

From Basel to Balance Sheet: How Banks Stay Safe

Kent Economics Society Workshop

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October 2025

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From Basel to Banks — What this series is about

- Explore how banks manage risk and maintain stability within the **Basel** regulatory framework.
- Bridge **macroeconomic theory** with **quantitative financial practice**.
- Connect regulation, risk modelling, and the **bank balance sheet**.
- Each module builds toward an **integrated stress testing** session that simulates real-world resilience scenarios.

Purpose of this Introduction

Goal

Outline the **conceptual** and **quantitative** foundations for the workshop series and set expectations for subsequent sessions.

- Define the scope and learning arc of the series.
- Motivate why **capital**, **risk**, and **supervision** matter for banks and the economy.
- Preview the modelling activities you will implement in **Excel** and **Python**.

Who is this for?

- Students and practitioners in **quantitative finance**, **risk management**, **data science**, and **economics**.
- Anyone aiming to **translate theory into applied, industry-aligned analysis**.
- Participants comfortable with **hands-on** computation and visualization.

How the series flows

- Introduce \Rightarrow **Capital Adequacy & Basel** \Rightarrow core risk modules:
 - **Credit risk**: PD, LGD, EAD; portfolio loss and correlation.
 - **Market risk**: VaR/ES; historical vs. parametric; backtesting.
 - **Liquidity risk**: LCR/NSFR; maturity ladder; run-off shocks.
 - **Operational & Model risk**: scenarios, heatmaps, governance.
- Finish with **Integrated Stress Testing**: re-compute CET1 & leverage under combined shocks.

What you will take away

- See how risk types interconnect on a **bank balance sheet**.
- **Quantify** capital requirements under the Basel framework.
- Build and visualize **stress tests** that mirror supervisory logic.
- Think like regulators, model like analysts, and reason like economists.

Why Capital Matters

- Banks face unexpected losses from credit, market, and liquidity shocks.
- **Capital** acts as a financial buffer that protects depositors, creditors, and the wider system.
- Regulators require minimum capital levels to ensure **solvency**, **confidence**, and **continuity** of banking operations.
- This module introduces how capital requirements are structured under the Basel framework.

The Basel Regulatory Evolution

- **Basel I** (1988): Simple credit-risk rules, standardised risk weights.
- **Basel II** (2004): Internal Ratings Based (IRB) models; inclusion of operational risk.
- **Basel III** (2010–2023): Stronger capital definitions, liquidity standards (LCR/NSFR), leverage ratio.
- **Basel IV** (Basel III Revisions): Standardised approach overhaul, output floors, model constraints.

Purpose: Improve global financial stability by strengthening resilience and limiting model risk.

The Three Pillars of Basel

Pillar 1

- Minimum capital requirements
- Credit, market, operational risk
- CET1 / RWA ratios

Pillar 2

- Supervisory review process
- Internal capital adequacy (ICAAP)
- Governance, model validation

Pillar 3

- Market discipline
- Transparency & disclosures
- Public reporting of risk

Constructing a Simplified Balance Sheet

- We build a stylised bank balance sheet to calculate:
 - **Common Equity Tier 1 (CET1)** capital
 - **Risk-Weighted Assets (RWA)**
 - **Leverage Ratio Exposure**
- These components determine the bank's **capital adequacy**.

Core Formula

$$\text{CET1 Ratio} = \frac{\text{CET1 Capital}}{\text{Risk-Weighted Assets}}$$

Capital Buffers and Stress Conditions

- Beyond minimum requirements, banks must hold:
 - **Capital Conservation Buffer (CCB)**
 - **Countercyclical Buffer (CCyB)**
 - **Systemic Risk Buffers (G-SIB/O-SII)**
- Under stress scenarios, asset values fall and RWA increases.
- The workshop shows how these combined effects push CET1 ratios toward regulatory thresholds.

What is Credit Risk?

- Credit risk is the danger that a borrower fails to meet contractual obligations.
- It is the largest component of a bank's total risk profile and the key driver of regulatory capital.
- Basel's Internal Ratings Based (IRB) framework quantifies credit risk through:
 - **Probability of Default (PD)**
 - **Loss Given Default (LGD)**
 - **Exposure at Default (EAD)**
- These parameters feed into models that determine expected and unexpected loss.

