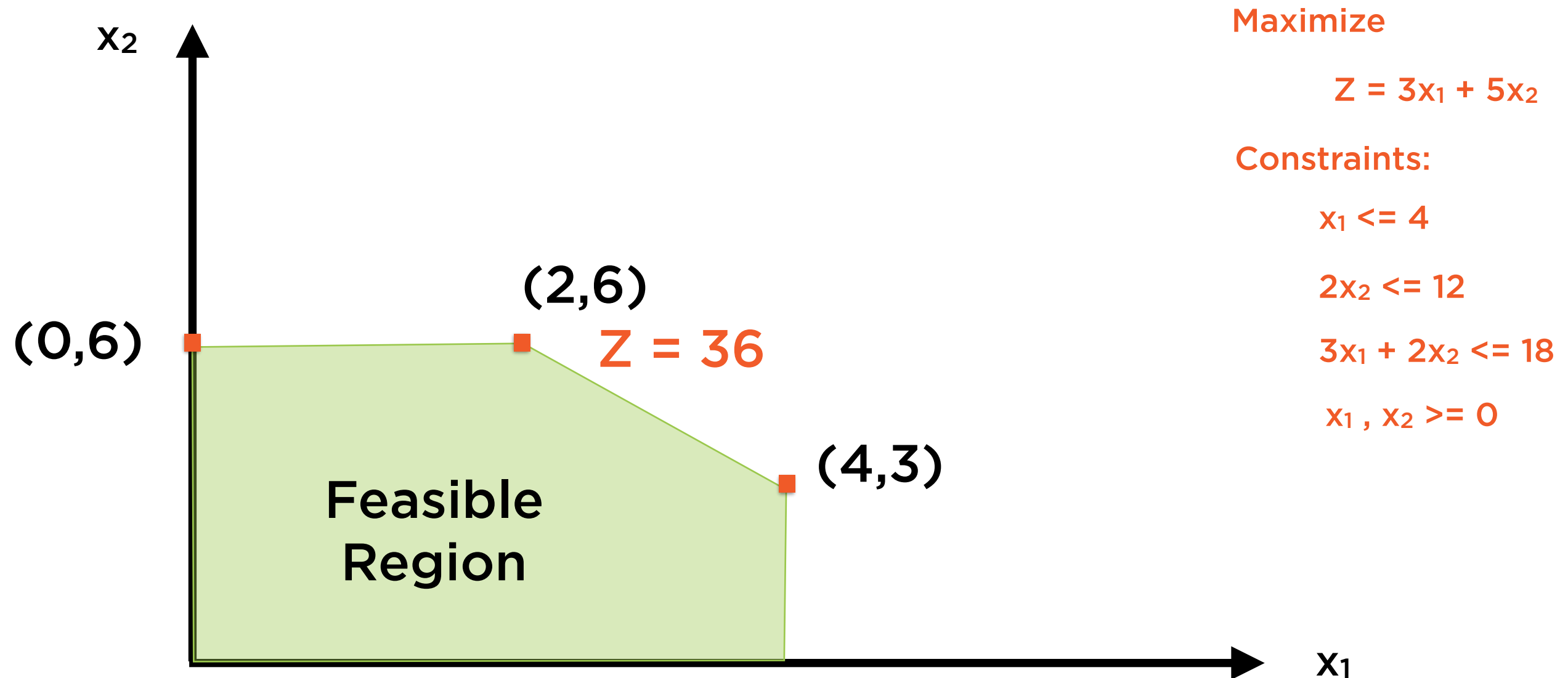
“Best” adjacent corner-point is  $(2,6)$

# Corner-point Feasible Solutions



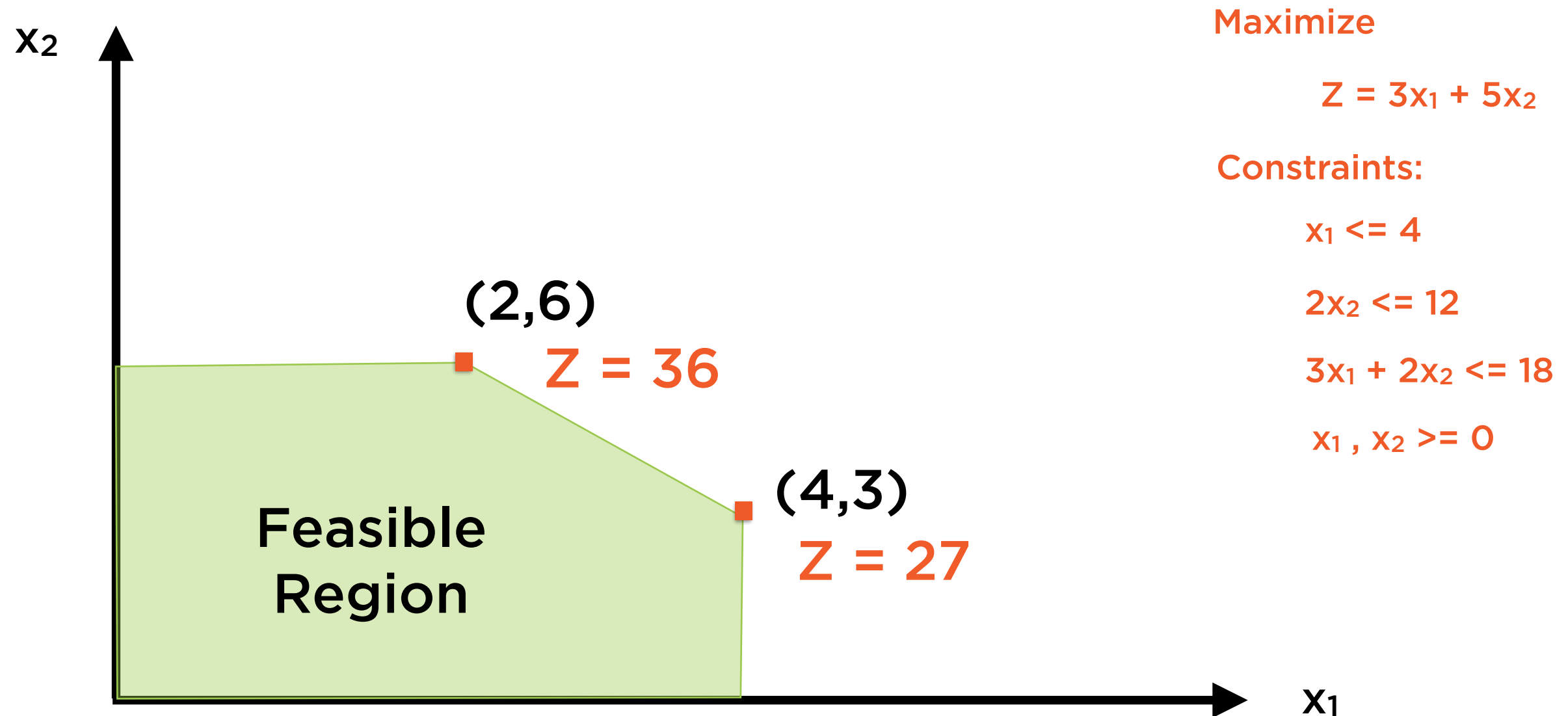
Set (2,6) to be current solution

# Corner-point Feasible Solutions



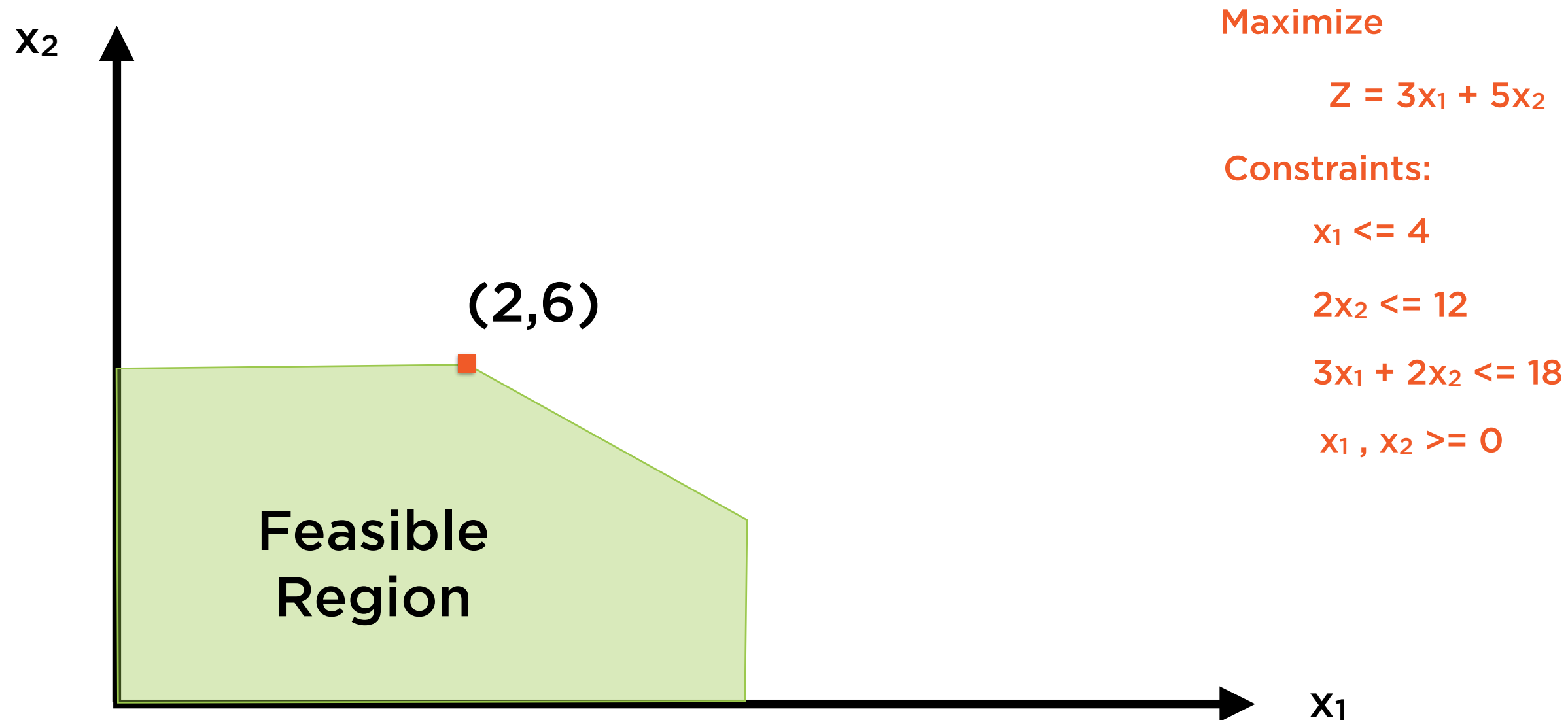
Adjacent corner-points are  $(0,6)$  and  $(4,3)$ , but we already know  $(0,6)$  is not better

# Corner-point Feasible Solutions



**(4,3) is not better either - current solution  
(2,6) is better than any adjacent corner-point**

# Corner-point Feasible Solutions



**(2,6) is the optimal solution**

Pick an initial corner-point to be the current solution

Is any adjacent corner-point better than current solution?

Yes: set that point to be the current solution

No: stop, optimal point found

Have we run out of corner-points?

