

Scrum (Agile) vs. Traditional Project Management

ISSUE	SCRUM	TRADITIONAL PROJECT MANAGEMENT
Documentation	Minimal—only as required	Comprehensive
Upfront planning	Low	High
Quality assurance	Customer-centric	Process-centric
Prioritization of Requirements	Based on business value and regularly updated	Fixed in the Project Plan
Process style	Iterative	Linear
Emphasis is on	People/teams	Processes
Organization	Self-organized	Managed
Management style	Decentralized	Centralized
Change	Updates to Prioritized Product Backlog	Formal Change Management System
Customer involvement	High throughout the project	Varies depending on the project
Performance measurement	Business value	Plan conformity
Return on Investment (ROI)	Early/throughout project life	End of project life
Leadership	Collaborative, Servant Leadership	Command and control

Lean & Quality Business Consultancy- info@leanconsultants.co.ke
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Prepared by Mwithia Livingstone (Lean consultant-International Scrum Master)