Expected Loss (EL)

$$EL = PD \times LGD \times EAD$$

Unexpected Loss (UL)

Capital is held for **UL**, which arises from extreme or correlated default events.

$$UL = f(PD, LGD, EAD, \rho, \text{confidence level})$$

- IRB places strong emphasis on **default correlation** (ρ), which increases during downturns.
- Higher correlation increases capital requirements non-linearly.

Portfolio Structure for the Exercise

- We model a simplified loan portfolio with:
 - N borrowers
 - Individual PDs, LGDs, and EADs
 - A shared systematic factor representing macroeconomic conditions
- The portfolio loss distribution is generated by simulating:
 - Borrower defaults
 - Losses conditional on default
 - The effect of correlation between borrowers

Monte Carlo Simulation Framework

- We estimate the full loss distribution using a Monte Carlo simulation:

- ① Draw a systematic risk factor $Z \sim N(0, 1)$
- ② For each borrower, draw an idiosyncratic shock ϵ_i
- ③ Determine default when the latent variable falls below a PD threshold:

$$\sqrt{\rho}Z + \sqrt{1 - \rho}\epsilon_i < \Phi^{-1}(PD_i)$$

- ④ Compute portfolio loss:

$$L = \sum_i \text{Default}_i \times LGD_i \times EAD_i$$

- Running thousands of simulations yields a distribution used to estimate:
 - Value-at-Risk of credit losses
 - Unexpected loss capital
 - Stress outcomes under downturn conditions

Incorporating Macroeconomic Stress Multipliers

- Stress scenarios increase PD, LGD, and correlation:

$$PD_{\text{stress}} = PD \times m_{PD}$$

$$LGD_{\text{stress}} = LGD \times m_{LGD}$$

$$\rho_{\text{stress}} = \rho + \Delta\rho$$

- These adjustments mimic recessionary conditions.
- The workshop shows how losses escalate when:
 - corporate defaults become clustered
 - recovery rates shrink
 - exposures migrate to worse credit grades

Outputs from the Credit Risk Module

- Loss distribution under:
 - Base conditions
 - Stress conditions
- Expected and Unexpected Loss metrics
- Credit Value-at-Risk (Credit VaR)
- Capital charge for unexpected loss
- Sensitivity of losses to PD, LGD, and correlation

What is Market Risk?

- Market risk arises from changes in interest rates, equity prices, FX rates, credit spreads, and commodity prices.
- It affects a bank's trading book, treasury operations, and hedging activities.
- Basel requires banks to hold capital against large **unexpected market movements**.
- This module introduces how Value-at-Risk (VaR) and Expected Shortfall (ES) quantify those risks.

Why VaR and ES?

Value-at-Risk (VaR)

The maximum loss over a given time horizon at a specified confidence level:

$$\text{VaR}_\alpha = \inf\{l : P(L > l) \leq 1 - \alpha\}$$

Expected Shortfall (ES)

The average loss given that the VaR threshold has been breached:

$$\text{ES}_\alpha = E[L \mid L > \text{VaR}_\alpha]$$

- Basel's **FRTB** replaces VaR with ES for capital because ES captures **tail risk**.
- VaR alone can underestimate tail behaviour in volatile markets.

1. Historical Simulation

- Use actual historical returns.
- No assumptions about distributions.
- Captures real market behaviour and non-normality.

2. Parametric (Variance–Covariance)

- Assume returns follow a distribution (often Normal).
- VaR computed using mean and standard deviation:

$$\text{VaR} = \mu + z_{\alpha}\sigma$$

- Fast and transparent, but may underestimate fat tails.

- Market risk is driven by:
 - **Volatility** of asset returns
 - **Correlation** between asset classes
 - **Position sizes and sensitivities**
- For a multi-asset portfolio:

$$\sigma_p = \sqrt{w^\top \Sigma w}$$

- VaR and ES are computed from the distribution of portfolio returns.
- Correlations spike during crises — increasing capital needs.

Backtesting VaR Models

- Backtesting compares predicted VaR to actual realised losses.
- A **VaR breach** occurs when:

$$L_t > \text{VaR}_t$$

- Regulators track the number of breaches in a “traffic light” framework:
 - **Green**: Model performs well (few breaches)
 - **Yellow**: Model uncertain, capital multiplier increases
 - **Red**: Model unreliable, punitive capital add-ons
- Backtesting is required under Basel’s market risk rules.