Yes: Sorry, no optimal

No: Keep iterating

◀ **Pick an initial solution**

◀ **Test for optimality**

◀ **Not optimal, continue**

◀ **Optimal, stop**

◀ **Keep iterating until we run out of corner-points**

Pick an initial corner-point to be the current solution

Is any adjacent corner-point better than current solution?

Yes: set that point to be the current solution

No: stop, optimal point found

Have we run out of corner-points?

Yes: Sorry, no optimal

No: Keep iterating

◀ The simplex method uses a trick to **avoid actually recalculating  $Z$  at each adjacent corner-point**

Pick an initial corner-point to be the current solution

Is any adjacent corner-point better than current solution?

Yes: set that point to be the current solution

No: stop, optimal point found

Have we run out of corner-points?

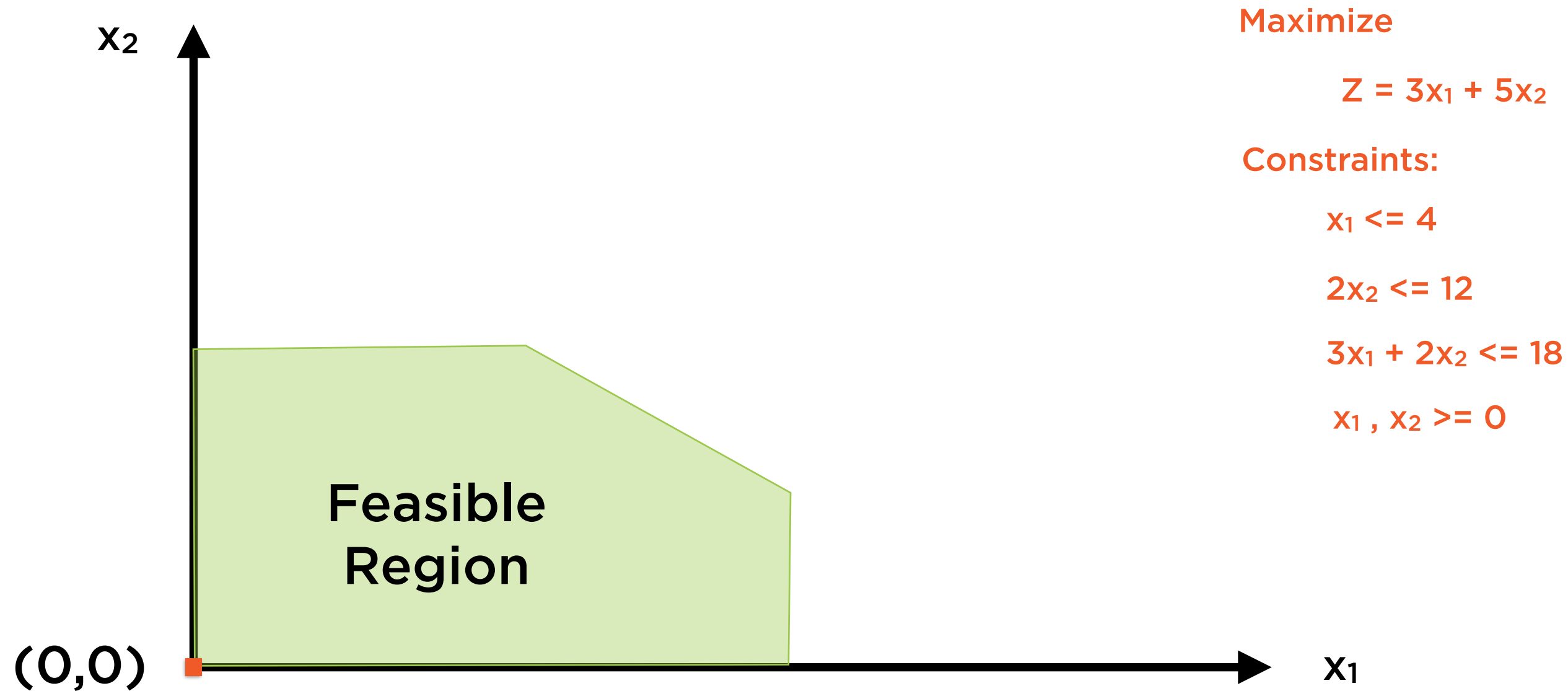
Yes: Sorry, no optimal

No: Keep iterating

◀ The **rate of improvement** in each direction is calculated, using the coefficients of  $x_1$  and  $x_2$  in the objective function

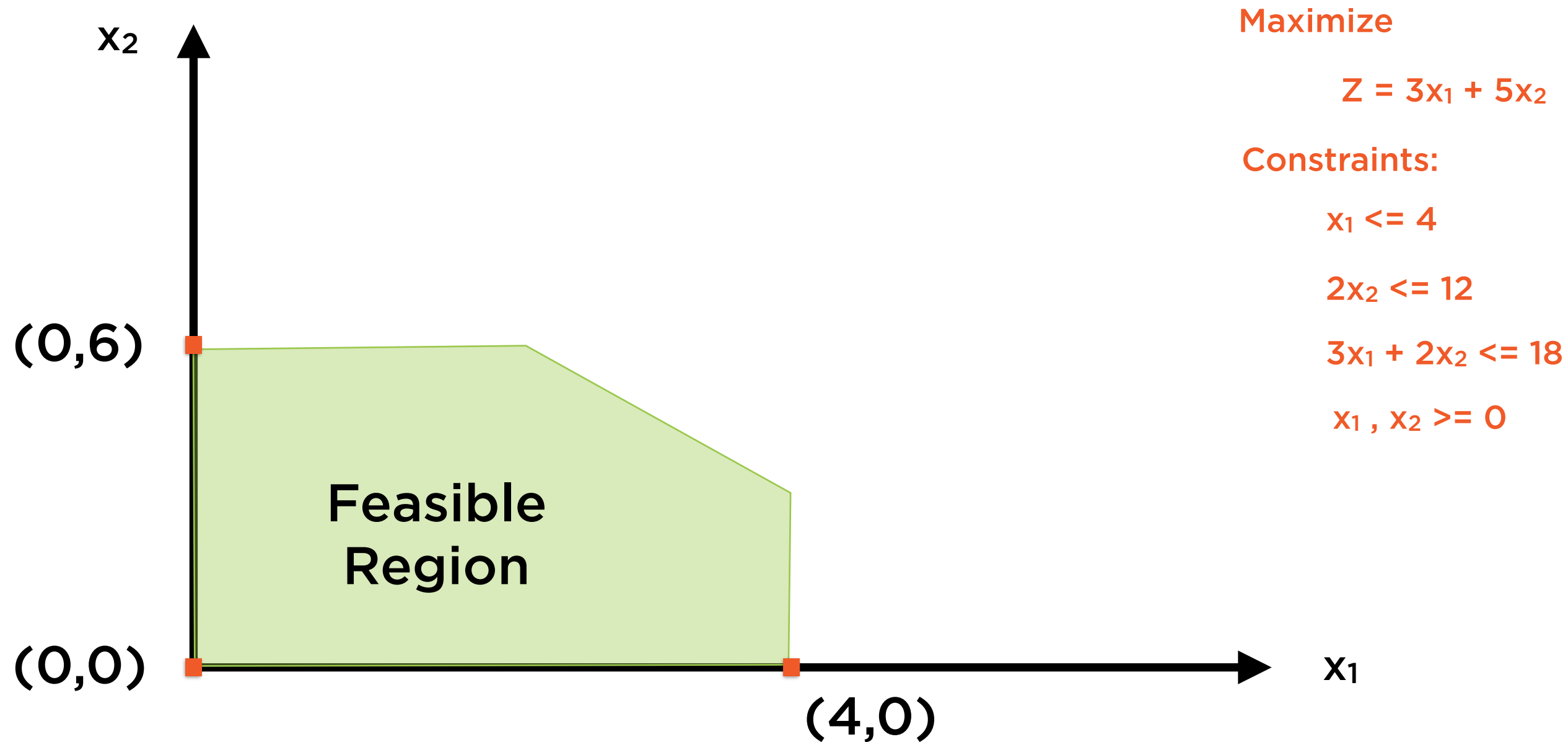


# Corner-point Feasible Solutions



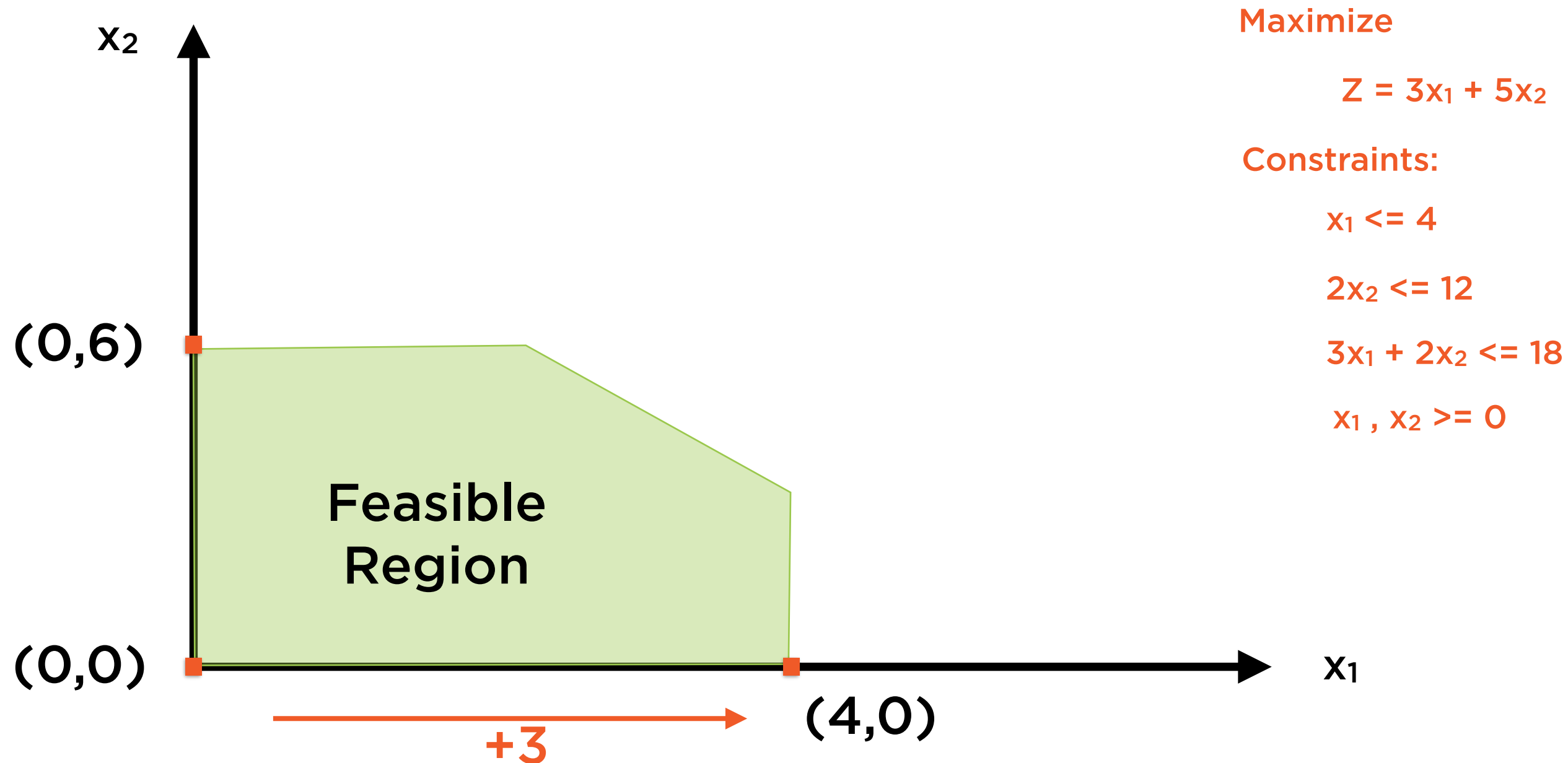
Initial guess = (0,0)

# Corner-point Feasible Solutions



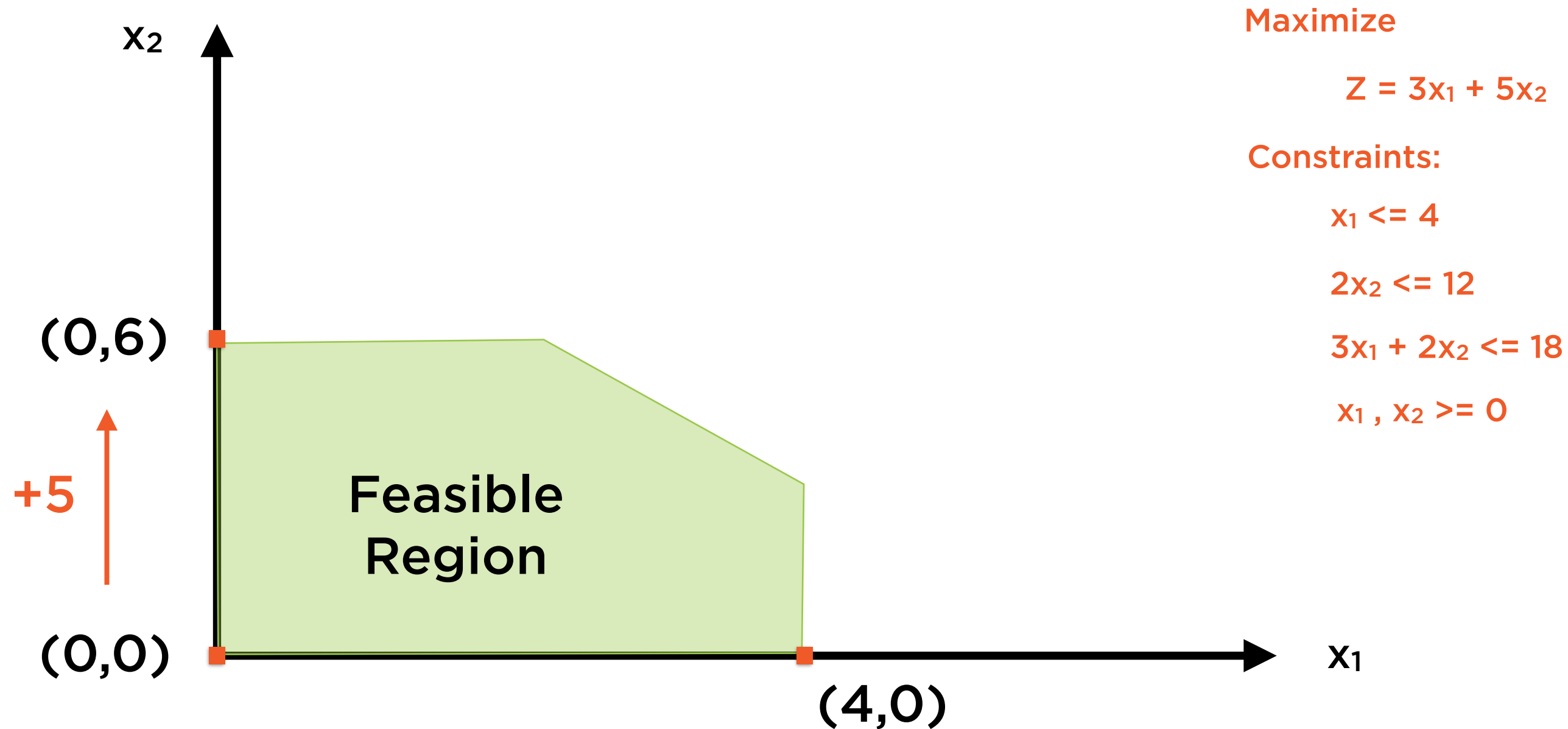
Adjacent corner-points are  $(0,6)$  and  $(4,0)$

# Corner-point Feasible Solutions



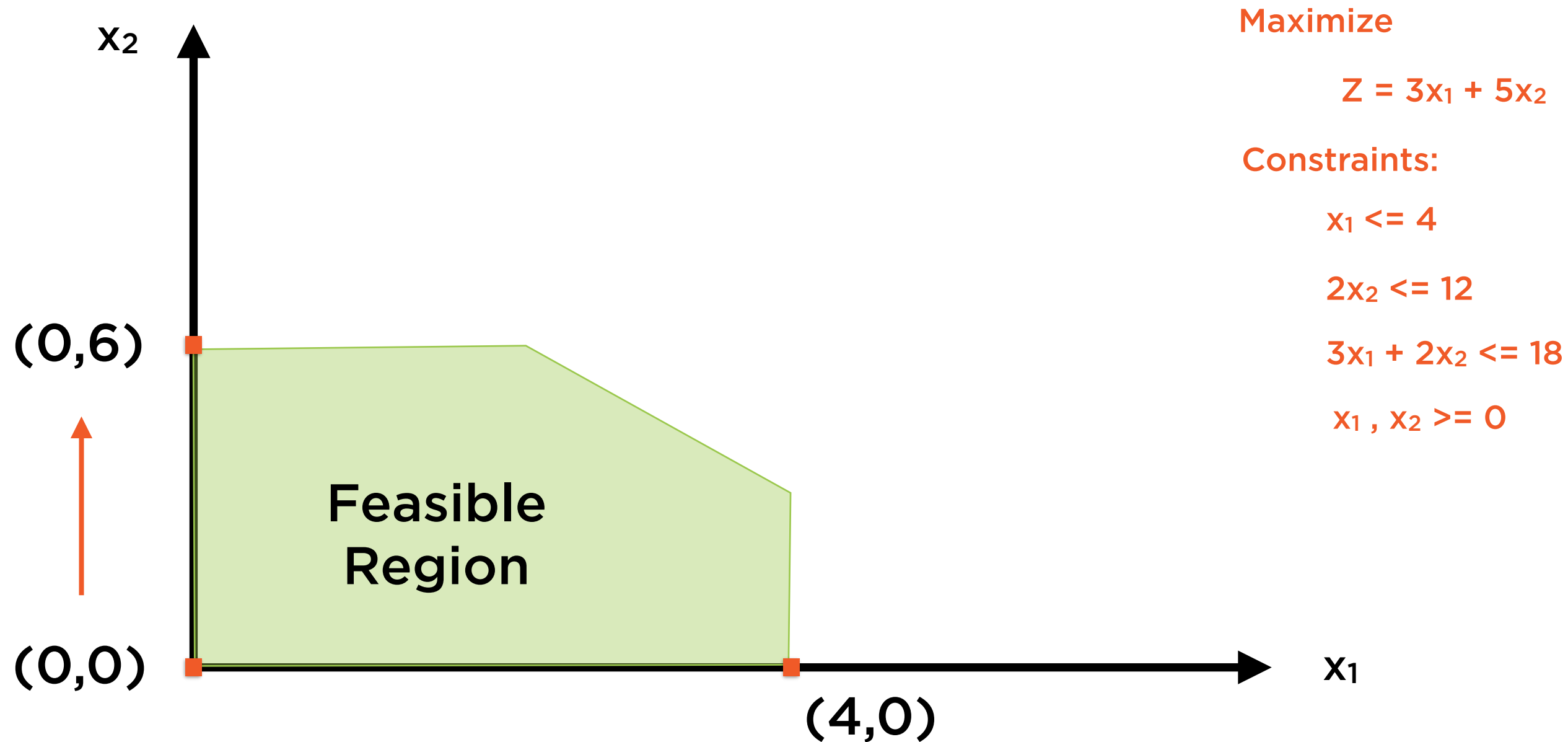
Moving right increases  $x_1$  by 1 unit, and so  
increases  $Z$  by 3 units ( Since  $Z = 3x_1 + 5x_2$  )

# Corner-point Feasible Solutions



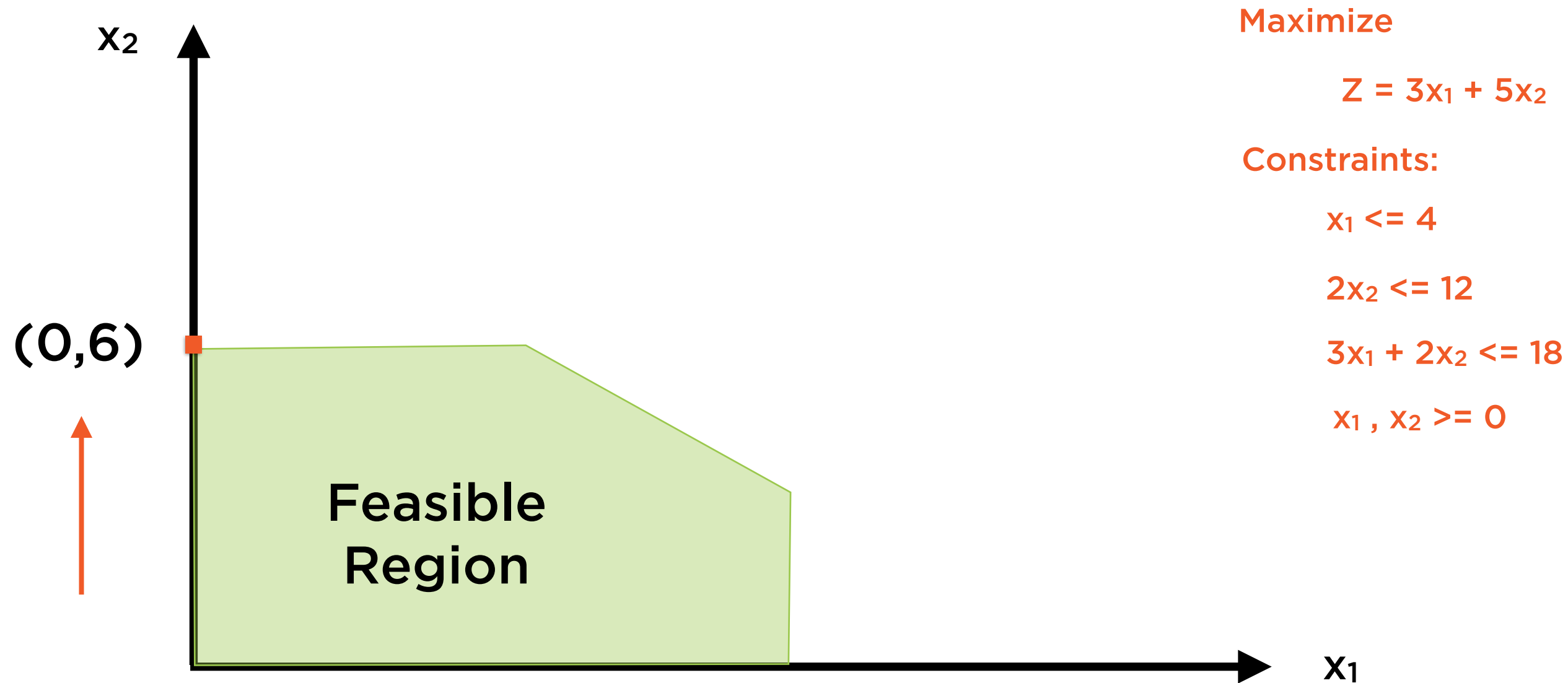
Moving up increases  $x_2$  by 1 unit, and so  
increases  $Z$  by 5 units ( Since  $Z = 3x_1 + 5x_2$  )