- The **Fundamental Review of the Trading Book (FRTB)** modernises market risk regulation.
- Key features:
 - Replace VaR with **Expected Shortfall**
 - Introduce **liquidity horizons** for different asset classes
 - Align trading book vs. banking book boundary
 - Constrain internal models through **modellability tests**
- The module explains how these reforms increase capital during periods of extreme market stress.

Simulation Exercise Overview

- Using Python, we estimate VaR and ES via:
 - Historical simulation
 - Parametric (Normal) methods
 - Stress-volatility adjustments
- We then compare:
 - Loss distribution tail thickness
 - 95% vs 99% VaR and ES
 - Performance under stressed volatility regimes
- Students will observe how tail behaviour drives capital under Basel.

What is Liquidity Risk?

- Liquidity risk arises when a bank cannot meet its obligations as they fall due.
- Solvent banks can still fail if they cannot convert assets to cash quickly enough.
- Key drivers:
 - Sudden deposit withdrawals
 - Market disruptions and funding freezes
 - Maturity mismatches between assets and liabilities
- Basel III introduced quantitative liquidity standards to ensure short- and long-term resilience.

Two mandatory liquidity ratios:

- **Liquidity Coverage Ratio (LCR)**

$$\text{LCR} = \frac{\text{High-Quality Liquid Assets (HQLA)}}{\text{Net Cash Outflows (30 days)}} \geq 100\%$$

- **Net Stable Funding Ratio (NSFR)**

$$\text{NSFR} = \frac{\text{Available Stable Funding}}{\text{Required Stable Funding}} \geq 100\%$$

- LCR ensures short-term survival during a severe 30-day stress scenario.
- NSFR promotes structural funding stability over a 1-year horizon.

High-Quality Liquid Assets (HQLA)

- Only certain assets count toward LCR:
 - Level 1: Cash, central bank reserves, sovereign bonds (no haircut)
 - Level 2A: High-grade corporates and covered bonds (15% haircut)
 - Level 2B: Equities, lower-grade bonds (25–50% haircut)
- Assets must remain liquid even under stress conditions.
- Haircuts reflect market liquidity deterioration during crises.

Cash Flow Maturity Ladder

- A key liquidity tool: compare cash inflows vs. outflows across time buckets.
- Typical buckets: 0–7 days, 7–30 days, 1–3 months, 3–6 months, etc.
- Components:
 - Contractual inflows (loan repayments, maturing securities)
 - Contractual outflows (deposits, debt maturities, margin calls)
 - Behavioural adjustments (run-off rates, prepayment assumptions)
- Students construct a simplified maturity ladder to assess liquidity gaps.

Stress Scenario: Deposit Run

- Liquidity stress often begins with a sudden loss of confidence.
- Basel prescribes run-off rates for different categories of deposits:
 - Retail insured: 3–5%
 - Retail uninsured: 10%
 - SME deposits: 10–40%
 - Financial corporates: up to 100%
- In the workshop:
 - Students shock deposit outflows
 - Recalculate net cash outflows
 - Evaluate whether HQLA meets the LCR requirement

Simulating a Liquidity Shock

- Liquidity crises escalate rapidly:
 - ① Increase deposit run-off rates
 - ② Apply haircuts to liquid asset valuations
 - ③ Accelerate derivative margin calls
 - ④ Block access to wholesale funding markets
- Students simulate a 30-day liquidity shock and observe:
 - HQLA depletion
 - Cash-flow imbalances
 - Rapid deterioration of LCR

NSFR: Long-Term Funding Stability

- NSFR ensures funding resilience under normal and stressed conditions.

Key Concepts

- **Available Stable Funding (ASF):** Equity, long-term liabilities, stable deposits.
 - **Required Stable Funding (RSF):** Illiquid or long-maturity assets.
 - RSF weights reflect the difficulty of monetising assets quickly.
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- A bank with excessive short-term funding will fail the NSFR.
 - Workshop participants build a simplified NSFR calculation.

What is Operational Risk?