# Corner-point Feasible Solutions



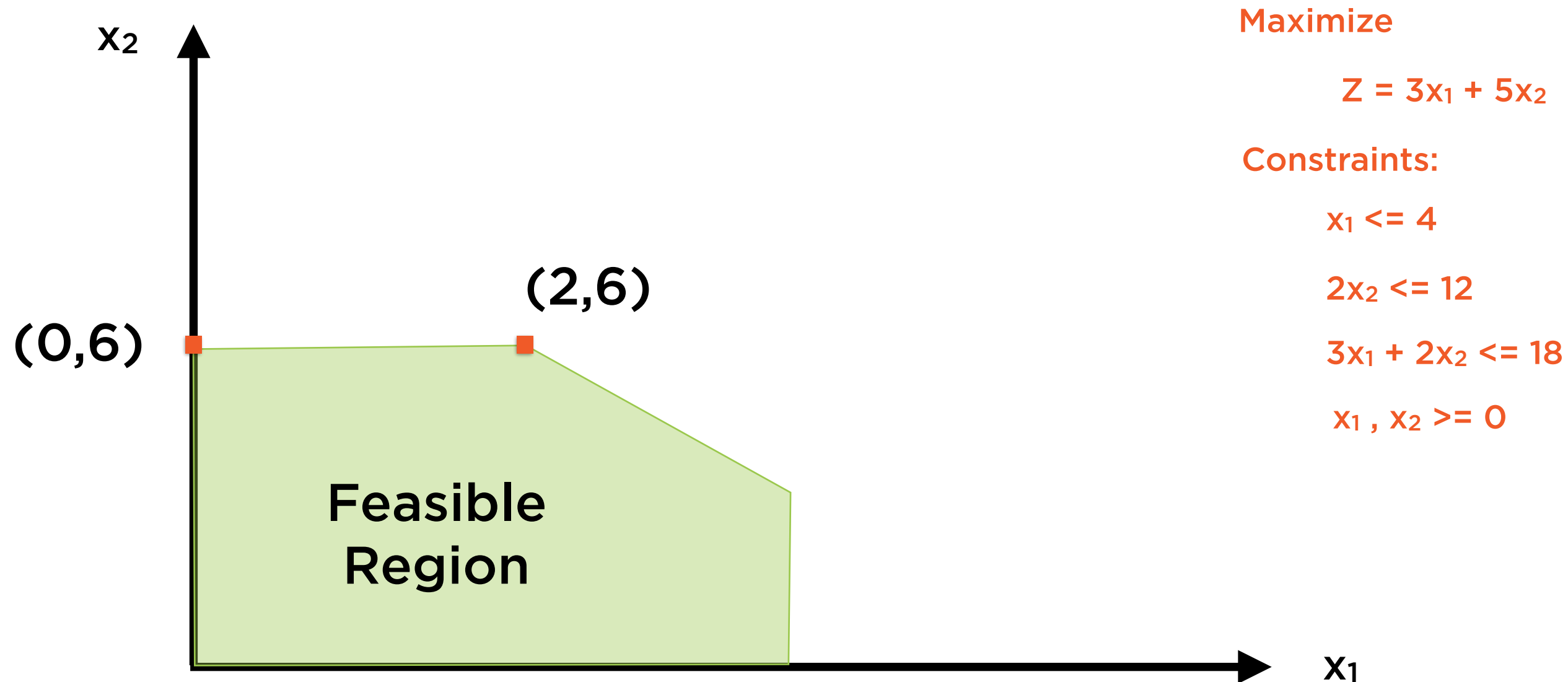
Moving up increases  $Z$  faster than moving right, so move up in next iteration

# Corner-point Feasible Solutions



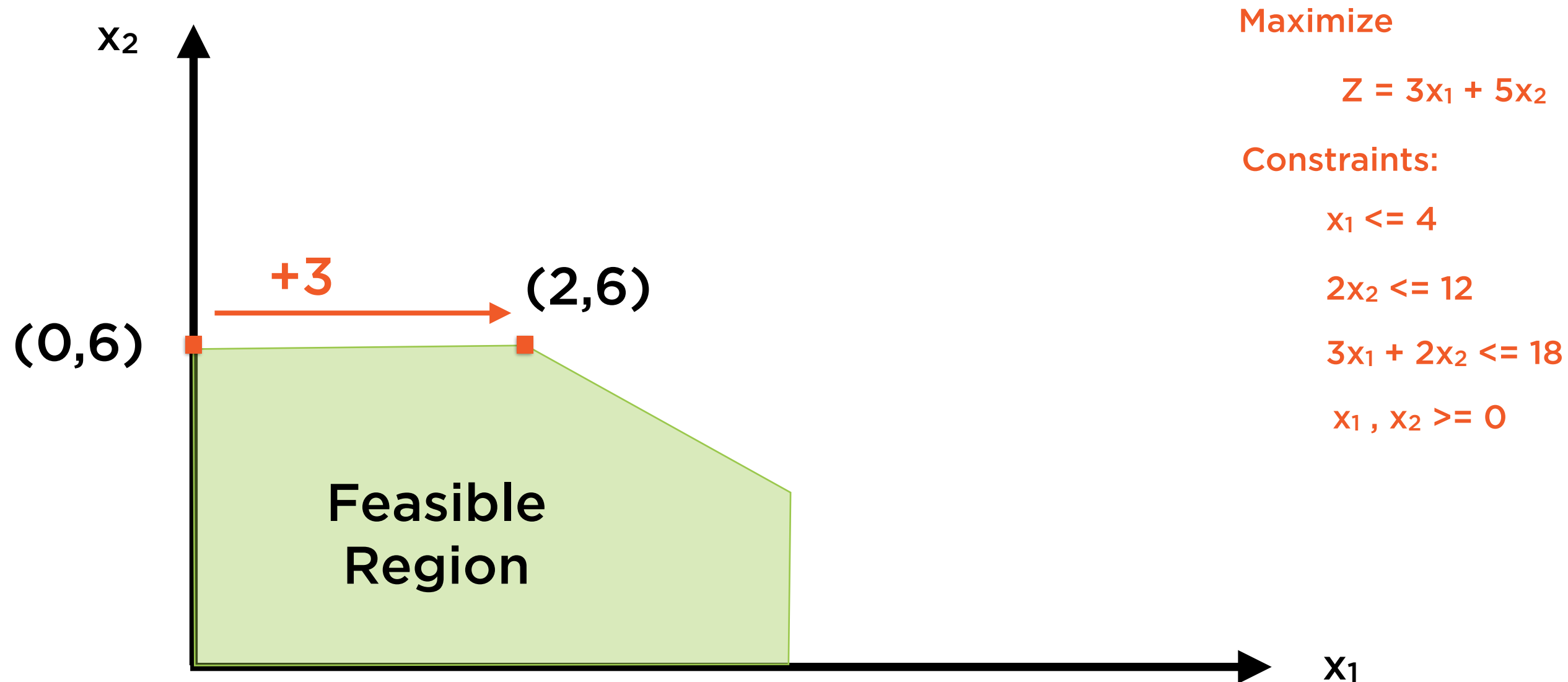
**Set (0,6) to be current solution**

# Corner-point Feasible Solutions



Adjacent corner-points are  $(0,0)$  and  $(2,6)$ , but we already know  $(0,0)$  is not better

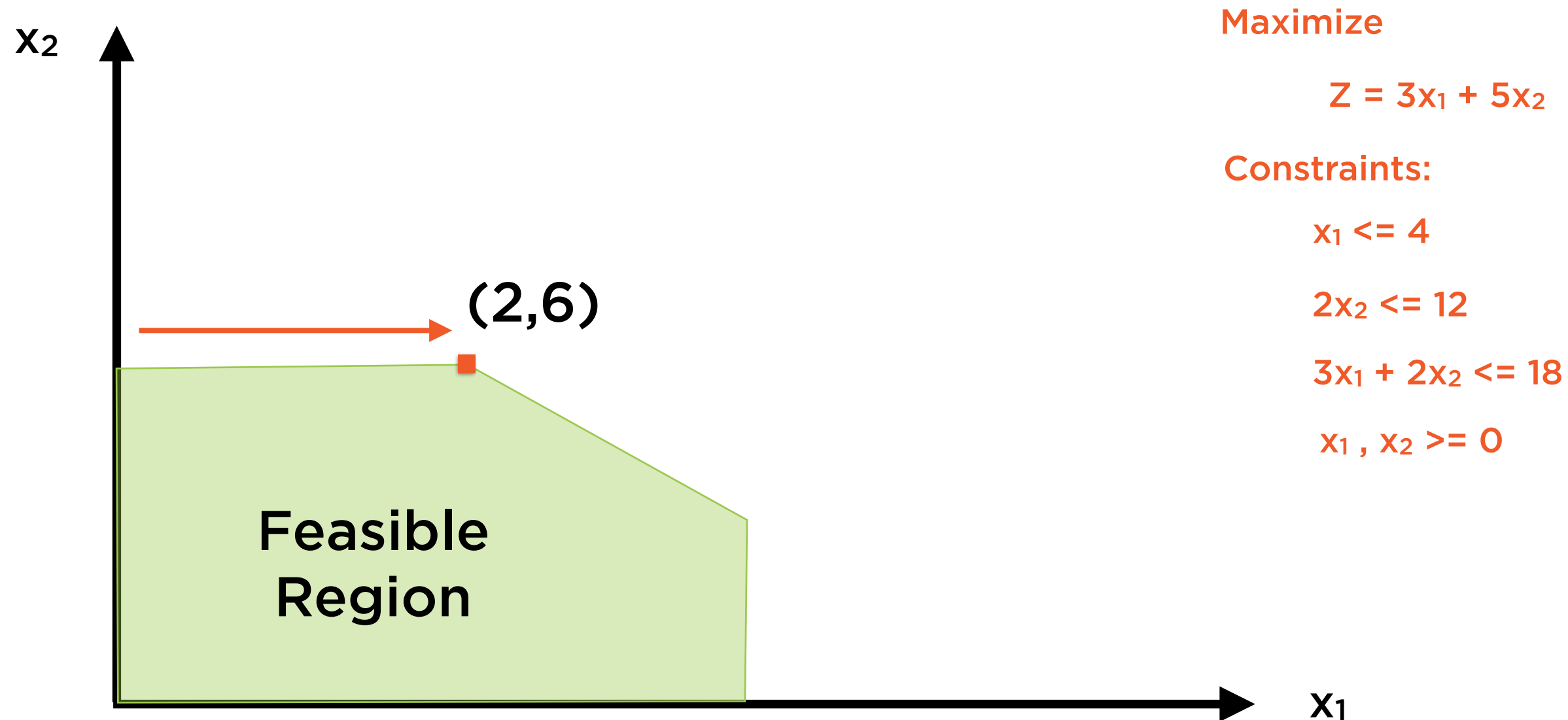
# Corner-point Feasible Solutions



Moving right increases  $x_1$  by 1 unit, which increases  $Z$  by 3 units ( Since  $Z = 3x_1 + 5x_2$  )

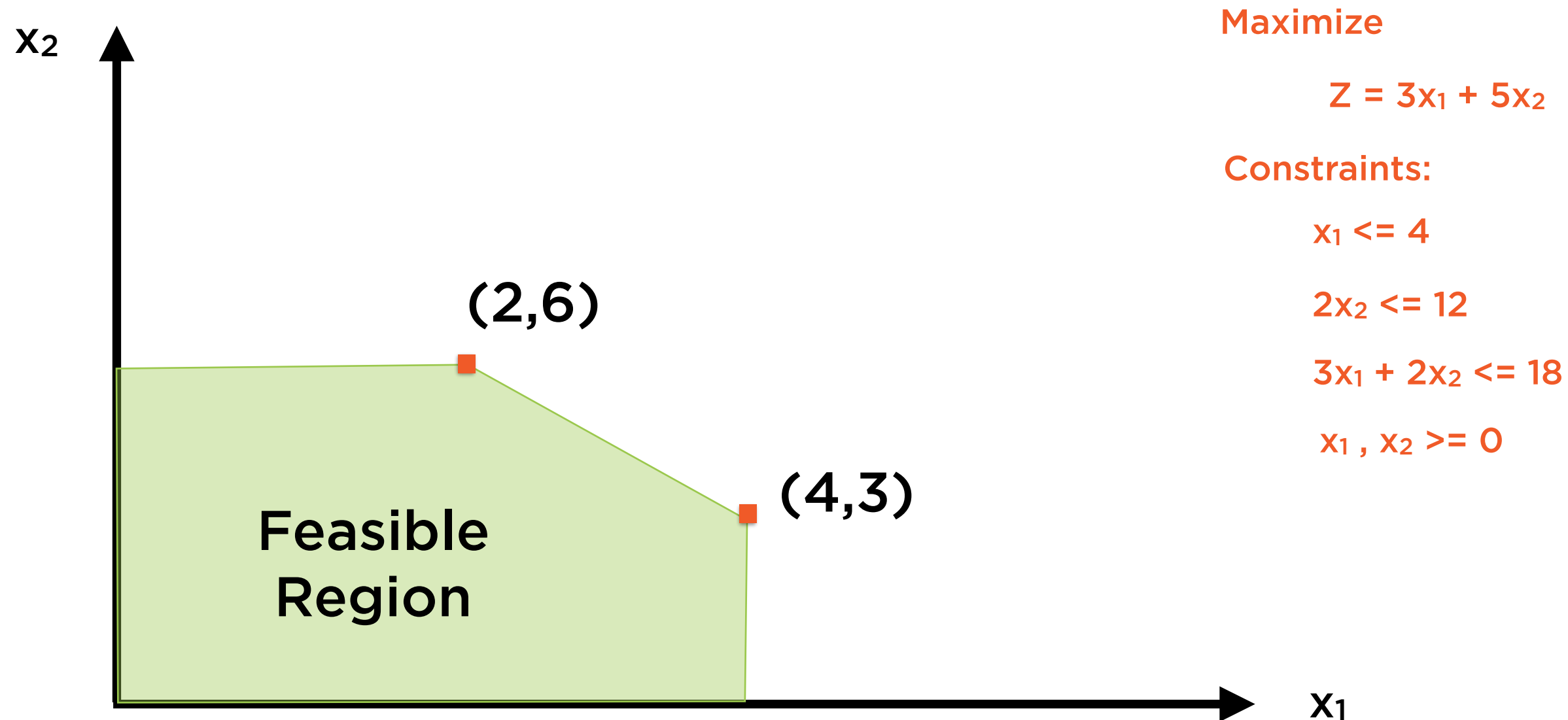


# Corner-point Feasible Solutions



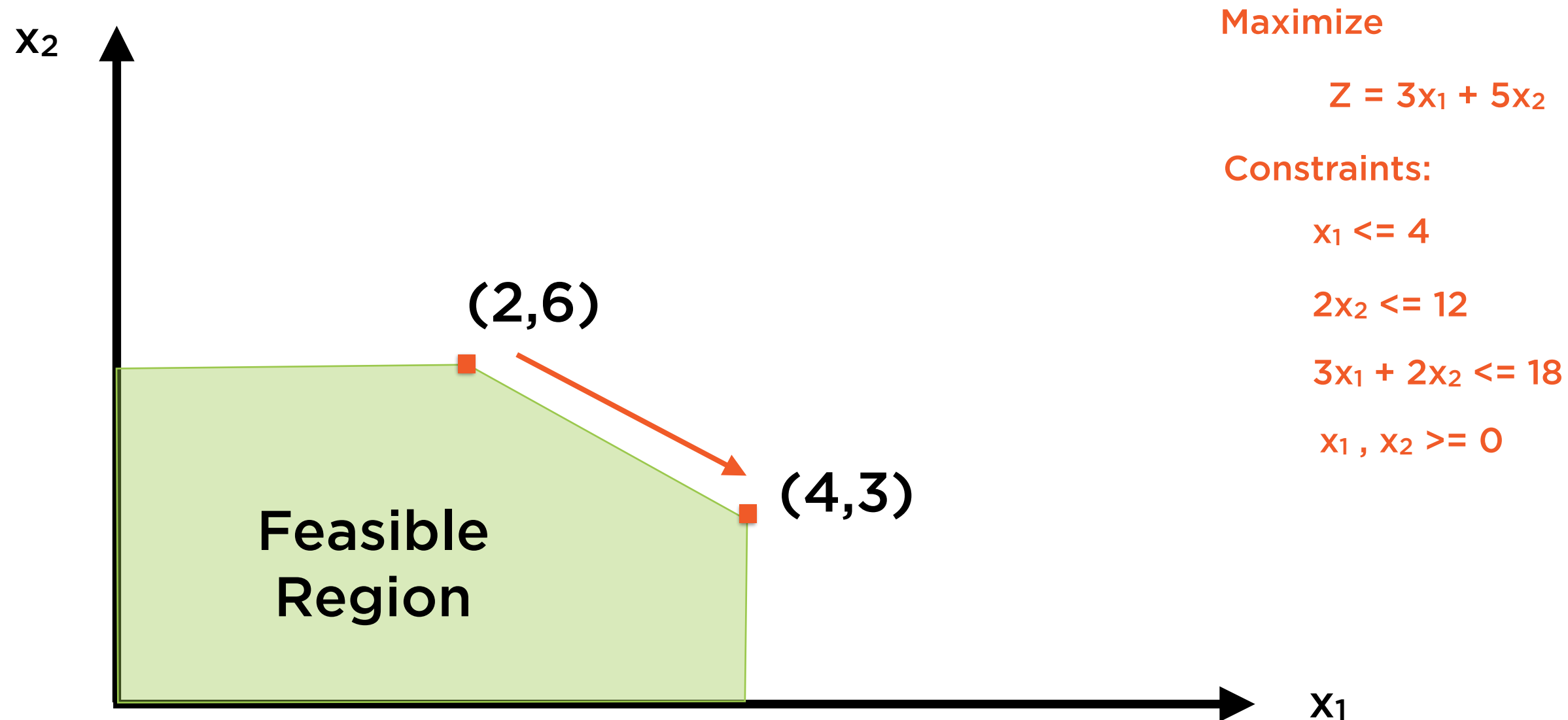
**Set (2,6) to be current solution**

# Corner-point Feasible Solutions



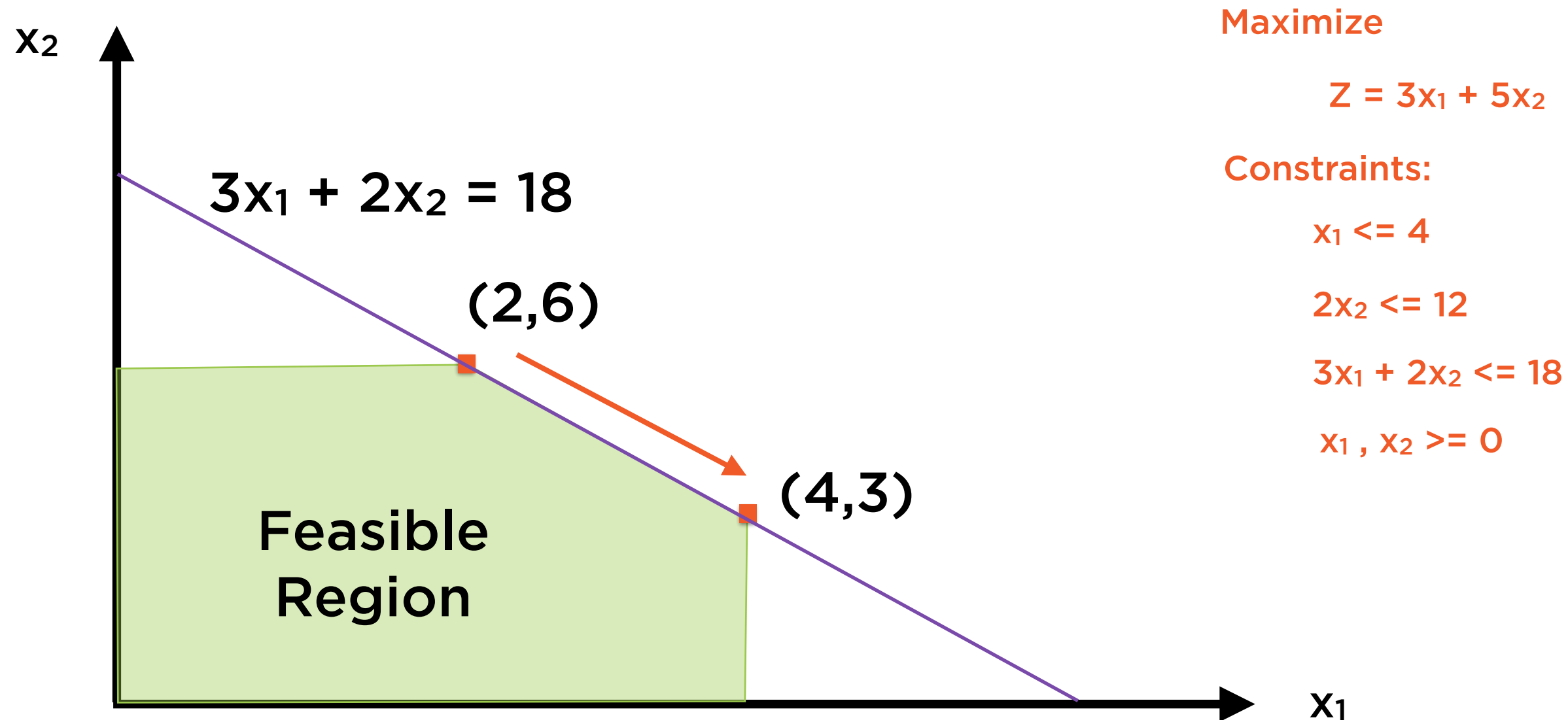
Adjacent corner-points are  $(0,6)$  and  $(4,3)$ , but we already know  $(0,6)$  is not better