- Operational risk arises from failures of:
 - Systems (IT outages, cyber-attacks)
 - Processes (errors, control failures)
 - People (fraud, misconduct, misreporting)
 - External events (disasters, regulatory changes)
- Basel defines it as losses resulting from inadequate or failed internal processes, people, systems, or external events.
- Operational events can be low frequency but extremely high severity.

Categories of Operational Risk

- Internal Fraud
- External Fraud
- Employment Practices & Workplace Safety
- Clients, Products & Business Practices
- Damage to Physical Assets
- Business Disruption & System Failures
- Execution, Delivery & Process Management

- We introduce a scenario-based capital model:

$$\text{OpRisk Capital} = \mu_{\text{loss}} + z_{\alpha}\sigma_{\text{loss}}$$

- Losses are modelled using:
 - Frequency distribution (Poisson or Negative Binomial)
 - Severity distribution (Lognormal or Pareto)
- Monte Carlo simulation produces the aggregate annual loss distribution.

Model Risk: Risks of the Models Themselves

- Model risk arises from:
 - Incorrect model specification
 - Wrong assumptions (normality, independence, linearity)
 - Bad or insufficient data
 - Incorrect implementation (code errors)
 - Misuse by analysts
- Regulators require a full **Model Risk Management Framework (MRMF)** including:
 - Independent validation
 - Documentation standards
 - Backtesting & benchmarking
 - Model approval committees

Building a Risk Heatmap

- Students generate a heatmap of:
 - **Impact** (Severity)
 - **Likelihood** (Frequency)
- Events are mapped across:
 - Low / Medium / High likelihood
 - Low / Medium / High impact
- This identifies priority risks requiring governance escalation.

Model Validation Concepts

- Key validation components:
 - Assumption testing
 - Data quality review
 - Code review and challenge
 - Sensitivity and stress testing
 - Benchmarking against alternative models
- Linking to Basel:
 - IRB validation (credit models)
 - Market risk modellability tests (FRTB)
 - Liquidity model backtesting

Why Integrated Stress Testing?

- Capital adequacy depends on interactions between credit, market, and liquidity risks.
- Real crises involve simultaneous shocks, not isolated risk events.
- Regulators (BoE, ECB, Fed) use integrated stress tests to assess:
 - Solvency under severe macroeconomic paths
 - Resilience of capital buffers
 - Funding stability and market liquidity
- This module teaches how to combine these risk types into a unified solvency view.

Structure of a Supervisory Stress Test

Typical components include:

- ➊ **Macroeconomic Scenario:** GDP, unemployment, interest rates, inflation.
- ➋ **Credit Shock:** PD increases, LGD rises, correlations spike.
- ➌ **Market Shock:** Equity crash, yield curve shifts, volatility spike.
- ➍ **Liquidity Shock:** Deposit run-offs, higher funding costs.
- ➎ **Balance Sheet Projection:** Losses, provisions, RWA migration.
- ➏ **Capital Ratio Recalculation:** CET1, leverage, liquidity metrics.

Capital Adequacy Metrics Revisited

- After stress shocks, capital is recalculated using:

$$\text{CET1 Ratio} = \frac{\text{CET1 Capital}}{\text{Risk-Weighted Assets}}$$

$$\text{Leverage Ratio} = \frac{\text{Tier 1 Capital}}{\text{Total Exposure}}$$

LCR/NSFR to assess liquidity position

- Stress testing observes how far capital ratios fall below:
 - Minimum requirements
 - Capital conservation buffer
 - G-SIB / O-SII buffers

Integrated Loss Impact

- Aggregate losses come from:
 - **Credit losses:** higher PD, LGD, EAD migration
 - **Market losses:** trading book valuation drop
 - **Liquidity losses:** increased funding costs, fire-sale haircuts
- Total stress impact:

$$\text{Total Loss} = L_{\text{credit}} + L_{\text{market}} + L_{\text{liquidity}}$$

- CET1 after losses:

$$\text{CET1}^{\text{post}} = \text{CET1}^{\text{pre}} - \text{Total Loss}$$

Stress Testing Dashboard Concept

- Students develop a small dashboard showing:
 - Credit loss distribution
 - Market VaR/ES shock
 - Liquidity gap from maturity ladder
 - CET1 and leverage ratios pre- and post-stress
- The dashboard summarises overall resilience under the integrated scenario.

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- Allen F. and Gale D. (2007). *Understanding Financial Crises*. Oxford University Press.