# Corner-point Feasible Solutions



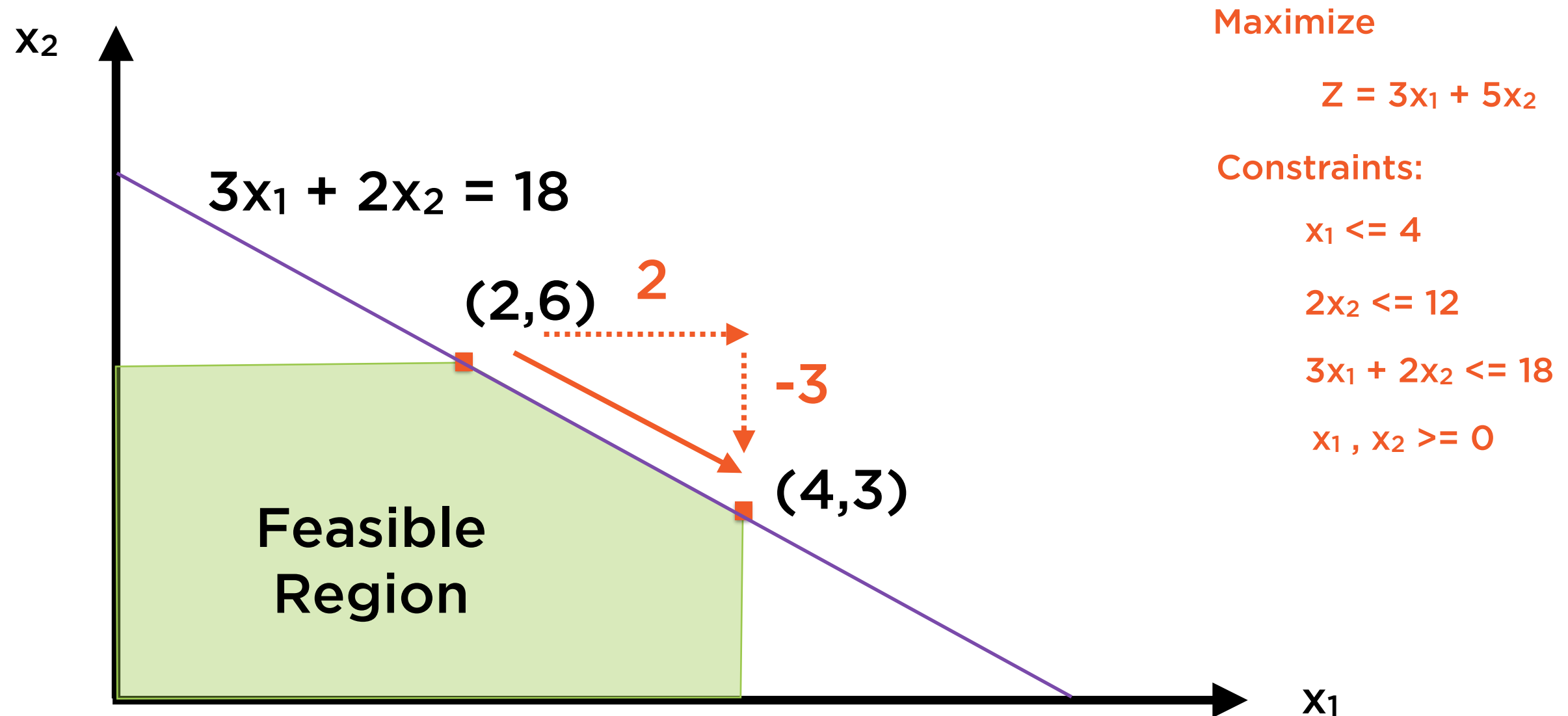
Moving down and right decreases  $x_2$  and increases  $x_1$

# Corner-point Feasible Solutions



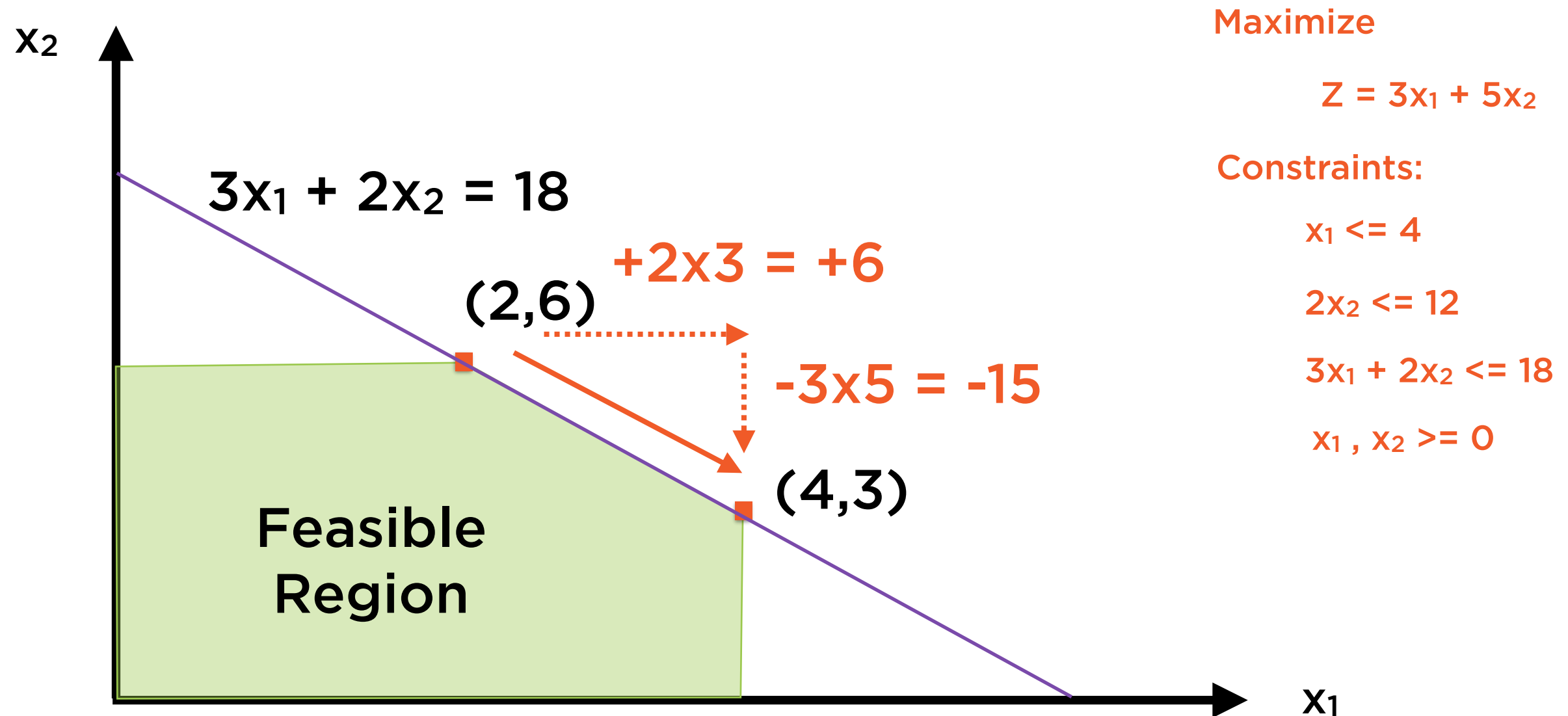
Equation of that line:  $3x_1 + 2x_2 = 18$

# Corner-point Feasible Solutions



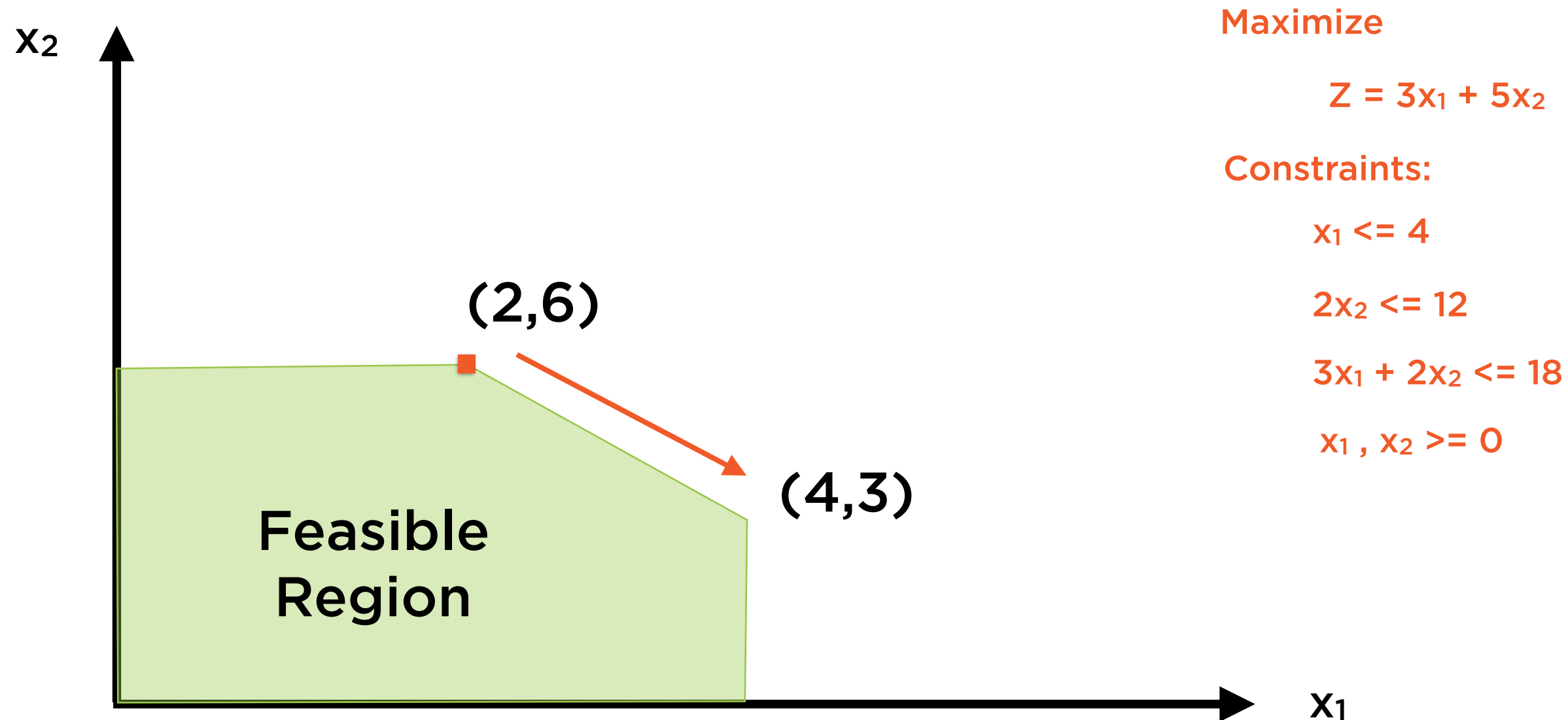
From slope of the line, we can conclude that moving 2 points right also moves us 3 points down

# Corner-point Feasible Solutions



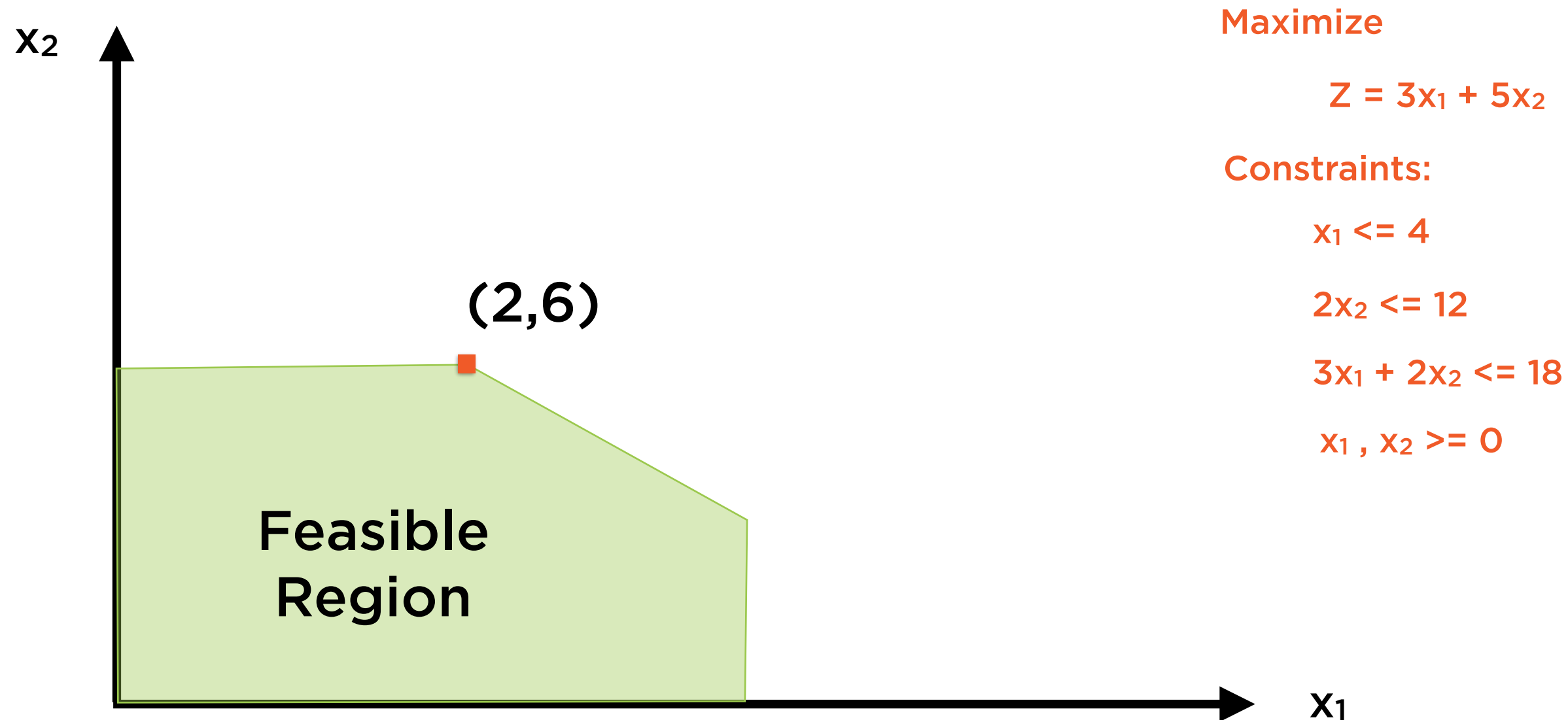
3 unit decrease in  $x_2$  causes  $Z$  to reduce by 15 units,  
2 unit increase in  $x_1$  causes  $Z$  to increase by only 6 units

# Corner-point Feasible Solutions



Moving to (4,3) will cause value of objective function to decrease, i.e. (4,3) is worse than current solution (2,6)

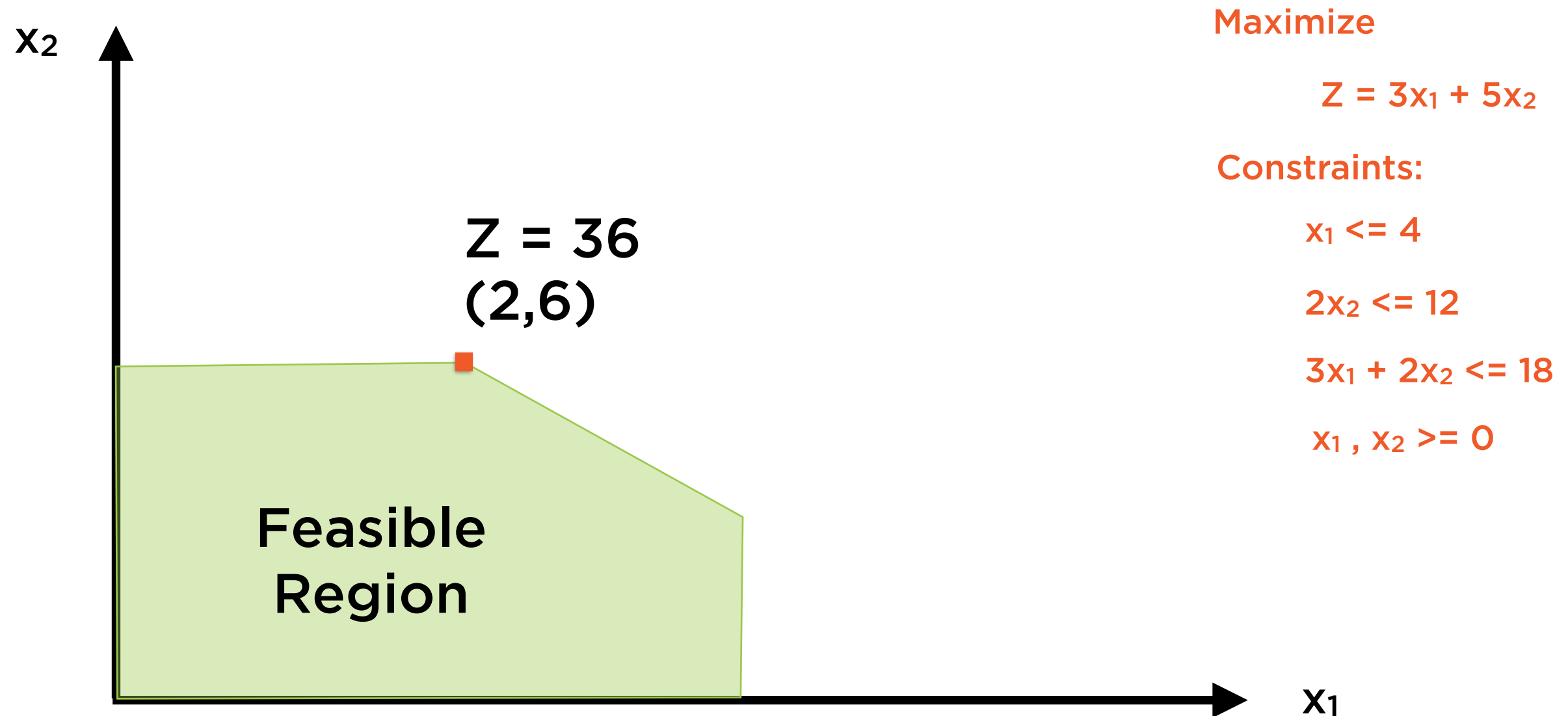
# Corner-point Feasible Solutions



**Current solution (2,6) is optimal - can stop now**



# Corner-point Feasible Solutions



**Evaluate objective function only at optimal**

Pick an initial corner-point to be the current solution

Is any adjacent corner-point better than current solution?

Yes: set that point to be the current solution

No: stop, optimal point found

Have we run out of corner-points?

Yes: Sorry, no optimal

No: Keep iterating

◀ **Pick an initial solution**

◀ **Test for optimality**

◀ **Not optimal, continue**

◀ **Optimal, stop**

◀ **Keep iterating until we run out of corner-points**

Pick an initial corner-point to be the current solution

Is any adjacent corner-point better than current solution?

Yes: set that point to be the current solution

No: stop, optimal point found

Have we run out of corner-points?

Yes: Sorry, no optimal

No: Keep iterating

◀ **Pick an initial solution (0,0)**

◀ **Iteratively evaluate**

◀ **(0,0) in iteration 0**

◀ **(0,6) in iteration 1**

◀ **(2,6) in iteration 2**

◀ **(2,6) is optimal solution,  $Z = 36$**

# The Simplex Method

## Powerful

Easily extends to large  
numbers of variables,  
constraints

## Versatile

Extends to sensitivity  
analysis and quadratic  
programming

## Programmable

Easy to implement in  
software

# Simplex Method: Mechanics and Interpretation

---

Pick an initial corner-point to be the current solution

Is any adjacent corner-point better than current solution?

Yes: set that point to be the current solution

No: stop, optimal point found

Have we run out of corner-points?

Yes: Sorry, no optimal

No: Keep iterating

◀ **Pick an initial solution**

◀ **Test for optimality**

◀ **Not optimal, continue**

◀ **Optimal, stop**

◀ **Keep iterating until we run out of corner-points**

# Linear Programming Problem Formulation

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$x_1 \leq 4$$

$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$

**(Non-negativity constraints)**

Pick an initial corner-point to be the current solution

Is any adjacent corner-point better than current solution?

Yes: set that point to be the current solution

No: stop, optimal point found

Have we run out of corner-points?

Yes: Sorry, no optimal

No: Keep iterating

◀ **Pick an initial solution (0,0)**

◀ **Iteratively evaluate**

◀ **(0,0) in iteration 0**

◀ **(0,6) in iteration 1**

◀ **(2,6) in iteration 2**

◀ **(2,6) is optimal solution,  $Z = 36$**



# Standard Form

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$x_1 \leq 4$$

$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$

**(Non-negativity constraints)**

# Augmented Form

Maximize

$$Z = 3x_1 + 5x_2$$

Subject to constraints:

$$x_1 + x_3 = 4$$

$$2x_2 + x_4 = 12$$

$$3x_1 + 2x_2 + x_5 = 18$$

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

$x_3, x_4$  and  $x_5$  are called slack variables

# Augmented Form

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$x_1 + x_3 = 4$$

$$2x_2 + x_4 = 12$$

$$3x_1 + 2x_2 + x_5 = 18$$

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

**The slack variables convert inequality constraints into equalities**

# Augmented Form

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$Z - 3x_1 - 5x_2 = 0$$

$$x_1 + x_3 = 4$$

$$2x_2 + x_4 = 12$$

$$3x_1 + 2x_2 + x_5 = 18$$

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

Convert the objective  
function into a constraint too

# Simplex Tableau Form

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$Z - 3x_1 - 5x_2 = 0$$

Equation (0)

$$x_1 + x_3 = 4$$

Equation (1)

$$2x_2 + x_4 = 12$$

Equation (2)

$$3x_1 + 2x_2 + x_5 = 18$$

Equation (3)

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>	0	1	0	1	0	0	4
(2)	x <sub>4</sub>	0	0	2	0	1	0	12
(3)	x <sub>5</sub>	0	3	2	0	0	1	18

This representation of a simplex problem is called a  
Simplex Tableau

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>	0	1	0	1	0	0	4
(2)	x <sub>4</sub>	0	0	2	0	1	0	12
(3)	x <sub>5</sub>	0	3	2	0	0	1	18

**This tableau represents the initial state, with slack variables marked as ‘basic variables’**

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>	0	1	0	1	0	0	4
(2)	x <sub>4</sub>	0	0	2	0	1	0	12
(3)	x <sub>5</sub>	0	3	2	0	0	1	18

Find most negative coefficient in row (0)



# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>	0	1	0	1	0	0	4
(2)	x <sub>4</sub>	0	0	2	0	1	0	12
(3)	x <sub>5</sub>	0	3	2	0	0	1	18

Corresponding column is called the pivot column

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>	0	1	0	1	0	0	4
(2)	x <sub>4</sub>	0	0	2	0	1	0	12 / 2 = 6
(3)	x <sub>5</sub>	0	3	2	0	0	1	18 / 2 = 9

Divide right hand side of each equation by pivot column (for all values in pivot column  $> 0$ )

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>	0	1	0	1	0	0	4
(2)	x <sub>4</sub>	0	0	2	0	1	0	12 / 2 = 6
(3)	x <sub>5</sub>	0	3	2	0	0	1	18 / 2 = 9

Highlight the smallest ratio, this identifies the pivot row

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>	0	1	0	1	0	0	4
(2)	x <sub>4</sub>	0	0	2	0	1	0	12 / 2 = 6
(3)	x <sub>5</sub>	0	3	2	0	0	1	18 / 2 = 9

Intersection of pivot row and pivot column yields the pivot number

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>	0	1	0	1	0	0	4
(2)	x <sub>4</sub>	0	0	2	0	1	0	12 / 2 = 6
(3)	x <sub>5</sub>	0	3	2	0	0	1	18 / 2 = 9

Divide pivot row by pivot number

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>							
(2)	x <sub>4</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>5</sub>							

Divide pivot row by pivot number

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>							
(2)	x <sub>4</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>5</sub>							

Pivot column represents the **entering variable**

Pivot row represents the **leaving variable**

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>							
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>5</sub>							

Replace the leaving variable with the entering variable in the column for basic variables



# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	-3	-5	0	0	0	0
(1)	x <sub>3</sub>							
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>5</sub>							

For other rows, do some complicated manipulation (not important exactly what)

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Rinse-and-repeat until all coefficients in row (0) are  $\geq 0$

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

This final tableau represents the solution of the simplex algorithm

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Right side of equation (0) gives the optimal value

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Other values in that column give values of the decision variables (and some slack variables)

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

We can conclude that at optimal,  $x_1 = 2$ ,  $x_2 = 6$

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Any slack variable that is non-zero tells us that the corresponding constraint was non-binding at the optimal

# Simplex Tableau Form

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$Z - 3x_1 - 5x_2 = 0$$

Equation (0)

$$x_1 + x_3 = 4$$

Equation (1)

$$2x_2 + x_4 = 12$$

Equation (2)

$$3x_1 + 2x_2 + x_5 = 18$$

Equation (3)

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$



# Simplex Tableau Form

Maximize

$$Z = 3x_1 + 5x_2$$

Subject to constraints:

$$Z - 3x_1 - 5x_2 = 0$$

Equation (0)

Any slack variable that is non-zero tells us that the corresponding constraint was non-binding at the optimal

$$x_1 + x_3 = 4$$

Equation (1)

$$2x_2 + x_4 = 12$$

Equation (2)

$$3x_1 + 2x_2 + x_5 = 18$$

Equation (3)

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

The values in row (0) for the slack variables are significant too

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

They represent the **shadow prices** of the resources (factory production time)

# A Famous Case Study: Wyndor Glass



## Three Factories

Different plants for  
wood, aluminium and  
glass



## Two Products

Glass doors and glass  
windows



## Cost and Profit

Profit and effort per  
unit product are  
known

# A Famous Case Study: Wyndor Glass

	Production Time per Batch (Hours)		Production Time available per Week (hours)
	Product $x_1$	Product $x_2$	
Plant $y_1$	1	0	4
Plant $y_2$	0	2	12
Plant $y_3$	3	2	18
Profit per Batch	\$3,000	\$5,000	

**Tweak production to maximise profits**

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation	
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>		
(0)	Z	1	0	0	0	3/2	1	36	
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2	Plant y <sub>1</sub>
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6	Plant y <sub>2</sub>
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2	Plant y <sub>3</sub>

**Shadow prices** of the resources (factory production time)

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Shadow prices of 1 hour of production time in each of the factories  $y_1$ ,  $y_2$  and  $y_3$

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Shadow price of 1 hour of production time in  $y_1 = 3/2$

Unit increase in production time in  $y_1$  will increase profit by  
**\$1,500** per week



# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Shadow price of 1 hour of production time in  $y_2 = 1$

Unit increase in production time in  $y_2$  will increase profit by  
**\$1,000** per week

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
(1)	x <sub>3</sub>	0	0	0	1	1/3	-1/3	2
(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Shadow price of 1 hour of production time in  $y_3 = 0$

Unit increase in production time in  $y_3$  will not increase profit

# Simplex Tableau Form

Maximize

$$Z = 3x_1 + 5x_2$$

Subject to constraints:

$$Z - 3x_1 - 5x_2 = 0$$

Equation (0)

Any slack variable that is non-zero tells us that the corresponding constraint was non-binding at the optimal

$$x_1 + x_3 = 4$$

Equation (1)

$$2x_2 + x_4 = 12$$

Equation (2)

$$3x_1 + 2x_2 + x_5 = 18$$

Equation (3)

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

# Simplex Tableau Form

	Basic Variable	Coefficient of:						Right side of equation
		Z	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	x <sub>5</sub>	
(0)	Z	1	0	0	0	3/2	1	36
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(2)	x <sub>2</sub>	0	0	1	0	1/2	0	6
(3)	x <sub>1</sub>	0	1	0	0	-1/3	1/3	2

Any slack variable that is non-zero tells us that the corresponding constraint was non-binding at the optimal

# Simplex Method: Extensions

---

# The Simplex Method

## Powerful

Easily extends to large  
numbers of variables,  
constraints

## Versatile

Extends to sensitivity  
analysis and quadratic  
programming

## Programmable

Easy to implement in  
software

# Extending Simplex

**Equality constraints**

**Negative resources**

**Greater-than  
constraints**

**Minimization**

**Negative variables**

**Quadratic  
objectives**

# Extending Simplex

**Equality constraints**

**Negative resources**

**Greater-than  
constraints**

**Minimization**

**Negative variables**

**Quadratic  
objectives**



# Standard Form of Linear Programming Problems

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Equality Constraints

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n = b_1$$



**1 equality constraint is equivalent  
to 2 inequality constraints**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \geq b_1$$

# Equality Constraints: Big-M Method

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n = b_1$$

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n - Mx'$$

$M \gg 0$  (penalty)

Alternatively, use an artificial variable  $x'$  (Big-M method)

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n + x' = b_1$$

# Extending Simplex

**Equality constraints**

**Negative resources**

**Greater-than  
constraints**

**Minimization**

**Negative variables**

**Quadratic  
objectives**

# Extending Simplex

Equality constraints

Negative resources

Greater-than  
constraints

Minimization

Negative variables

Quadratic  
objectives

# Negative Resources

Maximize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

Subject to constraints:

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq -10$$



Multiply constraint by -1

$$-a_{11}x_1 - a_{12}x_2 - \dots - a_{1n}x_n \geq 10$$

# Extending Simplex

**Equality constraints**

**Negative resources**

**Greater-than  
constraints**

**Minimization**

**Negative variables**

**Quadratic  
objectives**

# Extending Simplex

Equality constraints

Negative resources

Greater-than  
constraints

Minimization

Negative variables

Quadratic  
objectives



# Standard Form

**Maximize**

$$Z = 3x_1 + 5x_2$$

**Subject to constraints:**

$$x_1 \leq 4$$

$$2x_2 \leq 12$$

$$3x_1 + 2x_2 \leq 18$$

$$x_1, x_2 \geq 0$$

**(Non-negativity constraints)**

# Augmented Form

Maximize

$$Z = 3x_1 + 5x_2$$

Subject to constraints:

$$x_1 + x_3 = 4$$

$$2x_2 + x_4 = 12$$

$$3x_1 + 2x_2 + x_5 = 18$$

$$x_1, x_2, x_3, x_4, x_5 \geq 0$$

$x_3, x_4$  and  $x_5$  are called slack variables

# Greater-than Constraints

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \geq b_1$$



**Need both a slack and a surplus variable in augmented form**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n - x_{\text{surplus}} + x_{\text{slack}} = b_1$$

# Extending Simplex

**Equality constraints**

**Negative resources**

**Greater-than  
constraints**

**Minimization**

**Negative variables**

**Quadratic  
objectives**

# Extending Simplex

Equality constraints

Negative resources

Greater-than  
constraints

**Minimization**

Negative variables

Quadratic  
objectives

# Minimization

**Minimize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$



**Multiply objective by -1 and  
maximize**

**Maximize**

$$-Z = -c_1x_1 - c_2x_2 - \dots - c_nx_n$$

# Extending Simplex

**Equality constraints**

**Negative resources**

**Greater-than  
constraints**

**Minimization**

**Negative variables**

**Quadratic  
objectives**

# Extending Simplex

Equality constraints

Negative resources

Greater-than  
constraints

Minimization

**Negative variables**

Quadratic  
objectives



# Bounded Negative Variables

Minimize

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

$$x_1 \geq -L$$

$x_1$  can be negative, but  
certain to be larger than  $-L$   
( $L$  is positive)



$$x'_1 = x_1 + L$$



Minimize

$$Z = c_1(x'_1 + L) + c_2x_2 + \dots + c_nx_n$$


$$x'_1 \geq 0$$

# Unbounded Negative Variables

**Minimize**


$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n$$

$$x_1 \leq 0 \quad x_1 \text{ can be any negative value}$$


$$x_1 = x_1^+ - x_1^-$$

Express  $x_1$  as difference of  
two non-negative variables

**Minimize**


$$Z = c_1(x_1^+ - x_1^-) + c_2x_2 + \dots + c_nx_n$$

$$x_1^+, x_1^- \geq 0$$

# Extending Simplex

**Equality constraints**

**Negative resources**

**Greater-than  
constraints**

**Minimization**

**Negative variables**

**Quadratic  
objectives**

# Extending Simplex

Equality constraints

Negative resources

Greater-than  
constraints

Minimization

Negative variables

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# Standard Form of Linear Programming Problems

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**Subject to constraints:**

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$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Quadratic Programming Problems

**Maximize**

$$Z = c_1x_1 + c_2x_2 + \dots + c_nx_n \\ + q_{11}x_1^2 + q_{12}x_1x_2 + \dots + q_{nn}x_n^2$$

**Subject to constraints:**

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m$$

$$x_1, x_2, \dots, x_n \geq 0 \quad (\text{Non-negativity constraints})$$

# Quadratic Programming Problems

**Maximize**

$$Z = cx - \frac{1}{2} x^T Q x$$

**Subject to constraints:**

$$Ax \leq B$$

$$x \geq 0$$

**Matrix form of quadratic  
programming problems**

# Quadratic Programming Problems

**Maximize**

$$Z = cx - \frac{1}{2} x^T Q x$$

**Subject to constraints:**

$$Ax \leq B$$

$$x \geq 0$$

**Can be solved using the  
Modified Simplex Method**



# Summary

**Linear programming problems (LPPs) have a linear objective and constraints**

**They closely mirror an economic profit maximisation problem**

**LPPs can be solved using the Simplex algorithm**

**Simplex is very powerful and widely used**

**A modified form of Simplex can be extended to quadratic programming**